

SAMSUNG

SAMSUNG ELECTRONICS Co., Ltd.

2025 Business Report

For the year ended December 31, 2025

Certain statements in the document, other than purely historical information, including estimates, projections, statements relating to our business plans, objectives and expected operating results, and the assumptions upon which those statements are based, are “forward-looking statements.” Forward- looking statements are based on current expectations and assumptions that are subject to risks and uncertainties which may cause actual results to differ materially from the forward-looking statements. A detailed discussion of risks and uncertainties that could cause actual results and events to differ materially from such forward-looking statements is included in our financial reports available on our website.

See, also, 『Note on Forward-Looking Statements』 in preamble of 『II. Businesses Overview』.

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Certification

Letter of Certification

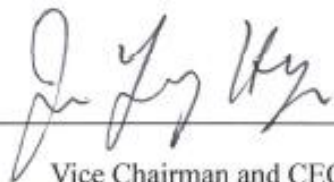
We, YoungHyun Jun and Sooncheol Park, as a CEO and the executive in charge of reporting, respectively, certify that we have thoroughly reviewed the annual business report of Samsung Electronics Co., Ltd. for the year ended December 31, 2025.

Based on our knowledge, this report does not contain any untrue statements of material facts or omit any material facts; and it does not contain any statements that are intentionally misleading for the users of the information in the report.

We confirm that Samsung Electronics operates the Internal Controls over Financial Reporting, as defined in Article 8 of the Act on External Audit of Stock Companies.


Date: March 10, 2026

YoungHyun Jun



Vice Chairman and CEO
Samsung Electronics Co., Ltd.

Executive responsible for reporting: Sooncheol Park



Vice President and CFO
Samsung Electronics Co., Ltd.

I. Corporate Overview

1. Overview

A. Legal, Commercial name:

- Samsung Electronics Co., Ltd.

B. Date of establishment:

- Samsung Electronics Co., Ltd. (“SEC” or “the Company”) was established as Samsung Electronics Industry Co., Ltd. on January 13, 1969, and held an initial public offering on June 11, 1975.
- SEC changed its name from Samsung Electronics Industry Co., Ltd. to Samsung Electronics Co., Ltd. following a resolution passed at the Annual General Meeting (AGM) of shareholders on February 28, 1984.

C. Address, phone number, and English language website of the corporate headquarters

- Address: 129, Samsung-ro, Yeongtong-gu, Suwon-si, Gyeonggi-do, 16677, Korea
- Phone Number: +82-31-200-1114
- Website: <https://www.samsung.com/>

D. Core businesses

- The Company consists of the Device eXperience (DX) Division and Device Solutions (DS) Division, Samsung Display (SDC) and its subsidiaries, and Harman International Industries, Inc. (Harman) and its subsidiaries. SDC runs the display panel business, and Harman operates businesses related to automotive electronics components, etc.

SEC is a global electronics firm comprised of its headquarters in Korea and 308 subsidiaries across the world, including production and sales subsidiaries under 9 regional headquarters for the DX Division, 5 regional headquarters for the DS Division, and SDC and Harman.

Key products by each organization are set forth below:

Organization	Key products
DX Division	TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, telecommunications network systems, computers, etc.
DS Division	DRAM, NAND flash, mobile APs, etc.
SDC	OLED panels for smartphones, etc.
Harman	Digital cockpits, car audio, portable speakers, etc.

[DX Division]

The DX Division consists of businesses engaged in the manufacturing and sales of TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, tablets, wearables, and network systems.

In the TV market, Samsung has led the market in sales since 2006, with 2025 marking our 20th year on the top position. In the increasingly competitive landscape, we are continually widening our technological advantage and setting the pace in the premium TV market, integrating not only high-resolution technologies but also AI innovations. In addition, the Digital Appliance business continues to expand its lineup of products and services that elevate convenience, combining superior product performance with high-efficiency, eco-friendly technologies and reflecting a deep understanding of evolving lifestyles.

In the mobile business, we became the global leader in shipments in 2011 and have maintained that position for 15 straight years. Leveraging the strength of the Galaxy brand, we optimize our product portfolio across varying market conditions through a diverse and competitive smartphone lineup—spanning entry-level to premium—complemented by Galaxy ecosystem products such as tablets and wearables.

We will continually provide new value through our technological innovations and preparations for the future based on our unrivaled R&D capabilities. Furthermore, through our R&D efforts, we endeavor to be a market leader for paradigm shifts as we continue to innovate in eco-friendly technologies to keep advancing our products and services.

[DS Division]

The Memory Business, System LSI Business, and Foundry Business make up the DS Division. The Memory Business manufactures and sells DRAM and NAND products; the System LSI Business designs and sells mobile application processors (“mobile APs” or “APs”) and camera image sensors; and the Foundry Business is in charge of consignment production of semiconductors.

The Memory Business continues to lead the global memory market by focusing on qualitative growth by applying advanced process technology in DRAM and NAND flash products; differentiating our products via a portfolio centered on high-value solutions; and enhancing cost competitiveness, to name a few.

The System LSI Business has not been complacent, having extended its focus from mobile to include automotive chips, and is expanding its market power by enhancing collaborations with customers to offer differentiated products featuring on-device AI, high-performance IP, etc. At the same time, we continue diversify applications and develop next-generation technologies.

For Foundry Business, we are focused on capturing mid- to long-term demand by consistently enhancing our technological competitiveness in advanced nodes and expanding applications in mature nodes, all the while reinforcing our cost competitiveness.

[SDC]

In SDC, the mobile panel business’s differentiated technology is a key factor behind the increased adoption of OLED panels, and we have expanded the overall market with the release of products in a variety of applications, such as foldable devices, IT devices (tablet/notebook PCs), and automotives. The large panel business continues to bolster its competitiveness by focusing on high-performance QD-OLED premium products while driving ongoing advancements in technology and productivity.

[Harman]

Harman’s automotive component business develops and supplies products and solutions for connected cars, and its lifestyle audio business provides consumer audio products and professional audio solutions.

In the automotive component market, Harman is a leading player and supplies car manufacturers with competitive products. In the audio market, Harman’s innovative products have firmly established a strong reputation among consumers and audiophiles alike.

Harman also offers differentiated customer experiences through its expanded collaboration with Samsung Electronics product lines; and it further strengthens each business area via in-house development and strategic acquisitions.

☞ See 『II. Businesses Overview』 for more details about each Division.

E. Subsidiaries subject to consolidated accounting (summary)

As of December 31, 2025, and in accordance with Korean International Financial Reporting Standards (K-IFRS) 1110, Consolidated Financial Statements, Samsung Electronics, the controlling company, had 308 consolidated subsidiaries, with the addition of 91 subsidiary and reduction of 11 subsidiaries when compared to totals as of December 31, 2024.

Classification	Number of subsidiaries subject to consolidated accounting				Number of major subsidiaries
	As of January 1, 2025	Added	Removed	As of December 31, 2025	
Listed	-	1	-	1	1
Unlisted	228	90	11	307	157
Total	228	91	11	308	158

※ See 『Appendix-1. Subsidiaries subject to consolidated accounting (detailed)』 for details.

[Changes in subsidiaries subject to consolidated accounting]

Classification	Subsidiary	Reason
Newly consolidated	RAINBOW ROBOTICS USA Co., LTD	Equity acquisition
	Harman Connected Services US Midco, LLC	Establishment
	Viper Holdings Corporation	Acquisition
	DEI Holdings, Inc.	Acquisition
	DEI Sales, Inc.	Acquisition
	Sound United, LLC	Acquisition
	Sound United Canada Inc.	Acquisition
	Polk Audio, LLC	Acquisition
	D&M Holdings U.S. Inc.	Acquisition
	Boston Acoustics, Inc.	Acquisition
	D&M Premium Sound Solutions, LLC	Acquisition
	Denon Electronics (USA), LLC	Acquisition
	Digital Networks North America Inc.	Acquisition
	Marantz America, LLC	Acquisition
	D&M Sales & Marketing Americas, LLC	Acquisition
	The Speaker Company	Acquisition
	Definitive Technology, LLC	Acquisition
	Equity International, LLC	Acquisition
	Xealth Inc	Acquisition
	SEMCO LLC	Acquisition
	SEMCO Duct & Acoustical Products Inc	Acquisition
	Woods Air Movement Ltd.	Acquisition
	D&M Europe B.V	Acquisition
	D&M Audiovisual Ltd	Acquisition
	D&M France SAS	Acquisition
	D&M Germany GmbH	Acquisition
	B&W Group Ltd	Acquisition
	B&W Group Belgium B.V	Acquisition
	B&W Loudspeakers Nederland B.V	Acquisition
	B&W Loudspeakers Group Espana S.A	Acquisition
	B&W Loudspeakers Ltd	Acquisition
	B&W Group (Schweiz) GmbH	Acquisition
B&W Group (Logistics) Ltd	Acquisition	

