

2011 Business Report

I. Corporate Overview

□ Affiliates

As of end-2011, Samsung Group had a total of 78 domestic affiliates. Compared to end-2010, 17 new affiliates (EXE Technologies Korea, EXE C&T, S1 CRM, S-EnPol, Samsung Medison, Medison Xray, Medison Healthcare, Sono Solution, CSL, Prosonic, Samsung Biologics, SMP, STM, Miracom Inc., Samsung Life Service, SSLM, and SU Materials) were added, and seven (Samsung Gwangju Electronics, Samsung Ace Digitech, Medison Xray, Sono Solution, CSL, EXE Technologies Korea, and iMarket Korea) were excluded. Among Samsung Group's 78 affiliates, 17 including Samsung Electronics are listed, and 61 are unlisted.

(As of December 31, 2011)

| | No. of affiliates | Name of affiliates |
|----------|-------------------|--|
| Listed | 17 | Samsung C&T, Cheil Industries, Samsung Electronics, Samsung SDI, Samsung Techwin, Samsung Life Insurance, SEMCO, Samsung Heavy Industries, Samsung Card, Hotel Shilla, Samsung Fire & Marine Insurance, Samsung Securities, S1, Samsung Fine Chemicals, Samsung Engineering, Cheil Worldwide, Credu, |
| Unlisted | 61 | Samsung Everland, Samsung Petrochemical, Samsung SDS, Samsung General Chemicals, Samsung Total Petrochemicals, Samsung Lions, SERI, STECO, Samsung Thales, SEMES, Living Plaza, Samsung Corning Precision Materials, SECRON, Seoul Commtech, Samsung Electronics Service, Samsung Electronics Logitech, Hantok Chemicals, Global Tech, CVnet Corporation, Care Camp, Allat Corp., e Samsung International, SECUI.com, Wealthia.com, Open Tide Korea, Samsung Futures, 365Homecare, Samsung Venture Investment Corporation, Samsung Asset Management, Saengbo, Samsung Claim Adjustment Service, Anycar Service, World Cyber Games, S-LCD Corporation, SD Flex, SEHF Korea, Gemi Plus Distribution, Samsung LED, SB LiMotive, Samsung Mobile Display, Samsung Bluewings, HTSS, Bonavie, RAY, Songdo Land Mark City, S-Core, GES, S1 CRM, EXE C&T, Open Hands, S-EnPol, Samsung Medison, Medison Healthcare, Prosonic, SMP, STM, Samsung Biologics, Miracom Inc., Samsung Life Service, SSLM, SU Materials |
| Total | 78 | |

☞ Refer to 『□ Affiliates』 in 『III. Corporate Governance and Affiliates』 for more details about domestic and overseas affiliates.

□ Subsidiaries Subject to Consolidated Financial Statements

As of end-2011, Samsung Electronics' consolidated subsidiaries totaled 156 with 32 subsidiaries (Samsung Medison and its 16 subsidiaries, Prosonic, and SVIC #20, SVIC #21, SVIC #22, Grandis, Nexus, etc.) being newly included and four (Samsung Gwangju Electronics, SESZ, Medison Xray, CSL) excluded compared to end-2010. Following is the list of consolidated subsidiaries.

(Million won)

| Subsidiaries | Established in | Major business | End-2010 asset | Stake | Classified as major subsidiary |
|--|----------------|---|----------------|----------|--------------------------------|
| Samsung Electronics America | 1978.07 | Sale of electronic goods | 6,814,904 | Over 50% | O |
| Samsung Receivables Corporation | 1998.03 | Bond management | 964,793 | Over 50% | O |
| Samsung Semiconductor Inc. | 1983.07 | Sale of electronic goods | 5,141,864 | Over 50% | O |
| Samsung Electronics Canada | 1980.07 | Sale of electronic goods | 289,651 | Over 50% | O |
| Samsung Information Systems America | 1988.1 | R&D | 64,061 | Over 50% | O |
| Samsung International Inc. | 1983.1 | CTV production | 70,369 | Over 50% | O |
| Samsung Mexicana S.A. de C.V | 1988.03 | Production of electronic goods | 1,162,305 | Over 50% | O |
| Samsung Telecommunications America | 1992.01 | Sale of telecom products | 1,612,442 | Over 50% | O |
| Samsung Austin Semiconductor | 1996.02 | Production of semiconductors | 4,654,471 | Over 50% | O |
| Samsung Electronics Mexico | 1995.07 | Production and sale of electronic goods | 998,084 | Over 50% | O |
| SEMES America | 1998.1 | Semiconductor equipment | 463 | Over 50% | X |
| Samsung Electronics Latinoamerica Miami | 1995.05 | Sale of electronic goods | 89,982 | Over 50% | O |
| Samsung Electronics Latinoamerica (Zona Libre) | 1989.04 | Sale of electronic goods | 167,622 | Over 50% | O |
| Samsung Electronics Venezuela | 2010.05 | Marketing and services | 8,103 | Over 50% | X |
| Samsung Electronica Columbia | 1997.03 | Sale of electronic goods | 180,532 | Over 50% | O |
| Samsung Electronica da Amazonia | 1994.1 | Production and sale of electronic goods | 2,209,641 | Over 50% | O |
| Samsung Electronics Argentina | 1996.06 | Marketing and services | 28,950 | Over 50% | X |
| Samsung Electronics Chile | 2002.12 | Sale of electronic goods | 213,467 | Over 50% | O |
| Samsung Electronics Peru | 2010.04 | Sale of electronic goods | 119,769 | Over 50% | O |
| Samsung Electronics (UK) | 1995.07 | Sale of electronic goods | 1,061,598 | Over 50% | O |
| Samsung Electronics (London) Co. Ltd | 1999.01 | Holding company (Liquidation underway) | 8,249 | Over 50% | X |
| Samsung Telecoms(UK) | 1998.01 | Sale of electronic goods (Liquidation underway) | 27,609 | Over 50% | X |
| Samsung Electronics Holding | 1982.02 | Holding company | 704,367 | Over 50% | O |
| Samsung Semiconductor Europe GmbH | 1987.12 | Sale of semiconductors and LCD | 1,666,748 | Over 50% | O |
| Samsung Electronics GmbH | 1984.12 | Sale of electronic goods | 744,183 | Over 50% | O |

| | | | | | |
|--|---------|---|-----------|----------|---|
| Samsung opto-electronics gmbh | 2002.02 | Sale of electronic goods (Liquidation underway) | 11,557 | Over 50% | X |
| Samsung Electronics Iberia, S.A.U | 1989.01 | Sale of electronic goods | 711,986 | Over 50% | O |
| Samsung Electronics France | 1988.01 | Sale of electronic goods and marketing | 1,126,086 | Over 50% | O |
| Samsung Electronics Hungarian | 1989.1 | Production and sale of electronic goods | 1,509,971 | Over 50% | O |
| Samsung Electronics Czech and Slovak | 2010.01 | Sale of electronic goods | 99,254 | Over 50% | O |
| Samsung Electronics Italia | 1991.04 | Sale of electronic goods | 879,776 | Over 50% | O |
| Samsung Electronics Europe Logistics | 1991.05 | Logistics | 1,045,826 | Over 50% | O |
| Samsung Electronics Benelux | 1995.07 | Sale of electronic goods | 730,016 | Over 50% | O |
| Samsung Electronics LCD Slovakia | 2007.03 | TFT-LCD processing | 351,417 | Over 50% | O |
| Samsung Electronics Romania | 2007.09 | Sale of electronic goods | 74,975 | Over 50% | O |
| Samsung LCD Netherlands R&D Center | 2005.08 | R&D | 21,792 | Over 50% | X |
| Samsung LCD Netherlands R&D Center UK | 2006.02 | R&D | 507 | Over 50% | X |
| Samsung LCD Netherlands R&D Center HK | 2007.02 | R&D | 541 | Over 50% | X |
| Samsung Electronics Overseas | 1997.01 | Sale of electronic goods | 203,888 | 50% | O |
| Samsung Electronics Poland | 1996.04 | Sale of electronic goods | 381,350 | Over 50% | O |
| Samsung Electronica Portuguesa | 1982.09 | Sale of electronic goods | 154,398 | Over 50% | O |
| Samsung Electronics Nordic Aktiebolag | 1992.03 | Sale of electronic goods | 325,310 | Over 50% | O |
| Samsung Semiconductor Europe LTD | 1997.04 | Sale of semiconductor and LCD | 159,319 | Over 50% | O |
| Samsung Electronics Austria GmbH | 2002.01 | Sale of electronic goods | 236,413 | Over 50% | O |
| Samsung Electronics Slovakia | 2002.06 | Production of CTV and monitors | 1,428,847 | Over 50% | O |
| Samsung Electronics Europe Holding Cooperatief U.A | 2008.1 | Holding company | 589,734 | Over 50% | O |
| Samsung Electronics Poland Manufacturing | 2010.02 | Production of home appliances | 202,586 | Over 50% | O |
| Samsung Electronics Greece | 2010.04 | Sale of electronic goods | 41,078 | Over 50% | X |
| Samsung Electronics West Africa | 2010.03 | Marketing | 21,875 | Over 50% | X |
| Samsung Gulf Electronics | 1995.05 | Sale of electronic goods | 196,587 | Over 50% | O |
| Samsung Electronics South Africa | 1994.06 | Sale of electronic goods | 437,583 | Over 50% | O |
| Samsung Electronics Turkey | 1984.12 | Sale of electronic goods | 340,442 | Over 50% | O |
| Samsung Semiconductor Israel R&D Center | 2007.1 | R&D | 8,871 | Over 50% | X |
| Samsung Electronics Levant | 2009.07 | Sale of electronic goods | 3,092 | Over 50% | X |
| Samsung Electronics Morocco SARLAU | 2009.11 | Sale of electronic goods | 108,382 | Over 50% | O |
| Samsung Electronics Russia | 1999.03 | Marketing | 13,256 | Over 50% | X |
| Samsung Electronics Rus Company | 2006.1 | Sale of electronic goods | 1,534,029 | Over 50% | O |
| Samsung Electronics Ukraine | 2004.01 | Marketing | 892 | Over 50% | X |

| | | | | | |
|---|---------|---|-----------|----------|---|
| Samsung Electronics Baltics | 2001.1 | Sale of electronic goods | 53,987 | Over 50% | O |
| Samsung Electronics Ukraine Company | 2008.09 | Sale of electronic goods | 227,660 | Over 50% | O |
| Samsung Electronics Kazakhstan | 2006.07 | Marketing | 886 | Over 50% | X |
| Samsung Electronics KZ and Central Asia | 2008.09 | Sale of electronic goods | 82,657 | Over 50% | O |
| Samsung Electronics Rus Kaluga | 2007.07 | Production of CTV | 868,331 | Over 50% | O |
| Samsung Russia Service Company | 1997.11 | Services | 29,864 | Over 50% | X |
| Samsung Japan Corporation | 1975.12 | Sale of electronic goods | 2,513,190 | Over 50% | O |
| Samsung Yokohama Research Institute | 1992.08 | R&D | 198,700 | Over 50% | O |
| Samsung Telecommunications Japan | 2008.09 | Sale of telecom systems and services | 363,720 | Over 50% | O |
| Samsung Electronics Display (M) Sdn Bhd | 1995.03 | Production and sale of electronic goods | 814,898 | Over 50% | O |
| Samsung Electronics Malaysia | 1989.09 | Production of home appliances | 243,085 | Over 50% | O |
| Samsung Vina Electronics | 1995.01 | Production and sale of electronic goods | 121,072 | Over 50% | O |
| Samsung Asia Private Ltd | 1990.12 | Sale of electronic goods | 936,784 | Over 50% | O |
| Samsung India Electronics | 1995.08 | Production and sale of electronic goods | 959,651 | Over 50% | O |
| Samsung India Software Operations | 2005.05 | R&D | 89,947 | Over 50% | O |
| Samsung Electronics Australia | 1987.11 | Sale of electronic goods | 479,580 | Over 50% | O |
| Samsung Electronics Indonesia | 1991.08 | Production and sale of electronic goods | 482,932 | Over 50% | O |
| Samsung Telecommunications Indonesia | 2003.03 | Sale of telecom systems and services | 21,169 | Over 50% | X |
| Thai Samsung Electronics | 1988.1 | Production and sale of electronic goods | 923,598 | Over 50% | O |
| Samsung Electronics Philippines | 1996.03 | Sale of electronic goods | 89,527 | Over 50% | O |
| Samsung Electronics Philippines Manufacturing | 2001.03 | Sale of electronic goods | 344,031 | Over 50% | O |
| Batino Realty Corporation | 2001.01 | Real estate management | 4,925 | SPC | X |
| Samsung Malaysia Electronics | 2003.05 | Sale of electronic goods | 489,344 | Over 50% | O |
| Samsung Electronics Asia Holding Pte. Ltd. | 2006.07 | Holding company | 672,761 | Over 50% | O |
| Samsung Electronics Bangladeshi Research Center | 2010.08 | R&D | 2,699 | Over 50% | X |
| Samsung Electronics Vietnam | 2008.03 | Production of electronic goods | 649,439 | Over 50% | O |
| Samsung Telecommunications Malaysia | 2009.08 | Telecom system services | 16,762 | Over 50% | X |
| Dongguan Samsung Mobile Display | 2001.11 | TFT-LCD production | 257,010 | Over 50% | O |
| Tianjin Samsung Mobile Display | 2004.06 | TFT-LCD production | 237,716 | Over 50% | O |
| Samsung Electronics Hong Kong | 1988.09 | Sale of electronic goods | 947,935 | Over 50% | O |
| Suzhou Samsung Electronics | 1995.04 | Production of home appliances | 605,353 | 50% | O |

