

# 1Q11 Business Report

## I. Corporate Overview

### □ Affiliates

As of end-1Q 2011, Samsung Group had a total of 71 domestic affiliates. Compared to end-2010, four new affiliates (EXE Technologies Korea, EXE C&T, S1 CRM, and S-EnPol) were added, and one (Samsung Gwangju Electronics) was excluded. Among Samsung Group's 71 affiliates, 19 including Samsung Electronics are listed, and 52 are unlisted.

(As of March 31, 2011)

|          | No. of affiliates | Name of affiliates   |
|----------|-------------------|--|
| Listed   | 19                | Samsung C&T, Cheil Industries, Samsung Electronics, Samsung SDI, Samsung Techwin, Samsung Life Insurance, SEMCO, Samsung Heavy Industries, Samsung Card, Hotel Shilla, Samsung Fire & Marine Insurance, Samsung Securities, S1, Samsung Fine Chemicals, Samsung Engineering, iMarket Korea, Cheil Worldwide, Credu, Samsung Ace Digitech   |
| Unlisted | 52                | Samsung Everland, Samsung Petrochemical, Samsung SDS, Samsung General Chemicals, Samsung Total Petrochemicals, Samsung Lions, SERI, STECO, Samsung Thales, SEMES, Living Plaza, Samsung Corning Precision Materials, SECRON, Seoul Commtech, Samsung Electronics Service, Samsung Electronics Logitech, Hantok Chemicals, Global Tech, CVnet Corporation, Care Camp, Allat Corp., e Samsung International, SECUI.com, Wealthia.com, Open Tide Korea, Samsung Futures, 365Homecare, Samsung Venture Investment Corporation, Samsung Asset Management, Saengbo, Samsung Claim Adjustment Service, Anycar Service, World Cyber Games, S-LCD Corporation, SD Flex, SEHF Korea, Gemi Plus Distribution, Samsung LED, SB LiMotive, Samsung Mobile Display, Samsung Bluewings, HTSS, Bonavie, RAY, Songdo Land Mark City, S-Core, GES, Open Hands, EXE C&T, EXE Technologies Korea, S1 CRM, S-EnPol |
| Total    | 71                |  |

☞ Refer to 『1. Affiliates』 in 『III. Corporate Governance and Affiliates』 for more details about domestic and overseas affiliates.

## □ Subsidiaries Subject to Consolidated Financial Statements

As of end-1Q 11, Samsung Electronics' consolidated subsidiaries totaled 128 with two subsidiaries (Prosonic and Samsung Venture Capital Union #20) being newly included and two (Samsung Gwangju Electronics and Samsung Electronics Shenzhen) excluded compared to end-2010. Following is the list of major subsidiaries.

(Million won)

| Subsidiaries                                   | Established in | Major business                                  | End-2010 asset | Stake    | Classified as major subsidiary |
|--|----------------|---|----------------|----------|--------------------------------|
| Samsung Electronics America                    | 1978.07        | Sale of electronic goods                        | 6,256,074      | Over 50% | O                              |
| Samsung Receivables Corporation                | 1998.03        | Bond management                                 | 964,793        | Over 50% | O                              |
| Samsung Semiconductor Inc.                     | 1983.07        | Sale of electronic goods                        | 5,141,864      | Over 50% | O                              |
| Samsung Electronics Canada                     | 1980.07        | Sale of electronic goods                        | 289,651        | Over 50% | O                              |
| Samsung Information Systems America            | 1988.10        | R&D   | 64,061         | Over 50% | O                              |
| Samsung International Inc.                     | 1983.10        | CTV production                                  | 70,369         | Over 50% | O                              |
| Samsung Mexicana S.A. de C.V                   | 1988.03        | Production of electronic goods                  | 1,162,305      | Over 50% | O                              |
| Samsung Telecommunications America             | 1992.01        | Sale of handsets and WiMAX                      | 1,612,442      | Over 50% | O                              |
| Samsung Austin Semiconductor                   | 1996.02        | Production of semiconductors                    | 4,654,471      | Over 50% | O                              |
| Samsung Electronics Mexico                     | 1995.07        | Production and sale of electronic goods         | 998,084        | Over 50% | O                              |
| SEMES America                                  | 1998.10        | Semiconductor equipment                         | 463            | Over 50% | X                              |
| Samsung Electronics Latinoamerica Miami        | 1995.05        | Sale of IT and telecom products                 | 89,982         | Over 50% | O                              |
| Samsung Electronics Latinoamerica (Zona Libre) | 1989.04        | Sale of electronic goods                        | 167,622        | Over 50% | O                              |
| Samsung Electronics Venezuela                  | 2010.05        | Sale of electronic goods and marketing          | 8,103          | Over 50% | X                              |
| Samsung Electronica Columbia                   | 1997.03        | Sale of electronic goods                        | 180,532        | Over 50% | O                              |
| Samsung Electronica da Amazonia                | 1994.10        | Production and sale of electronic goods         | 2,209,641      | Over 50% | O                              |
| Samsung Electronics Argentina                  | 1996.06        | Marketing and services                          | 28,950         | Over 50% | X                              |
| Samsung Electronics Chile                      | 2002.12        | Sale of electronic goods                        | 213,467        | Over 50% | O                              |
| Samsung Electronics Peru                       | 2010.04        | Sale of electronic goods                        | 119,769        | Over 50% | O                              |
| Samsung Electronics (UK)                       | 1995.07        | Sale of electronic goods                        | 1,061,598      | Over 50% | O                              |
| Samsung Electronics(London) Co. Ltd.           | 1999.01        | Holding company (Liquidation underway)          | 8,249          | Over 50% | X                              |
| Samsung Telecoms(UK)                           | 1998.01        | Sale of electronic goods (Liquidation underway) | 27,609         | Over 50% | X                              |
| Samsung Electronics Holding                    | 1982.02        | Holding company                                 | 704,367        | Over 50% | O                              |
| Samsung Semiconductor Europe GmbH              | 1987.12        | Sale of semiconductors and LCD                  | 1,666,748      | Over 50% | O                              |
| Samsung Electronics GmbH                       | 1984.12        | Sale of electronic goods                        | 744,183        | Over 50% | O                              |
| Samsung Opto-electronics GmbH                  | 2002.02        | Sale of electronic goods                        | 11,557         | Over 50% | X                              |
| Samsung Electronics Iberia, S.A.U              | 1989.01        | Sale of electronic goods                        | 711,986        | Over 50% | O                              |

|  |         |   |           |          |   |
|--|---------|---|-----------|----------|---|
| Samsung Electronics France                         | 1988.01 | Sale of electronic goods and marketing  | 1,126,086 | Over 50% | O |
| Samsung Electronics Hungarian                      | 1989.1  | Production and sale of electronic goods | 1,509,971 | Over 50% | O |
| Samsung Electronics Czech and Slovak               | 2010.01 | Sale of electronic goods                | 99,254    | Over 50% | O |
| Samsung Electronics Italia                         | 1991.04 | Sale of electronic goods                | 879,776   | Over 50% | O |
| Samsung Electronics Europe Logistics               | 1991.05 | Logistics                               | 1,045,826 | Over 50% | O |
| Samsung Electronics Benelux                        | 1995.07 | Sale of electronic goods                | 730,016   | Over 50% | O |
| Samsung Electronics LCD Slovakia                   | 2007.03 | TFT-LCD processing                      | 351,417   | Over 50% | O |
| Samsung Electronics Romania                        | 2007.09 | Marketing                               | 74,975    | Over 50% | O |
| Liquavista B.V                                     | 2005.08 | R&D                                     | 21,792    | Over 50% | X |
| Liquavista (UK) Limited                            | 2006.02 | R&D                                     | 507       | Over 50% | X |
| Liquavista (HK) Limited                            | 2007.02 | R&D                                     | 541       | Over 50% | X |
| Samsung Electronics Overseas                       | 1997.01 | Sale of electronic goods                | 203,888   | Over 50% | O |
| Samsung Electronics Poland                         | 1996.04 | Sale of electronic goods                | 381,350   | Over 50% | O |
| Samsung Electronica Portuguesa                     | 1982.09 | Sale of electronic goods                | 154,398   | Over 50% | O |
| Samsung Electronics Nordic Aktiebolag              | 1992.03 | Sale of electronic goods                | 325,310   | Over 50% | O |
| Samsung Semiconductor Europe LTD                   | 1997.04 | Sale of semiconductor and LCD           | 159,319   | Over 50% | O |
| Samsung Electronics Austria GmbH                   | 2002.01 | Sale of electronic goods                | 236,413   | Over 50% | O |
| Samsung Electronics Slovakia                       | 2002.06 | Production of CTV and monitors          | 1,428,847 | Over 50% | O |
| Samsung Electronics Europe Holding Cooperatief U.A | 2008.1  | Holding company                         | 589,734   | Over 50% | O |
| Samsung Electronics Poland Manufacturing           | 2010.02 | Production of electronic goods          | 202,586   | Over 50% | O |
| Samsung Electronics Greece                         | 2010.04 | Sale of electronic goods                | 41,078    | Over 50% | X |
| Samsung Electronics West Africa                    | 2010.03 | Holding company                         | 21,875    | Over 50% | X |
| Samsung Gulf Electronics                           | 1995.05 | Sale of electronic goods                | 196,587   | Over 50% | O |
| Samsung Electronics South Africa                   | 1994.06 | Sale of electronic goods                | 437,583   | Over 50% | O |
| Samsung Electronics Turkey                         | 1984.12 | Sale of electronic goods and marketing  | 340,442   | Over 50% | O |
| Samsung Semiconductor Israel R&D Center            | 2007.1  | R&D                                     | 8,871     | Over 50% | X |
| Samsung Electronics Levant                         | 2009.07 | Marketing                               | 3,092     | Over 50% | X |
| Samsung Electronics Morocco SARLAU                 | 2009.11 | Sale of electronic goods                | 108,382   | Over 50% | O |
| Samsung Electronics Russia                         | 1999.03 | Marketing                               | 13,256    | Over 50% | X |
| Samsung Electronics Rus Company                    | 2006.1  | Sale of electronic goods                | 1,534,029 | Over 50% | O |
| Samsung Electronics Ukraine                        | 2004.01 | Marketing                               | 892       | Over 50% | X |
| Samsung Electronics Baltics                        | 2001.1  | Sale of electronic goods                | 53,987    | Over 50% | O |
| Samsung Electronics Ukraine Company                | 2008.09 | Sale of electronic goods                | 227,660   | Over 50% | O |
| Samsung Electronics Kazakhstan                     | 2006.07 | Marketing                               | 886       | Over 50% | X |
| Samsung Electronics KZ and Central Asia            | 2008.09 | Sale of electronic goods                | 82,657    | Over 50% | O |

|   |         |   |           |                                  |   |
|---|---------|---|-----------|----------------------------------|---|
| Samsung Electronics Rus Kaluga                  | 2007.07 | Production of CTV                       | 868,331   | Over 50%                         | O |
| Samsung Russia Service Company                  | 1997.11 | Services                                | 29,864    | Over 50%                         | X |
| Samsung Japan Corporation                       | 1975.12 | Sale of electronic goods                | 2,513,190 | Over 50%                         | O |
| Samsung Yokohama Research Institute             | 1992.08 | R&D                                     | 198,700   | Over 50%                         | O |
| Samsung Telecommunications Japan                | 2008.09 | Sale of telecom systems and services    | 363,720   | Over 50%                         | O |
| Samsung Electronics Display (M) Sdn Bhd         | 1995.03 | Production and sale of electronic goods | 814,898   | Over 50%                         | O |
| Samsung Electronics Malaysia                    | 1989.09 | Production of home appliances           | 243,085   | Over 50%                         | O |
| Samsung Vina Electronics                        | 1995.01 | Production of CTV                       | 121,072   | Over 50%                         | O |
| Samsung Asia Pte. Ltd.                          | 1990.12 | Sale of electronic goods                | 936,784   | Over 50%                         | O |
| Samsung India Electronics                       | 1995.08 | Production and sale of electronic goods | 959,651   | Over 50%                         | O |
| Samsung India Software Operations               | 2005.05 | R&D                                     | 89,947    | Over 50%                         | O |
| Samsung Electronics Australia                   | 1987.11 | Sale of electronic goods                | 479,580   | Over 50%                         | O |
| Samsung Electronics Indonesia                   | 1991.08 | Production and sale of electronic goods | 482,932   | Over 50%                         | O |
| Samsung Telecommunications Indonesia            | 2003.03 | Sale of telecom systems and services    | 21,169    | Over 50%                         | X |
| Thai Samsung Electronics                        | 1988.1  | Production and sale of electronic goods | 923,598   | Over 50%                         | O |
| Samsung Electronics Philippines                 | 1996.03 | Sale of electronic goods                | 89,527    | Over 50%                         | O |
| Samsung Electronics Philippines Manufacturing   | 2001.03 | ODD production                          | 344,031   | Over 50%                         | O |
| Batino Realty Corporation                       | 2001.01 | Real estate management                  | 4,925     | Hold a controlling stake (39.8%) | X |
| Samsung Malaysia Electronics                    | 2003.05 | Sale of electronic goods                | 489,344   | Over 50%                         | O |
| Samsung Electronics Asia Holding Pte. Ltd.      | 2006.07 | Holding company                         | 672,761   | Over 50%                         | O |
| Samsung Electronics Bangladeshi Research Center | 2010.08 | R&D                                     | 2,699     | Over 50%                         | X |
| Samsung Electronics Vietnam                     | 2008.03 | Production of electronic goods          | 649,439   | Over 50%                         | O |
| Samsung Telecommunications Malaysia             | 2009.08 | Telecom system services                 | 16,762    | Over 50%                         | X |
| Dongguan Samsung Mobile Display                 | 2001.11 | TFT-LCD production                      | 257,010   | Hold a controlling stake (47.5%) | O |
| Tianjin Samsung Mobile Display                  | 2004.06 | TFT-LCD production                      | 237,716   | Over 50%                         | O |
| Samsung Electronics Hong Kong                   | 1988.09 | Sale of electronic goods                | 947,935   | Over 50%                         | O |
| Suzhou Samsung Electronics                      | 1995.04 | Production of home appliances           | 605,353   | Over 50%                         | O |
| Samsung Suzhou Electronics Export               | 1995.04 | Production of home appliances           | 261,816   | Over 50%                         | O |
| Samsung (China) Investment Co.,Ltd.             | 1996.03 | Sale of electronic goods                | 2,186,632 | Over 50%                         | O |