B&W Group Germany GmbH	Acquisition
B&W Group France SARL	Acquisition
B&W Group Finland Oy	Acquisition
Marantz Italy Srl	Acquisition
Bowers & Wilkins Ltd	Acquisition
FlaktGroup Austria GmbH	Acquisition
Flakt Woods SA	Acquisition
Flakt Elve NV	Acquisition
FlaktGroup Belgium N. V.	Acquisition
FlaktGroup Switzerland SA	Acquisition
FlaktGroup CZ a. s.	Acquisition
FlaktGroup Holding GmbH	Acquisition
FlaktGroup Deutschland GmbH	Acquisition
FlaktGroup Wurzen GmbH	Acquisition
SE Electronic GmbH	Acquisition
Woods Air Movement GmbH	Acquisition
FlaktGroup A/S	Acquisition
FlaktGroup Eesti OU	Acquisition
Ventilation Holding Finland OY	Acquisition
FlaktGroup Finland OY	Acquisition
FlaktGroup France SAS	Acquisition
Woods Holdings Ltd.	Acquisition
Flakt Woods Ltd.	Acquisition
FlaktGroup UK Ltd.	Acquisition
FlaktGroup Ireland Ltd.	Acquisition
FlaktGroup Italy S. p. A.	Acquisition
FlaktGroup Baltics UAB	Acquisition
Flakt Woods (Luxembourg) S. a. r. l	Acquisition
Flakt Woods ACS S. a. r. l	Acquisition
FlaktGroup Latvija SIA	Acquisition
FlaktGroup Netherlands B. V.	Acquisition
FlaktGroup Poland Sp. Z. o. o.	Acquisition
FlaktGroup Romania s. r. l	Acquisition
Ventilation Holding Sweden AB	Acquisition
Fusilli HoldCo AB	Acquisition
FlaktGroup Sweden AB	Acquisition
Forvaltnings bolaget Ljungarum HB	Acquisition
Stromboli investissements SAS	Acquisition
D&M Holdings, Inc.	Acquisition
Sound United Australia Pty Ltd	Acquisition
Sound United Sales & Marketing Australia Pty Limited	Acquisition
FlaktWoods LLC	Acquisition
FlaktGroup Havalandirma Sanayi A.S.	Acquisition
FlaktGroup India Private Ltd.	Acquisition
FlaktGroup Singapore Pte. Ltd.	Acquisition
Sound United Hong Kong Limited	Acquisition
Sound Electronics (Shenzhen) Co. Ltd	Acquisition
D&M Sales & Marketing (H.K) Ltd.	Acquisition
D&M Digital Audio Trading (Shanghai) Ltd.	Acquisition

	Marantz Shanghai Trading Ltd.	Acquisition
	D&M Shanghai Electronics Ltd.	Acquisition
	D&M Sales & Marketing Taiwan Ltd.	Acquisition
	Bowers & Wilkins Trading Zhuhai Company Ltd.	Acquisition
	B&W Group Asia Limited	Acquisition
	Rainbow Robotics Inc.	Equity acquisition
	SVIC 74 New Technology Investment Association	Establishment
	D&M Sales and Marketing Korea Co., Ltd	Acquisition
	SVIC 76 New Technology Investment Association	Establishment
No longer consolidated	Harman Connected Services, Inc.	Disposal
	Harman Connected Services Engineering Corp.	Disposal
	Harman Connected Services US Midco, LLC	Disposal
	Studer Professional Audio GmbH	Liquidation
	Harman Connected Services AB.	Disposal
	Harman Connected Services UK Ltd.	Disposal
	Harman Connected Services Mauritius Pvt. Ltd.	Disposal
	Harman Connected Services Morocco	Disposal
	Harman Connected Services Corp. India Pvt. Ltd.	Disposal
	Harman Connected Services Solutions (Chengdu) Co., Ltd.	Disposal
	SVIC 37 New Technology Investment Association	Liquidation

F. Whether the Company is an SME

The Company is not subject to Article 2 of the Framework Act on Small and Medium Enterprises.

Small and medium enterprise	No
Venture company	No
Medium-sized enterprise	No

G. Credit rating

SEC's credit rating is assessed by two external credit ratings agencies. As of December 31, 2025, SEC's credit ratings were Aa2 with a Stable investment outlook as rated by Moody's (US); and AA- with a stable investment outlook as rated by S&P (US).

Securities	Date	Rating	Credit rating agency	Note
Corporate bond (USD denominated; issued in 1997 and expire in 2027)	Jul 2023	AA-	S&P	Regular review
	Aug 2023	Aa2	Moody's	
	Feb 2024	Aa2	Moody's	
	Jul 2024	AA-	S&P	
	Jan 2025	Aa2	Moody's	
	Jul 2025	AA-	S&P	
	Nov 2025	Aa2	Moody's	

※ Credit rating range: Moody's (Aaa~C), S&P (AAA~D)

[Credit ratings definitions]

	Moody's		S&P	
	Rating	Definition	Rating	Definition
Investment grade	Aaa	Superior ability to repay debt obligations; lowest level of credit risk	AAA	Extremely strong ability to meet financial commitments; highest rating
	Aa1/Aa2/Aa3	High ability to repay debt obligations; very	AA+/AA/AA-	Very strong capacity to meet financial

		low credit risk		commitments
	A1/A2/A3	Upper-medium ability to repay debt obligations; low credit risk	A+/A/A-	Strong capacity to meet financial commitments; susceptible to adverse effects of changes in economic conditions
	Baa1/Baa2/Baa3	Medium ability to repay debt obligations; moderate credit risk, speculative factors	BBB+/BBB/BBB-	Adequate capacity to meet financial commitments; relatively more susceptible to adverse economic conditions
Speculative grade	Ba1/Ba2/Ba3	Speculative; substantial credit risk	BB+/BB/BB-	Major ongoing uncertainties; exposure to adverse business, financial, or economic conditions can impair ability to meet financial commitments
	B1/B2/B3	Speculative; high credit risk	B+/B/B-	More vulnerable to nonpayment than those rated BB; has capacity to meet financial commitments but adverse financial or economic conditions are likely to impair ability to continue doing so
	Caa	Speculative; very high credit risk	CCC	Vulnerable to nonpayment; dependent upon favorable business, financial, and economic conditions
	Ca	Highly speculative; likelihood of being in or near default; some prospect for recovery of principal and interest	CC	Highly vulnerable to nonpayment; default has not yet occurred but expected to be a virtual certainty
	C	Typically in default; little prospect for recovery of principal or interest	C	Highly vulnerable to nonpayment; obligation is expected to have lower ultimate recovery vis-à-vis higher rated obligations
				D

☞ Please refer to 『III. Financial Affairs-7. Matters about financing through the issuance of securities』 for credit ratings on corporate bonds and commercial paper issued by the Company’s subsidiaries.

H. Whether the Company is listed (or registered or designated) and matters related to special listed companies

The Company listed on the Korea Stock Exchange on June 11, 1975.

Listed (or registered or designated)	Date listed (or registered or designated)	Special listed company
Stock market (KOSPI)	June 11, 1975	No

2. Company History

A. Company location and changes

The Company's head office is located at 129, Samsung-ro, Yeongtong-gu, Suwon, Gyeonggi-do. There were no changes in the Company's head office location during the reporting period.

B. Important changes in management executives

The Company's Board of Directors is composed of Directors who are appointed at the AGM, and the Board decides on important matters of the Company's businesses. As of December 31, 2025, SEC's Board consisted of three Executive Directors (Young-Hyun Jun, Tae-moon Roh, Jai-Hyuk Song) and six Independent Directors (Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, Myung-hee Yoo, Hye-kyung Cho and Hyuk-Jae Lee).

Samsung's CEOs are appointed by the Board of Directors to lead a Division of the Company. As of December 31, 2025, the CEOs are Executive Director Young-Hyun Jun, who was appointed in March 2025, and Tae-moon Roh who was appointed in November 2025.