| | | | | | |
|---|---------|--|-----------|----------|---|
| Samsung Suzhou Electronics Export | 1995.04 | Production of home appliances | 261,816 | Over 50% | O |
| Samsung (CHINA) Investment Co.,Ltd. | 1996.03 | Sale of electronic goods | 2,186,632 | Over 50% | O |
| Samsung Guangzhou Mobile R&D Center | 2010.01 | R&D | 24,723 | Over 50% | X |
| Samsung Tianjin Mobile Development Center | 2010.08 | R&D | 5,219 | Over 50% | X |
| Samsung Electronics Suzhou Semiconductor | 1994.12 | Semiconductor processing | 618,680 | Over 50% | O |
| Samsung Electronics (Shandong) Digital Printing | 1993.03 | Production of printers | 577,795 | Over 50% | O |
| Samsung Electronics Huizhou | 1992.12 | Production of electronic goods | 1,597,968 | Over 50% | O |
| Tianjin Samsung Electronics | 1993.04 | Production of electronic goods | 713,648 | Over 50% | O |
| Samsung Electronics Taiwan | 1994.11 | Sale of electronic goods | 1,873,211 | Over 50% | O |
| Beijing Samsung Telecom R&D Center | 2000.09 | R&D | 19,070 | Over 50% | X |
| Tianjin Samsung Telecom Technology | 2001.03 | Production of telecom products | 1,171,847 | Over 50% | O |
| Shanghai Samsung Semiconductor | 2001.1 | Sale of semiconductor and LCD | 1,528,253 | Over 50% | O |
| Samsung Electronics Suzhou Computer | 2002.09 | Production of electronic goods | 1,344,189 | Over 50% | O |
| Samsung Electronics Suzhou LCD | 2002.09 | TFT-LCD processing | 473,071 | Over 50% | O |
| Shenzhen Samsung Kejian Mobile Telecommunication Technology | 2002.02 | Production of telecom products | 270,197 | Over 50% | O |
| Samsung electronics Shanghai Telecommunication | 2001.11 | Sale of telecom and network products | 15,858 | Over 50% | X |
| Samsung Semiconductor (China) R&D | 2003.04 | R&D | 12,831 | Over 50% | X |
| Samsung Electronics China R&D Center | 2004.05 | R&D | 5,681 | Over 50% | X |
| Samsung Electronics Hainan Fiberoptics | 2004.04 | Production of fiber optic and cable | 72,556 | Over 50% | O |
| Samsung Electronics (Beijing) Service Company | 2005.01 | Services | 61,707 | Over 50% | O |
| Tianjin Samsung Opto-Electronics Co.Ltd | 1994.02 | Production of camera and camcorder | 271,986 | Over 50% | O |
| World Cyber Games | 2000.07 | Game tournaments | 1,385 | Over 50% | X |
| Prosonic | 2005.02 | Medical sonography manufacturing | 24,925 | Over 50% | X |
| Samsung Mobile Display | 2008.09 | Manufacturing and sale of TFT-LCD and AMOLED | 4,337,385 | Over 50% | O |
| STECO | 1995.06 | Production of semiconductor components | 91,646 | Over 50% | O |
| SEMES | 1993.01 | Semiconductor/FPD manufacturing equipment | 414,610 | Over 50% | O |

| | | | | | |
|---|---------|--|-----------|----------|---|
| SECRON | 1993.11 | Semiconductor equipment | 75,449 | Over 50% | O |
| Samsung Electronics Service | 1998.1 | Electronics goods repair services | 214,603 | Over 50% | O |
| S-LCD Corporation | 2004.04 | Manufacturing and sale of TFT-LCD | 5,829,142 | Over 50% | O |
| Living Plaza | 1996.07 | Sale of electronic goods | 382,012 | Over 50% | O |
| SEHF Korea | 2004.12 | Optic cable, camera module | 138,162 | Over 50% | O |
| Samsung Electronics Logitech | 1998.04 | Total logistic services | 190,758 | Over 50% | O |
| Samsung Bluewings | 2008.12 | Team and game sponsorship | 4,511 | Over 50% | X |
| GES | 2009.02 | Semiconductor equipment | 11,655 | Over 50% | X |
| RAY | 2004.1 | Dental CT | 5,514 | Over 50% | X |
| SVIC #6 Venture Capital Union | 2005.07 | Investment in venture firms and new technologies | 99,629 | Over 50% | O |
| SVIC #7 Venture Capital Union | 2005.07 | Investment in venture firms and new technologies | 12,248 | Over 50% | X |
| SVIC #14 Venture Capital Union | 2009.05 | Investment in venture firms and new technologies | 86,096 | Over 50% | O |
| SVIC #20 Venture Capital Union | 2011.03 | Investment in venture firms and new technologies | - | Over 50% | X |
| SVIC #21 Venture Capital Union | 2011.11 | Investment in venture firms and new technologies | - | Over 50% | X |
| SVIC #22 Venture Capital Union | 2011.11 | Investment in venture firms and new technologies | - | Over 50% | X |
| Samsung Medison | 1985.07 | Medical equipment | 318,938 | Over 50% | O |
| Medison Healthcare Co.,Ltd | 2009.1 | Medical equipment | 17,675 | Over 50% | X |
| Samsung Medison Brasil Ltda. | 1995.12 | Medical equipment | 28,915 | Over 50% | X |
| Samsung Medison America Inc. | 1992.01 | Medical equipment | 10,740 | Over 50% | X |
| SONOACE Deutschland GmbH | 2001.1 | Medical equipment | 18,909 | Over 50% | X |
| Samsung Medison France S.A.S. | 2005.11 | Medical equipment | 6,255 | Over 50% | X |
| Samsung Medison Italia S.r.l. | 2008.1 | Medical equipment | 5,197 | Over 50% | X |
| Samsung Medison Europe B.V. | 2005.11 | Medical equipment | 3,764 | Over 50% | X |
| Samsung Medison Shanghai Medical Instrument Co., Ltd. | 1992.11 | Medical equipment | 16,757 | Over 50% | X |
| Medison (shanghai) Co., Ltd. | 2003.09 | Medical equipment | 4,697 | Over 50% | X |
| Medison Medical Equipment Shanghai | 2005.03 | Medical equipment | 790 | Over 50% | X |
| Samsung Medison Japan Co., Ltd. | 1995.01 | Medical equipment | 5,793 | Over 50% | X |
| Samsung Medison India Private Ltd. | 2009.01 | Medical equipment | 3,159 | Over 50% | X |
| Medison Medical Systems India Private Ltd. | 1997.1 | Medical equipment | 434 | Over 50% | X |
| Hi Pioneer Private Securities Investment Trust 1 | 2011.08 | Investment in venture firms and new technologies | - | Over 50% | X |
| Samsung Suzhou LCD Co., Ltd | 2011.07 | TFT-LCD processing | - | Over 50% | X |
| SU Materials Co., Ltd | 2011.08 | Electronic goods manufacturing | - | Over 50% | X |

| | | | | | |
|---|---------|--|--------|----------|---|
| TNP Small/Medium Size & Venture Enterprises Growth Promotion Investment Limited Partnership (TSUNAMI) | 2011.08 | Investment in venture firms and new technologies | - | Over 50% | X |
| Grandis, Inc. | 2002.06 | Semiconductor R&D | 4,669 | Over 50% | X |
| Nexus DX Inc. | 2009.07 | Medical equipment | 12,119 | Over 50% | X |
| HX Diagnostics, Inc. | 2006.01 | Medical equipment | - | Over 50% | X |
| HX Reagents, Inc. | 2007.01 | Medical equipment | - | Over 50% | X |
| Deltapoint Cardiac Diagnostics, Inc. | 1993.04 | Medical equipment | - | Over 50% | X |
| Nanogen Recognomics GmbH | 2001.07 | Medical equipment | - | Over 50% | X |
| Samsung Moscow Research Centre | 2011.11 | R&D | - | Over 50% | X |
| Samsung Electronics East Africa | 2011.12 | Marketing | - | Over 50% | X |

※ Companies whose total assets were KRW50 billion or more at end-2010 are classified as major subsidiaries.

□ **Total Number of Shares, etc.**

1. Total number of shares

(As of December 31, 2011)

(Unit: # of shares)

| Classification | Type of shares | | | Note |
|--------------------------------------|----------------|-------------|-------------|-----------------------------|
| | Common | Preferred | Total | |
| I. No. of authorized shares | 400,000,000 | 100,000,000 | 500,000,000 | - |
| II. No. of shares issued | 155,609,337 | 23,893,427 | 179,502,764 | - |
| III. No. of shares decreased | 8,310,000 | 1,060,000 | 9,370,000 | - |
| 1. Capital reduction | - | - | - | - |
| 2. Share cancellation | 8,310,000 | 1,060,000 | 9,370,000 | Treasury share cancellation |
| 3. Redemption of redeemable shares | - | - | - | - |
| 4. Others | - | - | - | - |
| IV. No. of shares issued (II-III) | 147,299,337 | 22,833,427 | 170,132,764 | - |
| V. Treasury shares | 16,912,614 | 2,979,693 | 19,892,307 | - |
| VI. No. of shares outstanding (IV-V) | 130,386,723 | 19,853,734 | 150,240,457 | - |

2. Treasury shares

In 2011, Samsung Electronics distributed 543,646 common shares in relation to the exercise of stock options of current and former management and employees as well as the merger with Samsung Gwangju Electronics. 485,650 common treasury shares were distributed in relation to the exercise of stock options, and 57,996 treasury shares were distributed in return for the merger with Samsung Gwangju Electronics. As of end-2011, Samsung Electronics held 16,912,614 common treasury shares and 2,979,693 preferred treasury shares.

(As of December 31, 2011)

(# of shares)

| Method of acquisition | | | Type of share | No. of shares at period-beginning | Change | | | No. of shares at period-end |
|---|-----------------------------------|-----------------------------|---------------|-----------------------------------|-----------------|--------------|------------------|-----------------------------|
| | | | | | Acquisition (+) | Disposal (-) | Cancellation (-) | |
| Acquisition under the Financial Investment Services and Capital Markets Act | Direct acquisition | Acquisition on the exchange | Common | 17,456,260 | - | 543,646 | | 16,912,614 |
| | | | Preferred | 2,979,693 | - | | | 2,979,693 |
| | | TOB | Common | - | - | | | |
| | | | Preferred | - | - | | | |
| | | Exercise of appraisal right | Common | - | - | | | |
| | | | Preferred | - | - | | | |
| | Sub-total (a) | Common | 17,456,260 | | 543,646 | | 16,912,614 | |
| | | Preferred | 2,979,693 | | | | 2,979,693 | |
| | Acquisition under trust contracts | Shares held by trustee | Common | - | - | | | |
| | | | Preferred | - | - | | | |
| | | Shares in kind | Common | - | - | | | |
| | | | Preferred | - | - | | | |
| | | Sub-total (b) | Common | - | - | | | |
| | | | Preferred | - | - | | | |
| Other acquisitions (c) | | | Common | - | - | - | - | |
| | | | Preferred | - | - | - | - | |
| Total (a+b+c) | | | Common | 17,456,260 | - | 543,646 | | 16,912,614 |
| | | | Preferred | 2,979,693 | - | | | 2,979,693 |

□ Voting Shares

Samsung Electronics issued 147,299,337 common shares, which is 29.5% of authorized shares. The company issued 22,833,427 preferred shares. 16,912,614 common treasury shares held by the company and preferred shares do not have voting rights. 12,506,577 shares have limited voting rights under relevant laws. Thus, the number of shares with voting rights is 117,880,146.

(As of December 31, 2011)

| | | (# of shares) | |
|---|-----------|---------------|--|
| | | No. of shares | Note |
| Outstanding shares (A) | Common | 147,299,337 | - |
| | Preferred | 22,833,427 | - |
| Shares without voting rights (B) | Common | 16,912,614 | Article 369-2 of the Commercial Act "Treasury Shares" |
| | Preferred | 22,833,427 | Article 370 of the Commercial Act "Preferred Shares" |
| Shares with limited voting rights under relevant laws (C) | Common | 12,506,577 | Restricted by the Monopoly Regulation and Fair Trade Act: 10,622,814 shares held by Samsung Life Insurance, 1,856,370 shares held by Samsung Fire & Marine Insurance / Restricted by the Insurance Business Act: 27,393 shares held by special account of Samsung Life Insurance |
| | Preferred | - | - |
| Shares with voting rights revived (D) | Common | - | - |
| | Preferred | - | - |
| Shares with voting rights (E=A-B-C+D) | Common | 117,880,146 | - |
| | Preferred | - | - |

- ※ Voting rights on agendas excluding appointment and dismissal of board members, revision of the Articles of Incorporation, and merger/business transfer.
- ※ Among shares for which voting rights are restricted by relevant laws, some of 12,479,184 shares (10,622,814 shares held by Samsung Life Insurance's proprietary account and 1,856,370 shares held by Samsung Fire & Marine Insurance) whose voting rights are restricted by the Monopoly Regulation and Fair Trade Act can exercise voting rights in relation to appointment and dismissal of board members, revision of the Articles of Incorporation, etc.

□ **Dividend**

- Dividends paid out in the recent three fiscal years

| | | 2011 | 2010 | 2009 |
|------------------------------------|-----------|------------|------------|-----------|
| Par value per share (won) | | 5,000 | 5,000 | 5,000 |
| Net profit (million won) | | 10,029,152 | 13,236,461 | 6,208,140 |
| EPS (won) | | 66,868 | 88,799 | 42,137 |
| Total cash dividend (million won) | | 827,196 | 1,496,540 | 1,185,438 |
| Total stock dividend (million won) | | - | - | - |
| Dividend payout ratio (%) | | 8.24 | 11.31 | 19.09 |
| Cash dividend yield (%) | Common | 0.52 | 1.07 | 1.02 |
| | Preferred | 0.85 | 1.57 | 1.57 |
| Stock dividend yield (%) | Common | - | - | - |
| | Preferred | - | - | - |
| Cash dividend per share (won) | Common | 5,500 | 10,000 | 8,000 |
| | Preferred | 5,550 | 10,050 | 8,050 |
| Stock dividend per share (share) | Common | - | - | - |
| | Preferred | - | - | - |

※ Based on individual financial statements.

※ Interim dividend of 75,001 million won was paid out in 2011. (500 won per share)

※ EPS denotes to basic EPS.

※ For information about calculation of basic EPS, refer to notes of 2011 audited financial statements.