|   |         |   |           |                                |   |
|---|---------|---|-----------|--------------------------------|---|
| Samsung Guangzhou Mobile R&D Center                         | 2010.01 | R&D                                       | 24,723    | Over 50%                       | X |
| Samsung Tianjin Mobile Development Center                   | 2010.08 | R&D                                       | 5,219     | Over 50%                       | X |
| Samsung Electronics Suzhou Semiconductor                    | 1994.12 | Semiconductor processing                  | 618,680   | Over 50%                       | O |
| Samsung Electronics (Shandong) Digital Printing             | 1993.03 | Production of printers                    | 577,795   | Over 50%                       | O |
| Samsung Electronics Huizhou                                 | 1992.12 | Production of electronic goods            | 1,597,968 | Over 50%                       | O |
| Tianjin Samsung Electronics                                 | 1993.04 | Production of electronic goods            | 222,351   | Over 50%                       | O |
| Samsung Electronics Taiwan                                  | 1994.11 | Sale of electronic goods                  | 1,873,211 | Over 50%                       | O |
| Beijing Samsung Telecom R&D Center                          | 2000.09 | R&D                                       | 19,070    | Over 50%                       | X |
| Tianjin Samsung Telecom Technology                          | 2001.03 | Handset production                        | 1,171,847 | Over 50%                       | O |
| Shanghai Samsung Semiconductor                              | 2001.1  | Sale of semiconductor and LCD             | 1,528,253 | Over 50%                       | O |
| Samsung Electronics Suzhou Computer                         | 2002.09 | Production and sale of note PCs           | 1,344,189 | Over 50%                       | O |
| Samsung Electronics Suzhou LCD                              | 2002.09 | TFT-LCD processing                        | 473,071   | Over 50%                       | O |
| Shenzhen Samsung Kejian Mobile Telecommunication Technology | 2002.02 | Handset production                        | 270,197   | Over 50%                       | O |
| Samsung electronics Shanghai Telecommunication              | 2001.11 | Sale of telecom and network products      | 15,858    | Over 50%                       | X |
| Samsung Semiconductor (China) R&D                           | 2003.04 | R&D                                       | 12,831    | Over 50%                       | X |
| Samsung Electronics China R&D Center                        | 2004.05 | R&D                                       | 5,681     | Over 50%                       | X |
| Samsung Electronics Hainan Fiberoptics                      | 2004.04 | Fiber optic/cable production              | 72,556    | Over 50%                       | O |
| Samsung Electronics (Beijing) Service Company               | 2005.01 | Services                                  | 61,707    | Over 50%                       | O |
| Tianjin Samsung Opto-Electronics Co., Ltd.                  | 1994.02 | Production of camera/camcorder            | 271,986   | Over 50%                       | O |
| World Cyber Games   | 2000.07 | Game tournaments                          | 1,385     | Over 50%                       | X |
| Prosonic  | 2005.02 | Medical sonography manufacturing          | 24,925    | Over 50%                       | X |
| Samsung Mobile Display                                      | 2008.09 | Manufacturing and sale of TFT-LCD/AMOLED  | 4,337,385 | Hold a controlling stake (50%) | O |
| STECO   | 1995.06 | TAB, EDS                                  | 91,646    | Over 50%                       | O |
| SEMES   | 1993.01 | Semiconductor/FPD manufacturing equipment | 414,610   | Over 50%                       | O |
| SECRON  | 1993.11 | Semiconductor equipment                   | 75,449    | Over 50%                       | O |
| Samsung Electronics Service                                 | 1998.1  | Electronics goods repair services         | 214,603   | Over 50%                       | O |
| S-LCD Corporation   | 2004.04 | Manufacturing and sale of TFT-LCD         | 5,829,142 | Over 50%                       | O |
| Living Plaza  | 1996.07 | Sale of electronic goods                  | 382,012   | Over 50%                       | O |

|                                   |         |  |         |          |   |
|-----------------------------------|---------|--|---------|----------|---|
| SEHF Korea                        | 2004.12 | Optic cable, camera module                       | 138,162 | Over 50% | O |
| Samsung Electronics Logitech      | 1998.04 | Total logistic services                          | 190,758 | Over 50% | O |
| Samsung Bluewings                 | 2008.12 | Team and game sponsorship                        | 4,511   | Over 50% | X |
| GES                               | 2009.02 | Semiconductor equipment                          | 11,655  | Over 50% | X |
| RAY                               | 2004.10 | Dental CT  | 5,514   | Over 50% | X |
| Samsung Venture Capital Union #6  | 2005.07 | Investment in venture firms and new technologies | 99,629  | Over 50% | O |
| Samsung Venture Capital Union #7  | 2005.07 | Investment in venture firms and new technologies | 12,248  | Over 50% | X |
| Samsung Venture Capital Union #14 | 2009.05 | Investment in venture firms and new technologies | 86,096  | Over 50% | O |
| Samsung Venture Capital Union #20 | 2011.03 | Investment in venture firms and new technologies | -       | Over 50% | X |

※ Companies whose total assets were KRW50 billion or more at end-2010 are classified as major subsidiaries.

□ **Total Number of Shares, etc.**

**1. Total number of shares**

(As of March 31, 2011)

(Unit: # of Share)

| Classification                       | Type of shares |             |             | Note                        |
|--------------------------------------|----------------|-------------|-------------|-----------------------------|
|                                      | Common         | Preferred   | Total       |                             |
| I. No. of authorized shares          | 400,000,000    | 100,000,000 | 500,000,000 | -                           |
| II. No. of shares issued             | 155,609,337    | 23,893,427  | 179,502,764 | -                           |
| III. No. of shares decreased         | 8,310,000      | 1,060,000   | 9,370,000   | -                           |
| 1. Capital reduction                 | -              | -           | -           | -                           |
| 2. Share cancellation                | 8,310,000      | 1,060,000   | 9,370,000   | Treasury share cancellation |
| 3. Redemption of redeemable shares   | -              | -           | -           | -                           |
| 4. Others                            | -              | -           | -           | -                           |
| IV. No. of shares issued (II-III)    | 147,299,337    | 22,833,427  | 170,132,764 | -                           |
| V. Treasury shares                   | 17,163,853     | 2,979,693   | 20,143,546  | -                           |
| VI. No. of shares outstanding (IV-V) | 130,135,484    | 19,853,734  | 149,989,218 | -                           |

## 2. Treasury shares

In 1Q 2011, Samsung Electronics distributed 292,407 common shares in relation to the exercise of stock options of current and former management and employees as well as the merger with Samsung Gwangju Electronics. 234,411 common treasury shares were distributed in relation to the exercise of stock options, and 57,996 treasury shares were distributed in return for the merger with Samsung Gwangju Electronics. As of end-1Q11, Samsung Electronics held 17,163,853 common treasury shares and 2,979,693 preferred treasury shares.

(As of March 31, 2011)

(Share)

| Method of acquisition   |                                   |                             | Type of share | No. of shares at period-beginning | Change          |              |                  | No. of shares at period-end |
|---|-----------------------------------|-----------------------------|---------------|-----------------------------------|-----------------|--------------|------------------|-----------------------------|
|   |                                   |                             |               |                                   | Acquisition (+) | Disposal (-) | Cancellation (-) |                             |
| Acquisition under the Financial Investment Services and Capital Markets Act | Direct acquisition                | Acquisition on the exchange | Common        | 17,456,260                        | -               | 292,407      |                  | 17,163,853                  |
|   |                                   |                             | Preferred     | 2,979,693                         | -               |              |                  | 2,979,693                   |
|   |                                   | TOB                         | Common        | -                                 | -               |              |                  |                             |
|   |                                   |                             | Preferred     | -                                 | -               |              |                  |                             |
|   |                                   | Exercise of appraisal right | Common        | -                                 | -               |              |                  |                             |
|   |                                   |                             | Preferred     | -                                 | -               |              |                  |                             |
|   | Sub-total (a)                     | Common                      | 17,456,260    | -                                 | 292,407         |              | 17,163,853       |                             |
|   |                                   | Preferred                   | 2,979,693     | -                                 |                 |              | 2,979,693        |                             |
|   | Acquisition under trust contracts | Shares held by trustee      | Common        | -                                 | -               |              |                  |                             |
|   |                                   |                             | Preferred     | -                                 | -               |              |                  |                             |
|   |                                   | Shares in kind              | Common        | -                                 | -               |              |                  |                             |
|   |                                   |                             | Preferred     | -                                 | -               |              |                  |                             |
|   |                                   | Sub-total (b)               | Common        | -                                 | -               |              |                  |                             |
|   |                                   |                             | Preferred     | -                                 | -               |              |                  |                             |
| Other acquisitions (c)  |                                   |                             | Common        | -                                 | -               |              |                  |                             |
|   |                                   |                             | Preferred     | -                                 | -               |              |                  |                             |
| Total (a+b+c)   |                                   |                             | Common        | 17,456,260                        | -               | 292,407      |                  | 17,163,853                  |
|   |                                   |                             | Preferred     | 2,979,693                         | -               |              |                  | 2,979,693                   |

## □ Voting Shares

Samsung Electronics issued 147,299,337 common shares, which is 29.5% of authorized shares. The company issued 22,833,427 preferred shares. 17,163,853 common treasury shares held by the company and preferred shares do not have voting rights. 12,506,577 shares have limited voting rights under relevant laws. Thus, the number of shares with voting rights is 117,628,907.

(As of March 31, 2011)

|   |           |               | (Share)  |
|---|-----------|---------------|--|
|   |           | No. of shares | Note   |
| Outstanding shares (A)                                    | Common    | 147,299,337   | -  |
|   | Preferred | 22,833,427    | -  |
| Shares without voting rights (B)                          | Common    | 17,163,853    | Article 369-2 of the Commercial Act "Treasury Shares"  |
|   | Preferred | 22,833,427    | Article 370 of the Commercial Act "Preferred Shares"   |
| Shares with limited voting rights under relevant laws (C) | Common    | 12,506,577    | Restricted by the Monopoly Regulation and Fair Trade Act: 10,622,814 shares held by Samsung Life Insurance, 1,856,370 shares held by Samsung Fire & Marine Insurance / Restricted by the Insurance Business Act: 27,393 shares held by special account of Samsung Life Insurance |
|   | Preferred | -             | -  |
| Shares with voting rights revived (D)                     | Common    | -             | -  |
|   | Preferred | -             | -  |
| Shares with voting rights (E=A-B-C+D)                     | Common    | 117,628,907   | -  |
|   | Preferred | -             | -  |

※ Voting rights on agendas excluding appointment and dismissal of board members, revision of the Articles of Incorporation, and merger/business transfer.

※ Among shares for which voting rights are restricted by relevant laws, some of 12,497,184 shares (10,622,814 shares held by Samsung Life Insurance's proprietary account and 1,856,370 shares held by Samsung Fire & Marine Insurance) whose voting rights are restricted by the Monopoly Regulation and Fair Trade Act can exercise voting rights in relation to appointment and dismissal of board members, revision of the Articles of Incorporation, etc.



□ **Dividend**

**- Dividends paid out in the recent three fiscal years**

|                                    |           | 1Q 2011   | 2010       | 2009      |
|------------------------------------|-----------|-----------|------------|-----------|
| Par value per share (won)          |           | 5,000     | 5,000      | 5,000     |
| Net profit (million won)           |           | 2,197,639 | 13,236,461 | 6,208,140 |
| EPS (won)                          |           | 14,381    | 88,799     | 42,137    |
| Total cash dividend (million won)  |           | -         | 1,496,540  | 1,185,438 |
| Total stock dividend (million won) |           | -         | -          | -         |
| Dividend payout ratio (%)          |           | -         | 11.31      | 19.09     |
| Cash dividend yield (%)            | Common    | -         | 1.07       | 1.07      |
|                                    | Preferred | -         | 1.57       | 1.57      |
| Stock dividend yield (%)           | Common    | -         | -          | -         |
|                                    | Preferred | -         | -          | -         |
| Cash dividend per share (won)      | Common    | -         | 10,000     | 8,000     |
|                                    | Preferred | -         | 10,050     | 8,050     |
| Stock dividend per share (share)   | Common    | -         | -          | -         |
|                                    | Preferred | -         | -          | -         |

※ Based on individual financial statements

※ EPS denotes to basic EPS.

※ For information about calculation of basic EPS, refer to notes of 1Q2011 audited financial statements.