Date of change	Type of shareholder meeting	Appointed		Terms expired or dismissed
		Newly appointed	Reappointed	
Mar 17, 2021	AGM	-	Executive Director Ki-nam Kim Executive Director Hyun-suk Kim Executive Director Dong-jin Koh Independent Director Byung-gook Park Independent Director Jeong Kim Independent Director Sun-uk Kim for Audit Committee Member	-
Mar 17, 2021	-	-	CEO Ki-nam Kim CEO Hyun-suk Kim CEO Dong-jin Koh	-
Dec 31, 2021	-	-	-	Executive Director Yoon-ho Choi (resigned)
Feb 15, 2022	-	CEO Jong-hee Han	-	CEO Ki-nam Kim (resigned) CEO Hyun-suk Kim (resigned) CEO Dong-jin Koh (resigned)
Mar 16, 2022	AGM	Executive Director Kye-hyun Kyung Executive Director Tae-moon Roh Executive Director Hark-kyu Park Executive Director Jung-bae Lee Independent Director Wha-jin Han Independent Director Jun-sung Kim	Independent Director Han-jo Kim	Executive Director Ki-nam Kim (resigned) Executive Director Hyun-suk Kim (resigned) Executive Director Dong-jin Koh (resigned)
Mar 16, 2022	-	CEO Kye-hyun Kyung	-	-
Mar 19, 2022	-	-	-	Independent Director Jae-wan Bahk (term expired) Independent Director Curie Ahn (term expired)
Apr 20, 2022	-	-	-	Independent Director Wha-jin Han (resigned)
May 17, 2022	-	-	-	Independent Director Byung-gook Park (vacated)
Nov 3, 2022	EGM	Independent Director Eun-nyeong Heo Independent Director Myung-Hee Yoo	-	-
Mar 15, 2023	AGM	-	Executive Director Jong-hee Han	-
Mar 15, 2023	-	-	CEO Jong-hee Han	-
Mar 20, 2024	AGM	Independent Director Je-yoon Shin Independent Director Hye-kyung Cho (as Independent Director for Audit Committee Member)	-	Independent Director Sun-uk Kim (vacated)
Mar 22, 2024	-	-	-	Independent Director Jeong Kim

				(term expired)
May 21, 2024	-	-	-	CEO & Independent Director Kye-hyun Kyung (resigned)
Dec 26, 2024	-	-	-	Executive Director Hark-kyu Park (resigned)
Mar 19, 2025	AGM	Executive Director Young-Hyun Jun Executive Director Jai-Hyuk Song Independent Director Hyuk-Jae Lee	Executive Director Tae-moon Roh Independent Director Jun-sung Kim Independent Director Eun-nyeong Heo Independent Director Myung-Hee Yoo	Independent Director Han-jo Kim (term expired) Independent Director Eun-nyeong Heo (resigned) Independent Director Myung-Hee Yoo (resigned)
Mar 19, 2025	-	CEO Young-Hyun Jun	-	-
Mar 25, 2025	-	-	-	CEO & Executive Director Jong-hee Han(resigned)
November 28, 2025	-	CEO Tae-moon Roh	-	-

※ Mar 20, 2024: Hye-kyung Cho was appointed as Independent Director for Audit Committee Member which resulted in the resignation of Independent Director Sun-uk Kim, who was appointed as Audit Committee Member in the same manner in 2021.

※ Mar 19, 2025: Independent Directors Eun-nyeong Heo and Myung-hee Yoo voluntarily resigned to adjust their term of office and were reappointed at the AGM

※ Nov 28, 2025: Executive Director Tae Moon Roh was appointed as a CEO.

C. Changes in the major shareholder

The major shareholder changed to Samsung Life Insurance as the shares of the previous major shareholder were inherited by beneficiaries on April 29, 2021.

[As of December 31, 2025]

(shares, %)

Date of Change	Name of major shareholder	Number of shares owned	Share ratio	Reason for change	Note
Apr 29, 2021	Samsung Life Insurance	1,263,050,053	21.16%	Shares of the previous major shareholder were inherited by beneficiaries	-

※ Number of shares owned and share ratio are the sum of those of major shareholder and its related parties, and the number of shares is based on shares with voting rights (including those with limited voting rights in accordance with relevant laws).

☞ Please refer to 『VII. Information on Shareholders』 for details on the major shareholder.

D. Company name changes

In 2021, Samsung Electronics Portuguesa S.A. (SEP) changed its name to Samsung Electronics Portuguesa, Unipessoal, Lda. (SEP).

In 2023, Emerald Intermediate, Inc. changed its name to Samsung Display America Holdings, Inc. (SDAH).

☞ Details are for SEC and major subsidiaries of SEC. See 『1. Subsidiaries subject to consolidated accounting (detailed)』 in 『XII. Appendix』 for details.

E. Mergers and acquisitions

In 2021, Samsung Research America, Inc. (SRA) merged with Viv Labs, Inc. Furthermore, Samsung Electronics America, Inc. (SEA) merged with Prismview, LLC.

In 2023, Samsung Display America Holdings, Inc. (SDAH) acquired shares of eMagin Corporation.

In 2025, the Company (the controlling entity) acquired an equity interest in Rainbow Robotics Inc. Also, the

subsidiary Harman International Industries, Inc. acquired an equity interest in Sound United, LLC; the subsidiary Samsung Electronics Europe Holding Cooperatief U.A. (SEEH) acquired an equity interest in FlaktGroup Holding GmbH; and Samsung Electronics America, Inc. (SEA) acquired an equity interest in Xealth Inc.

☞ Details are for SEC and major subsidiaries of SEC. See 『1. Subsidiaries subject to consolidated accounting (detailed)』 in 『XII. Appendix』 for details.

F. Important changes in the Company's business

There were no changes during the reporting period.

G. Other important matters related to the Company's business

(1) Important matters related to the Company's business

Year	Products
2021	Unveiled Neo QLED TV
	Received certification for reducing carbon emissions, water use, and waste discharge for all of our semiconductor worksites, a first in the global semiconductor industry
	Started mass producing the industry's most advanced 14-nano EUV DDR5 DRAM
	Announced investment in a new foundry production site in Taylor, Texas, USA
2022	Unveiled Bespoke Infinite Line
	Mass produced 3nm GAA foundry, a world's first
	Held a groundbreaking ceremony for the next-generation semiconductor R&D complex
	Mass produced 1Tb 8th-generation V-NAND
2023	Released ISOCELL HP2, a 200-megapixel image sensor concentrated with ultra-fine pixel technology
	Started mass producing the industry's most advanced 12-nano class DRAM
	Unveiled the Galaxy Z Fold5 and Galaxy Z Flip5
	Developed 32Gb DDR5 DRAM, the largest capacity currently available
	Unveiled Samsung Gauss, a generative AI model
2024	Unveiled Galaxy S24 series, a new lineup of AI phones
	Mass produced 9th-generation V-NAND, an industry's first
	Unveiled Galaxy Z Fold6 and Galaxy Z Flip6
	The brand value of Samsung Electronics exceeded USD 100 billion for the first time, ranking us as the world's fifth most valuable brand for the fifth consecutive year
	Developed 24Gb GDDR7 DRAM, an industry first
2025	Unveiled Galaxy S25 • S25+ • S25 Ultra • S25 Edge
	Mass produced 6th-generation 10-nano DRAM, the industry's most advanced
	Developed the world's first self-luminous 27" QHD 500Hz QD-OLED Display with the highest refresh rate
	Unveiled 'Galaxy XR'
	Unveiled 'Galaxy Z TriFold'

(2) Organizational changes

In December 2021, the Company merged its CE and IM Divisions to form the DX Division and changed the Mobile Communications Business to the Mobile eXperience (MX) Business. Also, the Company separated SDC and the DS Division to align with the corporate organizational structure.

[As of December 2021]

	Before	After
Business organization	CE Division (Visual Display, Digital Appliances, Medical Devices)	DX Division (Visual Display, Digital Appliances, Medical Devices, MX Business, Networks)
	IM Division (Mobile, Networks)	
	DS Division (Memory, System LSI, Foundry, DP)	DS Division (Memory, System LSI, Foundry)
		SDC (DP)
Harman Division	Harman	
Regional headquarters	Korea, North America, Latin America, Europe, CIS, Southwest Asia, Southeast Asia, China, Middle East, Africa	Korea, North America, Latin America, Europe, CIS, Southwest Asia, Southeast Asia, China, Middle East, Africa
	Americas (DS), Europe (DS), China (DS), Southeast Asia (DS), Japan (DS)	Americas (DS), Europe (DS), China (DS), Southeast Asia (DS), Japan (DS)

3. Changes in paid-in capital

The Company cancelled 57,056,664 shares (50,144,628 common shares and 6,912,036 preferred shares), following a Board resolution. Due to the cancellation, the total par value of issued shares is KRW 673,561 million (KRW 591,964 million for common shares and KRW 81,597 million for preferred shares), which differs from the paid-in capital of KRW 897,514 million.

(shares)

Type of stock	Classification	December 31, 2025	December 31, 2024
Common	Number of issued shares	5,919,637,922	5,969,782,550
	Par value	100	100
	Paid-in capital	591,963,792,200	596,978,255,000
Preferred	Number of issued shares	815,974,664	822,886,700
	Par value	100	100
	Paid-in capital	81,597,466,400	82,288,670,000
Total	Paid-in capital	673,561,258,600	679,266,925,000

4. Stock Information

A. Total number of shares

As of December 31, 2025, SEC's issued shares on a cumulative basis totaled 7,780,466,850 registered common shares and 1,194,671,350 registered, non-voting preferred shares; and the Company had canceled 1,860,828,928 common shares and 378,696,686 preferred shares in accordance with resolutions of the Board of Directors (the Board). As of the same date, issued shares and shares outstanding totaled 5,827,808,935 for common shares and 802,371,203 for preferred shares.