II. Business Operation

□ Summary of Financials by Business Division

| Category | Business | Classification | 2011 | | 2010 | | 2009 | |
|------------|----------------|------------------|-------------|---------|-------------|---------|-------------|---------|
| | | | Amount | Portion | Amount | Portion | Amount | Portion |
| Set | Digital Media | Total sales | 132,067,414 | 34.90% | 135,652,814 | 37.50% | 114,328,769 | 36.00% |
| | | Internal sales | 73,145,237 | 34.20% | 77,265,652 | 37.20% | 63,066,694 | 34.20% |
| | | Net sales | 58,922,177 | 35.70% | 58,387,162 | 37.80% | 52,362,878 | 38.40% |
| | | Operating profit | 1,412,949 | 8.70% | 429,482 | 2.50% | 3,097,387 | 28.00% |
| | | Total asset | 43,587,236 | 19.40% | 43,440,860 | 22.90% | 42,605,421 | 26.10% |
| | Telecom | Total sales | 113,263,888 | 29.90% | 78,293,262 | 21.60% | 72,748,628 | 22.40% |
| | | Internal sales | 57,729,846 | 27.00% | 38,223,312 | 18.40% | 35,157,318 | 19.10% |
| | | Net sales | 55,534,042 | 33.70% | 40,069,950 | 25.90% | 36,490,507 | 26.80% |
| | | Operating profit | 8,269,798 | 50.90% | 4,359,254 | 25.20% | 4,053,600 | 37.40% |
| | | Total asset | 43,729,626 | 19.50% | 34,440,168 | 18.20% | 31,882,983 | 19.50% |
| | Total | Total sales | 246,168,779 | 65.00% | 214,945,026 | 59.40% | 207,745,409 | 64.80% |
| | | Internal sales | 131,313,977 | 61.50% | 115,898,073 | 55.90% | 116,486,918 | 63.20% |
| | | Net sales | 114,854,802 | 69.60% | 99,046,953 | 64.10% | 91,258,491 | 66.90% |
| | | Operating profit | 9,706,360 | 59.70% | 4,822,401 | 27.90% | 7,162,479 | 65.60% |
| | | Total asset | 97,700,331 | 43.50% | 89,076,990 | 47.00% | 78,804,810 | 48.30% |
| Components | Semi-conductor | Total sales | 71,305,465 | 18.80% | 72,806,264 | 20.10% | 54,813,121 | 17.10% |
| | | Internal sales | 34,315,914 | 16.10% | 35,167,480 | 17.00% | 28,005,498 | 15.20% |
| | | Net sales | 36,989,551 | 22.40% | 37,638,784 | 24.30% | 26,807,623 | 19.70% |
| | | Operating profit | 7,339,206 | 45.20% | 10,110,698 | 58.50% | 2,058,733 | 18.80% |
| | | Total asset | 64,294,570 | 28.60% | 55,583,214 | 29.30% | 45,458,634 | 27.90% |
| | LCD | Total sales | 61,648,667 | 16.30% | 62,162,133 | 17.20% | 55,279,013 | 17.20% |
| | | Internal sales | 32,405,595 | 15.20% | 32,242,249 | 15.50% | 29,442,191 | 16.00% |
| | | Net sales | 29,243,072 | 17.70% | 29,919,884 | 19.40% | 25,836,822 | 19.00% |
| | | Operating profit | △749,339 | △4.6% | 1,991,990 | 11.50% | 1,707,433 | 15.60% |
| | | Total asset | 36,609,172 | 16.30% | 31,547,027 | 16.60% | 30,959,630 | 19.00% |
| | Total | Total sales | 131,926,525 | 34.80% | 134,384,718 | 37.10% | 110,092,134 | 34.30% |
| | | Internal sales | 66,373,586 | 31.10% | 67,546,082 | 32.60% | 57,447,689 | 31.20% |
| | | Net sales | 65,552,939 | 39.70% | 66,838,636 | 43.20% | 52,644,445 | 38.60% |
| | | Operating profit | 6,588,438 | 40.50% | 12,089,126 | 69.90% | 3,602,445 | 33.00% |
| | | Total asset | 102,219,695 | 45.50% | 88,118,185 | 46.50% | 76,543,625 | 46.90% |

※ Business divisions in 2009 and 2010 were reclassified based on business divisions as of 2011 (on a consolidated basis).

※ Net sales include internal sales of the head office and overseas subsidiaries subject to consolidated financial statements.

□ Capex

Capex up to 2011 totaled KRW22.7 trillion, most of which was spent on future preparations, especially upgrading semiconductor and LCD production lines. 2012 full-year capex is planned at about KRW25 trillion on a consolidated basis, but it could change depending on business situation.

- Capex by business division

(100 million won)

| Business | Purpose | Period | Investment in | Amount |
|---------------|----------------------------------|-------------------|-----------------------|---------|
| Semiconductor | Establishment, addition, upgrade | Jan '11 ~ Dec '11 | Buildings, facilities | 130,345 |
| LCD | Establishment, addition, upgrade | Jan '11 ~ Dec '11 | Buildings, facilities | 63,980 |
| Others | Others | Jan '11 ~ Dec '11 | Buildings, facilities | 32,407 |
| Total | | | | 226,732 |

□ Major Customers

As of 2011, major customers included Apple, Sony, Best Buy, HP, and Dell on a cumulative basis. Sales to our five major customers accounted for about 13% of total sales.

III. Corporate Governance and Affiliates

□ Affiliates

1. Names of the Group and Affiliates

- The name of the group: Samsung

As of end 2011, Samsung Group had 78 domestic affiliates. Samsung Electronics and 17 affiliates are listed, and the remaining 61 are unlisted.

(As of December 31, 2011)

| | No. of affiliates | Name of affiliates |
|----------|-------------------|--|
| Listed | 17 | Samsung C&T, Cheil Industries, Samsung Electronics, Samsung SDI, Samsung Techwin, Samsung Life Insurance, SEMCO, Samsung Heavy Industries, Samsung Card, Hotel Shilla, Samsung Fire & Marine Insurance, Samsung Securities, S1, Samsung Fine Chemicals, Samsung Engineering, Cheil Worldwide, Credu |
| Unlisted | 61 | Samsung Everland, Samsung Petrochemical, Samsung SDS, Samsung General Chemicals, Samsung Total Petrochemicals, Samsung Lions, SERI, STECO, Samsung Thales, SEMES, Living Plaza, Samsung Corning Precision Materials, SECRON, Seoul Commtech, Samsung Electronics Service, Samsung Electronics Logitech, Hantok Chemicals, Global Tech, CVnet Corporation, Care Camp, Allat Corp., e Samsung International, SECUI.com, Wealthia.com, Open Tide Korea, Samsung Futures, 365Homecare, Samsung Venture Investment Corporation, Samsung Asset Management, Saengbo, Samsung Claim Adjustment Service, Anycar Service, World Cyber Games, S-LCD Corporation, SD Flex, SEHF Korea, Gemi Plus Distribution, Samsung LED, SB LiMotive, Samsung Mobile Display, Samsung Bluewings, HTSS, Bonavie, RAY, Songdo Land Mark City, S-Core, GES, S1 CRM, EXE C&T, Open Hands, S-EnPol, Samsung Medison, Medison Healthcare, Prosonic, SMP, STM, Samsung Biologics, Miracom Inc., Samsung Life Service, SSLM, SU Materials |
| Total | 78 | |

| | | | | | | | | | | | | | |
|------------------------|-----|------|----|------|-----|-----|------|-----|------|----|----|------|------|
| Samsung Securities | | 1.6 | | | | | | | | | | | |
| Samsung Card | | 3.3 | | | | | | | | | | | |
| Seoul Commtech | | | | | | | | | | | | | |
| Wealthia.com | | | | | | | | | | | | | 14.4 |
| Samsung Medison | | | | | | | | | | | | | |
| Samsung LED | | | | | | | | | | | | | |
| Samsung Mobile Display | | | | | | | | | | | | | |
| SEHF | | | | | | | | | | | | | |
| SVIC #6 | | | | | | | | | | | | | |
| Total | 100 | 41.5 | 83 | 94.3 | 100 | 100 | 60.4 | 100 | 82.7 | 21 | 50 | 62.5 | |

| | | Investee | | | | | | | | | | | |
|------------------------|-------------------------------------|----------------------|-----------------|--------------------------|---------------------------------|----------------------------------|----------------|--------------------|--------------|-------------|----------------------------------|--|------|
| | | Samsung Life Service | Samsung Futures | Samsung Asset Management | Samsung Fire & Marine Insurance | Samsung Claim Adjustment Service | Anycar Service | Samsung Securities | Samsung Card | Allat Corp. | Samsung Venture Investment Corp. | | |
| Investor | Samsung C&T | | | | | | | 0.3 | 2.4 | | | | |
| | Cheil Ind. | | | | | | | | | | | | |
| | SEC | | | | | | | | 35.3 | | | | 16.3 |
| | Samsung SDI | | | | | | | | | | | | 16.3 |
| | Samsung Corning Precision Materials | | | | | | | | | | | | |
| | SEMCO | | | | | | | | 3.6 | | | | 17 |
| | Samsung Everland | | | | | | | | | | 30 | | |
| | Samsung Heavy Ind. | | | 3.9 | | | | | 0 | | | | 17 |
| | Samsung Techwin | | | | | | | | | | | | 16.7 |
| | Samsung Engineering | | | | | | | | | | | | |
| | Cheil Worldwide | | | | | | | | | | | | |
| | Samsung Fine Chemicals | | | | | | | | | | | | |
| | Samsung General Chemicals | | | | | | | | | | | | |
| | Hotel Shilla | | | | | | | | | | | | |
| | S1 | | | | | | | | | | | | |
| | SERI | | | | | | | | | | | | |
| Samsung SDS | | | | | | | | | | | | | |
| Samsung Life Insurance | 99.2 | 41 | 5.5 | 10.4 | | | | 11.1 | 26.4 | | | | |

| | | | | | | | | | | |
|---------------------------------|------|----|------|-----|------|-----|------|------|----|------|
| Samsung Fire & Marine Insurance | | 4 | 1.2 | | 99.9 | 100 | 8 | | | |
| Samsung Securities | | 51 | 65.3 | | | | | 0 | | 16.7 |
| Samsung Card | | | | 0.6 | | | | | 30 | |
| Seoul Commtech | | | | | | | | | | |
| Wealthia.com | | | | | | | | | | |
| Samsung Medison | | | | | | | | | | |
| Samsung LED | | | | | | | | | | |
| Samsung Mobile Display | | | | | | | | | | |
| SEHF | | | | | | | | | | |
| SVIC #6 | | | | | | | | | | |
| Total | 99.2 | 96 | 75.8 | 11 | 99.9 | 100 | 19.4 | 67.7 | 60 | 100 |

[Overseas]

(As of December 31, 2011)

(%, based on common shares)

| Investor | Investee | Stake |
|-------------|--|-------|
| Samsung C&T | Samsung Japan Co., Ltd. | 49 |
| Samsung C&T | MYODO METAL CO., Ltd. | 100 |
| Samsung C&T | Samsung C&T America Inc. | 100 |
| Samsung C&T | Samsung Finance Corporation. | 80 |
| Samsung C&T | Canada Trade Group Inc. | 48.7 |
| Samsung C&T | Samsung E&C America, INC. | 100 |
| Samsung C&T | SAMSUNG OIL & GAS USA CORP | 90 |
| Samsung C&T | Samsung Renewable Energy Inc. | 100 |
| Samsung C&T | SCNT Power Norte S. De R.L. de C.V. | 100 |
| Samsung C&T | QSSC, S.A. de C.V. | 60 |
| Samsung C&T | Samsung C&T Oil & Gas Parallel | 100 |
| Samsung C&T | Samsung C&T Deutschland GmbH | 100 |
| Samsung C&T | Samsung C&T U.K. Ltd. | 100 |
| Samsung C&T | Samsung Trading PLC. | 100 |
| Samsung C&T | Xiod Distribution | 25 |
| Samsung C&T | Samsung C&T France S.A.S | 100 |
| Samsung C&T | POSS-SLPC, s.r.o | 50 |
| Samsung C&T | SAM investment Manzanilo.B.V | 100 |
| Samsung C&T | Ecosolar OOD | 100 |
| Samsung C&T | Ecoenergy Solar OOD | 100 |
| Samsung C&T | Agirlplam EOOD | 100 |
| Samsung C&T | Fishtrade EOOD | 100 |
| Samsung C&T | Manageprojekt EOOD | 100 |
| Samsung C&T | Solar Park EOOD | 100 |
| Samsung C&T | Veselinovo Energy OOD | 100 |
| Samsung C&T | Samsung Engineering & Construction(M) SDN.BHD. | 100 |

| | | |
|-------------------------------|--|------|
| Samsung C&T | Samsung C&T Malaysia SDN. BHD | 100 |
| Samsung C&T | Erdsam Co., Ltd. | 100 |
| Samsung C&T | Samsung Chemtech | 51.7 |
| Samsung C&T | S-print Inc | 40 |
| Samsung C&T | Cassava Investment Korea Pte. Ltd. | 29.7 |
| Samsung C&T | P.T. Samsung Development | 100 |
| Samsung C&T | Samsung Development (Thailand) Co., Ltd. | 100 |
| Samsung C&T | Samsung C&T Thailand Co., Ltd | 43.9 |
| Samsung C&T | Cheil Holding Inc. | 40 |
| Samsung C&T | Samsung Const. Co. Phils.,Inc. | 25 |
| Samsung C&T | Samsung Design Philippines Inc | 100 |
| Samsung C&T | Samsung Oil & Gas(Timor Sea 06-102) Ltd. | 100 |
| Samsung C&T | Samsugn Oil & Gas Australia PTY. Ltd. | 100 |
| Samsung C&T | Samsung C&T India Pte., Ltd. | 100 |
| Samsung C&T | Malaysia Samsung Steel Center Sdn.Bhd | 70 |
| Samsung C&T | Samsung C&T Singapore Pte., Ltd. | 100 |
| Samsung C&T | S&G Biofuel PTE.Ltd. | 50.5 |
| Samsung C&T | Samsung C&T Hongkong Ltd. | 100 |
| Samsung C&T | Shunde Shengpu Processing Center Co. Ltd | 51.6 |
| Samsung C&T | Samsung C&T Taiwan Co., Ltd. | 100 |
| Samsung C&T | Samsung Precision Stainless Steel(pinghu) Co.,Ltd. | 55 |
| Samsung C&T | Samsung E&C (Shanghai) Co.,Ltd. | 100 |
| Samsung C&T | Dongguan Samsung Steel Center Co., Ltd. | 70 |
| Samsung C&T | Posco-Samsung Suzhou Processing Center Co. Ltd | 50 |
| Samsung C&T | Samsung Nigeria Co., Ltd. | 99.9 |
| Samsung C&T | LOBINAVE - Estaleiro Naval do Lobito, Limitada | 40 |
| Samsung C&T | SAMSUNG C&T CORPORATION SAUDI ARABIA | 100 |
| Samsung C&T | Samsung C&T Chile Copper SpA | 100 |
| Samsung C&T | Samsung C&T DO Brasil Participacoes LTDA | 100 |
| Samsung C&T | Samsung Corporation Rus LLC | 100 |
| Samsung C&T | KSI LLP | 25 |
| Samsung C&T | Samsung Asia Private Ltd. | 30 |
| Samsung C&T | Samsung SDI America, Inc. | 8.3 |
| Samsung C&T | Samsung SDI (Malaysia) SDN. BHD. | 6.4 |
| Samsung C&T | Samsung SDI (Hong Kong) Ltd. | 2.4 |
| Samsung C&T | Samsung SDI Brasil Ltda. | 0 |
| Samsung C&T America Inc. | Samsung Finance Corporation. | 20 |
| Samsung C&T America Inc. | Meadowland Distribution | 100 |
| Samsung C&T America Inc. | Web2Zone., Inc. | 100 |
| Samsung C&T America Inc. | SAMSUNG OIL & GAS USA CORP | 10 |
| Samsung C&T America Inc. | Samsung Green repower, LLC | 100 |
| Samsung C&T America Inc. | Samsung Solar Construction Inc. | 100 |
| Samsung C&T America Inc. | QSSC, S.A. de C.V. | 20 |
| Samsung C&T America Inc. | S-print Inc | 24 |
| Samsung Renewable Energy Inc. | Grand Renewable Solar GP Inc. | 100 |
| Samsung Renewable Energy Inc. | Grand Renewable Solar LP Inc. | 100 |
| Samsung Renewable Energy Inc. | Kingston Solar GP Inc. | 100 |
| Samsung Renewable Energy Inc. | Kingston Solar LP Inc. | 100 |
| Samsung Renewable Energy Inc. | K2 Wind Ontario Inc. | 50 |