## II. Business Operation

### □ Summary of Financials by Business Division

| Category   | Business      | Classification   | 1Q 2011    |         | 1Q 2010    |         | 2010        |         | 2009        |         |
|------------|---------------|------------------|------------|---------|------------|---------|-------------|---------|-------------|---------|
|            |               |                  | Amount     | Portion | Amount     | Portion | Amount      | Portion | Amount      | Portion |
| Set        | Digital Media | Total sales      | 30,730,542 | 37.30%  | 28,742,679 | 34.60%  | 133,572,714 | 36.90%  | 114,328,769 | 36.00%  |
|            |               | Internal sales   | 17,205,613 | 37.90%  | 15,910,529 | 32.80%  | 75,185,552  | 36.20%  | 63,066,694  | 34.20%  |
|            |               | Net sales        | 13,524,929 | 36.60%  | 12,832,150 | 37.00%  | 58,387,162  | 37.80%  | 52,362,878  | 38.40%  |
|            |               | Operating profit | 103,501    | 3.50%   | 527,109    | 12.00%  | 429,482     | 2.50%   | 3,097,387   | 28.00%  |
|            |               | Total Asset      | 42,942,247 | 22.00%  | 41,915,000 | 25.10%  | 43,515,660  | 23.00%  | 42,605,421  | 26.10%  |
|            | Telecom       | Total sales      | 20,722,301 | 25.10%  | 18,063,937 | 21.70%  | 80,373,362  | 22.20%  | 72,748,628  | 22.40%  |
|            |               | Internal sales   | 10,085,845 | 22.20%  | 9,104,479  | 18.80%  | 40,303,412  | 19.40%  | 35,157,318  | 19.10%  |
|            |               | Net sales        | 10,636,456 | 28.80%  | 8,959,458  | 25.90%  | 40,069,950  | 25.90%  | 36,490,507  | 26.80%  |
|            |               | Operating profit | 1,433,440  | 48.60%  | 1,096,063  | 24.90%  | 4,302,554   | 24.90%  | 4,053,600   | 37.40%  |
|            |               | Total Asset      | 34,301,536 | 17.60%  | 33,017,800 | 19.70%  | 34,365,368  | 18.10%  | 31,882,983  | 19.50%  |
|            | Total         | Total sales      | 51,645,114 | 62.70%  | 47,037,621 | 56.60%  | 214,945,026 | 59.40%  | 207,745,409 | 64.80%  |
|            |               | Internal sales   | 27,388,256 | 60.30%  | 25,101,190 | 51.70%  | 115,898,073 | 55.90%  | 116,486,918 | 63.20%  |
|            |               | Net sales        | 24,256,858 | 65.60%  | 21,936,431 | 63.30%  | 99,046,953  | 64.10%  | 91,258,491  | 66.90%  |
|            |               | Operating profit | 1,542,563  | 52.30%  | 1,606,671  | 36.50%  | 4,879,101   | 28.20%  | 7,162,479   | 65.60%  |
|            |               | Total Asset      | 90,983,896 | 46.70%  | 87,434,900 | 52.30%  | 89,076,990  | 47.00%  | 78,804,810  | 48.30%  |
| Components | Semiconductor | Total sales      | 17,514,447 | 21.30%  | 15,847,841 | 19.10%  | 72,806,264  | 20.10%  | 54,813,121  | 17.10%  |
|            |               | Internal sales   | 8,338,673  | 18.40%  | 7,642,913  | 15.80%  | 35,167,480  | 17.00%  | 28,005,498  | 15.20%  |
|            |               | Net sales        | 9,175,774  | 24.80%  | 8,204,928  | 23.70%  | 37,638,784  | 24.30%  | 26,807,623  | 19.70%  |
|            |               | Operating profit | 1,644,667  | 55.80%  | 1,995,218  | 45.30%  | 10,110,698  | 58.50%  | 2,058,733   | 18.80%  |
|            |               | Total Asset      | 58,679,827 | 30.10%  | 47,136,100 | 28.20%  | 55,583,214  | 29.30%  | 45,458,634  | 27.90%  |
|            | LCD           | Total sales      | 13,053,656 | 15.80%  | 14,498,836 | 17.40%  | 62,162,133  | 17.20%  | 55,279,013  | 17.20%  |
|            |               | Internal sales   | 6,540,373  | 14.40%  | 7,648,495  | 15.80%  | 32,242,249  | 15.50%  | 29,442,191  | 16.00%  |
|            |               | Net sales        | 6,513,283  | 17.60%  | 6,850,341  | 19.80%  | 29,919,884  | 19.30%  | 25,836,822  | 19.00%  |
|            |               | Operating profit | △229,254   | △7.8%   | 491,096    | 11.10%  | 1,991,990   | 11.50%  | 1,707,433   | 15.60%  |
|            |               | Total Asset      | 31,257,763 | 16.00%  | 26,496,900 | 15.80%  | 31,547,027  | 16.60%  | 30,959,630  | 19.00%  |
|            | Total         | Total sales      | 30,424,588 | 36.90%  | 30,224,773 | 36.40%  | 134,384,718 | 37.10%  | 110,092,134 | 34.30%  |
|            |               | Internal sales   | 14,924,333 | 32.90%  | 15,310,134 | 31.60%  |             | 32.60%  |             | 31.20%  |
|            |               | Net sales        | 15,500,255 | 41.90%  | 14,914,639 | 43.10%  | 66,838,636  | 43.20%  | 52,644,445  | 38.60%  |
|            |               | Operating profit | 1,415,489  | 48.00%  | 2,443,170  | 55.50%  | 12,089,126  | 69.90%  | 3,602,445   | 33.00%  |
|            |               | Total Asset      | 93,530,270 | 48.00%  | 77,319,400 | 46.20%  | 88,118,185  | 46.50%  | 76,543,625  | 46.90%  |

※ Data related to business divisions in 2009 and 2010 were adjusted according to the classification of business divisions in 1Q 2011 (on a consolidated basis).

※ Net sales include internal sales of the head office and overseas subsidiaries subject to consolidated financial statements.

□ **Capex**

2011 capex is planned at about KRW23 trillion on a consolidated basis, which includes KRW10.3 trillion in semiconductor business (KRW5.8 trillion in memory and KRW4.2 trillion in System LSI), KRW3.8 trillion in LCD business, KRW5.4 trillion in SMD, etc.

**- 1Q11 capex by business category and division**

(100 million won)

| Category     | Business       | Purpose                          | Period            | Investment in         | Effect            | Amount        |
|--------------|----------------|----------------------------------|-------------------|-----------------------|-------------------|---------------|
| Set          | DM             | Establishment, addition, upgrade | Jan '11 ~ Mar '11 | Buildings, facilities | Capacity addition | 4,326         |
|              | Telecom        | Establishment, addition, upgrade | Jan '11 ~ Mar '11 | Buildings, facilities | Capacity addition | 828           |
|              | Total          |                                  |                   |                       |                   |               |
| Components   | Semi-conductor | Establishment, addition, upgrade | Jan '11 ~ Mar '11 | Buildings, facilities | Capacity addition | 33,535        |
|              | LCD            | Establishment, addition, upgrade | Jan '11 ~ Mar '11 | Buildings, facilities | Capacity addition | 14,730        |
|              | Total          |                                  |                   |                       |                   |               |
| Others       |                | Others                           | Jan '11 ~ Mar '11 | Buildings, etc.       |                   | 11,114        |
| <b>Total</b> |                |                                  |                   |                       |                   | <b>55,275</b> |

□ **Major Customers**

As of 1Q2011, major customers included Apple, Sony, HP, Dell, and Best Buy. In 1Q2011, the portion of sales to Apple was 5.8% (semiconductor products, LCD panels, etc.), Sony was 4.0% (LCD panels, etc.), HP 1.9% (semiconductor products, LCD panels, etc.), Dell 1.7% (semiconductor products, LCD panels, etc.), and Best Buy 1.9% (set products).

### III. Corporate Governance and Affiliates

#### □ Affiliates

##### 1. Names of the Group and Affiliates

- The name of the group: Samsung

As of end-1Q 2011, Samsung Group had 71 domestic affiliates. Samsung Electronics and 18 affiliates are listed, and the remaining 52 are unlisted.

(As of March 31, 2011)

|          | No. of affiliates | Name of affiliates   |
|----------|-------------------|--|
| Listed   | 19                | Samsung C&T, Cheil Industries, Samsung Electronics, Samsung SDI, Samsung Techwin, Samsung Life Insurance, SEMCO, Samsung Heavy Industries, Samsung Card, Hotel Shilla, Samsung Fire & Marine Insurance, Samsung Securities, S1, Samsung Fine Chemicals, Samsung Engineering, iMarket Korea, Cheil Worldwide, Credu, Samsung Ace Digitech   |
| Unlisted | 52                | Samsung Everland, Samsung Petrochemical, Samsung SDS, Samsung General Chemicals, Samsung Total Petrochemicals, Samsung Lions, SERI, STECO, Samsung Thales, SEMES, Living Plaza, Samsung Corning Precision Materials, SECRON, Seoul Commtech, Samsung Electronics Service, Samsung Electronics Logitech, Hantok Chemicals, Global Tech, CVnet Corporation, Care Camp, Allat Corp., e Samsung International, SECUI.com, Wealthia.com, Open Tide Korea, Samsung Futures, 365Homecare, Samsung Venture Investment Corporation, Samsung Asset Management, Saengbo, Samsung Claim Adjustment Service, Abycar Service, World Cyber Games, S-LCD Corporation, SD Flex, SEHF Korea, Gemi Plus Distribution, Samsung LED, SB LiMotive, Samsung Mobile Display, Samsung Bluewings, HTSS, Bonavie, RAY, Songdo Land Mark City, S-Core, GES, Open Hands, EXE C&T, EXE Technologies Korea, S1 CRM, S-EnPol |
| Total    | 71                |  |













|   |      |      |      |    |      |    |      |      |      |      |      |      |    |      |
|---|------|------|------|----|------|----|------|------|------|------|------|------|----|------|
| Samsung SDS                             |      |      | 0.4  |    | 28.8 |    |      |      |      |      |      |      |    |      |
| Samsung Life Insurance                  |      | 0    |      | 50 |      | 41 | 5.5  | 10.4 |      |      | 11.4 | 26.4 |    |      |
| Samsung Fire & Marine Insurance         |      |      |      |    |      | 4  | 1.2  |      |      | 96.8 | 100  | 7.7  |    |      |
| Samsung Securities                      |      | 0    |      |    |      | 51 | 65.3 |      |      |      |      |      |    | 16.7 |
| Samsung Card                            |      |      |      |    |      |    |      | 0.6  |      |      |      |      | 30 |      |
| Seoul Commtech                          |      |      |      |    |      |    |      |      |      |      |      |      |    |      |
| Wealthia.com                            |      |      |      |    | 14.4 |    |      |      |      |      |      |      |    |      |
| EXE C&T                                 | 80.7 |      |      |    |      |    |      |      |      |      |      |      |    |      |
| Samsung Electronics Hainan Fiber Optics |      |      |      |    |      |    |      |      |      |      |      |      |    |      |
| Samsung Venture Capital Union #6        |      |      |      |    |      |    |      |      |      |      |      |      |    |      |
| Total                                   | 80.7 | 58.7 | 21.6 | 50 | 62.5 | 96 | 75.8 | 11   | 96.8 | 100  | 19.4 | 67.7 | 60 | 100  |

[Overseas]

(As of March 31, 2011)

(%, based on common shares)

| Investor    | Investee                                       | Stake |
|-------------|--|-------|
| Samsung C&T | Posco-Samsung Suzhou Processing Center Co. Ltd | 50    |
| Samsung C&T | Shunde Shengpu Processing Center Co. Ltd       | 51.6  |
| Samsung C&T | Canada Trade Group Inc.                        | 48.7  |
| Samsung C&T | Cheil Holding Inc.                             | 40    |
| Samsung C&T | Dongguan Samsung Steel Center                  | 70    |
| Samsung C&T | Erdsam Co., Ltd.                               | 100   |
| Samsung C&T | KSI LLP  | 25    |
| Samsung C&T | LOBINAVE - Estaleiro Naval do Lobito, Limitada | 40    |
| Samsung C&T | Malaysia Samsung Steel Center                  | 70    |
| Samsung C&T | Myodo Metal CO., LTD.                          | 100   |
| Samsung C&T | P.T. Samsung Development                       | 100   |
| Samsung C&T | POSS-SLPC, s.r.o                               | 50    |
| Samsung C&T | QSSC, S.A. de C.V.                             | 60    |
| Samsung C&T | S&G Biofuel PTE.LTD                            | 50.5  |
| Samsung C&T | SAM investment Manzanilo.B.V                   | 100   |
| Samsung C&T | Samsung Oil & Gas Australia PT                 | 100   |
| Samsung C&T | Samsung Asia Private Ltd.                      | 30    |
| Samsung C&T | Samsung C&T America Inc.                       | 100   |
| Samsung C&T | Samsung C&T Chile Copper SpA                   | 100   |
| Samsung C&T | Samsung C&T Corporation Saudi Arabia           | 100   |