[As of December 31, 2025]

(shares, %)

Classification	Type of stocks			Note
	Common	Preferred	Total	
I. Authorized shares	20,000,000,000	5,000,000,000	25,000,000,000	-
II. Issued shares (cumulative)	7,780,466,850	1,194,671,350	8,975,138,200	-
III. Decrease in number of shares (cumulative)	1,860,828,928	378,696,686	2,239,525,614	-

1. Capital reduction	-	-	-	-
2. Cancellation	1,860,828,928	378,696,686	2,239,525,614	Treasury shares
3. Redemption	-	-	-	-
4. Other	-	-	-	-
IV. Issued shares (II-III)	5,919,637,922	815,974,664	6,735,612,586	-
V. Treasury shares	91,828,987	13,603,461	105,432,448	-
VI. Outstanding shares	5,827,808,935	802,371,203	6,630,180,138	-
VII. Ratio of treasury share holding	1.6	1.7	1.6	-

B. Treasury Shares

As of the reporting date, the Company held 91,828,987 common shares and 13,603,461 preferred shares. The key details are as follows.

[As of December 31, 2025]

(shares)

Acquisition method	Share Type	Period-start	Change			Period-end	Remarks
			Acquisition(+)	Disposal(-)	Cancellation(-)		
Repurchases within the allowable distribution profit							
Direct							
On-Market	Common	29,700,000	118,314,495	6,040,880	50,144,628	91,828,987	-
	Preferred	4,050,000	16,465,497	-	6,912,036	13,603,461	-
Off-Market	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Tender offer	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Subtotal (a)	Common	29,700,000	118,314,495	6,040,880	50,144,628	91,828,987	-
	Preferred	4,050,000	16,465,497	-	6,912,036	13,603,461	-
Through trust agreement							
Trustee holdings	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Physical holdings	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Subtotal (b)	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Other acquisitions (c)	Common	-	-	-	-	-	-
	Preferred	-	-	-	-	-	-
Total (a+b+c)	Common	29,700,000	118,314,495	6,040,880	50,144,628	91,828,987	-
	Preferred	4,050,000	16,465,497	-	6,912,036	13,603,461	-

[Status of direct acquisition and disposal or repurchases shares as of December 31, 2025]

(KRW won, %)

Expected acquisition (disposal) period			Planned Amount (A)	Executed Amount (B)	Execution rate (B/A)	Result reporting date
Type	Start date	End date				
Acquisition	Nov 20, 2024	Feb 13, 2025	3,000,000,050,400	3,048,696,999,300	102	Feb 17, 2025
Acquisition	Feb 19, 2025	May 13, 2025	3,000,000,033,000	3,039,395,131,300	101	May 16, 2025

Expected acquisition (disposal) period			Planned Amount (A)	Executed Amount (B)	Execution rate (B/A)	Result reporting date
Type	Start date	End date				
Disposal	May 26, 2025	May 26, 2025	287,545,592,500	287,545,592,500	100	May 28, 2025
Acquisition	Jul 9, 2025	Sep 29, 2025	3,911,907,845,300	3,911,907,750,300	100	Oct 02, 2025
Disposal	Jul 28, 2025	Jul 28, 2025	51,356,858,500	54,863,776,000	107	Jul 31, 2025
Disposal	Oct 31, 2025	Oct 31, 2025	481,395,000	514,925,000	107	Nov 5, 2025

※ On November 15, 2024, the Board resolved to repurchase shares worth KRW 3,048,697 million (KRW 2,734,200 million common; KRW 314,497 million preferred) to enhance shareholder value. On February 18, 2025, the Board resolved to cancel all treasury shares that were acquired pursuant to the Board resolution dated November 15, 2024. In accordance with the Board resolution, treasury shares worth KRW 3,048,697 million (KRW 2,734,200 million common; KRW 314,497 million preferred) were canceled on February 20, 2025, the date of cancellation as implemented by Korea Securities Depository.

※ On February 18, 2025, the Board resolved to repurchase shares to enhance shareholder value and facilitate stock-based compensation for executives and employees. Accordingly, the Company acquired treasury shares worth KRW 3,039,395 million (KRW 2,727,446 million common; KRW 311,949 million preferred). Details can be found in the Report on Material Facts (Decision on Share Repurchase) disclosed on February 18, 2025; and the Report on Share Repurchase Results disclosed on May 16, 2025.

※ On May 23, 2025, the Board resolved to grant treasury shares to employees to promote mutual growth between the Company and its employees and the retention and motivation of key talent. On May 26, 2025, common shares worth KRW 287,546 million were granted. Details can be found in the Report on Material Facts (Decision on Share Disposition) disclosed on May 23, 2025; and the Report on Share Disposition Results disclosed on May 28, 2025.

※ On July 8, 2025, the Board resolved to repurchase shares to enhance shareholder value and facilitate stock-based compensation for executives and employees. Accordingly, the Company acquired treasury shares worth KRW 3,911,908 million (KRW 3,509,995 million common; KRW 401,913 million preferred). Details can be found in the Report on Material Facts (Decision on Share Repurchase) disclosed on July 8, 2025; and the Report on Share Repurchase Results disclosed on October 2, 2025.

※ On July 25, 2025, the Board resolved to grant a portion of long-term incentives in treasury shares to executives in order to strengthen responsible management and motivate long-term performance. On July 28, 2025, common shares worth KRW 54,864 million were granted. Details can be found in the Report on Material Facts (Decision on Share Disposition) disclosed on July 25, 2025; and the Report on Share Disposition Results disclosed on July 31, 2025.

※ On October 30, 2025, the Board resolved to grant treasury shares to employees to encourage and motivate specific development personnel who achieved project targets. On October 31, 2025, common shares worth KRW 515 million were granted. Details can be found in the Report on Material Facts (Decision on Share Disposition) disclosed on October 30, 2025; and the Report on Share Disposition Results disclosed on November 5, 2025.

[Treasury share cancellation status]

(KRW won, shares)

Cancellation date	Cancellation method	Share type	Number of shares cancelled	Cancellation value
Feb 20, 2025	Share cancellation	Common shares	50,144,628	2,734,200,078,600
Feb 20, 2025	Share cancellation	Preferred shares	6,912,036	314,496,920,700

[Treasury share acquisition status]

[As of December 31, 2025]

(shares)

Acquisition method		Disclosure date of acquisition decision (contract date)	Share type	Acquisition period	Purpose of acquisition	Expected holding period	Initial acquisition	Change		Ending quantity
								Disposal (-)	Cancellation (-)	
Acquisition within	Direct acquisition	Feb 18, 2025	Common shares	2025 Feb~May	To enhance shareholder value and	-	48,149,247	6,040,880	-	42,108,367

distributable profits				provide stock-based compensation to employees						
	Feb 18, 2025	Preferred shares	2025 Feb~May	To enhance shareholder value and provide stock-based compensation to employees	-	6,636,988	-	-	6,636,988	
	Jul 8, 2025	Common shares	2025 Jul~Sep	To enhance shareholder value and provide stock-based compensation to employees	-	49,720,620	-	-	49,720,620	
	Jul 8, 2025	Preferred shares	2025 Jul~Sep	To enhance shareholder value and provide stock-based compensation to employees	-	6,966,473	-	-	6,966,473	
	Acquisition through trust contract	-	-	-	-	-	-	-	-	
Other acquisition	-	-	-	-	-	-	-	-		
Total					-	111,473,328	6,040,880	-	105,432,448	

[Short-term (6 months) treasury share acquisition, disposal, and cancellation plan]

[Applicable period: January 1, 2026–June 30, 2026]

(shares)

Category		Acquisition method	Share type	Transaction method	Number	Reason for decision
Shares held		Direct	Common	On-market	91,828,987	-
		Direct	Preferred	On-market	13,603,461	-
Plan	Acquisition	Direct	Common	On-market	39,297,034	For Performance Share Units (PSU) and Performance Incentives (OPI, LTI), etc.
	Disposal	-	Common	Employee stock-based compensation	9,342,913	For performance incentives (OPI, etc.)
	Cancellation	-	Common	Cancellation	73,359,314	Cancellation of treasury shares acquired in 2025 to enhance shareholder value
		-	Preferred	Cancellation	13,603,461	
Continued holding			Common	-	48,423,794	For Performance Share Units (PSU) and Performance Incentives (OPI, LTI), etc.

[Implementation status of the short-term treasury shares acquisition, disposal and cancellation plan]

N/A

[Applicable period: January 1, 2026–June 30, 2026]

(shares)

Category	Acquisition type	Share type	Planned quantity (A)	Executed quantity (B)	Execution rate (B/A)	Reason for difference
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Acquisition	-	-	-	-	-	-
Disposal	-	-	-	-	-	-
Cancellation	-	-	-	-	-	-
Continued holding	-	-	-	-	-	-

[Long-term treasury shares acquisition, disposal, and cancellation plan]

Shares that continue to be held in treasury are planned to be disposed in the future for employee stock compensation.