| | | |
|--|---|------|
| Samsung Renewable Energy Inc. | K2 Wind Ontario LP Inc | 33.3 |
| Samsung Renewable Energy Inc. | SP Armow Wind Ontario GP Inc | 50 |
| Samsung Renewable Energy Inc. | SP Armow Wind Ontario LP Inc | 50 |
| Samsung Renewable Energy Inc. | SP Beaverdale Wind LP | 50 |
| Samsung Renewable Energy Inc. | SRE Wind GP Holding Inc. | 100 |
| Samsung Renewable Energy Inc. | SP Ontario Wind Development LP | 50 |
| Samsung Renewable Energy Inc. | South Kent Wind LP Inc. | 50 |
| Samsung Renewable Energy Inc. | Grand Renewable Wind LP Inc. | 50 |
| Samsung Renewable Energy Inc. | SP Ontario Wind Development GP Inc. | 50 |
| Samsung Renewable Energy Inc. | South Kent Wind GP Inc. | 50 |
| Samsung Renewable Energy Inc. | Grand Renewable Wind GP Inc. | 50 |
| Samsung Renewable Energy Inc. | SP Beaverdale Wind GP Inc. | 50 |
| Samsung Green repower, LLC | SOLAR PROJECTS SOLUTIONS,LLC | 65 |
| Samsung Green repower, LLC | SPS Atwell Island, LLC | 100 |
| Grand Renewable Solar GP Inc. | Grand Renewable Solar LP Inc. | 0 |
| Kingston Solar GP Inc. | Kingston Solar LP Inc. | 0 |
| K2 Wind Ontario Inc. | K2 Wind Ontario LP | 0 |
| SP Armow Wind Ontario GP Inc | SP Armow Wind Ontario LP | 0 |
| Samsung C&T Oil & Gas Parallel | Parallel Petroleum LLC | 90 |
| SP Ontario Wind Development GP | SP Ontario Wind Development LP | 0 |
| South Kent Wind GP Inc. | South Kent Wind LP Inc. | 0 |
| Grand Renewable Wind GP Inc. | Grand Renewable Wind LP Inc. | 0 |
| SP Beaverdale Wind GP Inc. | SP Beaverdale Wind LP | 0 |
| Samsung C&T Deutchland GmbH | Samsung C&T Italia S.A.R.L | 100 |
| Samsung C&T Deutchland GmbH | POSS-SLPC, s.r.o | 20 |
| Samsung C&T Deutchland GmbH | S.C. Otelinox S.A | 94.3 |
| Samsung C&T Deutchland GmbH | KSI LLP | 25 |
| Samsung C&T U.K. Ltd. | Xiod Distribution | 75 |
| Samsung C&T U.K. Ltd. | SOLECO S.A | 65 |
| Samsung C&T U.K. Ltd. | Samsung Nigeria Co., Ltd. | 0.1 |
| Samsung C&T France S.A.S | Comptoir Des Produits Inoxydables S.A.S. | 12.5 |
| SAM investment Manzanilo.B.V | Terminal KMS de GNL S. de R.L de C.V | 37.5 |
| Samsung Engineering & Construction(M) SDN.BHD. | SS KUKDONG JASATERA J/V | 70 |
| Cassava Investment Korea Pte. | PT. Cahaya Borneo Sukses Agros | 49 |
| Cassava Investment Korea Pte. | PT. Cassava Borneo Sukses Plan | 49 |
| Cheil Holding Inc. | Samsung Const. Co. Phils.,Inc. | 75 |
| Samsung C&T Singapore Pte. Ltd | Samsung Chemtech | 48.3 |
| Samsung C&T Singapore Pte. Ltd | S-print Inc | 16 |
| Samsung C&T Singapore Pte. Ltd | Cassava Investment Korea Pte. Ltd. | 12.7 |
| Samsung C&T Singapore Pte. Ltd | Malaysia Samsung Steel Center Sdn.Bhd | 30 |
| Samsung C&T Singapore Pte. Ltd | Samsung C&T Corporation Hanoi Logistics | 40 |
| Samsung C&T Singapore Pte. Ltd | S&G Biofuel PTE.Ltd. | 12.6 |
| S&G Biofuel PTE.LTD | PT. Gandaerah Hendana | 95 |
| S&G Biofuel PTE.LTD | PT. Inecda | 95 |
| Samsung C&T HONGKONG Ltd. | Samsung C&T Thailand Co., Ltd | 13.2 |
| Samsung C&T HONGKONG Ltd. | Tianjin International Trade Co. Ltd | 100 |
| Samsung C&T HONGKONG Ltd. | Samsung Trading (Shanghai Pu Dong New Area) Co., Ltd. | 100 |
| Samsung C&T HONGKONG Ltd. | Karson Industrial Co., Ltd. | 100 |

| | | |
|--------------------------------|--|------|
| Samsung C&T HONGKONG Ltd. | Enterprise Co., Ltd. | 100 |
| Samsung C&T HONGKONG Ltd. | Samsung Trading (Shenzhen) Co., Ltd. | 100 |
| Samsung C&T HONGKONG Ltd. | Samsung (China) Logistics Ltd. | 100 |
| Samsung C&T HONGKONG Ltd. | Samsung Corporation (Gaungzhou) Limited. | 100 |
| Samsung C&T HONGKONG Ltd. | Dongguan Samsung Steel Center Co., Ltd. | 30 |
| Samsung C&T HONGKONG Ltd. | Posco-Samsung Suzhou Processing Center Co. Ltd | 20 |
| Samsung (China) Logistics Ltd. | Samsung C&T Corporation Hanoi Logistics | 11 |
| Samsung (China) Logistics Ltd. | Samsung Logistics (Tianjin) Ltd | 100 |
| Samsung (China) Logistics Ltd. | Shenzhen Samsung Shipping Container Line Co., Ltd. | 100 |
| Samsung (China) Logistics Ltd. | Dongguan Samsung Logistics Warehouse Co., Ltd. | 100 |
| S.C. Otelinox S.A | Comptoir Des Produits Inoxydables S.A.S. | 87.5 |
| Samsung Electronics | Samsung Japan Co., Ltd. | 51 |
| Samsung Electronics | Samsung Yokohama Research Institute | 100 |
| Samsung Electronics | Samsung Electronics America Inc. | 100 |
| Samsung Electronics | Samsung Electronics Canada Inc. | 100 |
| Samsung Electronics | Samsung Electronics Mexico S.A. De C.V. | 63.6 |
| Samsung Electronics | Samsung Electronics (UK) Ltd. | 100 |
| Samsung Electronics | Samsung Electronics Ltd. | 100 |
| Samsung Electronics | Samsung Electronics Holding GmbH | 100 |
| Samsung Electronics | Samsung Electronics Iberia, S.A. | 100 |
| Samsung Electronics | Samsung Electronics France S.A.S | 100 |
| Samsung Electronics | Samsung Electronics Hungarian RT. | 100 |
| Samsung Electronics | Samsung Electronics Italia S.P.A. | 100 |
| Samsung Electronics | Samsung Electronics Europe Logistics B.V. | 100 |
| Samsung Electronics | Samsung Electronics Benelux B.V. | 100 |
| Samsung Electronics | Samsung Electronics LCD Slovakia s.r.o. | 0 |
| Samsung Electronics | Samsung Electronics Overseas B.V. | 100 |
| Samsung Electronics | Samsung Electronics Polska, SP.Zo.O | 100 |
| Samsung Electronics | Samsung Electronics Portuguesa S.A. | 100 |
| Samsung Electronics | Samsung Electronics Nordic Aktiebolag | 100 |
| Samsung Electronics | Samsung Electronics Austria GmbH | 100 |
| Samsung Electronics | Samsung Electronics Slovakia s.r.o | 55.7 |
| Samsung Electronics | Samsung Electronics European Holding | 100 |
| Samsung Electronics | Samsung Electronics Display (M) Sdn Bhd | 75 |
| Samsung Electronics | Samsung Electronics Malaysia SDN.BHD. | 100 |
| Samsung Electronics | Samsung Vina Electronics Co., Ltd. | 80 |
| Samsung Electronics | Samsung Asia Private Ltd. | 70 |
| Samsung Electronics | SAMSUNG INDIA ELECTRONICS Private. Ltd. | 100 |
| Samsung Electronics | Samsung India Software Operations Pvt. Ltd. | 100 |
| Samsung Electronics | Samsung Electronics Australia Pty. Ltd. | 100 |
| Samsung Electronics | PT Samsung Electronics Indonesia | 100 |
| Samsung Electronics | Thai-Samsung Electronics Co. Ltd. | 91.8 |
| Samsung Electronics | Samsung Electronic Philippine Manufacturing Corp. | 100 |
| Samsung Electronics | SAMSUNG MALAYSIA ELECTRONICS (SME) SDN. BHD. | 100 |
| Samsung Electronics | Samsung Electronics Asia Holding Pte Ltd | 100 |
| Samsung Electronics | Samsung Electronics Hong Kong Co., Ltd. | 100 |
| Samsung Electronics | Suzhou Samsung Electronics Co., Ltd | 69.1 |
| Samsung Electronics | Samsung (CHINA) Investment Co.,Ltd. | 100 |
| Samsung Electronics | Samsung Electronics Suzhou Semiconductor Co., Ltd. | 100 |

| | | |
|--------------------------------|--|------|
| Samsung Electronics | SAMSUNG ELECTRONICS DIGITAL PRINTING | 87.1 |
| Samsung Electronics | Samsung Electronics Huizhou Co., Ltd. | 89.6 |
| Samsung Electronics | Tianjin Samsung Electronics Co., Ltd. | 48.2 |
| Samsung Electronics | Samsung Electronics Taiwan Co., Ltd. | 100 |
| Samsung Electronics | Tianjin Samsung Telecom Technology Co., Ltd. | 90 |
| Samsung Electronics | Shanghai Samsung Semiconductor Co., Ltd. | 100 |
| Samsung Electronics | Samsung Electronics Suzhou Computer Co.,Ltd | 73.7 |
| Samsung Electronics | Samsung Electronics Suzhou LCD Co.,Ltd | 100 |
| Samsung Electronics | Samsung Suzhou LCD Co., Ltd | 50 |
| Samsung Electronics | Shenzhen Samsung Kejian Mobile Telecom. Tech. Co., Ltd. | 60 |
| Samsung Electronics | Samsung Electronic Shanghai Telecommunications Co., Ltd. | 100 |
| Samsung Electronics | Samsung Semiconductor China R&D.,Ltd. | 100 |
| Samsung Electronics | Samsung Electronics Hainan Fiberoptics Co., Ltd | 100 |
| Samsung Electronics | Samsung Gulf Electronics Co., Ltd. | 100 |
| Samsung Electronics | Samsung Electronics South Africa (Pty) Ltd. | 100 |
| Samsung Electronics | Samsung Electronics Latinoamerica (Zona Libre) | 100 |
| Samsung Electronics | Samsung Electronica Da Amazonia LTDA. | 87 |
| Samsung Electronics | Samsung Electronics Argentina S.A. | 98 |
| Samsung Electronics | Samsung Electronics Chile Limitada(Ltda) | 4.1 |
| Samsung Electronics | Samsung Electronics Rus Company | 100 |
| Samsung Electronics | Samsung Electronics Rus Kaluga | 100 |
| Samsung Electronics | Samsung Russia Service Company | 100 |
| Samsung Electronics | Samsung SDI Brasil Ltda. | 0.1 |
| Samsung Electronics | Samsung Opto-Electronics GmbH | 100 |
| Samsung Electronics | Tianjin Samsung Opto-Electronics Co.Ltd | 82 |
| SEMES | SEMES America,Inc.(〒 KDNSA) | 100 |
| Samsung Medison | Medison Japan Co., Ltd | 100 |
| Samsung Medison | Medison America Inc. | 100 |
| Samsung Medison | SonAce Deutschland GmbH | 100 |
| Samsung Medison | Medison Italy SRL | 100 |
| Samsung Medison | Medison France SAS | 100 |
| Samsung Medison | Medison Europe B.V. | 100 |
| Samsung Medison | Medison Systems India Private Ltd.. | 100 |
| Samsung Medison | Medison Medical Systems India | 100 |
| Samsung Medison | Medison(Shanghai)Co.Ltd. | 100 |
| Samsung Medison | Shanghai Medison Medical Instrument Co., Ltd | 97.7 |
| Samsung Medison | Medison Medical Equipment | 100 |
| Samsung Medison | Medison Do Brasil Ltda | 100 |
| Samsung Electronics America In | Nexus DX, Inc. | 100 |
| Samsung Electronics America In | Samsung Receivables Corporation | 32.5 |
| Samsung Electronics America In | Samsung Semiconductor Inc. | 100 |
| Samsung Electronics America In | Samsung Information Systems America Inc. | 100 |
| Samsung Electronics America In | Samsung International Inc. | 100 |
| Samsung Electronics America In | Samsung Telecommunications America LLC. | 100 |
| Nexus DX, Inc. | HX Diagnostics Inc | 100 |
| Nexus DX, Inc. | Deltapoint Cardiac diagnostics | 100 |
| Nexus DX, Inc. | Nanogen Recognomics GmbH | 60 |
| HX Diagnostics Inc | HX Reagents Inc | 100 |
| Samsung Semiconductor Inc. | Samsung Austin Semiconductor LLC. | 100 |