|                                |  |      |
|--------------------------------|--|------|
| Samsung C&T                    | Samsung C&T Deutchland GmbH                    | 100  |
| Samsung C&T                    | Samsung C&T France S.A.S                       | 100  |
| Samsung C&T                    | Samsung C&T Hong Kong Ltd.                     | 100  |
| Samsung C&T                    | Samsung C&T India Pte., Ltd.                   | 100  |
| Samsung C&T                    | Samsung C&T Italia S.A.R.L                     | 100  |
| Samsung C&T                    | Samsung C&T Malaysia SDN. BHD                  | 100  |
| Samsung C&T                    | Samsung C&T Singapore Pte. Ltd                 | 100  |
| Samsung C&T                    | Samsung C&T Taiwan Co., Ltd.                   | 100  |
| Samsung C&T                    | Samsung C&T Thailand Co., Ltd                  | 44   |
| Samsung C&T                    | Samsung Chemtech                               | 51.7 |
| Samsung C&T                    | Samsung Const. Co. Phils.,Inc.                 | 25   |
| Samsung C&T                    | Samsung Corporation Rus LLC                    | 100  |
| Samsung C&T                    | Samsung Design Philippines Inc                 | 100  |
| Samsung C&T                    | Samsung Development (Thailand)                 | 100  |
| Samsung C&T                    | Samsung E&C (Shanghai) Co.,Ltd                 | 100  |
| Samsung C&T                    | Samsung E&C America, INC                       | 100  |
| Samsung C&T                    | Samsung Engineering & Construction(M) SDN.BHD. | 100  |
| Samsung C&T                    | Samsung Finance Corporation.                   | 80   |
| Samsung C&T                    | Samsung Japan Co., Ltd.                        | 49   |
| Samsung C&T                    | Samsung Nigeria Co., Ltd.                      | 99.9 |
| Samsung C&T                    | Samsung Oil & Gas USA Corp                     | 90   |
| Samsung C&T                    | Samsung Oil & Gas(Timor Sea 06-102) Ltd.       | 100  |
| Samsung C&T                    | Samsung Precision Stainless Steel Co.,Ltd.     | 55   |
| Samsung C&T                    | Samsung Renewable Energy Inc.                  | 100  |
| Samsung C&T                    | Samsung SDI (Hong Kong) Ltd.                   | 2.4  |
| Samsung C&T                    | Samsung SDI (Malaysia) SDN. BH                 | 6.4  |
| Samsung C&T                    | Samsung SDI America, Inc.                      | 8.3  |
| Samsung C&T                    | Samsung SDI Brasil Ltda.                       | 0    |
| Samsung C&T                    | Samsung Trading PLC.                           | 100  |
| Samsung C&T                    | SCNT Power Norte S. de R.L. de C.V.            | 100  |
| Samsung C&T                    | Xiod Distribution                              | 25   |
| Samsung C&T America Inc.       | Meadowland Distribution                        | 100  |
| Samsung C&T America Inc.       | QSSC, S.A. de C.V.                             | 20   |
| Samsung C&T America Inc.       | Samsung Finance Corporation.                   | 20   |
| Samsung C&T America Inc.       | Samsung Green repower, LLC                     | 100  |
| Samsung C&T America Inc.       | Samsung Oil & Gas USA Corp                     | 10   |
| Samsung C&T America Inc.       | Samsung Solar Construction Inc                 | 100  |
| Samsung C&T America Inc.       | Web2Zone., Inc.                                | 100  |
| Samsung Renewable Energy Inc.  | Grand Renewable Wind GP Inc.                   | 50   |
| Samsung Renewable Energy Inc.  | Grand Renewable Wind LP Inc.                   | 50   |
| Samsung Renewable Energy Inc.  | South Kent Wind GP Inc.                        | 50   |
| Samsung Renewable Energy Inc.  | South Kent Wind LP Inc.                        | 50   |
| Samsung Renewable Energy Inc.  | SP Ontario Wind Development GP                 | 50   |
| Samsung Renewable Energy Inc.  | SP Ontario Wind Development LP                 | 50   |
| Samsung Renewable Energy Inc.  | SRE Wind GP Holding Inc.                       | 100  |
| Samsung Green repower, LLC     | Solar Projects Solutions LLC                   | 69   |
| SP Ontario Wind Development GP | SP Ontario Wind Development LP                 | 0    |
| South Kent Wind GP Inc.        | South Kent Wind LP Inc.                        | 0    |
| Grand Renewable Wind GP Inc.   | Grand Renewable Wind LP Inc.                   | 0    |

|                                    |  |      |
|------------------------------------|--|------|
| Samsung C&T Deutchland GmbH        | KSI LLP  | 25   |
| Samsung C&T Deutchland GmbH        | POSS-SLPC, s.r.o   | 20   |
| Samsung C&T Deutchland GmbH        | S.C. Otelinox S.A  | 94.3 |
| Samsung C&T Deutchland GmbH        | Samsung C&T Italia S.A.R.L                               | 100  |
| Samsung C&T Italia S.A.R.L         | Samsung Nigeria Co., Ltd.                                | 0.1  |
| Samsung C&T Italia S.A.R.L         | SOLECO S.A   | 65   |
| Samsung C&T Italia S.A.R.L         | Xiod Distribution  | 75   |
| Samsung C&T France S.A.S           | Comptoir Des Produits Inoxydables S.A.S.                 | 12.5 |
| SAM investment Manzanilo.B.V       | Terminal KMS de GNL S. de R.L de C.V                     | 37.5 |
| Samsung Engineering & Construction | SS KUKDONG JASATERA J/V                                  | 70   |
| Cheil Holding Inc.                 | Samsung Const. Co. Phils.,Inc.                           | 75   |
| Samsung C&T Singapore Pte. Ltd     | Malaysia Samsung Steel Center                            | 30   |
| Samsung C&T Singapore Pte. Ltd     | S&G Biofuel PTE.LTD                                      | 12.6 |
| Samsung C&T Singapore Pte. Ltd     | Samsung C&T Corporation Hanoi                            | 40   |
| Samsung C&T Singapore Pte. Ltd     | Samsung Chemtech   | 48.3 |
| S&G Biofuel PTE.LTD                | PT. Gandaerah Hendana                                    | 95   |
| S&G Biofuel PTE.LTD                | PT. Inecda   | 95   |
| Samsung C&T Hong Kong Ltd.         | Samsung Trading (Shanghai Pu Dong New Area) Co.,Ltd.     | 100  |
| Samsung C&T Hong Kong Ltd.         | Samsung Trading (Shenzhen) Co.,Ltd.                      | 100  |
| Samsung C&T Hong Kong Ltd.         | Posco-Samsung Suzhou Processing Center Co. Ltd           | 20   |
| Samsung C&T Hong Kong Ltd.         | Tianjin International Trade Co. Ltd                      | 100  |
| Samsung C&T Hong Kong Ltd.         | Dongguan Samsung Steel Center Co., Ltd.                  | 30   |
| Samsung C&T Hong Kong Ltd.         | Enterprise Co., Ltd.                                     | 100  |
| Samsung C&T Hong Kong Ltd.         | Karson Industrial Co., Ltd.                              | 100  |
| Samsung C&T Hong Kong Ltd.         | Samsung (China) Logistics Ltd.                           | 100  |
| Samsung C&T Hong Kong Ltd.         | Samsung C&T Thailand Co., Ltd                            | 13.2 |
| Samsung C&T Hong Kong Ltd.         | Samsung Corporation (Gaungzhou) Limited.                 | 100  |
| Samsung (China) Logistics Ltd.     | Dongguan Samsung Shenzhen Co., Ltd.                      | 100  |
| Samsung (China) Logistics Ltd.     | Shenzhen Samsung Shipping Container Line Co., Ltd.       | 100  |
| Samsung (China) Logistics Ltd.     | Samsung C&T Corporation Hanoi                            | 11   |
| Samsung (China) Logistics Ltd.     | Samsung Logistics (Tianjin) Ltd                          | 100  |
| S.C. Otelinox S.A                  | Comptoir Des Produits Inoxydables S.A.S.                 | 87.5 |
| Samsung Electronics                | Tianjin Samsung Opto-Electronics                         | 82   |
| Samsung Electronics                | PT Samsung Electronics Indonesia                         | 100  |
| Samsung Electronics                | Samsung (China) Investment Co., Ltd                      | 100  |
| Samsung Electronics                | Samsung Asia Private Ltd.                                | 70   |
| Samsung Electronics                | Samsung Electronic Philippine Manufacturing Corp.        | 100  |
| Samsung Electronics                | Samsung Electronic Shanghai Telecommunications Co., Ltd. | 100  |
| Samsung Electronics                | Samsung Electronica Da Amazonia LTDA.                    | 87   |
| Samsung Electronics                | Samsung Electronics (UK) Ltd.                            | 100  |
| Samsung Electronics                | Samsung Electronics America Inc.                         | 100  |
| Samsung Electronics                | Samsung Electronics Argentina S.A.                       | 98   |
| Samsung Electronics                | Samsung Electronics Asia Holding Pte. Ltd.               | 100  |
| Samsung Electronics                | Samsung Electronics Australia Pty. Ltd.                  | 100  |
| Samsung Electronics                | Samsung Electronics Austria GmbH                         | 100  |
| Samsung Electronics                | Samsung Electronics Benelux B.V.                         | 100  |
| Samsung Electronics                | Samsung Electronics Canada Inc.                          | 100  |
| Samsung Electronics                | Samsung Electronics Chile Limitada(Ltda)                 | 4.1  |

|                     |  |      |
|---------------------|--|------|
| Samsung Electronics | Samsung Electronics Digital Printing                       | 87.1 |
| Samsung Electronics | Samsung Electronics Display (M) SDN.OMD.(HSD)              | 75   |
| Samsung Electronics | Samsung Electronics Europe Logistics B.V.                  | 100  |
| Samsung Electronics | Samsung Electronics European Holding                       | 100  |
| Samsung Electronics | Samsung Electronics France S.A.S                           | 100  |
| Samsung Electronics | Samsung Electronics Hainan Fiberoptics Co., Ltd            | 100  |
| Samsung Electronics | Samsung Electronics Holding GmbH                           | 100  |
| Samsung Electronics | Samsung Electronics Hong Kong Co., Ltd.                    | 100  |
| Samsung Electronics | Samsung Electronics Huizhou Co., Ltd.                      | 89.6 |
| Samsung Electronics | Samsung Electronics Hungarian RT.                          | 100  |
| Samsung Electronics | Samsung Electronics Iberia, S.A.                           | 100  |
| Samsung Electronics | Samsung Electronics Italia S.P.A.                          | 100  |
| Samsung Electronics | Samsung Electronics Latin America Panama (Zona Libre) S.A. | 100  |
| Samsung Electronics | Samsung Electronics LCD Slovakia s.r.o.                    | 0    |
| Samsung Electronics | Samsung Electronics Ltd.(previously SEUK)                  | 100  |
| Samsung Electronics | Samsung Electronics Malaysia SDN.BHD.                      | 100  |
| Samsung Electronics | Samsung Electronics Mexico S.A                             | 63.6 |
| Samsung Electronics | Samsung Electronics Nordic Aktiebolag                      | 100  |
| Samsung Electronics | Samsung Electronics Overseas B.V.                          | 100  |
| Samsung Electronics | Samsung Electronics Polska, SP.Zo.O                        | 100  |
| Samsung Electronics | Samsung Electronics Portuguesa S.A.                        | 100  |
| Samsung Electronics | Samsung Electronics RUS Co.                                | 100  |
| Samsung Electronics | Samsung Electronics Rus Kaluga                             | 100  |
| Samsung Electronics | Samsung Electronics Slovakia s.r.o                         | 55.7 |
| Samsung Electronics | Samsung Electronics South Africa (Pty) Ltd.                | 100  |
| Samsung Electronics | Samsung Electronics Suzhou Computer Co.,Lcd                | 73.7 |
| Samsung Electronics | Samsung Electronics Suzhou LCD Co.,Lcd                     | 100  |
| Samsung Electronics | Samsung Electronics Suzhou Semiconductor Co., Ltd.         | 100  |
| Samsung Electronics | Samsung Electronics Taiwan Co., Ltd.                       | 100  |
| Samsung Electronics | Samsung Gulf Electronics Co., Ltd.                         | 100  |
| Samsung Electronics | Samsung India Electronics Private. LTD                     | 100  |
| Samsung Electronics | Samsung India Software Operations Pvt. Ltd.                | 100  |
| Samsung Electronics | Samsung Japan Co., Ltd.                                    | 51   |
| Samsung Electronics | Samsung Malaysia Electronics (SME) SDN. BHD.               | 100  |
| Samsung Electronics | Samsung Opto-Electronics GmbH                              | 100  |
| Samsung Electronics | Samsung Russia Service Center                              | 100  |
| Samsung Electronics | Samsung SDI Brasil Ltda.                                   | 0.1  |
| Samsung Electronics | Samsung Semiconductor China R&D.,Ltd.                      | 100  |
| Samsung Electronics | Samsung Vina Electronics Co., Ltd.                         | 80   |
| Samsung Electronics | Samsung Yokohama Research Institute                        | 100  |
| Samsung Electronics | Shanghai Samsung Semiconductor Co., Ltd.                   | 100  |
| Samsung Electronics | Shenzhen Samsung Kejian Mobile Telecom. Tech. Co., Ltd.    | 60   |
| Samsung Electronics | Suzhou Samsung Electronics Co., Ltd                        | 69.1 |
| Samsung Electronics | Thai-Samsung Electronics Co. Ltd.                          | 91.8 |
| Samsung Electronics | Tianjin Samsung Electronics Co., Ltd.                      | 48.2 |
| Samsung Electronics | Tianjin Samsung Telecom Technology Co., Ltd.               | 90   |
| SEMES               | SEMES America,Inc.(previously KDNSA)                       | 100  |
| Samsung Medison     | Medison America Inc.                                       | 100  |
| Samsung Medison     | Medison Do Brazil Ltda                                     | 100  |