[Other matters necessary for the protection of investors]

N/A

C. Types of registered stock

SEC has two types of registered equity securities: 1) common stock; 2) non-voting and non-cumulative preferred stock.

The shareholders of preferred stock are entitled to dividend payments of an additional 1% of par value compared to shareholders of common stock. As of December 31, 2025, the number of issued non-cumulative and non-voting preferred stock totaled 815,974,664.

(KRW won)

Date of issue		1989.08.25		
Per-share price at issue(par value)		576	100	
Total shares issued(shares issued)		119,467,135,000	1,194,671,350	
Amount to date(Total number of shares issued to date)		81,597,466,400	815,974,664	
Stock details	Duration(validity period of preferred share rights)		-	
	Dividend matters		Entitled to dividend payments of an additional 1% of par value compared to common shares	
	Matters on residuary distribution		-	
	Matters on redemption	Redemption right holder		None
		Redemption conditions		-
		Redemption method		-
		Redemption period		-
		Redemption value per share		-
		Redemption expected within a year		-
	Matters on conversion	Conversion right holder		None
		Conversion conditions (including change in conversion ratio)		-
		History of exercised conversion rights after issuance		N/A
		Conversion period		-
		Types of shares to be issued with the conversion		-
		Number of shares to be issued after the conversion		-
Matters on voting rights		No voting rights		

Other factors to consider when making investment decisions (matters on shareholders' agreement and financial covenants, etc.)

-

※ The issued date and issued price per share are based on the initial issuance date (issued price per share is based on post-stock split)

※ Due to the cancellation of shares, the total par value of issued shares is KRW 673,561 million (KRW 591,964 million for common shares and KRW 81,597 million for preferred shares), which differs from the paid-in capital of KRW 897,514 million.

Preferred stock, by issue date

(KRW, shares)

Date	Change	Details of increase/decrease					
		Type	Number of shares	Par value per share	Total par value	Issue price per share	Total issue value
Aug 25, 1989	Rights issue	Preferred	3,400,000	5,000	17,000,000,000	28,800	97,920,000,000
Aug 25, 1989	Bonus issue	Preferred	340,000	5,000	1,700,000,000	5,000	1,700,000,000
Oct 29, 1990	Exercise of conversion rights	Preferred	371,620	5,000	1,858,100,000	29,600	10,999,952,000
Mar 19, 1991	Exercise of conversion rights	Preferred	40,898	5,000	204,490,000	29,341	1,199,988,218
Mar 30, 1991	Exercise of conversion rights	Preferred	5,112	5,000	25,560,000	29,341	149,991,192
Apr 8, 1991	Exercise of conversion rights	Preferred	1,704	5,000	8,520,000	29,341	49,997,064
May 17, 1991	DR issuance	Preferred	1,907,671	5,000	9,538,355,000	37,973	72,439,990,883
Jul 24, 1991	Exercise of conversion rights	Preferred	34,081	5,000	170,405,000	29,341	999,970,621
Jul 30, 1991	Exercise of conversion rights	Preferred	20,449	5,000	102,245,000	29,341	599,994,109
Jul 31, 1991	Exercise of conversion rights	Preferred	64,754	5,000	323,770,000	29,341	1,899,947,114
Aug 30, 1991	Exercise of conversion rights	Preferred	214,716	5,000	1,073,580,000	29,341	6,299,982,156
Sep 30, 1991	Exercise of conversion rights	Preferred	20,448	5,000	102,240,000	29,341	599,964,768
Jun 17, 1993	DR issuance	Preferred	2,542,372	5,000	12,711,860,000	47,312	120,284,704,064
Oct 29, 1993	Exercise of conversion rights	Preferred	105,999	5,000	529,995,000	28,302	2,999,983,698
Nov 12, 1993	DR issuance	Preferred	2,158,273	5,000	10,791,365,000	55,975	120,809,331,175
Nov 29, 1993	Exercise of conversion rights	Preferred	58,295	5,000	291,475,000	28,302	1,649,865,090
Nov 30, 1993	Exercise of conversion rights	Preferred	19,079	5,000	95,395,000	28,302	539,973,858
Apr 6, 1994	DR issuance	Preferred	1,086,956	5,000	5,434,780,000	74,502	80,980,395,912
Jun 3, 1994	Exercise of conversion rights	Preferred	16,027	5,000	80,135,000	25,809	413,640,843
Jun 6, 1994	Exercise of conversion rights	Preferred	9,072	5,000	45,360,000	25,809	234,139,248
Jun 13, 1994	Exercise of conversion rights	Preferred	17,236	5,000	86,180,000	25,809	444,843,924
Jun 22, 1994	Exercise of conversion rights	Preferred	1,209	5,000	6,045,000	25,809	31,203,081
Jun 27, 1994	Exercise of conversion rights	Preferred	16,632	5,000	83,160,000	25,809	429,255,288
Jun 28, 1994	Exercise of conversion rights	Preferred	54,131	5,000	270,655,000	25,809	1,397,066,979
Jun 29, 1994	Exercise of conversion rights	Preferred	292,127	5,000	1,460,635,000	25,809	7,539,505,743
Jun 30, 1994	Exercise of conversion rights	Preferred	52,922	5,000	264,610,000	25,809	1,365,863,898

Date	Change	Details of increase/decrease					
		Type	Number of shares	Par value per share	Total par value	Issue price per share	Total issue value
Jul 1, 1994	Exercise of conversion rights	Preferred	232,854	5,000	1,164,270,000	25,809	6,009,728,886
Jul 4, 1994	Exercise of conversion rights	Preferred	116,426	5,000	582,130,000	25,809	3,004,838,634
Jul 5, 1994	Exercise of conversion rights	Preferred	188,401	5,000	942,005,000	25,809	4,862,441,409
Jul 6, 1994	Exercise of conversion rights	Preferred	686,164	5,000	3,430,820,000	25,809	17,709,206,676
Jul 7, 1994	Exercise of conversion rights	Preferred	270,349	5,000	1,351,745,000	25,809	6,977,437,341
Jul 8, 1994	Exercise of conversion rights	Preferred	977,068	5,000	4,885,340,000	25,809	25,217,148,012
Jul 12, 1994	Exercise of conversion rights	Preferred	6,048	5,000	30,240,000	25,809	156,092,832
Jul 19, 1994	Exercise of conversion rights	Preferred	68,040	5,000	340,200,000	25,809	1,756,044,360
Jul 20, 1994	Exercise of conversion rights	Preferred	4,232	5,000	21,160,000	25,809	109,223,688
Aug 12, 1994	Exercise of conversion rights	Preferred	944	5,000	4,720,000	25,502	24,073,888
Mar 13, 1995	Bonus issue	Preferred	3,028,525	5,000	15,142,625,000	5,000	15,142,625,000
Mar 13, 1996	Bonus issue	Preferred	5,462,593	5,000	27,312,965,000	5,000	27,312,965,000
Apr 14, 2003	Share cancellation	Preferred	-470,000	5,000	-2,350,000,000	-	-
Jan 15, 2004	Share cancellation	Preferred	-330,000	5,000	-1,650,000,000	-	-
May 4, 2004	Share cancellation	Preferred	-260,000	5,000	-1,300,000,000	-	-
Jan 15, 2016	Share cancellation	Preferred	-1,240,000	5,000	-6,200,000,000	-	-
Apr 20, 2016	Share cancellation	Preferred	-530,000	5,000	-2,650,000,000	-	-
Jul 19, 2016	Share cancellation	Preferred	-320,000	5,000	-1,600,000,000	-	-
Sep 28, 2016	Share cancellation	Preferred	-230,000	5,000	-1,150,000,000	-	-
Apr 12, 2017	Share cancellation	Preferred	-255,000	5,000	-1,275,000,000	-	-
May 2, 2017	Share cancellation	Preferred	-1,614,847	5,000	-8,074,235,000	-	-
Jul 24, 2017	Share cancellation	Preferred	-225,000	5,000	-1,125,000,000	-	-
Oct 25, 2017	Share cancellation	Preferred	-168,000	5,000	-840,000,000	-	-
Jan 30, 2018	Share cancellation	Preferred	-178,000	5,000	-890,000,000	-	-
May 3, 2018	Stock split	Preferred	885,556,420	100	-	-	-
Dec 4, 2018	Share cancellation	Preferred	-80,742,300	100	-8,074,230,000	-	-
Feb 20, 2025	Share cancellation	Preferred	-6,912,036	100	-691,203,600	-	-
Preferred stock total			815,974,664		81,597,466,400		642,261,376,652

5. Changes to Articles of Incorporation

A. History of Articles of Incorporation

The Articles of Incorporation were amended at the 55th AGM, held on March 20, 2024.