| | | |
|---|---|------|
| Samsung Information Systems Am | Grandis Inc. | 100 |
| Samsung International Inc. | Samsung Mexicana S.A. De C.V. | 100 |
| Samsung Telecommunications America LLC. | Samsung Receivables Corporation | 67.6 |
| Samsung Electronics (UK) Ltd. | Samsung Telecoms (UK) Ltd. | 100 |
| Samsung Electronics (UK) Ltd. | Samsung Semiconductor Europe Limited | 100 |
| Samsung Electronics Holding GmbH | Samsung Semiconductor Europe GmbH | 100 |
| Samsung Electronics Holding GmbH | Samsung Electronics GmbH | 100 |
| Samsung Electronics Hungarian RT. | Samsung Electronics Czech and Slovak s.r.o. | 30 |
| Samsung Electronics Hungarian RT. | Samsung Electronics Slovakia s.r.o | 44.3 |
| Samsung Electronics Benelux B. | Samsung Electronics Mexico S.A. De C.V. | 36.4 |
| Samsung Electronics Benelux B. | Samsung Electronics LCD Slovakia s.r.o. | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics West Africa | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics Turkey | 100 |
| Samsung Electronics Benelux B. | Samsung Semiconductor Israel R&D Center,Ltd. | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics Levant Co.,Ltd | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics Morocco SARLAU | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics East Afric | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics Venezuela | 100 |
| Samsung Electronics Benelux B. | Samsung Electronica Da Amazonia LTDA. | 13 |
| Samsung Electronics Benelux B. | Samsung Electronics Chile Limitada(Ltda) | 95.9 |
| Samsung Electronics Benelux B. | Samsung Electronics Peru | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics Russia | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics Ukraine | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics Baltics | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics Ukraine Company | 100 |
| Samsung Electronics Benelux B. | Samsung Moscow Reserch Center | 100 |
| Samsung Electronics Benelux B. | Samsung Electronics Kazakhstan | 100 |
| Samsung Electronics Benelux B. | SAMSUNG ELECTRONICS KZ AND CENTRAL ASIA LLP | 100 |
| Samsung Electronics European Holding | Samsung Electronics Czech and Slovak s.r.o. | 70 |
| Samsung Electronics European Holding | Samsung Electronics Romania LLC | 100 |
| Samsung Electronics European Holding | Samsung Electronics Poland Manufacturing | 100 |
| Samsung Electronics European Holding | Samsung Electronics Greece S.A. | 100 |
| Samsung Electronics European Holding | Samsung LCD Netherlands R&D Center B.V | 100 |
| Samsung LCD Netherlands R&D Center B.V | Samsung LCD Netherlands R&D Center(UK)Limited | 100 |
| Samsung LCD Netherlands R&D Center B.V | Samsung LCD Netherlands R&D Center(HK)Limited | 100 |
| Samsung Electronics Display (M) Sdn Bhd | Tianjin Samsung Electronics Co., Ltd. | 2.2 |
| PT Samsung Electronics Indonesia | P.T. Samsung Telecommunications Indonesia | 99 |
| Samsung Electronic Philippine Manufacturing Corp. | Batino Realty Corp. | 39.8 |
| Samsung Electronics Asia Holding Pte Ltd | Samsung Telecommunications Japan Co. | 100 |
| Samsung Electronics Asia Holding Pte Ltd | Samsung Electronics Display (M) Sdn Bhd | 25 |

| | | |
|--|---|------|
| Samsung Electronics Asia Holding Pte Ltd | Samsung Electronics Philippines Corporation | 100 |
| Samsung Electronics Asia Holding Pte Ltd | Samsung Electronics Bangladeshi Research Center | 100 |
| Samsung Electronics Asia Holding Pte Ltd | Samsung Electronics Vietnam Company Ltd. | 100 |
| Samsung Electronics Asia Holding Pte Ltd | Samsung Telecommunications Malaysia Sbn. Bhd. | 100 |
| Samsung Electronics Asia Holding Pte Ltd | Samsung SDI (Malaysia) SDN. BHD. | 25 |
| Samsung Electronics Asia Holding Pte Ltd | Samsung Electro-Mechanics Thailand Co., Ltd. | 25 |
| Samsung Electronics Asia Holding Pte Ltd | eSamsung Greater China Co., Ltd. | 11.4 |
| Samsung Electronics Asia Holding Pte Ltd | eSamsung Greater China Co., Ltd. | 11.3 |
| Suzhou Samsung Electronics Co., Ltd | Samsung Suzhou Electronics Export Co.,Ltd | 100 |
| Samsung (CHINA) Investment Co., Ltd | Suzhou Samsung Electronics Co., Ltd | 19.2 |
| Samsung (CHINA) Investment Co., Ltd | Samsung Guangzhou Mobile R&D Center | 100 |
| Samsung (CHINA) Investment Co., Ltd | Samsung Tianjin Mobile Development Center | 100 |
| Samsung (CHINA) Investment Co., Ltd | SAMSUNG ELECTRONICS DIGITAL PRINTING | 12.9 |
| Samsung (CHINA) Investment Co., Ltd | Samsung Electronics Huizhou Co., Ltd. | 10.3 |
| Samsung (CHINA) Investment Co., Ltd | Tianjin Samsung Electronics Co., Ltd. | 40.8 |
| Samsung (CHINA) Investment Co., Ltd | Beijing Samsung Telecom. R&D Center. | 100 |
| Samsung (CHINA) Investment Co., Ltd | Samsung Electronics Suzhou Computer Co.,Ltd | 26.3 |
| Samsung (CHINA) Investment Co., Ltd | Samsung Electronics China R&D Center | 100 |
| Samsung (CHINA) Investment Co., Ltd | Samsung Electronics Beijing Service Co., Ltd | 100 |
| Samsung (CHINA) Investment Co., Ltd | Tianjin Samsung Opto-Electronics Co.Ltd | 8 |
| Samsung (CHINA) Investment Co., Ltd | Samsung Suzhou LCD Co., Ltd. | 10 |
| Samsung Electronics Latinoamerica (Zona Libre) | Samsung Electronics Latino America Miami, Inc. | 100 |
| Samsung Electronics Latinoamerica (Zona Libre) | Samsung Electronica Columbia | 100 |
| Samsung Electronica Da Amazoni LTDA. | Samsung Electronics Argentina S.A. | 2 |
| Samsung SDI | Samsung SDI America, Inc. | 91.7 |
| Samsung SDI | Samsung SDI Germany GmbH. | 100 |
| Samsung SDI | Samsung SDI Hungary Rt. | 100 |
| Samsung SDI | Samsung SDI Europe GmbH. | 100 |
| Samsung SDI | Samsung SDI (Malaysia) SDN. BHD. | 68.6 |
| Samsung SDI | Samsung SDI Vietnam Co., Ltd. | 100 |
| Samsung SDI | Samsung SDI Energy Malaysia SD | 100 |
| Samsung SDI | Samsung SDI (Hong Kong) Ltd. | 91.9 |
| Samsung SDI | Samsung SDI Brasil Ltda. | 4 |

| | | |
|--|---|------|
| Samsung SDI | SSH Limited. | 40 |
| SB LiMotive | Cobasys.,LLC | 100 |
| SB LiMotive | SB LiMotive Germany GmbH | 100 |
| Samsung Mobile Display | Dongguan Samsung Mobile Display Co., Ltd. | 100 |
| Samsung Mobile Display | Tianjin Samsung Mobile Display Co.,Ltd | 95 |
| Samsung SDI America, Inc. | Samsung SDI Mexico S.A. de C.V. | 100 |
| Samsung SDI America, Inc. | Samsung SDI Brasil Ltda. | 40.4 |
| Samsung SDI Germany GmbH. | Samsung SDI (Hong Kong) Ltd. | 0.4 |
| Samsung SDI Germany GmbH. | Samsung SDI Brasil Ltda. | 40.8 |
| Samsung SDI (Malaysia) SDN. BHD. | Samsung SDI (Hong Kong) Ltd. | 5.3 |
| Samsung SDI (Malaysia) SDN. BHD. | Samsung SDI Brasil Ltda. | 0.2 |
| Samsung SDI (Hong Kong) Ltd. | Shenzhen Samsung SDI Co., Ltd. | 80 |
| Samsung SDI (Hong Kong) Ltd. | Tianjin Samsung SDI Co., Ltd. | 80 |
| Samsung SDI (Hong Kong) Ltd. | Shanghai Samsung Electronic Devices Co., Ltd | 60.3 |
| Samsung SDI (Hong Kong) Ltd. | Samsung SDI Brasil Ltda. | 14.5 |
| SEMCO | Samsung Electro-Mechanics America, Inc. | 100 |
| SEMCO | Samsung Electro-Mechanics Germany, GMBH | 100 |
| SEMCO | Samsung Electro-Mechanics Hungary Inc. | 100 |
| SEMCO | Samsung Electro-Mechanics Thailand Co., Ltd. | 75 |
| SEMCO | Samsung Electro-Mechanics Philippines, Corp. | 100 |
| SEMCO | Calamba Premier Realty Corporation. | 39.8 |
| SEMCO | Samsung Electro-Mechanics Indonesia, pt | 100 |
| SEMCO | Samsung Electro-Mechanics Pte.,Ltd | 100 |
| SEMCO | Dongguan Samsung Electro Mechanics Co., Ltd. | 100 |
| SEMCO | Tianjin Samsung Electro-Mechanics | 81.8 |
| SEMCO | Samsung Electro-Mechanics Hongkong Co., Ltd. | 100 |
| SEMCO | Samsung High Techelectro-Mechanics Co., Ltd. | 95 |
| SEMCO | Kunshan Samsung Electro-Mechanics | 100 |
| Samsung LED | SAMSUNG LED AMERICA, INC | 100 |
| Samsung LED | SAMSUNG LED EUROPE GMBH | 100 |
| Samsung LED | TIANJIN SAMSUNG LED CO., LTD | 100 |
| Samsung Electro-Mechanics America, Inc. | Samsung Electro-Mechanics Do Brasil Intermediacoes | 100 |
| Samsung Electro-Mechanics Hongkong Co., Ltd. | Shenzhen Samsung Electro-Mechanics Co., Ltd. | 100 |
| Samsung Fire & Marine Insurance | SAMSUNG FIRE & MARINE MANAGEME | 100 |
| Samsung Fire & Marine Insurance | SAMAUNG FIRE & MARINE INSURANCE COMPANY OF EUROPE | 100 |
| Samsung Fire & Marine Insurance | Indonesian subsidiary of Samsung Fire & Marine Insurance | 70 |
| Samsung Fire & Marine Insurance | Samsung Vina Insurance Co. Ltd. | 50 |
| Samsung Fire & Marine Insurance | SAMSUNG REINSURANCE PTE. Ltd. | 100 |
| Samsung Fire & Marine Insurance | Samsung Property Insurance (China) Co., Ltd. | 100 |
| Samsung Fire & Marine Insurance | SAMSUNG FIRE & MARINE CONSULTORIA EM SEGUROS LTDA. | 100 |
| Samsung Total Petrochemicals | Dongguan Samsung Total Engineering Plastics Limited | 100 |
| Samsung Total Petrochemicals | Samsung Total Petrochemicals Trading (Shanghai) Co., Ltd. | 100 |
| Samsung Heavy Industries | Hukuoka Engineering Center | 100 |
| Samsung Heavy Industries | Camellia Consulting Corporation | 100 |
| Samsung Heavy Industries | Samsung Wind Energy, Inc | 100 |
| Samsung Heavy Industries | Samsung Heavy Industries India Pvt.Ltd. | 100 |

| | | |
|--------------------------------------|--|------|
| Samsung Heavy Industries | SAMSUNG HEAVY INDUSTRIES (M) SDN.BHD | 100 |
| Samsung Heavy Industries | Samsung Heavy Industries (Thailand) Co.Ltd | 49 |
| Samsung Heavy Industries | Samsung Heavy Industries (Ningbo) Co., Ltd. | 100 |
| Samsung Heavy Industries | Samsung Heavy Industries (Rong Cheng) Co., Ltd. | 100 |
| Samsung Heavy Industries | Rongcheng Gaya Shipbuilding | 100 |
| Samsung Heavy Industries | Rongcheng Bucheon Shipbuilding Steel | 100 |
| Samsung Heavy Industries | Samsung Heavy Industries Trade(Shanghai) Co., Ltd | 100 |
| Samsung Heavy Industries | Samsung Heavy Industries Nigeria Limited | 100 |
| Samsung Heavy Industries | SAMSUNG HEAVY INDUSTRIES BRAZIL ASSESSORIA EM PROJETOS EMPRESARIAIS LTDA | 100 |
| Samsung Heavy Industries | SHI BRAZIL CONSTRUCTION | 100 |
| Samsung Heavy Industries | Samsung Sakhalin Limited Liability Company | 100 |
| Camellia Consulting Corporation | Oil & Gas Solution LLC | 50 |
| Samsung Life Insurance | Samsung Life Investment (America) Ltd. | 100 |
| Samsung Life Insurance | Samsung Life Investment (U.K.) Limited. | 100 |
| Samsung Life Insurance | Samsung Properties China, Limited. | 100 |
| Samsung Life Insurance | Samsung Air China Life | 50 |
| Samsung Asset Management | Samsung Asset Management(Singapore)Pte.Ltd. | 100 |
| Samsung Asset Management | Samsung Asset Management(Hong Kong) Limited. | 100 |
| Cheil Industries | Cheil America Inc. | 100 |
| Cheil Industries | Samsung Chemical U.S.A Inc. | 100 |
| Cheil Industries | Starex Compounding America Inc. | 100 |
| Cheil Industries | Samsung Fashion S.r.L | 100 |
| Cheil Industries | Samsung Chemical Europe Gmbh | 100 |
| Cheil Industries | Samsung Chemical Hungary LLC | 100 |
| Cheil Industries | Samsung Chemical (Thailand) CO., Ltd | 59.4 |
| Cheil Industries | Samsung Fashion Trading (Shanghai) Co. ,Ltd | 100 |
| Cheil Industries | Samsung Chemical Material Trading(Shanghai)Co.Ltd. | 100 |
| Cheil Industries | TIANJIN SAMSUNG ENGINEERING PLASTICS CO., LTD | 100 |
| Cheil Industries | Samsung Chemical Electronic Materials (Suzhou) Co. Ltd. | 100 |
| Starex Compounding America Inc | Stacom Mexico, S.A. de C.V. | 99 |
| Samsung Fashion S.R.L | COLOMBO VIA DELLA SPIGA S.R.L | 100 |
| Samsung Chemical (Thailand) CO., Ltd | Samsung Thai Engineering Co., Ltd. | 17.2 |
| Samsung Techwin | Techwin Engineering Center Co. | 100 |
| Samsung Techwin | Samsung Opto-Electronics America, Inc. | 100 |
| Samsung Techwin | SAMSUNG TECHWIN EUROPE, Ltd. | 100 |
| Samsung Techwin | Tianjin Samsung Techwin Opto-Electronics | 95 |
| Samsung Techwin | Shanghai Samsung Mechatronics & Trading | 100 |
| Samsung Techwin | Samsung Techwin DO Brasil Equipamentos De Seguranca Ltda | 100 |
| e Samsung International | eSamsung Greater China Co., Ltd. | 77.3 |
| eSamsung Greater China Co., Ltd | iMarket Asia Co., Ltd. | 100 |
| Opentide Greater China Co., Lt | Opentide China Co., Ltd. | 100 |
| Opentide Greater China Co., Lt | OpenTide Taiwan Co., Ltd | 100 |
| Opentide Greater China Co., Lt | OpenTide Interactive Advertising Co.,Ltd | 100 |
| Opentide China Co., Ltd. | Opentide e-Commerce Co.,Ltd. | 100 |
| Opentide China Co., Ltd. | OpenTide Marketing Service Co., Ltd. | 100 |
| iMarket Asia Co., Ltd. | iMarket China Co., Ltd. | 80 |
| Samsung Corning Precision Materials | Samsung Corning Malaysia SDN. BHD. | 100 |
| Samsung Corning Precision Materials | SSH Limited. | 60 |