|                                    |  |      |
|------------------------------------|--|------|
| Samsung Medison                    | Medison Europe B.V.  | 100  |
| Samsung Medison                    | Medison France SAS   | 100  |
| Samsung Medison                    | Medison Italy SRL  | 100  |
| Samsung Medison                    | Medison Japan Co., Ltd                                       | 100  |
| Samsung Medison                    | Medison Medical Equipment                                    | 100  |
| Samsung Medison                    | Medison Systems India Priv                                   | 100  |
| Samsung Medison                    | Medison(Shanghai)Co.Ltd.                                     | 100  |
| Samsung Medison                    | Shanghai Medison Medical Instr                               | 97.7 |
| Samsung Medison                    | SonAce Deutschland GmbH                                      | 100  |
| Samsung Electronics America In     | Samsung Information Systems America Inc.                     | 100  |
| Samsung Electronics America In     | Samsung International Inc.                                   | 100  |
| Samsung Electronics America In     | Samsung Receivables Corporation                              | 50.8 |
| Samsung Electronics America In     | Samsung Semiconductor Inc.                                   | 100  |
| Samsung Electronics America In     | Samsung Telecommunications America Limited Liability Company | 100  |
| Samsung Semiconductor Inc.         | Samsung Austin Semiconductor LLC.                            | 100  |
| Samsung International Inc.         | Samsung Mexicana S.A. De C.V.                                | 100  |
| Samsung Telecommunications Ame     | Samsung Receivables Corporation                              | 49.2 |
| Samsung Electronics (UK) Ltd.      | Samsung Semiconductor Europe Limited                         | 100  |
| Samsung Electronics (UK) Ltd.      | Samsung Telecoms (UK) Ltd.                                   | 100  |
| Samsung Electronics Holding Gm     | Samsung Electronics GmbH                                     | 100  |
| Samsung Electronics Holding Gm     | Samsung Semiconductor Europe GmbH                            | 100  |
| Samsung Electronics Hungarian      | Samsung Electronics Czech and                                | 30   |
| Samsung Electronics Hungarian      | Samsung Electronics Slovakia s.r.o                           | 44.3 |
| Samsung Electronics Benelux B.     | Samsung Electronica Da Amazonia LTDA.                        | 13   |
| Samsung Electronics Benelux B.     | Samsung Electronice West Africa                              | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Baltics                                  | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Chile Limitada(Ltda)                     | 95.9 |
| Samsung Electronics Benelux B.     | Samsung Electronics de Venezuela C.A                         | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Kazakhstan                               | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics KZ And Central Asia LLP                  | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics LCD Slovakia s.r.o.                      | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Levant Co.,Ltd                           | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Mexico S.A. De C.V.                      | 36.4 |
| Samsung Electronics Benelux B.     | Samsung Electronics Morocco Co. Ltd                          | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Peru                                     | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Rus                                      | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Turkey                                   | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Ukraine                                  | 100  |
| Samsung Electronics Benelux B.     | Samsung Electronics Ukraine Company                          | 100  |
| Samsung Electronics Benelux B.     | Samsung Semiconductor Israel R&D Center,Ltd.                 | 100  |
| Samsung Electronics European H     | Samsung Electronics Czech and Slovak s.r.o.                  | 70   |
| Samsung Electronics European H     | Samsung Electronics Greece S.A                               | 100  |
| Samsung Electronics European H     | Samsung Electronics Poland Manufacturing Sp.Zoo              | 100  |
| Samsung Electronics European H     | Samsung Electronics Romania L                                | 100  |
| Samsung Electronics European H     | Samsung LCD Netherlands R&D Center                           | 100  |
| Samsung LCD Netherlands R&D Center | Samsung LCD Netherlands R&D Center (HK)                      | 100  |

|                                    |  |      |
|------------------------------------|--|------|
| Samsung LCD Netherlands R&D Center | Samsung LCD Netherlands R&D Center (UK)                      | 100  |
| Samsung Electronics Display (M     | Tianjin Samsung Electronics Co                               | 2.2  |
| PT Samsung Electronics Indone      | P.T. Samsung Telecommunications Indonesia                    | 99   |
| Samsung Electronic Philippine      | Batino Realty Corp.  | 39.8 |
| Samsung Electronics Asia Holdi     | eSamsung Greater China Co., Ltd.                             | 11.4 |
| Samsung Electronics Asia Holdi     | Samsung Bangladesh R&D Center                                | 100  |
| Samsung Electronics Asia Holdi     | Samsung Electro-Mechanics Thailand Co., Ltd.                 | 25   |
| Samsung Electronics Asia Holdi     | Samsung Electronics Display (M) SDN.OMD.(HSD)                | 25   |
| Samsung Electronics Asia Holdi     | Samsung Electronics Philippines Corporation (previously SMC) | 100  |
| Samsung Electronics Asia Holdi     | Samsung Electronics Vietnam Company Ltd.                     | 100  |
| Samsung Electronics Asia Holdi     | Samsung SDI (Malaysia) SDN. BHD.                             | 25   |
| Samsung Electronics Asia Holdi     | Samsung Telecommunications Japan Co.                         | 100  |
| Samsung Electronics Asia Holdi     | Samsung Telecommunications Malaysia                          | 100  |
| Samsung Electronics Hong Kong      | eSamsung Greater China Co., Ltd.                             | 11.3 |
| Suzhou Samsung Electronics Co      | Samsung Suzhou Electronics Export Co.,Ltd.                   | 100  |
| Samsung (China) Investment Co.     | Tianjin Samsung Opto-Electronics                             | 8    |
| Samsung (China) Investment Co.     | Beijing Samsung Telecom. R&D Center.                         | 100  |
| Samsung (China) Investment Co.     | Samsung Electronics Beijing Service Co., Ltd.                | 100  |
| Samsung (China) Investment Co.     | Samsung Electronics China R&D Center                         | 100  |
| Samsung (China) Investment Co.     | Samsung Electronics Digital Printing                         | 12.9 |
| Samsung (China) Investment Co.     | Samsung Electronics Huizhou Co., Ltd.                        | 10.3 |
| Samsung (China) Investment Co.     | Samsung Electronics Suzhou Computer Co.,Ltd.                 | 26.3 |
| Samsung (China) Investment Co.     | Samsung Guangzhou Mobile R&D C                               | 100  |
| Samsung (China) Investment Co.     | Samsung Tianjin Mobile Develop                               | 100  |
| Samsung (China) Investment Co.     | Suzhou Samsung Electronics Co., Ltd.                         | 19.2 |
| Samsung (China) Investment Co.     | Tianjin Samsung Electronics Co., Ltd.                        | 40.8 |
| Samsung Electronics Latin Amer     | Samsung Electronica Columbia                                 | 100  |
| Samsung Electronics Latin Amer     | Samsung Electronics Latino America Miami, Inc.               | 100  |
| Samsung Electronica Da Amazoni     | Samsung Electronics Argentina S.A.                           | 2    |
| Samsung SDI                        | Samsung SDI (Hong Kong) Ltd.                                 | 91.9 |
| Samsung SDI                        | Samsung SDI (Malaysia) SDN. BHD.                             | 68.6 |
| Samsung SDI                        | Samsung SDI America, Inc.                                    | 91.7 |
| Samsung SDI                        | Samsung SDI Brasil Ltda.                                     | 4    |
| Samsung SDI                        | Samsung SDI Germany GmbH.                                    | 100  |
| Samsung SDI                        | Samsung SDI Hungary Rt.                                      | 100  |
| Samsung SDI                        | Samsung SDI Vietnam Co., LTD.                                | 100  |
| Samsung SDI                        | SSH Limited. (previously Shum Yip Tamy Ltd.)                 | 40   |
| SB LiMotive                        | Cobasys,LLC  | 100  |
| SB LiMotive                        | SB LIMOTIVE GERMANY  | 100  |
| Samsung Mobile Display             | Dongguan Samsung Mobile Display Co., Ltd.                    | 100  |
| Samsung Mobile Display             | Tianjin Samsung Mobile Display Co.,Ltd.                      | 95   |
| Samsung SDI America, Inc.          | Samsung SDI Brasil Ltda.                                     | 40.4 |
| Samsung SDI America, Inc.          | Samsung SDI Mexico S.A. de C.V.                              | 100  |
| Samsung SDI Germany GmbH.          | Samsung SDI (Hong Kong) Ltd.                                 | 0.4  |
| Samsung SDI Germany GmbH.          | Samsung SDI Brasil Ltda.                                     | 40.8 |
| Samsung SDI Germany GmbH.          | Samsung SDIG Real Estate GmbH                                | 100  |
| Samsung SDI (Malaysia) SDN. BH     | Samsung Corning Malaysia SDN. BHD.                           | 30   |
| Samsung SDI (Malaysia) SDN. BH     | Samsung SDI (Hong Kong) Ltd.                                 | 5.3  |

|                                 |   |      |
|---------------------------------|---|------|
| Samsung SDI (Malaysia) SDN. BH  | Samsung SDI Brasil Ltda.  | 0.2  |
| Samsung SDI (Hong Kong) Ltd.    | Samsung SDI Brasil Ltda.  | 14.5 |
| Samsung SDI (Hong Kong) Ltd.    | Shanghai Samsung Electronic Devices Co., Ltd                          | 60.3 |
| Samsung SDI (Hong Kong) Ltd.    | Shenzhen Samsung SDI Co., Ltd.  | 80   |
| Samsung SDI (Hong Kong) Ltd.    | Tianjin Samsung SDI Co., Ltd.   | 80   |
| SEMCO                           | Dongguan Samsung Electro Mechanics Co.,Ltd.                           | 100  |
| SEMCO                           | Samsung High Techelectro-Mechanics Co.,Ltd.                           | 95   |
| SEMCO                           | Tianjin Samsung Electro-Mechanics                                     | 81.2 |
| SEMCO                           | Kunshan Samsung Electro-Mechanics                                     | 100  |
| SEMCO                           | Calamba Premier Realty Corporation.                                   | 39.8 |
| SEMCO                           | Samsung Electro-Mechanics America, Inc.                               | 100  |
| SEMCO                           | Samsung Electro-Mechanics Germany, GMBH                               | 100  |
| SEMCO                           | Samsung Electro-Mechanics Hong Kong Co., Ltd.                         | 100  |
| SEMCO                           | Samsung Electro-Mechanics Hungary Inc.                                | 100  |
| SEMCO                           | Samsung Electro-Mechanics Indonesia, pt                               | 100  |
| SEMCO                           | Samsung Electro-Mechanics Philippines, Corp.                          | 100  |
| SEMCO                           | Samsung Electro-Mechanics Pte.,Ltd.                                   | 100  |
| SEMCO                           | Samsung Electro-Mechanics Thailand Co., Ltd.                          | 75   |
| Samsung LED                     | Tianjin Samsung LED Co. Ltd.  | 100  |
| Samsung LED                     | Samsung LED America Inc.  | 100  |
| Samsung LED                     | Samsung LED Europe GMBH   | 100  |
| Samsung Electro-Mechanics Amer  | Samsung Electro-Mechanics Do Brasil Intermediacoes e Negocios Ltda    | 100  |
| Samsung Electro-Mechanics Hong  | Shenzhen Samsung Electro-mechanics Co.,Ltd.                           | 100  |
| Samsung Fire & Marine Insurance | Samsung Property Insurance (China) Co., Ltd.                          | 100  |
| Samsung Fire & Marine Insurance | Indonesian subsidiary of Samsung Fire & Marine Insurance              | 70   |
| Samsung Fire & Marine Insurance | Samsung Fire & Marine Insurance Company of Europe                     | 100  |
| Samsung Fire & Marine Insurance | Samsung Fire & Marine Consultoria Em Seguros LTDA.                    | 100  |
| Samsung Fire & Marine Insurance | Samsung Vina Insurance Co. LTD  | 50   |
| Samsung Total Petrochemicals    | Dongguan Samsung Total Engineering Plastics Limited                   | 100  |
| Samsung Total Petrochemicals    | Samsung Total Petrochemicals Trading (Shanghai) Co.,Ltd.              | 100  |
| Samsung Heavy Industries        | Hukuoka Engineering Center  | 100  |
| Samsung Heavy Industries        | Samsung Heavy Industries (Rong Cheng) Co., Ltd.                       | 100  |
| Samsung Heavy Industries        | Samsung Heavy Industries (Ningbo) Co., Ltd.                           | 100  |
| Samsung Heavy Industries        | Rongcheng Gaya Shipbuilding   | 100  |
| Samsung Heavy Industries        | Rongcheng Bucheon Shipbuilding Steel                                  | 100  |
| Samsung Heavy Industries        | Camellia Consulting Corporation                                       | 100  |
| Samsung Heavy Industries        | Samsung Heavy Industries (M) SDN.BHD                                  | 100  |
| Samsung Heavy Industries        | Samsung Heavy Industries (Thailand) Co.Ltd.                           | 49   |
| Samsung Heavy Industries        | Samsung Heavy Industries Brazil Assessoriaem Projetsempresariais Ltda | 100  |
| Samsung Heavy Industries        | Samsung Heavy Industries India Pvt.Ltd.                               | 100  |
| Samsung Heavy Industries        | Samsung Heavy Industries Trade(Shanghai) Co., Ltd                     | 100  |
| Samsung Heavy Industries        | Samsung Sakhalin Limited Liability Company                            | 100  |
| Samsung Heavy Industries        | Samsung Wind Energy,Inc.  | 100  |
| Samsung Heavy Industries        | SHI BRAZIL CONSTRUCTION   | 100  |