☞ For details of the changes to Articles of Incorporation, please refer to the “Announcement of Shareholders’ Meeting” for the 55th AGM disclosed on Financial Supervisory Service’s DART (<http://dart.fss.or.kr>).

Date of change	AGM	Key changes	Reasons for change
Mar 20, 2024	55th AGM	<ul style="list-style-type: none"> - Types of share certificates has been deleted - Administrative procedure for the transfer agent has been modified; provision requiring the reporting of shareholder information to the transfer agent has been deleted; provisions such as preparing the register of shareholders based on particulars of shareholders have been established - Provisions related to the closing of register have been deleted - Article for electronic registration of rights to be indicated on the share, bonds, and subscription warrants has been introduced - Compensation Committee, Sustainability Committee, and Related Party Transactions Committee have been specified to operate under the Board of Directors - Notice period for convening a Meeting of the Board has been changed from “at least 24 hours prior” to “7 days prior” to the meeting, provided that this notification period can be shortened to “at least 24 hours prior” in urgent circumstances. - Revision of other articles: Article 38 (Disposition of Profits), Article 40 (Approval of Transaction with Specially Related Parties, etc.) 	<ul style="list-style-type: none"> - Revision of Articles related to the electronic securities - Addition of Committees established under the Board of Directors - Changes in the notice period for convening Board of Directors meeting

B. Purpose of Business

(Business Purpose)

No	Business Purpose	Status
1	Manufacture, sale, collection service, lease and maintenance service of electronic and electrical machines and appliances, other related equipments and their components	Operating
2	Manufacture, sale, collection service, lease and maintenance service of communication machines & appliance, other related equipment and their components	Operating
3	Manufacture and sale of medical equipment	Operating
4	Manufacture, sale and maintenance service of luminous disk, luminous source-applied machines and appliances and their components	Operating
5	Manufacture, sale, lease and maintenance service of optical fiber, cable and other related equipment	Operating
6	Manufacture, sale, collection service, lease and maintenance service of electronic computer system and other related products	Operating
7	Manufacture, sale and lease of copyright works and computer programs, etc.	Operating
8	Sale and lease of know-how and technology	Operating
9	Construction, operation and engineering service of information communication systems	Operating
10	Manufacture, sale, lease and maintenance service of automatic control systems and applied equipment	Operating
11	Manufacture, sale, lease and maintenance service of machine tools and their components	Operating
12	Manufacture and sale of semiconductors and other related products	Operating
13	Manufacture and sale of manufacturing facilities for semiconductors	Operating
14	Manufacture and sale of raw and accompanying materials for semiconductor manufacturing	Operating
15	Manufacture and sale of other machines and appliances	Operating
16	Manufacture, processing and sale of synthetic resins	Operating

17	Refining, processing and sale of metals other than gold	Operating
18	Export, import and its agency business	Operating
19	Cultivation and sale of cash crop	Not operating
20	Real estate business	Operating
21	Offer business	Operating
22	Manufacture, sale and test of gauge and measuring instruments, etc.	Operating
23	Technology service for the above items, construction of information communication and construction of electric connection system	Operating
24	Lease and sale of residential lots	Operating
25	Sports, games and other related businesses	Operating
26	Manufacture of electric motor, power generator and electric converter apparatus	Operating
27	Manufacture of electricity supply and control devices	Operating
28	Educational service and other services related to business	Operating
29	Business and investment incidental to any of the foregoing	Operating

II. Businesses Overview

1. Overview

In addition to our headquarters in Korea, Samsung Electronics Co., Ltd. (Samsung Electronics, SEC, or the Company) consists of 308 subsidiaries across the world responsible for sales and production, which include 9 regional headquarters for the Device eXperience (DX) Division, 5 regional headquarters for the Device Solutions (DS) Division, and subsidiaries of Samsung Display (SDC) and Harman.

The Company's business divisions form a two-pronged framework consisting of finished products businesses and component businesses. For finished products, the DX Division is responsible for the production and sales of TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, computers, network systems, and PC. For components, the DS Division manufactures and sells DRAM, NAND flash, and mobile APs; and SDC manufactures and sells panels, including mobile OLED panels. Harman manufactures and sells automotive products such as digital cockpits; car-audio products; and consumer audio products such as portable speakers and soundbars.

☞ See C. Current status of each division and D. Financial summary by organization in 『7. Other information』 for more details about each Division.

The Company's corporate headquarters—which oversees the DX and DS Divisions—and 34 consolidated subsidiaries are located in Korea. The headquarters is divided along Divisions and/or Businesses, which are located in Suwon, Gumi, Gwangju, Giheung, Hwaseong, Pyeongtaek, etc. The Company's unlisted domestic subsidiaries include Samsung Display for display panel production, Samsung Electronics Sales for domestic retail sales, Samsung Electronics Service for after-sales services, and Samsung Electronics Logitech for logistics.

We have 274 unlisted overseas subsidiaries for product manufacturing, sales, and R&D, with locations in the US, Europe/CIS, Middle East/Africa, and Asia, etc.

We have 66 subsidiaries in the Americas, including SEA, which is in charge of US sales (New Jersey; sales of finished products including TV and smartphones), SII (California; manufacturing of TVs), SSI (California; sales of semiconductors and DPs), SAS (Texas; manufacturing of semiconductor products), SEDA (Brazil; manufacturing of multiple finished products) and Harman (Connecticut; automotive components).

In Europe and CIS, we operate 114 subsidiaries, including SEUK (UK), SEG (Germany), SEF (France), SEI (Italy) for sales of finished products; SEH (Hungary) for manufacturing TVs, and SEPM (Poland) for manufacturing home appliances.

We have 21 subsidiaries in Middle East and Africa, including SGE (UAE) and SSA (South Africa) for sales of finished products and SEEG (Egypt) and SSAP (South Africa) for manufacturing TVs.

There are 36 subsidiaries in Asia (excluding China), including SESP (Singapore), SEAU (Australia), SEPCO (Philippines), and SME (Malaysia), which are responsible for regional sales. In addition, we operate numerous production sites including SEV and SEVT (Vietnam) for smartphones, SEHC (Vietnam) for TVs, SDV (Vietnam) for display panels, and SIEL (India) for multiple products.

We operate 37 subsidiaries in China, including SCIC (Beijing) and SEHK (Hong Kong) for the sales of finished products in those regions; and SSS (Shanghai) and SSCX (Xian) for semiconductor and display panel sales. Production sites for finished products include SSEC (Suzhou) and semiconductor production facilities are located in SCS (Xian) among others.

In 2025, the Company recorded total revenue of KRW 333,605.9 billion, an increase of 10.9% year-on-year. Major customers (listed in alphabetical order) included Alphabet, Apple, Deutsche Telekom, Hong Kong Techtronics, and Supreme Electronics.

2. Key products and services

A. Revenue

SEC is involved in the production and sales of finished products, including TVs, refrigerators, washers, air conditioners, smartphones, and components such as semiconductors (e.g., DRAM, NAND flash, mobile APs) and mobile OLED panels. Also, through Harman, the Company, is developing, manufacturing, and selling automotive products such as digital cockpits, car audio products and portable speakers.

Reported revenue in 2025 was KRW 187,967.3 billion (56.3% of total net sales) for DX; KRW 130,128.2 billion (39%) for DS; KRW 29,841.7 billion (8.9%) for SDC; and KRW 15,783.3 billion (4.7%) for Harman.

(KRW 100mil, %)

Organization	Major products	Revenue	Portion
DX Division	TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, network systems, computers, etc.	1,879,673	56.3%
DS Division	DRAM, NAND flash, mobile APs, etc.	1,301,282	39.0%
SDC	OLED smartphone panels, etc.	298,417	8.9%
Harman	Digital cockpits, car audio products, portable speakers, etc.	157,833	4.7%
Others	Overlapping internal transactions between Divisions	-301,146	-8.9%
Total		3,336,059	100.0%

※ Includes inter-divisional transactions.

※ See 『4. Revenue and long-term contracts』 for information by each product

B. Changes in average selling price

Regarding average selling prices (ASPs) in 2025 compared to the previous year's annual average, TVs and smartphones saw respective declines of approximately 5% and 3%; memory experienced an increase of approximately 14%; smartphone-use OLED panels saw a decrease of roughly 6%; and digital cockpits remained at a similar level.

3. Production materials and production facilities

A. Key production materials

For the DX Division, key materials include mobile AP solutions and camera modules, which are supplied by Qualcomm, Samsung Electro-Mechanics, etc., and display panels for TVs and monitors, which are supplied by CSOT, etc. For the DS Division, key materials include chemicals and wafers, supplied by Soulbrain, SILTRONIC, etc., and for SDC, key materials include FPCAs and cover glass, with suppliers such as BH, Apple, etc. For Harman, key materials include system-on-chip (SoC) products, including microcontroller units, communication modules, etc., which are supplied by Nvidia and WNC, etc.