| | | |
|--------------------------------|---|------|
| Samsung Corning Malaysia SDN. | Samsung Corning Precision Mate | 100 |
| Samsung Petrochemical | Samsung Petrochemical (Shanghai) Co., Ltd. | 100 |
| Samsung Petrochemical | Samsung Fine Chemicals Trading (Shanghai) Co., Ltd | 100 |
| Samsung Securities | Samsung Securities (America), Inc. | 100 |
| Samsung Securities | Samsung Securities (Europe) Limited. | 100 |
| Samsung Securities | Samsung Securities (Asia) Limited. | 100 |
| Samsung Securities (Asia) Limi | Samsung Securities (Singapore) | 100 |
| Samsung SDS | Samsung SDS Infotech Pvt Ltd. | 81.5 |
| Samsung SDS | Opentide Greater China Co., Ltd. | 36.7 |
| Samsung SDS | Samsung SDS America, Inc. | 100 |
| Samsung SDS | Samsung SDS Europe Ltd. | 100 |
| Samsung SDS | Samsung SDS Global SCL Netherland Cooperatief U.A | 100 |
| Samsung SDS | Samsung SDS Asia Pacific Pte. Ltd. | 100 |
| Samsung SDS | Samsung SDS India Pvt. Ltd. | 100 |
| Samsung SDS | Samsung SDS China, Ltd. | 100 |
| Samsung SDS | Samsung SDS Latin America, Ltd. | 99.6 |
| Miracom Inc. | MIRACOM ASIA PACIFIC | 100 |
| Samsung SDS America, Inc. | Samsung SDS Latin America, Ltd | 0.4 |
| Samsung SDS America, Inc. | Samsung SDS Mexico, S.A. DE C. | 99 |
| Samsung SDS Europe Ltd. | Samsung SDS Global SCL Netherland Cooperatief U.A | 0 |
| Samsung SDS Asia Pacific Pte. | Samsung SDS GSCL Vietnam Co Ltd | 51 |
| Samsung SDS Asia Pacific Pte. | PT. Samsung SDS Global SCL Indonesia | 100 |
| Samsung SDS Asia Pacific Pte. | Samsung SDS Global SCL Philippines Co., Ltd. | 100 |
| Samsung SDS Asia Pacific Pte. | Samsung SDS Global SCL Thailand Co., Ltd | 100 |
| Samsung SDS Asia Pacific Pte. | Samsung SDS Global SCL Malaysia SDN.BHD. | 100 |
| Samsung SDS Asia Pacific Pte. | Samsung SDS Global SCL Hong Kong Ltd | 100 |
| Samsung Data Systems India Pvt | Samsung SDS Infotech Pvt Ltd. | 18.5 |
| Samsung SDS China, Ltd. | Samsung SDS Global SCL Beijing Co., Ltd | 100 |
| MIRACOM ASIA PACIFIC | MIRACOM CHINA | 100 |
| Samsung Engineering | Samsung Engineering Japan Co., Ltd. | 100 |
| Samsung Engineering | Samsung Engineering America Inc. | 100 |
| Samsung Engineering | Samsung Engineering Magyarorszag Kft | 100 |
| Samsung Engineering | Samsung Engineering (Malaysia) SDN. BHD. | 100 |
| Samsung Engineering | PT Samsung Engineering Indonesia Co., Ltd. | 100 |
| Samsung Engineering | Samsung Engineering (Thailand) Co., Ltd. | 33 |
| Samsung Engineering | Samsung Thai Engineering Co., Ltd. | 29.8 |
| Samsung Engineering | Samsung Engineering India Private Ltd. | 100 |
| Samsung Engineering | Samsung Engineering Australia Pty Limited | 100 |
| Samsung Engineering | Samsung Engineering Construction(Shanghai) Co., Ltd | 100 |
| Samsung Engineering | Samsung Saudi Arabia Ltd. | 95 |
| Samsung Engineering | Muharraq Wastewater Services Company W.L.L. | 65 |
| Samsung Engineering | Muharraq STP Company B.S.C. | 5.1 |
| Samsung Engineering | Muharraq Holding Company 1 Limited | 45 |
| Samsung Engineering | Samsung INGENIERIA MEXICO S.A DE C.V. | 99.7 |
| Samsung Engineering | Samsung Ingenieria Minatitlan, S.A. De C.V. | 99.9 |
| Samsung Engineering | Samsung Engineering Trinidad Co., Ltd. | 100 |
| Samsung Engineering | Samsung Ingenieria Manzanillo, S.A. De C.V. | 99.9 |
| Samsung Engineering | Grupo Samsung Ingenieria Mexico, S.A. De C.V. | 100 |
| Samsung Engineering | Samsung Ingenieria Energia S.A. De C.V. | 100 |

| | | |
|--|--|------|
| Samsung Engineering | Samsung Engineering Do Brasil Participacoes Ltda | 100 |
| Samsung Engineering | Samsung Engineering Kazakhstan LLP | 100 |
| Samsung Thai Engineering Co., | Samsung Chemical (Thailand) CO., Ltd | 40.6 |
| Samsung Thai Engineering Co., | Samsung Engineering (Thailand) Co., Ltd. | 67 |
| Samsung Engineering India Private Ltd. | Samsung Saudi Arabia Ltd. | 5 |
| Samsung Saudi Arabia Ltd. | Samsung EPC Company limited | 75 |
| Muharrag Holding Company 1 Limited | Muharrag Holding Company 2 Limited | 100 |
| Muharrag Holding Company 2 Limited | Muharrag STP Company B.S.C. | 88.7 |
| Samsung Engineering America Do | SEA Construction, LLC | 100 |
| S1 | Samsung Beijing Security Systems | 100 |
| Cheil Worldwide | Cheil USA Inc. | 100 |
| Cheil Worldwide | Cheil Central America | 100 |
| Cheil Worldwide | Cheil Europe Ltd. | 100 |
| Cheil Worldwide | Cheil Germany GmbH | 100 |
| Cheil Worldwide | Cheil France SAS | 100 |
| Cheil Worldwide | Cheil India Private Limited | 100 |
| Cheil Worldwide | Cheil (Thailand) Ltd. | 100 |
| Cheil Worldwide | Cheil Singapore Pte. Ltd. | 100 |
| Cheil Worldwide | Cheil Vietnam Co.Ltd. | 90 |
| Cheil Worldwide | Cheil China | 100 |
| Cheil Worldwide | Cheil Hong Kong Limited | 100 |
| Cheil Worldwide | Cheil MEA FZ-LLC | 100 |
| Cheil Worldwide | Cheil South Africa Limited | 100 |
| Cheil Worldwide | Cheil Brasil Communications Ltda. | 100 |
| Cheil Worldwide | Cheil Communications Mexico Inc. SA de CV | 98 |
| Cheil Worldwide | Cheil Rus LLC. | 100 |
| Cheil Worldwide | Cheil Ukraine LLC | 100 |
| Hotel Shilla | Samsung Hospitality America | 100 |
| Hotel Shilla | New Jersey Int'l M.C.Inc. | 100 |
| Hotel Shilla | SAMSUNG HOSPITALITY U.K. Limited | 100 |
| Hotel Shilla | Shilla Limited | 100 |
| Hotel Shilla | Samsung Shilla Business Service Beijing Co., Ltd. | 100 |
| Cheil USA Inc. | The Barbarian Group, LLC | 75.6 |
| Cheil USA Inc. | Cheil India Private Limited | 0 |
| Cheil USA Inc. | Cheil Mexico S.A de C.V | 2 |
| Samsung Hospitality America | Samsung Hospitality Europe GmbH | 100 |
| Cheil (Europe) Ltd. | CHEIL ITALIA S.R.L. | 100 |
| Cheil (Europe) Ltd. | CHEIL SPAIN S.L | 100 |
| Cheil (Europe) Ltd. | CHEIL BENELUX B.V. | 100 |
| Cheil Germany GmbH | CHEIL AUSTIA GMBH | 100 |
| Cheil (Thailand) Ltd. | Samsung Heavy Industries (Thailand) Co.Ltd | 25.5 |
| Cheil Singapore Pte. Ltd | Opentide Greater China Co., Ltd. | 58.3 |
| Cheil MEA FZ-LLC | One Agency FZ LLC | 70 |
| Cheil MEA FZ-LLC | One Agency Istanbul Advertisement, Communication &Production LLC | 0 |
| One Agency FZ LLC | One Agency Istanbul Advertisement, Communication &Production LLC | 100 |
| One Agency FZ LLC | One Agency Interior Design LLC | 100 |
| One Agency FZ LLC | One Agency Printing LLC | 100 |

□ Equity Investments in Other Companies

As of end-2011, Samsung Electronics' equity investments in other companies amounted to KRW28,391,100,000,000 and such investments were made for business purpose, etc.

(As of December 31, 2011)

(K shares, million won, %)

| Account | Company name | Date of purchase | Purpose | Initial acquisition cost | Year-beginning balance | | | Increase/decrease | | Year-end balance | | | Financial status | | Note | |
|---|--------------|-------------------------------------|-----------------------------------|-----------------------------------|------------------------|---------|------------|-------------------|------------------------------------|------------------|---------|------------|------------------|------------|------------|-----------------------------------|
| | | | | | No. of shares | Stake | Book value | No. of shares | Cost for acquisition (or disposal) | No. of shares | Stake | Book value | Total asset | Net profit | | |
| Domestic Available for sale securities | Listed | Samsung SDI | 1977.01 | Participation in management, etc. | 304 | 9,283 | 19.68 | 874,079 | 0 | 0 | 9,283 | 19.68 | 874,079 | 7,933,567 | 385,112 | |
| | Listed | SEMCO | 1977.01 | Participation in management, etc. | 250 | 17,693 | 22.8 | 445,244 | 0 | 0 | 17,693 | 22.8 | 445,244 | 6,835,958 | 666,716 | |
| | Unlisted | Samsung Gwangju Electronics | 1990.01 | Business purpose | 2,000 | 38,516 | 94.25 | 682,670 | 38,516 | -682,670 | 0 | 0 | 0 | - | - | Merged |
| | Listed | Samsung Card | 1988.12 | Participation in management, etc. | 10,000 | 43,393 | 35.29 | 1,455,485 | 0 | 0 | 43,393 | 35.29 | 1,455,485 | 12,514,046 | 1,156,217 | |
| | Listed | Samsung Techwin | 1977.12 | Participation in management, etc. | 336 | 13,527 | 25.46 | 235,638 | 0 | 0 | 13,527 | 25.46 | 235,638 | 2,897,943 | 234,198 | |
| | Unlisted | STECO | 1995.06 | Business purpose | 24,000 | 2,448 | 51 | 32,724 | 0 | 0 | 2,448 | 51 | 32,724 | 91,646 | 2,836 | |
| | Unlisted | SEMES | 1992.12 | Business purpose | 1,000 | 1,712 | 85.62 | 27,968 | 0 | 0 | 1,712 | 85.62 | 27,968 | 414,610 | 62,820 | |
| | Unlisted | Seoul Commtech | 1996.12 | Participation in management, etc. | 3,800 | 3,933 | 35.63 | 56,129 | 0 | 0 | 3,933 | 35.55 | 56,129 | 285,218 | 19,152 | |
| | Unlisted | SERI | 1991.05 | Participation in management, etc. | 320 | 3,576 | 29.8 | 24,942 | 0 | 0 | 3,576 | 29.8 | 24,942 | 131,199 | 198 | |
| | Unlisted | Samsung SDS | 1992.07 | Participation in management, etc. | 6,160 | 15,656 | 21.67 | 430,831 | 0 | 0 | 15,656 | 21.67 | 430,831 | 3,653,483 | 327,635 | |
| | Unlisted | Samsung Lions | 1986.08 | Participation in management, etc. | 240 | 55 | 27.5 | -102 | 0 | 0 | 55 | 27.5 | -102 | 57,955 | -889 | |
| | Unlisted | SECRON | 1993.11 | Business purpose | 1,000 | 405 | 50.63 | 198 | 220 | 10,740 | 625 | 78.13 | 10,938 | 75,449 | 7,875 | Capital increase Purchase |
| | Unlisted | Samsung Electronics Service | 1998.01 | Business purpose | 30,000 | 6,000 | 99.33 | 48,121 | 0 | 0 | 6,000 | 99.33 | 48,121 | 214,603 | 2,246 | |
| | Unlisted | MEMC Korea | 1991.12 | Business purpose | 36,000 | 3,440 | 20 | 35,286 | 0 | 0 | 3,440 | 20 | 35,286 | 219,365 | 4,426 | |
| | Unlisted | Samsung Corning Precision Materials | 1995.04 | Participation in management, etc. | 617 | 7,512 | 42.54 | 1,771,209 | 0 | 0 | 7,512 | 42.54 | 1,771,209 | 7,368,364 | 3,400,036 | |
| | Unlisted | Living Plaza | 2000.12 | Business purpose | 3,100 | 767 | 100 | 117,523 | 1,000 | 130,000 | 1,767 | 100 | 247,523 | 382,012 | 1,227 | Capital increase |
| | Unlisted | Samsung Electronics Logitech | 1999.04 | Business purpose | 76 | 1,011 | 100 | 46,669 | 0 | 0 | 1,011 | 100 | 46,669 | 190,758 | 12,605 | |
| | Unlisted | S-LCD Corporation | 2004.04 | Business purpose | 1,260,000 | 390,000 | 50 | 1,992,110 | 60,000 | -306,478 | 330,000 | 50 | 1,685,632 | 5,829,142 | 204,567 | Capital reduction by cash payment |
| | Unlisted | Samsung Mobile Display | 2009.01 | Business purpose | 200,000 | 20,000 | 50 | 798,160 | 23,650 | 1,701,600 | 43,650 | 64.36 | 2,499,760 | 4,337,385 | 295,996 | Capital increase |
| Unlisted | Samsung LED | 2009.04 | Participation in management, etc. | 15,004 | 2,000 | 50 | 180,916 | 0 | 0 | 20,000 | 50 | 180,916 | 1,339,967 | 204,399 | Spin-off | |
| Unlisted | SVIC #4 | 1999.12 | Business purpose | 150,000 | 0 | 65.67 | 24,870 | 0 | -19,701 | 0 | 65.67 | 5,169 | 42,706 | 1,612 | Collection | |