|                                     |  |      |
|-------------------------------------|--|------|
| Camellia Consulting Corporatio      | Oil & Gas Solution LLC                             | 50   |
| Samsung Life Insurance              | Samsung Air China Life                             | 50   |
| Samsung Life Insurance              | Samsung Life Investment (America) Ltd.             | 100  |
| Samsung Life Insurance              | Samsung Life Investment (U.K.) Limited.            | 100  |
| Samsung Life Insurance              | Samsung Properties China, Limited.                 | 100  |
| Samsung Asset Management            | Samsung Asset Management(Hong Kong) Limited.       | 100  |
| Samsung Asset Management            | Samsung Asset Management(Singapore)Pte.Ltd.        | 100  |
| Cheil Industries                    | Tianjin Samsung Engineering Plastics               | 100  |
| Cheil Industries                    | Cheil America Inc.                                 | 100  |
| Cheil Industries                    | Samsung Chemical (USA), INC.                       | 100  |
| Cheil Industries                    | Samsung Chemical Europe Gmbh                       | 100  |
| Cheil Industries                    | Samsung Chemical Hungary Limit                     | 100  |
| Cheil Industries                    | Samsung Chemical Material Trading(Shanghai)Co.Ltd. | 100  |
| Cheil Industries                    | Samsung Chemical(Thailand) Co., Ltd                | 59.4 |
| Cheil Industries                    | Samsung Fashion S.r.L                              | 100  |
| Cheil Industries                    | Samsung Fashion Trading Co(Shanghai). ,Ltd         | 100  |
| Cheil Industries                    | Starex Compounding America Inc.                    | 100  |
| Cheil Industries                    | Tianjin Samsung Wool Textile Co., Ltd.             | 75   |
| Samsung Ace Digitech                | Acedigitech Suzhou CO.,Ltd                         | 100  |
| Starex Compounding America Inc      | Starcom Mexico                                     | 99   |
| Samsung Chemical(Thailand) co.      | Samsung Thai Engineering Co., Ltd.                 | 17.2 |
| Samsung Techwin                     | Samsung Opto-Electronics America, Inc.             | 100  |
| Samsung Techwin                     | Samsung Techwin Europe Limited                     | 100  |
| Samsung Techwin                     | Shanghai Samsung Mechatronics & Trading Co.,Ltd    | 100  |
| Samsung Techwin                     | Techwin Engineering Center                         | 100  |
| Samsung Techwin                     | Tianjin Samsung Techwin Opto-Electronics           | 95   |
| e Samsung International             | eSamsung Greater China Co., Ltd.                   | 77.3 |
| eSamsung Greater China Co., Lt      | iMarket Asia Co., Ltd.                             | 100  |
| Opentide Greater China Co., Lt      | Opentide China Co., Ltd.                           | 100  |
| Opentide Greater China Co., Lt      | OpenTide Interactive Advertising Co.,Ltd           | 100  |
| Opentide Greater China Co., Lt      | OpenTide Taiwan Co., Ltd                           | 100  |
| iMarket Asia Co., Ltd.              | iMarket China Co., Ltd.                            | 80   |
| iMarket Asia Co., Ltd.              | Imarket TianJin Co.,Ltd.                           | 80   |
| Samsung Corning Precision Materials | Samsung Corning Malaysia SDN. BHD.                 | 70   |
| Samsung Corning Precision Materials | SSH Limited. (previously Shum Yip Tamy Ltd.)       | 60   |
| Samsung Petrochemical               | Samsung Petrochemical(Shanghai) Co.,Ltd.           | 100  |
| Samsung Petrochemical               | Samsung Fine Chemicals Trading(Shanghai) Co., Ltd. | 100  |
| Samsung Securities                  | Samsung Securities (America), Inc.                 | 100  |
| Samsung Securities                  | Samsung Securities (Asia) Limited.                 | 100  |
| Samsung Securities                  | Samsung Securities (Europe) Limited.               | 100  |
| Samsung SDS                         | Opentide Greater China Co., Ltd.                   | 36.7 |
| Samsung SDS                         | Samsung Data Systems India Pvt.Ltd.                | 100  |
| Samsung SDS                         | Samsung Networks Beijing Co. Ltd.                  | 100  |
| Samsung SDS                         | Samsung SDS America, Inc.                          | 100  |
| Samsung SDS                         | Samsung SDS Asia Pacific Pte. Ltd.                 | 100  |
| Samsung SDS                         | Samsung SDS China, Ltd.                            | 100  |
| Samsung SDS                         | Samsung SDS Europe Ltd.                            | 100  |
| Samsung SDS                         | Samsung SDS Infotech Pvt Ltd.                      | 81.5 |

|                                |   |      |
|--------------------------------|---|------|
| Samsung SDS                    | Samsung SDS Latin America Solucoes Em Tecnologia Ltda | 99.4 |
| EXE C&T                        | GLogTech, Inc.  | 90.6 |
| Miracom Inc.                   | Miracom Asia Pacific                                  | 100  |
| Samsung SDS America,Inc.       | Samsung SDS Latin America, Ltd                        | 0.6  |
| Samsung SDS America,Inc.       | Samsung SDS Mexico, S.A. DE C.V.                      | 99   |
| Miracom Asia Pacific           | Miracom China   | 100  |
| Samsung Engineering            | Grupo Samsung Ingenieria Mexico, S.A. De C.V.         | 100  |
| Samsung Engineering            | Muharraq STP Company B.S.C.                           | 45   |
| Samsung Engineering            | Muharraq Wastewater Services Company                  | 65   |
| Samsung Engineering            | PT Samsung Engineering Indonesia Co., Ltd.            | 100  |
| Samsung Engineering            | Samsung Engineering (Malaysia) SDN. BHD.              | 100  |
| Samsung Engineering            | Samsung Engineering (Thailand) Co., Ltd.              | 33   |
| Samsung Engineering            | Samsung Engineering America In                        | 100  |
| Samsung Engineering            | Samsung Engineering Australia Pty Limited             | 100  |
| Samsung Engineering            | Samsung Engineering Construction(Shanghai) Co., Ltd   | 100  |
| Samsung Engineering            | Samsung Engineering India Private Ltd.                | 100  |
| Samsung Engineering            | Samsung Engineering Japan Co.,                        | 100  |
| Samsung Engineering            | Samsung Engineering Kazakhstan LLP                    | 100  |
| Samsung Engineering            | Samsung Engineering Magyarorszag Kft                  | 100  |
| Samsung Engineering            | Samsung Engineering Trinidad Co.                      | 100  |
| Samsung Engineering            | Samsung Ingenieria Energia                            | 100  |
| Samsung Engineering            | Samsung Ingenieria Manzanillo, S.A. De C.V.           | 99.9 |
| Samsung Engineering            | Samsung Ingenieria Mexico S.A DE C.V.                 | 99.7 |
| Samsung Engineering            | Samsung Ingenieria Minatitlan, S.A. De C.V.           | 99.9 |
| Samsung Engineering            | Samsung Saudi Arabia Ltd.                             | 95   |
| Samsung Engineering            | Samsung Thai Engineering Co., Ltd.                    | 29.8 |
| Samsung Thai Engineering Co.,  | Samsung Chemical(Thailand) Co., Ltd.                  | 40.6 |
| Samsung Thai Engineering Co.,  | Samsung Engineering (Thailand) Co., Ltd.              | 67   |
| Samsung Engineering India Priv | Samsung Saudi Arabia Ltd.                             | 5.0  |
| Cheil Worldwide                | Cheil (Thailand) Ltd.                                 | 100  |
| Cheil Worldwide                | Cheil Brazil Communications Ltda.                     | 100  |
| Cheil Worldwide                | Cheil China   | 100  |
| Cheil Worldwide                | Cheil Communications Mexico Inc. SA de CV             | 98.0 |
| Cheil Worldwide                | Cheil Europe Ltd.                                     | 100  |
| Cheil Worldwide                | Cheil France SAS                                      | 100  |
| Cheil Worldwide                | Cheil Germany GmbH                                    | 100  |
| Cheil Worldwide                | Cheil Hong Kong Limited                               | 100  |
| Cheil Worldwide                | Cheil India Private Limited                           | 100  |
| Cheil Worldwide                | Cheil MEA FZ-LLC                                      | 100  |
| Cheil Worldwide                | Cheil Rus LLC.  | 100  |
| Cheil Worldwide                | Cheil Singapore Pte. Ltd                              | 100  |
| Cheil Worldwide                | Cheil South Africa Limited                            | 100  |
| Cheil Worldwide                | Cheil Ukraine LLC                                     | 100  |
| Cheil Worldwide                | Cheil USA Inc.  | 100  |
| Hotel Shilla                   | New Jersey Int'l M.C.Inc.                             | 100  |
| Hotel Shilla                   | Samsung Hospitality America                           | 100  |
| Hotel Shilla                   | Samsung Hospitality U.K. Limit                        | 100  |
| Cheil USA Inc.                 | Cheil Communication Mexico Inc                        | 2.0  |

|                             |                                  |      |
|-----------------------------|----------------------------------|------|
| Cheil USA Inc.              | Cheil India Private Limited      | 0.0  |
| Cheil USA Inc.              | The Barbarian Group, LLC         | 75.6 |
| Samsung Hospitality America | Samsung Hospitality EUROPE       | 100  |
| Cheil (Thailand) Ltd.       | Samsung Heavy Industries (Thai   | 25.5 |
| Cheil Singapore Pte. Ltd    | Opentide Greater China Co., Ltd. | 58.3 |
| Cheil MEA FZ-LLC            | One Agency FZ LLC                | 70   |

## □ Equity Investments in Other Companies

As of end-1Q 2011, Samsung Electronics' equity investments in other companies amounted to KRW27,551,900,000,000 and such investments were made for business purpose, etc.

(As of March 31, 2011)

(K shares, million won, %)

|          | Account                       | Company name  | Date of purchase            | Purpose                      | Initial acquisition cost          | Year-beginning balance |        |            | Increase/decrease |                                    | Year-end balance |        |            | Financial status |            | Note      |        |
|----------|-------------------------------|---------------|-----------------------------|------------------------------|-----------------------------------|------------------------|--------|------------|-------------------|------------------------------------|------------------|--------|------------|------------------|------------|-----------|--------|
|          |                               |               |                             |                              |                                   | No. of shares          | Stake  | Book value | No. of shares     | Cost for acquisition (or disposal) | No. of shares    | Stake  | Book value | Total asset      | Net profit |           |        |
| Domestic | Available-for-sale securities | Listed        | Samsung SDI                 | 1977.1                       | Participation in management, etc. | 304                    | 9,283  | 19.68      | 874,079           | 0                                  | 0                | 9,283  | 19.68      | 874,079          | 7,225,503  | 149,957   |        |
|          |                               | Listed        | SEMCO                       | 1977.1                       | Participation in management, etc. | 250                    | 17,693 | 22.8       | 445,244           | 0                                  | 0                | 17,693 | 22.8       | 445,244          | 4,950,906  | 435,800   |        |
|          |                               | Unlisted      | Samsung Gwangju Electronics | 1990.1                       | Business purpose                  | 2,000                  | 38,516 | 94.25      | 682,670           | 38,516                             | -682,670         | 0      | 0          | 0                | -          | -         | Merged |
|          |                               | Listed        | Samsung Card                | 1988.12                      | Participation in management, etc. | 10,000                 | 43,393 | 35.29      | 1,455,485         | 0                                  | 0                | 43,393 | 35.29      | 1,455,485        | 12,514,046 | 1,156,217 |        |
|          |                               | Listed        | Samsung Techwin             | 1977.12                      | Participation in management, etc. | 336                    | 13,527 | 25.46      | 235,638           | 0                                  | 0                | 13,527 | 25.46      | 235,638          | 2,896,821  | 226,180   |        |
|          |                               | Unlisted      | STECO                       | 1995.6                       | Business purpose                  | 24,000                 | 2,448  | 51         | 32,724            | 0                                  | 0                | 2,448  | 51         | 32,724           | 91,646     | 2,836     |        |
|          |                               | Unlisted      | SEMES                       | 1992.12                      | Business purpose                  | 1,000                  | 1,712  | 85.62      | 27,968            | 0                                  | 0                | 1,712  | 85.62      | 27,968           | 414,610    | 62,820    |        |
|          |                               | Unlisted      | Seoul Commtech              | 1996.12                      | Business purpose                  | 3,800                  | 3,933  | 35.63      | 56,129            | 0                                  | 0                | 3,933  | 35.63      | 56,129           | 285,218    | 19,152    |        |
|          |                               | Unlisted      | SERI                        | 1991.5                       | Participation in management, etc. | 320                    | 3,576  | 29.8       | 24,942            | 0                                  | 0                | 3,576  | 29.8       | 24,942           | 131,199    | 198       |        |
|          |                               | Unlisted      | Samsung SDS                 | 1992.7                       | Participation in management, etc. | 6,160                  | 15,656 | 21.67      | 430,831           | 0                                  | 0                | 15,656 | 21.67      | 430,831          | 3,653,483  | 327,635   |        |
|          | Unlisted                      | Samsung Lions | 1986.8                      | Participation in management, | 240                               | 55                     | 27.5   | -102       | 0                 | 0                                  | 55               | 27.5   | -102       | 57,955           | -889       |           |        |