(KRW 100mil, %)

Organization	Item	Specific usage	Purchase price	Portion	Main supplier(s)
DX Division	Mobile AP solutions	CPU	138,272	18.5%	Qualcomm, MediaTek
	Display panel	Color picture signaler for TV, monitor	79,606	10.7%	CSOT, SDP etc.
	Camera module	Camera for smartphone	59,043	7.9%	Samsung Electro-Mechanics , MCNEX etc.
	Others	-	468,772	62.9%	
	Sub total			745,693	100.0%
DS Division	Chemical	Disk processing	29,900	17.1%	Soulbrain, DongWoo Fine- Chem, etc.
	Wafer	Semiconductor disk	21,625	12.4%	SILTRONIC, SK Siltron, etc.
	Others	-	122,907	70.5%	
	Sub total			174,432	100.0%

SDC	FPCA	Circuit	26,522	20.3%	BH, SI FLEX, etc.
	Cover glass	Tempered glass	19,967	15.3%	Apple, LENS, etc.
	Others	-	84,103	64.4%	
	Sub total		130,592	100.0%	
Harman	SOC(System-On-Chip)	CPU	7,941	10.1%	Nvidia, Intel, etc.
	Communication module	Vehicular communication	6,426	8.1%	WNC (Wistron NeWeb Corp.), etc.
	Others	-	64,619	81.8%	
	Sub total		78,986	100.0%	
Others	-	-	364	-	
Total			1,130,067	-	

※ Purchase price does not include sales between Divisions.

※ Portion of purchase price of each item compared to total purchase price for each Division's raw materials.

※ Samsung Electro-Mechanics is a subsidiary.

B. Production material price trends

On a year-on-year basis, prices increased by approximately 4% for mobile APs—a major production material for the DX Division—and the price for camera modules stayed at a similar level compared to the previous year's annual average. The price of display panels for TVs monitors decreased by around 3%. Prices decreased by about 10% for wafers for semiconductor disks—a major production material for the DS Division. For SDC, the price of FPCA increased by 6%, while Tempered-glass cover-glass saw a price increase of approximately 12%. For Harman, the price of SoCs decreased by about 1% and the price of communication modules increased by approximately 1%.

※ Data include internal transactions between Divisions, etc.

C. Production capacity, output, utilization rate

(Capacity)

(1,000 units)

Organization	Item	Capacity		
		2025	2024	2023
DX Division	TV, monitor, etc.	56,283	51,795	53,552
	Smartphone, etc.	270,050	265,700	284,700
DS Division	Memory	2,245,908,090	2,238,240,405	1,926,651,546
SDC	Display panel	2,294	2,264	2,320
Harman	Digital cockpit	7,815	8,520	10,912

※ Production capacity for major product categories on a consolidated basis.

The DX Divisions' production capacity, by major product, is calculated as follows:

- the average number of lines (×) the average output per hour (×) the average operation hours per day (×) standard days of operation

Memory production capacity for the DS Division is calculated as follows:

- converted output (after packaging, 1Gb equivalent) ÷ the utilization rate

SDC's production capacity is calculated as follows:

- the total producible panel surface area ÷ the dimensions of eighth generation glass (2,200x2,500mm)

Harman's production capacity for Digital cockpit is calculated as follows:

- the number of production (assembly and test) cells for each customer/product (×) the production capacity per hour by production cell (×) the standard operation hours per day (×) standard days of operation

(Output)

In 2025, the DX Division's output of TVs, monitors, etc., was 44,361 thousand units (major production sites in Mexico, Vietnam, Brazil, and Hungary), and smartphone output was 214,259 thousand units (major production sites in Korea [Gumi], Vietnam, India, and Brazil). The DS Division's memory output in 1Gb equivalents was 2,245,908 million (major production sites: Korea [Hwaseong, Pyeongtaek, etc.] and China). SDC's display panel output in 8th generation glass equivalents was 1,851 thousand units (major production sites in Korea [Cheonan, Asan]). Harman's Digital cockpit output was 5,897 thousand units (major production sites in Mexico, Hungary, and China).

(1,000 units)

Organization	Item	Output		
		2025	2024	2023
DX Division	TV, monitor, etc.	44,361	41,354	40,085
	Smartphone, etc.	214,259	193,500	189,991
DS Division	Memory	2,245,908,090	2,238,240,405	1,926,651,546
SDC	Display panel	1,851	1,759	1,407
Harman	Digital cockpit	5,897	5,814	7,658

※ Output for major product categories on a consolidated basis.

(Utilization rate)

DX utilization rates in 2025 were calculated as actual output relative to production capacity. The utilization rates were 78.8% for TVs, monitors, etc. and 79.3% for smartphones, etc.

(1,000 units)

Organization	Item	2025		
		Production capacity	Output	Utilization rate
DX Division	TV, monitor, etc.	56,283	44,361	78.8%
	Smartphone, etc.	270,050	214,259	79.3%

The DS Division and SDC respectively operate memory and display panel production in three shifts covering 24 hours a day. Cumulative operating days including holidays were 365 days in 2025. The utilization rate was calculated as the actual production time relative to the potential production capacity [operating days (×) number of production lines (×) 24 hours].

(Hours)

Organization	Item	2025		
		Potential production time	Actual production time	Utilization rate
DS Division	Memory	87,600	87,600	100%
SDC	Display panel	43,800	43,800	100%

In 2025, Harman's utilization rate was 75.4% and was calculated as actual output relative to production capacity.

(1,000 units)

Organization	Item	2025		
		Production capacity	Output	Utilization rate
Harman	Digital cockpit	7,815	5,897	75.4%

D. Production facilities and investment

(Key facilities for production and operation)

The Company's operational activities include production, development, marketing, and sales. In Korea, operations are located in Suwon, Gumi, Gwangju, Hwaseong, Pyeongtaek, and Asan. Overseas operations in North America, Europe, and China include a total of nine regional headquarters under the DX Division, five regional headquarters under the DS Division, and subsidiaries of SDC and Harman.

[Operations]

Region	Operations	Location
Korea (DX Division, DS Division, SDC – 12 work sites)	Suwon	Suwon
	Seocho	Seoul
	Woomyeon	Seoul
	Giheung	Yongin
	Hwaseong	Hwaseong
	Pyeongtaek	Pyeongtaek
	Cheonan	Cheonan
	Onyang	Onyang
	Asan	Asan
	Gumi1	Gumi
	Gumi2	Gumi
	Gwangju	Gwangju
Overseas (DX Division – 9 regional headquarters)	North America	New Jersey, US
	Europe	Surrey, UK
	China	Beijing, China
	Southeast Asia	Singapore, Singapore
	Southwest Asia	Haryana, India
	CIS	Moscow, Russia
	Middle East	Riyadh , KSA
	Africa	Johannesburg, South Africa
	Latin America	Sao Paulo, Brazil
Overseas (DS Division – 5 regional headquarters)	Americas	San Jose, US
	Europe	Eschborn, Germany
	China	Shanghai, China
	Southeast Asia	Singapore, Singapore
	Japan	Tokyo, Japan
Harman	North America HQ	Connecticut, US
	Harman Becker Automotive Systems, Inc.	Michigan, USA
	Harman Becker Automotive Systems GmbH	Karlsbad, Germany
	Harman Consumer Nederland B.V.	Amsterdam, Netherlands

The Company's property, plant and equipment include land, buildings and structures, machinery and equipment, and construction in progress. As of December 31, 2025, the total book value was KRW 215,304.7 billion, which is an increase of KRW 9,359.5 billion from end-2024.

(KRW 100 mil)

Classification		Land	Buildings and structures	Machinery and equipment	Under construction	Other tangible assets	Total
Dec 31 2024	Book Value	102,482	470,319	909,066	531,173	46,412	2,059,452
	- Acquisition cost	104,350	824,153	3,732,764	531,173	158,521	5,350,961
	- Accumulated depreciation (including impairment loss)	-1,868	-353,834	-2,823,698	-	-112,109	-3,291,509
Change	General acquisition and capital expenditure	3,068	89,613	387,739	41,667	17,387	539,474
	Acquisition through business combination	452	2,140	629	212	351	3,784
	Depreciation ¹⁾	-489	-46,228	-372,511	-	-16,829	-436,057
	Disposal/discard/impairment	-81	-3,271	-1,056	-16	-651	-5,075

	Others ²⁾	-693	-2,484	365	-5,383	-336	-8,531
Dec 31 2025	Book Value	104,739	510,089	924,232	567,653	46,334	2,153,047
	- Acquisition cost	106,800	902,892	4,042,330	567,653	166,997	5,786,672
	- Accumulated depreciation (including impairment loss)	-2,061	-392,803	-3,118,098	-	-120,663	-3,633,625

1) Land-depreciation is depreciation expense of right-of-use asset as per K-IFRS 1116 (Lease).

2) Includes effects of FX rates and government subsidies.

3) Market value of major tangible assets is omitted as objective assessment is difficult.