| | | | | | | | | | | | | | | | |
|----------|--|---------|-----------------------------------|---------|--------|-------|-----------|--------|----------|--------|-------|-----------|------------|---------|------------------------------------|
| Unlisted | SVIC #6 | 2005.07 | Business purpose | 26,800 | 1 | 99 | 78,224 | 0 | -13,761 | 1 | 99 | 64,463 | 99,629 | -1,508 | Collection |
| Unlisted | SVIC #7 | 2005.07 | Business purpose | 15,000 | 0 | 99 | 14,368 | 0 | -9,900 | 0 | 99 | 4,468 | 12,248 | -147 | Collection |
| Unlisted | SVIC #14 | 2009.05 | Business purpose | 18,000 | 1 | 99 | 74,753 | 0 | 3,762 | 1 | 99 | 78,515 | 86,096 | 3,345 | Equity investment, Collection |
| Unlisted | SVIC #21 | 2011.11 | Business purpose | 19,800 | 0 | 0 | 0 | 0 | 19,800 | 0 | 99 | 19,800 | - | - | Equity investment |
| Unlisted | SVIC #21 | 2011.11 | Business purpose | 19,800 | 0 | 0 | 0 | 0 | 19,800 | 0 | 99 | 19,800 | - | - | Equity investment |
| Unlisted | GES | 2010.07 | Business purpose | 1,500 | 20 | 100 | 1,500 | 0 | 0 | 20 | 100 | 1,500 | 11,655 | 1,397 | |
| Unlisted | World Cyber Games | 2003.12 | Business purpose | 1 | 450 | 45 | 0 | 0 | 0 | 450 | 45 | 0 | 1,385 | -118 | |
| Unlisted | Samsung BlueWings | 2008.12 | Business purpose | 2,000 | 400 | 100 | 2,000 | 0 | 0 | 400 | 100 | 2,000 | 4,511 | -2 | |
| Unlisted | Prosonic | 2011.02 | Business purpose | 45,000 | 0 | 0 | 0 | 570 | 43,581 | 570 | 100 | 43,581 | 24,925 | 1,911 | Equity investment |
| Unlisted | Samsung Medison | 2011.02 | Business purpose | 286,384 | 0 | 0 | 0 | 77,319 | 445,005 | 77,319 | 65.76 | 445,005 | 318,938 | 32,690 | Equity investment |
| Unlisted | Samsung Biologics | 2011.04 | Participation in management, etc. | 30,000 | 0 | 0 | 0 | 1,200 | 60,000 | 1,200 | 40 | 60,000 | - | - | Equity investment, Rights offering |
| Unlisted | Intellectual Discovery | 2011.05 | Participation in management, etc. | 5,000 | 0 | 0 | 0 | 2,000 | 10,000 | 2,000 | 28.13 | 10,000 | 1,238 | -1,551 | Equity investment |
| Listed | Samsung Heavy Industries | 1977.09 | Participation in management, etc. | 125 | 40,676 | 17.61 | 1,675,836 | 0 | -540,986 | 40,676 | 17.61 | 1,134,850 | 17,995,480 | 888,412 | |
| Listed | Samsung Fine Chemicals | 1995.05 | Participation in management, etc. | 1,346 | 2,165 | 8.39 | 179,476 | 0 | -47,413 | 2,165 | 8.39 | 132,063 | 1,271,208 | 85,174 | |
| Listed | Hotel Shilla | 1979.12 | Participation in management, etc. | 252 | 2,005 | 5.01 | 55,631 | 0 | 21,551 | 2,005 | 5.01 | 77,182 | 1,173,692 | 49,691 | |
| Listed | Cheil Worldwide | 1988.09 | Participation in management, etc. | 185 | 2,999 | 2.61 | 41,532 | 0 | 15,294 | 2,999 | 2.61 | 56,826 | 1,120,217 | 104,992 | |
| Listed | A-TECH SOLUTION | 2009.11 | Business purpose | 26,348 | 1,592 | 15.92 | 33,432 | 0 | -15,602 | 1,592 | 15.92 | 17,830 | 160,074 | 19,079 | |
| Listed | SFA | 2010.05 | Business purpose | 38,262 | 1,822 | 10 | 89,278 | 0 | 21,864 | 1,822 | 10 | 111,142 | 629,623 | 39,353 | |
| Listed | iMarket Korea | 2000.12 | Business purpose | 1,900 | 3,800 | 10.57 | 103,360 | -3,153 | -92,873 | 647 | 1.8 | 10,487 | 347,396 | 21,105 | Disposal |
| Listed | KT Skylife | 2001.12 | Business purpose | 3,344 | 240 | 0.61 | 3,000 | 0 | 3,576 | 240 | 0.5 | 6,576 | 448,079 | 24,812 | |
| Unlisted | Samsung Petrochemical | 1978.01 | Participation in management, etc. | 100 | 514 | 12.96 | 58,940 | 0 | 32,549 | 514 | 12.96 | 91,489 | 781,538 | 1,901 | |
| Unlisted | Samsung General Chemicals | 1988.07 | Participation in management, etc. | 1,500 | 1,914 | 3.91 | 65,322 | 0 | 6,044 | 1,914 | 3.91 | 71,365 | 1,143,623 | 153,069 | |
| Unlisted | KihyupTechnology Banking (previously Kihyup Finance) | 1995.01 | Business purpose | 5,000 | 1,000 | 17.24 | 5,000 | 0 | 0 | 1,000 | 17.24 | 5,000 | 62,725 | 1,088 | |
| Unlisted | PUSAN NEWPORT | 1997.09 | Business purpose | 590 | 1,135 | 0.98 | 5,677 | 0 | 0 | 1,135 | 0.98 | 5,677 | 702,566 | -6,818 | |
| Unlisted | The Korea Economic Daily | 1987.05 | Participation in management, etc. | 150 | 72 | 0.39 | 366 | 0 | -1 | 72 | 0.39 | 365 | 194,709 | 8,208 | |
| Unlisted | Brooks Automation Asia | 1999.06 | Business purpose | 1,097 | 219 | 19 | 368 | 0 | 0 | 219 | 19 | 368 | 4,881 | 184 | |
| Unlisted | Samsung Venture Investment Corporation | 1999.11 | Business purpose | 4,900 | 980 | 16.33 | 5,223 | 0 | 612 | 980 | 16.33 | 5,835 | 48,207 | 2,524 | |
| Unlisted | Cyber Bank | 2000.12 | Business purpose | 8,000 | 1,083 | 7.46 | 0 | 0 | 0 | 1,083 | 7.46 | 0 | 0 | 0 | |
| Unlisted | Fine Chips | 2001.12 | Business purpose | 10 | 2 | 4.76 | 10 | 0 | 0 | 2 | 4.76 | 10 | 2,327 | -52 | |

| | | | | | | | | | | | | | | | | |
|----------|-------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------|------------|-----------|-----------|----|---------|------------|-----------|-----------|-----------|---------|-------------------|
| | Unlisted | SK Telink | 2010.1 1 | Business purpose | 4,357 | 14 | 1.13 | 4,357 | 0 | 0 | 14 | 1.13 | 4,357 | 382,291 | 40,565 | |
| | Unlisted | Etronics | 2006.1 1 | Business purpose | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,468 | -7,630 | |
| | Unlisted | Yongpyong Resort | 2007.0 5 | Business purpose | 1,869 | 400 | 1.05 | 1,869 | 0 | 0 | 400 | 1.05 | 1,869 | 837,343 | -5,839 | |
| | Unlisted | Trigem Computer | 2007.1 2 | Business purpose | 0 | 1 | 0 | 0 | -1 | 0 | 0 | 0.01 | 0 | 266,555 | 6,514 | Capital reduction |
| | Unlisted | iCube Investment Union #1 | 2009.1 2 | Business purpose | 4,000 | 0 | 16.2 3 | 4,000 | 0 | 0 | 0 | 16.2 3 | 4,000 | 23,996 | -481 | |
| | Unlisted | KT WiBro Infra (previously WIC) | 2010.0 7 | Business purpose | 60,000 | 600 | 18.4 6 | 60,000 | 0 | 0 | 600 | 24.2 | 60,000 | 338,491 | 1,753 | |
| | Unlisted | Shinsung | 2010.0 7 | Business purpose | 1 | 1 | 0.01 | 0 | 0 | 0 | 1 | 0.01 | 0 | 207,461 | 9,585 | |
| | Unlisted | JNT (semiconductor fund) | 2011.0 2 | Business purpose | 1,800 | 0 | 0 | 0 | 0 | 1,800 | 0 | 24 | 1,800 | 4,968 | -33 | Equity investment |
| | Unlisted | SV (semiconductor fund) | 2011.0 2 | Business purpose | 1,850 | 0 | 0 | 0 | 0 | 2,035 | 0 | 14.2 3 | 2,035 | 6,183 | -238 | Equity investment |
| | Unlisted | Seoul Investment Partners | 2011.1 | Business purpose | 1,550 | 0 | 0 | 0 | 0 | 1,550 | 0 | 19.4 | 1,550 | - | - | Equity investment |
| | Unlisted | Daishin-Aju IB (Semiconductor fund) | 2011.0 8 | Business purpose | 258 | 0 | 0 | 0 | 0 | 258 | 0 | 3 | 258 | - | - | Equity investment |
| | Unlisted | SL (semiconductor fund) | 2011.1 2 | Business purpose | 680 | 0 | 0 | 0 | 0 | 680 | 0 | 6.8 | 680 | - | - | Equity investment |
| | Unlisted | TS (semiconductor fund) | 2011.1 1 | Business purpose | 1,700 | 0 | 0 | 0 | 0 | 1,700 | 0 | 19.9 | 1,700 | - | - | Equity investment |
| | Unlisted | IMM (semiconductor fund) | 2011.1 1 | Business purpose | 760 | 0 | 0 | 0 | 0 | 760 | 0 | 7.6 | 760 | - | - | Equity investment |
| | Unlisted | Hi Pioneer Investment Trust #1 | 2011.0 9 | Business purpose | 29,244 | 0 | 0 | 0 | 0 | 29,244 | 0 | 100 | 29,244 | - | - | Equity investment |
| Overseas | Available for sale securities | | | | | | | | | | | | | | | |
| | Unlisted | SECA | 1992.0 8 | Establishment of overseas foothold | 3,823 | 0 | 100 | 90,922 | 0 | 0 | 0 | 100 | 90,922 | 289,651 | 15,339 | |
| | Unlisted | SEA | 1978.0 7 | Establishment of overseas foothold | 59,362 | 487 | 100 | 3,741,022 | 5 | 871,301 | 492 | 100 | 4,612,323 | 6,814,904 | 81,158 | Capital increase |
| | Unlisted | SELA | 1989.0 4 | Establishment of overseas foothold | 319 | 40 | 100 | 86,962 | 0 | 0 | 40 | 100 | 86,962 | 167,622 | -442 | |
| | Unlisted | SEM | 1995.0 7 | Establishment of overseas foothold | 3,032 | 1,770 | 82.7 3 | 90,214 | 0 | 0 | 1,770 | 82.7 3 | 90,214 | 998,084 | -10,830 | |
| | Unlisted | SEASA | 1996.0 6 | Establishment of overseas foothold | 4,696 | 21,854 | 98 | 6,779 | 0 | 0 | 21,854 | 98 | 6,779 | 28,950 | 523 | |
| | Unlisted | SEDA | 1994.0 1 | Establishment of overseas foothold | 13,224 | 25,623,461 | 72.9 2 | 312,367 | 0 | 186,401 | 25,623,461 | 72.9 2 | 498,768 | 2,209,641 | 183,607 | Capital increase |
| | Unlisted | SECH | 2002.1 2 | Establishment of overseas foothold | 597 | 0 | 4.1 | 597 | 0 | 0 | 0 | 4.1 | 597 | 213,467 | -3 | |
| | Unlisted | CMLA LLC | 2008.0 2 | Business purpose | 654 | 0 | 25 | 4,115 | 0 | 0 | 0 | 25 | 4,115 | 15,099 | 1,652 | |
| | Unlisted | SESA | 1989.0 1 | Establishment of overseas foothold | 3,276 | 8,021 | 100 | 142,091 | 0 | 0 | 8,021 | 100 | 142,091 | 711,986 | 19,285 | |
| Unlisted | SENA | 1992.0 3 | Establishment of overseas foothold | 392 | 1,000 | 100 | 69,372 | 0 | 0 | 1,000 | 100 | 69,372 | 325,310 | 18,495 | | |