|          |                                     |         |                                   |           |         |       |           |        |           |         |       |           |             |           |                   |  |
|----------|-------------------------------------|---------|-----------------------------------|-----------|---------|-------|-----------|--------|-----------|---------|-------|-----------|-------------|-----------|-------------------|--|
|          |                                     |         | etc.                              |           |         |       |           |        |           |         |       |           |             |           |                   |  |
| Unlisted | SECRO N                             | 1993.11 | Business purpose                  | 1,000     | 405     | 50.63 | 198       | 0      | 0         | 405     | 50.63 | 198       | 75,449      | 7,875     |                   |  |
| Unlisted | Samsung Electronics Service         | 1998.1  | Business purpose                  | 30,000    | 6,000   | 99.33 | 48,121    | 0      | 0         | 6,000   | 99.33 | 48,121    | 214,603     | 2,246     |                   |  |
| Unlisted | MEMC Korea                          | 1991.12 | Business purpose                  | 36,000    | 3,440   | 20    | 35,286    | 0      | 0         | 3,440   | 20    | 35,286    | 219,365     | 4,426     |                   |  |
| Unlisted | Samsung Corning Precision Materials | 1995.4  | Participation in management, etc. | 617       | 7,512   | 42.54 | 1,771,209 | 0      | 0         | 7,512   | 42.54 | 1,771,209 | 7,368,364   | 3,400,036 |                   |  |
| Unlisted | Living Plaza                        | 2000.12 | Business purpose                  | 3,100     | 767     | 100   | 117,523   | 0      | 0         | 767     | 100   | 117,523   | 382,012     | 1,227     |                   |  |
| Unlisted | Samsung Ace Digitech                | 1999.4  | Business purpose                  | 76        | 1,011   | 100   | 46,669    | 0      | 0         | 1,011   | 100   | 46,669    | 190,758     | 12,605    |                   |  |
| Unlisted | S-LCD Corporation                   | 2004.4  | Business purpose                  | 1,260,000 | 390,000 | 50    | 1,992,110 | 0      | 0         | 390,000 | 50    | 1,992,110 | 5,829,142   | 204,567   |                   |  |
| Unlisted | Samsung Mobile Display              | 2009.1  | Business purpose                  | 200,000   | 20,000  | 50    | 798,160   | 23,650 | 1,699,986 | 43,650  | 64.36 | 2,498,146 | 4,337,385   | 295,996   | Capital increase  |  |
| Unlisted | Samsung LED                         | 2009.4  | Participation in management, etc. | 15,004    | 2,000   | 50    | 180,916   | 0      | 0         | 2,000   | 50    | 180,916   | 1,339,988   | 204,399   |                   |  |
| Unlisted | Samsung Venture Capital Union #4    | 1999.12 | Business purpose                  | 150,000   | 0       | 65.67 | 24,870    | 0      | 0         | 0       | 65.67 | 24,870    | 42,706      | 1,612     |                   |  |
| Unlisted | Samsung Venture Capital Union #6    | 2005.7  | Business purpose                  | 26,800    | 1       | 99    | 78,224    | 0      | 0         | 1       | 99    | 78,224    | 99,629      | -1,508    |                   |  |
| Unlisted | Samsung Venture Capital Union #7    | 2005.7  | Business purpose                  | 15,000    | 0       | 99    | 14,368    | 0      | 0         | 0       | 99    | 14,368    | 12,248      | -147      |                   |  |
| Unlisted | Samsung Venture Capital Union #14   | 2009.5  | Business purpose                  | 18,000    | 1       | 99    | 74,753    | 0      | 0         | 1       | 99    | 74,753    | 86,096      | 3,345     |                   |  |
| Unlisted | Prosonic                            | 2011.2  | Business purpose                  | 45,000    | 0       | 0     | 0         | 570    | 45,000    | 570     | 100   | 45,000    | 24,925      | 1,911     | Equity investment |  |
| Unlisted | Samsung Medison                     | 2011.2  | Business purpose                  | 286,384   | 0       | 0     | 0         | 51,140 | 286,384   | 51,140  | 43.49 | 286,384   | 358,784     | 32,690    | Equity investment |  |
| Listed   | Samsung Life Insurance              | 2011.1  | Participation in management, etc. | 0         | 0       | 0     | 0         | 1,316  | 135,536   | 1,316   | 0.66  | 135,536   | 133,045,073 | 906,095   | Others            |  |
| Listed   | Samsung Heavy Industries            | 1977.9  | Participation in management, etc. | 125       | 40,676  | 17.61 | 1,675,836 | 0      | -52,878   | 40,676  | 17.61 | 1,622,958 | 17,995,480  | 888,412   |                   |  |
| Listed   | Samsung Fine Chemicals              | 1995.5  | Participation in management, etc. | 1,346     | 2,165   | 8.39  | 179,476   | 0      | -6,495    | 2,165   | 8.39  | 172,981   | 1,271,208   | 85,174    |                   |  |

|          |   |         |                                   |        |       |       |         |       |        |       |       |         |           |         |
|----------|---|---------|-----------------------------------|--------|-------|-------|---------|-------|--------|-------|-------|---------|-----------|---------|
| Listed   | Hotel Shilla  | 1979.12 | Participation in management, etc. | 252    | 2,005 | 5.01  | 55,631  | 0     | -4,410 | 2,005 | 5.01  | 51,221  | 1,173,692 | 49,691  |
| Listed   | Cheil Worldwide                                       | 1988.9  | Participation in management, etc. | 185    | 2,999 | 2.61  | 41,532  | 2,879 | 1,950  | 2,999 | 2.61  | 43,482  | 1,120,217 | 104,992 |
| Listed   | A-TECH SOLUTION                                       | 2009.11 | Business purpose                  | 26,348 | 1,592 | 15.92 | 33,432  | 0     | -5,333 | 1,592 | 15.92 | 28,099  | 160,074   | 19,079  |
| Listed   | SFA   | 2010.5  | Business purpose                  | 38,262 | 1,822 | 10    | 89,278  | 1,822 | 35,347 | 1,822 | 10    | 124,625 | 629,623   | 39,353  |
| Unlisted | Samsung Petrochemical                                 | 1978.1  | Participation in management, etc. | 100    | 514   | 12.96 | 58,940  | 0     | 50,900 | 514   | 12.96 | 58,940  | 781,538   | 1,901   |
| Unlisted | Samsung General Chemicals                             | 1988.7  | Participation in management, etc. | 1,500  | 1,914 | 3.91  | 65,321  | 0     | 46,178 | 1,914 | 3.91  | 65,321  | 1,143,623 | 153,069 |
| Unlisted | Kihyup Technology Banking (previously Kihyup Finance) | 1995.1  | Business purpose                  | 5,000  | 1,000 | 17.24 | 5,000   | 0     | 0      | 1,000 | 17.24 | 5,000   | 62,725    | 1,088   |
| Unlisted | PUSAN NEWPORT   | 1997.9  | Business purpose                  | 590    | 1,135 | 0.98  | 5,677   | 0     | 0      | 1,135 | 0.98  | 5,677   | 702,566   | -6,818  |
| Unlisted | The Korea Economic Daily                              | 1987.5  | Participation in management, etc. | 150    | 72    | 0.39  | 366     | 0     | 0      | 72    | 0.39  | 366     | 194,709   | 8,208   |
| Unlisted | Brooks Automation Asia                                | 1999.6  | Business purpose                  | 1,097  | 219   | 19    | 368     | 0     | 0      | 219   | 19    | 368     | 4,881     | 184     |
| Unlisted | Samsung Venture Investment Corporation                | 1999.11 | Business purpose                  | 4,900  | 980   | 16.33 | 5,223   | 0     | 0      | 980   | 16.33 | 5,223   | 48,207    | 2,524   |
| Listed   | iMarket Korea   | 2000.12 | Business purpose                  | 1,900  | 3,800 | 10.57 | 103,360 | 0     | -1,900 | 3,800 | 10.57 | 101,460 | 347,396   | 21,105  |
| Unlisted | Cyber Bank  | 2000.12 | Business purpose                  | 8,000  | 1,083 | 7.46  | 0       | 0     | 0      | 1,083 | 7.46  | 0       | 0         | 0       |
| Unlisted | KT Skylife  | 2001.12 | Business purpose                  | 3,344  | 240   | 0.61  | 3,000   | 0     | 0      | 240   | 0.61  | 3,000   | 448,079   | 24,812  |
| Unlisted | Fine Chips  | 2001.12 | Business purpose                  | 10     | 2     | 4.76  | 10      | 0     | 0      | 2     | 4.76  | 10      | 2,327     | -52     |
| Unlisted | World Cyber Games                                     | 2003.12 | Business purpose                  | 1,166  | 450   | 45    | 0       | 0     | 0      | 450   | 45    | 0       | 1,385     | -118    |
| Unlisted | SK Telink   | 2010.11 | Business purpose                  | 4,357  | 14    | 1.13  | 4,357   | 0     | 0      | 14    | 1.13  | 4,357   | 382,291   | 40,565  |
| Unlisted | Etronics  | 2006.11 | Business purpose                  | 130    | 0     | 0     | 0       | 0     | 0      | 0     | 0     | 0       | 155,468   | -7,630  |
| Unlisted | Yongpyong Resort                                      | 2007.5  | Business purpose                  | 1,869  | 400   | 1.05  | 1,869   | 0     | 0      | 400   | 1.05  | 1,869   | 837,343   | -5,839  |
| Unlisted | Trigem Computer                                       | 2007.12 | Business purpose                  | 0.3    | 1     | 0     | 0       | 0     | 0      | 1     | 0     | 0       | 266,555   | 6,514   |
| Unlisted | Samsung Bluewings                                     | 2008.12 | Business purpose                  | 2,000  | 400   | 100   | 2,000   | 0     | 0      | 400   | 100   | 2,000   | 4,511     | -2      |
| Unlisted | iCube Investment Union #1                             | 2009.12 | Business purpose                  | 4,000  | 0     | 16.23 | 4,000   | 0     | 0      | 0     | 16.23 | 4,000   | 23,996    | -481    |
| Unlisted | GES   | 2010.7  | Business purpose                  | 1,500  | 20    | 100   | 1,500   | 0     | 0      | 20    | 100   | 1,500   | 11,655    | 1,397   |

|          |                               |          |                                    |        |                                    |        |            |       |           |         |         |            |           |           |           |         |                   |
|----------|-------------------------------|----------|------------------------------------|--------|------------------------------------|--------|------------|-------|-----------|---------|---------|------------|-----------|-----------|-----------|---------|-------------------|
| Overseas | Available-for-sale securities | Unlisted | WIC                                | 2010.7 | Business purpose                   | 60,000 | 600        | 18.46 | 60,000    | 0       | 0       | 600        | 18.46     | 60,000    | 338,491   | 1,753   |                   |
|          |                               | Unlisted | Shinsung                           | 2010.7 | Business purpose                   | 0.5    | 1          | 0.01  | 0         | 0       | 0       | 1          | 0.01      | 0         | 207,461   | 9,585   |                   |
|          |                               | Unlisted | JNT                                | 2011.2 | Business purpose                   | 1,800  | 0          | 0     | 0         | 0       | 1,800   | 0          | 13.5      | 1,800     | 4,968     | △33     | Equity investment |
|          |                               | Unlisted | SV                                 | 2011.2 | Business purpose                   | 1,850  | 0          | 0     | 0         | 0       | 1,850   | 0          | 21.02     | 1,850     | 6,183     | △238    | Equity investment |
|          |                               | Unlisted | SECA                               | 1992.8 | Establishment of overseas foothold | 3,823  | 0          | 100   | 90,922    | 0       | 0       | 0          | 100       | 90,922    | 289,651   | 15,339  |                   |
|          |                               | Unlisted | SEA                                | 1978.7 | Establishment of overseas foothold | 59,362 | 487        | 100   | 3,741,022 | 5       | 782,740 | 492        | 100       | 4,523,762 | 6,256,074 | 32,973  | Capital increase  |
|          |                               | Unlisted | SELA                               | 1989.4 | Establishment of overseas foothold | 319    | 40         | 100   | 86,962    | 0       | 0       | 40         | 100       | 86,962    | 167,622   | -442    |                   |
|          |                               | Unlisted | SEM                                | 1995.7 | Establishment of overseas foothold | 3,032  | 1,770      | 82.73 | 90,214    | 0       | 0       | 1,770      | 82.73     | 90,214    | 998,084   | -10,830 |                   |
|          |                               | Unlisted | SEASA                              | 1996.6 | Establishment of overseas foothold | 4,696  | 21,854     | 98    | 6,779     | 0       | 0       | 21,854     | 98        | 6,779     | 28,950    | 523     |                   |
|          |                               | Unlisted | SEDA                               | 1994.1 | Establishment of overseas foothold | 13,224 | 25,623,461 | 72.92 | 312,367   | 0       | 0       | 25,623,461 | 72.92     | 312,367   | 2,209,641 | 183,607 |                   |
|          |                               | Unlisted | CMLA LLC                           | 2008.2 | Business purpose                   | 2,616  | 0          | 25    | 4,115     | 0       | 0       | 0          | 25        | 4,115     | 15,099    | 1,652   |                   |
|          |                               | Unlisted | SESA                               | 1989.1 | Establishment of overseas foothold | 3,276  | 8,021      | 100   | 142,091   | 0       | 0       | 8,021      | 100       | 142,091   | 711,986   | 19,285  |                   |
|          |                               | Unlisted | SENA                               | 1992.3 | Establishment of overseas foothold | 392    | 1,000      | 100   | 69,372    | 0       | 0       | 1,000      | 100       | 69,372    | 325,310   | 18,495  |                   |
|          |                               | Unlisted | SEH                                | 1991.5 | Establishment of overseas foothold | 1,954  | 753        | 100   | 650,157   | 0       | 0       | 753        | 100       | 650,157   | 1,509,971 | 31,051  |                   |
| Unlisted | SEP                           | 1982.9   | Establishment of overseas foothold | 204    | 1,751                              | 100    | 37,616     | 0     | 0         | 1,751   | 100     | 37,616     | 154,398   | 2,775     |           |         |                   |
| Unlisted | SEF                           | 1991.8   | Establishment of overseas foothold | 230    | 2,700                              | 100    | 234,115    | 0     | 0         | 2,700   | 100     | 234,115    | 1,126,086 | 58,032    |           |         |                   |
| Unlisted | SEUK                          | 1995.7   | Establishment of overseas foothold | 33,908 | 109,546                            | 100    | 433,202    | 0     | 0         | 109,546 | 100     | 433,202    | 1,061,598 | 24,688    |           |         |                   |