| | | | | | | | | | | | | | | | |
|----------|-------|-------------|------------------------------------|--------|---------|-----------|---------|--------|--------|---------|-----------|---------|-----------|---------|------------------|
| Unlisted | SEH | 1991.0 5 | Establishment of overseas foothold | 1,954 | 753 | 100 | 650,157 | 0 | 0 | 753 | 100 | 650,157 | 1,509,971 | 31,051 | |
| Unlisted | SEP | 1982.0 9 | Establishment of overseas foothold | 204 | 1,751 | 100 | 37,616 | 0 | 0 | 1,751 | 100 | 37,616 | 154,398 | 2,775 | |
| Unlisted | SEF | 1991.0 8 | Establishment of overseas foothold | 230 | 2,700 | 100 | 234,115 | 0 | 0 | 2,700 | 100 | 234,115 | 1,126,086 | 58,032 | |
| Unlisted | SEUK | 1995.0 7 | Establishment of overseas foothold | 33,908 | 109,546 | 100 | 433,202 | 0 | 0 | 109,546 | 100 | 433,202 | 1,061,598 | 24,688 | |
| Unlisted | SEHG | 1982.0 2 | Establishment of overseas foothold | 28,042 | 0 | 100 | 354,846 | 0 | 0 | 0 | 100 | 354,846 | 704,367 | 58,238 | |
| Unlisted | SEAG | 2002.0 1 | Establishment of overseas foothold | 40 | 0 | 100 | 32,162 | 0 | 0 | 0 | 100 | 32,162 | 236,413 | 11,665 | |
| Unlisted | SEI | 1993.0 5 | Establishment of overseas foothold | 862 | 677 | 100 | 143,181 | 0 | 0 | 677 | 100 | 143,181 | 879,776 | 34,188 | |
| Unlisted | SEBN | 1995.0 7 | Establishment of overseas foothold | 236 | 309,910 | 100 | 578,837 | 27,534 | 41,622 | 337,444 | 100 | 620,459 | 730,016 | 18,911 | Capital increase |
| Unlisted | SELS | 1991.0 5 | Establishment of overseas foothold | 18,314 | 1,306 | 100 | 24,288 | 0 | 0 | 1,306 | 100 | 24,288 | 1,045,826 | 9,704 | |
| Unlisted | SEPOL | 1996.0 4 | Establishment of overseas foothold | 5,462 | 106 | 100 | 78,267 | 0 | 0 | 106 | 100 | 78,267 | 381,350 | 16,697 | |
| Unlisted | SSA | 1998.1 2 | Establishment of overseas foothold | 263 | 2,000 | 100 | 32,622 | 0 | 0 | 2,000 | 100 | 32,622 | 437,583 | 618 | |
| Unlisted | SESK | 2002.0 6 | Establishment of overseas foothold | 8,976 | 0 | 55.6 9 | 263,767 | 0 | 0 | 0 | 55.6 9 | 263,767 | 1,428,847 | 183,219 | |
| Unlisted | SEEH | 2008.0 1 | Establishment of overseas foothold | 4,214 | 0 | 100 | 173,720 | 0 | 34,713 | 0 | 100 | 208,433 | 589,734 | 41 | Capital increase |
| Unlisted | SELSK | 2007.0 3 | Establishment of overseas foothold | 28,244 | 0 | 0.01 | 11 | 0 | 0 | 0 | 0.01 | 11 | 351,417 | 24,090 | |
| Unlisted | SEO | 1997.0 1 | Establishment of overseas foothold | 120 | 0 | 100 | -10,043 | 0 | 0 | 0 | 100 | -10,043 | 203,888 | -170 | |
| Unlisted | SRSC | 1997.1 1 | Establishment of overseas foothold | 707 | 0 | 100 | 8,211 | 0 | 0 | 0 | 100 | 8,211 | 29,864 | 3,997 | |
| Unlisted | SERC | 2006.0 1 | Establishment of overseas foothold | 24,877 | 0 | 100 | 180,079 | 0 | 0 | 0 | 100 | 180,079 | 1,534,029 | 82,954 | |
| Unlisted | SERK | 2007.0 7 | Establishment of overseas foothold | 4,600 | 0 | 100 | 204,555 | 0 | 0 | 0 | 100 | 204,555 | 868,331 | 201,066 | |
| Unlisted | SEAU | 1987.1 1 | Establishment of overseas foothold | 392 | 53,200 | 100 | 111,964 | 0 | 0 | 53,200 | 100 | 111,964 | 479,580 | 28,711 | |
| Unlisted | SEMA | 1989.0 9 | Establishment of overseas foothold | 4,378 | 16,247 | 100 | 153,602 | 0 | 0 | 16,247 | 100 | 153,602 | 243,085 | 5,616 | |
| Unlisted | SGE | 1995.0 5 | Establishment of overseas foothold | 827 | 0 | 100 | 32,798 | 0 | 0 | 0 | 100 | 32,798 | 196,587 | -3,512 | |
| Unlisted | SEIN | 1991.0 8 | Establishment of overseas foothold | 7,463 | 46 | 99.9 9 | 118,909 | 0 | 0 | 46 | 99.9 9 | 118,909 | 482,932 | 9,395 | |
| Unlisted | SDMA | 1995.0 3 | Establishment of overseas foothold | 21,876 | 71,400 | 75 | 244,382 | 0 | 0 | 71,400 | 75 | 244,382 | 814,898 | 85,082 | |

| | | | | | | | | | | | | | | | |
|----------|--------|-------------|------------------------------------|--------|---------|-----------|---------|------------|---------|---------|-----------|---------|---------------|---------|------------------|
| Unlisted | SIEL | 1995.0 8 | Establishment of overseas foothold | 5,414 | 216,787 | 100 | 75,263 | 0 | 0 | 216,787 | 100 | 75,263 | 959,651 | 8,438 | |
| Unlisted | SAPL | 1990.1 2 | Establishment of overseas foothold | 364 | 42,911 | 70 | 301,166 | 0 | 0 | 42,911 | 70 | 301,166 | 936,784 | 3,862 | |
| Unlisted | SAVINA | 1995.0 1 | Establishment of overseas foothold | 5,839 | 0 | 80 | 23,428 | 0 | 0 | 0 | 80 | 23,428 | 121,072 | 10,847 | |
| Unlisted | TSE | 1988.0 1 | Establishment of overseas foothold | 1,390 | 11,020 | 91.8 3 | 279,163 | 0 | 0 | 11,020 | 91.8 3 | 279,163 | 923,598 | 174,463 | |
| Unlisted | STE | 1996.0 1 | Establishment of overseas foothold | 4,206 | 0 | 49 | 4,474 | 0 | 0 | 0 | 49 | 4,474 | 49,379 | 291 | |
| Unlisted | SEPHIL | 2001.0 3 | Establishment of overseas foothold | 12,934 | 9,876 | 100 | 78,919 | 0 | 0 | 9,876 | 100 | 78,919 | 344,031 | 60,279 | |
| Unlisted | SISO | 2005.0 5 | Establishment of overseas foothold | 7,358 | 17 | 100 | 31,787 | 0 | 0 | 17 | 100 | 31,787 | 89,947 | 9,299 | |
| Unlisted | SME | 2003.0 5 | Establishment of overseas foothold | 4,796 | 17,100 | 100 | 7,644 | 0 | 0 | 17,100 | 100 | 7,644 | 489,344 | 2,808 | |
| Unlisted | SEAH | 2006.0 7 | Establishment of overseas foothold | 793 | 652,281 | 100 | 534,402 | 71,11 4 | 11,223 | 723,395 | 100 | 545,625 | 672,761 | -6,943 | Capital increase |
| Unlisted | SEHK | 1988.0 9 | Establishment of overseas foothold | 349 | 274,250 | 100 | 79,033 | 0 | 0 | 274,250 | 100 | 79,033 | 947,935 | 11,589 | |
| Unlisted | SET | 1994.1 1 | Establishment of overseas foothold | 456 | 27,270 | 100 | 112,949 | 0 | 0 | 27,270 | 100 | 112,949 | 1,873,21 1 | 36,257 | |
| Unlisted | SESS | 1994.1 2 | Establishment of overseas foothold | 18,875 | 0 | 100 | 483,923 | 0 | 0 | 0 | 100 | 483,923 | 618,680 | 60,792 | |
| Unlisted | SCIC | 1996.0 3 | Establishment of overseas foothold | 23,253 | 0 | 100 | 511,641 | 0 | 106,300 | 0 | 100 | 617,941 | 2,186,63 2 | 111,573 | Capital increase |
| Unlisted | SEHZ | 1992.1 2 | Establishment of overseas foothold | 792 | 0 | 89.4 6 | 255,535 | 0 | 0 | 0 | 89.4 6 | 255,535 | 1,597,96 8 | 208,952 | |
| Unlisted | SSEC | 1995.0 4 | Establishment of overseas foothold | 32,128 | 0 | 78.1 9 | 130,551 | 0 | 0 | 0 | 78.1 9 | 130,551 | 605,353 | 2,278 | |
| Unlisted | TSEC | 1993.0 4 | Establishment of overseas foothold | 15,064 | 0 | 48.1 9 | 118,127 | 0 | 0 | 0 | 48.1 9 | 118,127 | 713,648 | 68,589 | |
| Unlisted | SSDP | 1993.0 8 | Establishment of overseas foothold | 4,446 | 0 | 90 | 65,319 | 0 | 0 | 0 | 90 | 65,319 | 577,795 | -4,360 | |
| Unlisted | TSTC | 2001.0 3 | Establishment of overseas foothold | 10,813 | 0 | 90 | 490,041 | 0 | 0 | 0 | 90 | 490,041 | 1,171,84 7 | 169,499 | |
| Unlisted | SSTC | 2001.1 1 | Establishment of overseas foothold | 15,799 | 0 | 100 | -1,186 | 0 | 0 | 0 | 100 | -1,186 | 15,858 | -4,360 | |
| Unlisted | SSKMT | 2002.0 2 | Establishment of overseas foothold | 6,009 | 0 | 60 | 102,196 | 0 | 0 | 0 | 60 | 102,196 | 270,197 | 25,045 | |
| Unlisted | SESL | 2002.1 1 | Establishment of overseas foothold | 18,382 | 0 | 100 | 313,397 | 0 | 0 | 0 | 100 | 313,397 | 473,071 | 33,707 | |
| Unlisted | SESC | 2002.0 9 | Establishment of overseas foothold | 5,471 | 0 | 87.6 | 34,028 | 0 | 0 | 0 | 87.6 | 34,028 | 1,344,18 9 | 84,268 | |
| Unlisted | SSS | 2001.0 1 | Establishment of overseas foothold | 1,200 | 0 | 100 | 19,189 | 0 | 0 | 0 | 100 | 19,189 | 1,528,25 3 | 38,112 | |

| | | | | | | | | | | | | | | | |
|----------|----------------------|---------|------------------------------------|-----------|---------|-------|------------|--------|-----------|---------|-------|------------|-----------|-----------|-------------------|
| Unlisted | SEHF | 2004.04 | Establishment of overseas foothold | 17,204 | 0 | 100 | 85,088 | 0 | 0 | 0 | 100 | 85,088 | 72,556 | 6,412 | |
| Unlisted | SSCR | 2006.09 | Establishment of overseas foothold | 3,405 | 0 | 100 | 9,332 | 0 | 0 | 0 | 100 | 9,332 | 12,831 | 1,155 | |
| Unlisted | TSOE | 2010.04 | Establishment of overseas foothold | 33,837 | 167,199 | 81.98 | 93,154 | 0 | 0 | 167,199 | 81.98 | 93,154 | 271,986 | 52,012 | |
| Unlisted | SSL | 2011.07 | Establishment of overseas foothold | 78,968 | 0 | 0 | 0 | 0 | 78,968 | 0 | 50 | 78,968 | - | - | Equity investment |
| Unlisted | SJC | 1975.12 | Establishment of overseas foothold | 273 | 795 | 50.96 | 211,370 | 0 | 0 | 795 | 50.96 | 211,370 | 2,513,190 | 22,137 | |
| Unlisted | SYRI | 1992.08 | Establishment of overseas foothold | 3,120 | 122 | 100 | 92,583 | 0 | -1 | 122 | 100 | 92,582 | 198,700 | 1,602 | |
| Unlisted | TSST Japan | 2004.03 | Establishment of overseas foothold | 1,639 | 0 | 49.03 | 11,137 | 0 | 0 | 0 | 49.03 | 11,137 | 379,447 | 48,564 | |
| Unlisted | SOG | 2010.04 | Establishment of overseas foothold | 0 | 0 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 11,557 | -3,420 | |
| Unlisted | SDIB | 1996.09 | Business purpose | 3,110 | 586 | 0.08 | 0 | 0 | 0 | 586 | 0.08 | 0 | 67,630 | 26,696 | |
| Unlisted | Semiconductor Portal | 2002.12 | Business purpose | 38 | 0 | 1.21 | 10 | 0 | 0 | 0 | 1.21 | 10 | 3,555 | 2 | |
| Unlisted | MTLD Top Domain Ltd. | 2005.12 | Business purpose | 754 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17,807 | -6,107 | |
| Unlisted | FTS | 2008.12 | Participation in management, etc. | 1,952 | 116 | 41.5 | 563 | 0 | 0 | 116 | 41.5 | 563 | 4,257 | 374 | |
| Unlisted | PIXTRONICS | 2009.12 | Business purpose | 3,534 | 1,025 | 3.09 | 3,535 | -1,025 | -3,535 | 0 | 0 | 0 | 6,807 | -10,751 | Disposal |
| Unlisted | Nanosys, Inc | 2010.08 | Business purpose | 4,774 | 3,493 | 3.33 | 4,774 | 0 | 0 | 3,493 | 3.33 | 4,774 | 41,953 | -3,722 | |
| Unlisted | CSOT | 2011.09 | Business purpose | 278,130 | 0 | 0 | 0 | 0 | 278,130 | 0 | 15 | 278,130 | - | - | Purchase |
| Unlisted | ONE BLUE LLC | 2011.07 | Business purpose | 1,766 | 0 | 0 | 0 | 0 | 1,766 | 0 | 16.67 | 1,766 | - | - | Equity Investment |
| Listed | Rambus | 2010.01 | Business purpose | 1,854 | 9,576 | 8.3 | 223,364 | -4,788 | -181,671 | 4,788 | 4.35 | 41,692 | 755,287 | 171,879 | Disposal |
| Listed | INPHI | 2005.01 | Business purpose | 4,171 | 1,171 | 6.4 | 26,792 | -1,171 | -26,792 | 0 | 0 | 0 | 181,036 | 29,761 | Disposal |
| Listed | SEAGATE | 2011.12 | Business purpose | 788,454 | 0 | 0 | 0 | 45,239 | 855,665 | 45,239 | 9.73 | 855,665 | 9,392,508 | 1,861,002 | Acquisition |
| Total | | | | 4,123,478 | | | 25,282,570 | | 3,108,510 | | | 28,391,080 | | | |

※ The cost for acquisition (or disposal) includes increases or decreases in the cost that do not accompany money transactions such as fair value measurement and impairment measurement.

IV. Management and Employees

□ Employees

(As of December 31, 2011)

(Person, year, million won)

| Business division /gender | No. of employees | | | | Average length of service | Total wage | Average wage per capita | Note |
|---------------------------|------------------|----------------|--------|---------|---------------------------|------------|-------------------------|------|
| | Regular | Contract-based | Others | Total | | | | |
| Finished products | 43,344 | 1,052 | - | 44,396 | 8.2 | 7,900,743 | 77.6 | |
| Components | 53,114 | 285 | - | 53,399 | | | | |
| Others | 3,895 | 280 | - | 4,175 | | | | |
| Total | 100,353 | 1,617 | - | 101,970 | | | | |
| Male | 69,011 | 1,147 | - | 70,158 | 9.3 | 6,194,561 | 88.6 | |
| Female | 31,342 | 470 | - | 31,812 | 6.0 | 1,706,182 | 53.5 | |

※ The number of employees on a parent-company basis. Three executive directors excluded.

※ Total wage excludes provisioning for labor cost and includes incentives, severance pay, etc.

□ Remuneration for the Management

< Remuneration approved at shareholders' meeting >

(100 million won)

| | No. of persons | Amount approved at shareholders' meeting |
|-----------------------|----------------|--|
| Executive directors | 3 | 370 |
| Independent directors | 4 | |