|          |       |         |                                    |        |         |       |         |   |        |         |       |         |           |         |                  |
|----------|-------|---------|------------------------------------|--------|---------|-------|---------|---|--------|---------|-------|---------|-----------|---------|------------------|
| Unlisted | SEHG  | 1982.2  | Establishment of overseas foothold | 28,042 | 0       | 100   | 354,846 | 0 | 0      | 0       | 100   | 354,846 | 704,367   | 58,238  |                  |
| Unlisted | SEAG  | 2002.1  | Establishment of overseas foothold | 40     | 0       | 100   | 32,162  | 0 | 0      | 0       | 100   | 32,162  | 236,413   | 11,665  |                  |
| Unlisted | SEI   | 1993.5  | Establishment of overseas foothold | 862    | 677     | 100   | 143,181 | 0 | 0      | 677     | 100   | 143,181 | 879,776   | 34,188  |                  |
| Unlisted | SEBN  | 1995.7  | Establishment of overseas foothold | 236    | 309,910 | 100   | 578,837 | 0 | 0      | 309,910 | 100   | 578,837 | 730,016   | 18,911  |                  |
| Unlisted | SELS  | 1991.5  | Establishment of overseas foothold | 18,314 | 1,306   | 100   | 24,288  | 0 | 0      | 1,306   | 100   | 24,288  | 1,045,826 | 9,704   |                  |
| Unlisted | SEPOL | 1996.4  | Establishment of overseas foothold | 5,462  | 106     | 100   | 78,267  | 0 | 0      | 106     | 100   | 78,267  | 381,350   | 16,697  |                  |
| Unlisted | SSA   | 1998.12 | Establishment of overseas foothold | 263    | 2,000   | 100   | 32,622  | 0 | 0      | 2,000   | 100   | 32,622  | 437,583   | 618     |                  |
| Unlisted | SESK  | 2002.6  | Establishment of overseas foothold | 8,976  | 0       | 55.69 | 263,767 | 0 | 0      | 0       | 55.69 | 263,767 | 1,428,847 | 183,219 |                  |
| Unlisted | SEEH  | 2008.1  | Establishment of overseas foothold | 4,214  | 0       | 100   | 173,720 | 0 | 34,713 | 0       | 100   | 208,433 | 589,734   | 41      | Capital increase |
| Unlisted | SELK  | 2007.3  | Establishment of overseas foothold | 28,244 | 0       | 0.01  | 11      | 0 | 0      | 0       | 0.01  | 11      | 351,417   | 24,090  |                  |
| Unlisted | SEO   | 1997.1  | Establishment of overseas foothold | 120    | 0       | 100   | -10,043 | 0 | 0      | 0       | 100   | -10,043 | 203,888   | -170    |                  |
| Unlisted | SRSC  | 1997.11 | Establishment of overseas foothold | 707    | 0       | 100   | 8,211   | 0 | 0      | 0       | 100   | 8,211   | 29,864    | 3,997   |                  |
| Unlisted | SERC  | 2006.1  | Establishment of overseas foothold | 24,877 | 0       | 100   | 180,079 | 0 | 0      | 0       | 100   | 180,079 | 1,534,029 | 82,954  |                  |
| Unlisted | SERK  | 2007.7  | Establishment of overseas foothold | 4,600  | 0       | 100   | 204,555 | 0 | 0      | 0       | 100   | 204,555 | 868,331   | 201,066 |                  |
| Unlisted | SEAU  | 1987.11 | Establishment of overseas foothold | 392    | 53,200  | 100   | 111,964 | 0 | 0      | 53,200  | 100   | 111,964 | 479,580   | 28,711  |                  |
| Unlisted | SEMA  | 1989.9  | Establishment of overseas foothold | 4,378  | 16,247  | 100   | 153,602 | 0 | 0      | 16,247  | 100   | 153,602 | 243,085   | 5,616   |                  |

|          |         |         |                                    |        |         |       |         |        |        |         |       |         |           |         |                  |
|----------|---------|---------|------------------------------------|--------|---------|-------|---------|--------|--------|---------|-------|---------|-----------|---------|------------------|
| Unlisted | SGE     | 1995.5  | Establishment of overseas foothold | 827    | 0       | 100   | 32,798  | 0      | 0      | 0       | 100   | 32,798  | 196,587   | -3,512  |                  |
| Unlisted | SEIN    | 1991.8  | Establishment of overseas foothold | 7,463  | 46      | 99.99 | 118,909 | 0      | 0      | 46      | 99.99 | 118,909 | 482,932   | 9,395   |                  |
| Unlisted | SDMA    | 1995.3  | Establishment of overseas foothold | 21,876 | 71,400  | 75    | 244,382 | 0      | 0      | 71,400  | 75    | 244,382 | 814,898   | 85,082  |                  |
| Unlisted | SIEL    | 1995.8  | Establishment of overseas foothold | 5,414  | 216,787 | 100   | 75,263  | 0      | 0      | 216,787 | 100   | 75,263  | 959,651   | 8,438   |                  |
| Unlisted | SAPL    | 1990.12 | Establishment of overseas foothold | 364    | 42,911  | 70    | 301,166 | 0      | 0      | 42,911  | 70    | 301,166 | 936,784   | 3,862   |                  |
| Unlisted | SAVIN A | 1995.1  | Establishment of overseas foothold | 5,839  | 0       | 80    | 23,428  | 0      | 0      | 0       | 80    | 23,428  | 121,072   | 10,847  |                  |
| Unlisted | TSE     | 1988.1  | Establishment of overseas foothold | 1,390  | 11,020  | 91.83 | 279,163 | 0      | 0      | 11,020  | 91.83 | 279,163 | 923,598   | 174,463 |                  |
| Unlisted | STE     | 1996.1  | Establishment of overseas foothold | 4,206  | 0       | 49    | 4,474   | 0      | 0      | 0       | 49    | 4,474   | 49,379    | 291     |                  |
| Unlisted | SEPHIL  | 2001.3  | Establishment of overseas foothold | 12,934 | 9,876   | 100   | 78,919  | 0      | 0      | 9,876   | 100   | 78,919  | 344,031   | 60,279  |                  |
| Unlisted | SISO    | 2005.5  | Establishment of overseas foothold | 7,358  | 17      | 100   | 31,787  | 0      | 0      | 17      | 100   | 31,787  | 89,947    | 9,299   |                  |
| Unlisted | SME     | 2003.5  | Establishment of overseas foothold | 4,796  | 17,100  | 100   | 7,644   | 0      | 0      | 17,100  | 100   | 7,644   | 489,344   | 2,808   |                  |
| Unlisted | SEAH    | 2006.7  | Establishment of overseas foothold | 793    | 652,281 | 100   | 534,402 | 71,114 | 11,221 | 723,395 | 100   | 545,623 | 672,761   | -6,943  | Capital increase |
| Unlisted | SEHK    | 1988.9  | Establishment of overseas foothold | 349    | 274,250 | 100   | 79,033  | 0      | 0      | 274,250 | 100   | 79,033  | 947,935   | 11,589  |                  |
| Unlisted | SET     | 1994.11 | Establishment of overseas foothold | 456    | 27,270  | 100   | 112,949 | 0      | 0      | 27,270  | 100   | 112,949 | 1,873,211 | 36,257  |                  |
| Unlisted | SESS    | 1994.12 | Establishment of overseas foothold | 18,875 | 0       | 100   | 483,923 | 0      | 0      | 0       | 100   | 483,923 | 618,680   | 60,792  |                  |
| Unlisted | SCIC    | 1996.3  | Establishment of overseas foothold | 23,253 | 0       | 100   | 511,641 | 0      | 0      | 0       | 100   | 511,641 | 2,186,632 | 111,573 |                  |



|          |            |         |                                    |        |         |       |         |   |   |         |       |         |           |         |
|----------|------------|---------|------------------------------------|--------|---------|-------|---------|---|---|---------|-------|---------|-----------|---------|
| Unlisted | SEHZ       | 1992.12 | Establishment of overseas foothold | 792    | 0       | 89.46 | 255,535 | 0 | 0 | 0       | 89.46 | 255,535 | 1,597,968 | 208,952 |
| Unlisted | SSEC       | 1995.4  | Establishment of overseas foothold | 32,128 | 0       | 78.19 | 130,551 | 0 | 0 | 0       | 78.19 | 130,551 | 605,353   | 2,278   |
| Unlisted | TSEC       | 1993.4  | Establishment of overseas foothold | 15,064 | 0       | 48.19 | 118,127 | 0 | 0 | 0       | 48.19 | 118,127 | 713,648   | 68,589  |
| Unlisted | SSDP       | 1993.8  | Establishment of overseas foothold | 4,446  | 0       | 90    | 65,319  | 0 | 0 | 0       | 90    | 65,319  | 15,858    | -4,360  |
| Unlisted | TSTC       | 2001.3  | Establishment of overseas foothold | 10,813 | 0       | 90    | 490,041 | 0 | 0 | 0       | 90    | 490,041 | 1,171,847 | 169,499 |
| Unlisted | SSTC       | 2001.11 | Establishment of overseas foothold | 15,799 | 0       | 100   | -1,186  | 0 | 0 | 0       | 100   | -1,186  | 15,858    | -4,360  |
| Unlisted | SSKMT      | 2002.2  | Establishment of overseas foothold | 6,009  | 0       | 60    | 102,196 | 0 | 0 | 0       | 60    | 102,196 | 270,197   | 25,045  |
| Unlisted | SESL       | 2002.11 | Establishment of overseas foothold | 18,382 | 0       | 100   | 313,397 | 0 | 0 | 0       | 100   | 313,397 | 473,071   | 33,707  |
| Unlisted | SESC       | 2002.9  | Establishment of overseas foothold | 5,471  | 0       | 87.6  | 34,028  | 0 | 0 | 0       | 87.6  | 34,028  | 1,344,189 | 84,268  |
| Unlisted | SSS        | 2001.1  | Establishment of overseas foothold | 1,200  | 0       | 100   | 19,189  | 0 | 0 | 0       | 100   | 19,189  | 1,528,253 | 38,112  |
| Unlisted | SEHF       | 2004.4  | Establishment of overseas foothold | 17,204 | 0       | 100   | 85,088  | 0 | 0 | 0       | 100   | 85,088  | 72,556    | 6,412   |
| Unlisted | SSCR       | 2006.9  | Establishment of overseas foothold | 3,405  | 0       | 100   | 9,332   | 0 | 0 | 0       | 100   | 9,332   | 12,831    | 1,155   |
| Unlisted | SJC        | 1975.12 | Establishment of overseas foothold | 273    | 795     | 50.96 | 211,370 | 0 | 0 | 795     | 50.96 | 211,370 | 2,513,190 | 22,137  |
| Unlisted | SYRI       | 1992.8  | Establishment of overseas foothold | 3,120  | 122     | 100   | 92,583  | 0 | 0 | 122     | 100   | 92,583  | 198,700   | 1,602   |
| Unlisted | TSST Japan | 2004.3  | Establishment of overseas foothold | 1,639  | 0       | 49.03 | 11,137  | 0 | 0 | 0       | 49.03 | 11,137  | 379,447   | 48,564  |
| Unlisted | TSOE       | 2010.4  | Establishment of overseas foothold | 33,837 | 167,199 | 81.98 | 93,154  | 0 | 0 | 167,199 | 81.98 | 93,154  | 271,986   | 52,012  |

|          |                      |         |                                    |           |       |      |            |   |           |       |      |            |         |         |
|----------|----------------------|---------|------------------------------------|-----------|-------|------|------------|---|-----------|-------|------|------------|---------|---------|
| Unlisted | SOG                  | 2010.4  | Establishment of overseas foothold | 0         | 0     | 100  | 0          | 0 | 0         | 0     | 100  | 0          | 11,557  | -3,420  |
| Unlisted | SDIB                 | 1996.9  | Business purpose                   | 3,110     | 586   | 0.08 | 0          | 0 | 0         | 586   | 0.08 | 0          | 67,630  | 26,696  |
| Unlisted | Semiconductor Portal | 2002.12 | Business purpose                   | 38        | 0     | 1.21 | 10         | 0 | 0         | 0     | 1.21 | 10         | 3,555   | 2       |
| Unlisted | SECH                 | 2002.12 | Business purpose                   | 691       | 0     | 4.1  | 597        | 0 | 0         | 0     | 4.1  | 597        | 213,467 | -3      |
| Unlisted | MTLD Top Domain Ltd. | 2005.12 | Business purpose                   | 754       | 0     | 0    | 0          | 0 | 0         | 0     | 0    | 0          | 17,807  | -6,107  |
| Unlisted | FTS                  | 2008.12 | Business purpose                   | 1,952     | 116   | 41.5 | 563        | 0 | 0         | 116   | 41.5 | 563        | 4,257   | 374     |
| Unlisted | PIXTRO NICS          | 2009.12 | Business purpose                   | 3,534     | 1,025 | 3.09 | 3,535      | 0 | 0         | 1,025 | 3.09 | 3,535      | 6,807   | -10,751 |
| Unlisted | Nanosys, Inc         | 2010.8  | Business purpose                   | 4,774     | 3,493 | 3.33 | 4,774      | 0 | 0         | 3,493 | 3.33 | 4,774      | 41,953  | -3,722  |
| Listed   | Rambus               | 2010.1  | Business purpose                   | 1,854     | 9,576 | 8.3  | 223,363    | 0 | -13,957   | 9,576 | 8.3  | 209,406    | 755,287 | 171,879 |
| Listed   | INPHI                | 2005.10 | Business purpose                   | 4,171     | 1,171 | 6.4  | 26,792     | 0 | 447       | 1,171 | 6.4  | 27,239     | 181,036 | 29,761  |
| Total    |                      |         |                                    | 2,869,424 |       |      | 25,282,570 |   | 2,269,331 |       |      | 27,551,901 |         |         |

※ The cost for acquisition (or disposal) includes increases or decreases in the cost that do not accompany money transactions such as fair value measurement and impairment measurement.

## IV. Management and Employees

### □ Employees

(As of March 31, 2011)

(Person, year, million won)

| Business division /gender | No. of employees |                |        |         | Average length of service | Total wage | Average wage per capita | Note |
|---------------------------|------------------|----------------|--------|---------|---------------------------|------------|-------------------------|------|
|                           | Regular          | Contract-based | Others | Total   |                           |            |                         |      |
| Finished products         | 42,993           | 996            |        | 43,989  | 7.9                       | 1,633,607  | 16.2                    |      |
| Components                | 51,903           | 253            |        | 52,156  |                           |            |                         |      |
| Others                    | 4,555            | 273            |        | 4,828   |                           |            |                         |      |
| Total                     | 99,451           | 1,522          |        | 100,973 |                           |            |                         |      |
| Male                      | 68,086           | 1,053          |        | 69,139  | 9.0                       | 1,276,494  | 18.5                    |      |
| Female                    | 31,365           | 469            |        | 31,834  | 5.6                       | 357,113    | 11.1                    |      |

※ The number of employees on a parent-company basis

※ Provisioning for labor cost is excluded.

□ **Remuneration for the Management**

< Remuneration approved at shareholders' meeting >

(100 million won)

|                       | No. of persons | Amount approved at shareholders' meeting | Note |
|-----------------------|----------------|--|------|
| Inside directors      | 3              | 370                                      |      |
| Independent Directors | 4              |  |      |