(Capex)

The Company's capex in 2025 was approximately KRW 52.7 trillion, with investments concentrating on capacity expansions of and tech migration to advanced nodes as well as on infrastructure for the DS Division and SDC. The Company has continued to invest to strengthen competitiveness in next-generation memory technologies and to prepare for mid- to long-term demand, while in system semiconductors, investments are aimed at securing capacity in advanced nodes. The Company will work to improve its investment efficiency by reinforcing its business fundamentals.

[Capex, by organization]

(KRW 100 mil)

Organization	Purpose	Period	Assets	Investment
DS division	Establishment, addition, upgrade	January– December 2025	Buildings, facilities, etc.	474,764
SDC	Establishment, addition, upgrade	January– December 2025	Buildings, facilities, etc.	27,970
Other	Establishment, addition, upgrade	January– December 2025	Buildings, facilities, etc.	21,225
Total				526,511

4. Revenue and long-term contracts

A. Revenue

In 2025, the Company recorded total revenue of KRW 333,605.9 billion, an increase of 10.9% year-on-year. By organization, when compared to the same period last year, revenue increased by 7.5% and 17.2% in the DX Division and DS Division, respectively, and increased by 2.3% in SDC. Revenue of Harman increased 10.6%.

(KRW 100 mil)

Organization	Revenue types	Product categories	2025	2024	2023
DX Division	Goods, products, services, other	TVs, monitors, refrigerators, washing machines, air conditioners, smartphones, network systems, computers, etc.	1,879,673	1,748,877	1,699,923
DS Division	Goods, products, services, other	DRAM, NAND flash, mobile APs, etc.	1,301,282	1,110,660	665,945
SDC	Goods, products, services, other	OLED panels for smartphones, etc.	298,417	291,578	309,754
Harman	Goods, products, services, other	Digital cockpit, car-audios, portable-speakers, etc.	157,833	142,749	143,885
Others	Overlapping internal transactions between Divisions		-301,146	-285,155	-230,152
Total			3,336,059	3,008,709	2,589,355

※ Includes inter-divisional transactions.

(1) Sales, by major product (consolidated basis)

(KRW 100 mil)

Classification	2025	2024	2023
TVs, monitors, etc.	308,609	309,316	303,752
Smartphones, etc.	1,264,744	1,144,249	1,086,325

Memory	1,040,812	844,630	441,254
Display panels	298,417	291,578	309,754

※ Includes inter-divisional transactions.

(2) Revenue, by type

(KRW 100 mil)

Classification	2025	2024	2023
Products	3,147,171	2,933,617	2,461,380
Services and other revenue	188,888	75,092	127,975
Total	3,336,059	3,008,709	2,589,355

※ Other revenue consists of royalty income, etc.

(3) Revenue, by region (on a separate basis)

(KRW 100 mil)

Classification	2025	2024	2023
Domestic	216,560	202,978	205,196
Export	Americas	678,942	613,533
	Europe	312,307	290,967
	Asia and Africa	456,870	333,769
	China	715,751	649,275
Total	2,380,430	2,090,522	1,703,741

※ Domestic consumption and exports on a separate basis.

B. Sales channels

(1) Domestic

Seller	Sales channel	Consumer
Manufacturer and buyer	Exclusive agencies(Samsung store, etc.)	Consumer
	Distributor (general merchandise stores, discount stores, department stores, home-shopping, online, etc.)	
	Telecommunication service provider (SKT Co., Ltd., KT Corp., LG Uplus Corp.)	
	Direct Sales (B2B and online channels)	

(2) Overseas

Seller	Sales channel				Consumer	
Production subsidiaries	Regional sales office	Retailer			Consumer	
		Dealer		Retailer		
		Distributor	Dealer	Retailer		
		Telecommunication service provider, automotive OEM				
		Direct sales (B2B and online channels)				
	Regional distribution office	Regional sales office	Retailer			
			Dealer	Retailer		
			Distributor	Dealer		Retailer

(3) Sales ratio (global), by channel

Channel	Wholesale	Retail	Special/direct sales	Others
Ratio	15%	22%	54%	9%

C. Sales methods and conditions

(1) Domestic

Classification	Channel	Collection	Incidental expense sharing
Exclusive	Retailer	Credit specific	Case specific cost sharing as determined by mutual agreement
Distributor	General merchandise store, discount store, department store, home shopping, online, etc.	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement
Telecommunication service provider	SKT Co., Ltd., KT Corp., LG Uplus Corp.	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement (joint marketing)
B2B and online channels	Corporate clients, Samsung.com, etc.	Case specific and contract specific	N/A

(2) Overseas

Classification	Channel	Collection	Incidental expense sharing
Retailer	Retail store	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement
Dealer	General merchandise store, discount store, department store	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement
Distributor	Direct sales to local distributors	Case specific and contract specific	Case specific cost sharing as determined by mutual agreement
B2B and online channels	Corporate clients, Samsung.com, etc.	Case specific and contract specific	N/A

D. Sales strategy

- Expand market leadership based on premium products
- Provide differentiated value to customers through brand, products, and services
- Strengthen marketing activities to boost demand from customer/market

E. Major customers

In 2025, major customers (listed alphabetically) included Alphabet, Apple, Deutsche Telekom, Hong Kong Techtronics, and Supreme Electronics. Sales to the five major customers accounted for approximately 15% of total sales.

F. Long-term contracts

(KRW 100 mil)

Business unit	Customer	Item	Contract date	Contract end-date	Total contract value
Foundry business in DS Division	Tesla, Inc.	Semiconductor contract manufacturing	Jul 26, 2025	Dec 31, 2033	16,544
Total					16,544

※ Data for quantity, value, cumulative deliveries, and remaining order balance have been omitted as they may reveal confidential information such as product pricing, production capacity, and delivery status.

※ The above contract value, contract end-date, etc., may vary depending on operational circumstances.

5. Risk management and derivative trading

A. Financial risk management policy

The Company focuses on minimizing market risk, credit risk, and liquidity risk arising from operating activities. To mitigate these risks, the Company monitors each risk factor and operates corresponding financial risk management policies and programs.

The Company manages financial risks by establishing global financial risk management policies and periodically assessing risks associated with our customers and business partners; and via monitoring foreign exchange hedging and balance of funds.

Meanwhile, the Company manages exchange rate risk via monitoring exchange rates and executing transactions through local finance centers in each major region (United States, United Kingdom, Singapore, China, Brazil, and UAE). Liquidity risk is managed by managing capital as a whole by each region.

The Company's assets that are under financial risk management consist of cash and cash equivalents, short-term financial instruments, financial assets at amortized cost, trade receivables and others. The Company's liabilities under financial risk management consist of trade payables, borrowings, and others.

B. Major financial risks

(1) Market risk

(Foreign exchange risk)

The Company operates internationally and is exposed to foreign exchange risks as it conducts transactions in currencies other than the functional currency. Major currencies that are exposed to foreign exchange risk include USD, EUR, and others.

The Company focuses on minimizing the impact of foreign exchange fluctuation by maintaining an equal amount of assets and liabilities denominated in each foreign currency. To minimize foreign exchange positions, the Company's foreign exchange management policy requires transactions for normal business (including imports and exports) and for financing (such as deposits/borrowings) to be in the functional currency or for the cash-in currency to match the cash-out currency. If foreign exchange positions arise, the Company uses bond sales, forward exchanges, etc., to mitigate impacts of exchange-rate fluctuations. While such measures can reduce foreign exchange risk, they cannot remove the risk entirely. The Company efficiently manages foreign exchange risk through regular monitoring and assessments, and speculative foreign exchange transactions are strictly forbidden.

The impacts of a 5% change in currency rates on the profits or losses (before income tax) arising from financial assets and liabilities denominated in foreign currencies other than functional currency as of the reporting date are as follows:

(KRW mil)

Classification	December 31, 2025		December 31, 2024	
	Increase	Decrease	Increase	Decrease
USD	435,059	-435,059	365,273	-365,273
EUR	62,325	-62,325	88,649	-88,649

(Interest rate risk)

Interest rate risk arises from changes in the market interest rate and subsequent fluctuations in cash flows from interest income and expenses from investment and financial activities, mainly in deposits and variable-rate borrowings. The Company employs internal fund sharing to minimize external borrowings and minimize financial costs and uncertainties associated with interest rate changes.

The impacts of a 1%p change in interest rates on profit or loss (before income tax) arising from floating-rate financial assets and liabilities as of the reporting date are as follows:

Classification	December 31, 2025		December 31, 2024	
	Increase	Decrease	Increase	Decrease
Financial assets	76,243	-76,243	141,671	-141,671
Financial liabilities	-33,597	33,597	-5,702	5,702
Net effect	42,646	-42,646	135,969	135,969

(Stock price risk)

The Company's investment portfolio consists of direct and indirect investments in equity securities classified as financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss, which is in line with the Company's strategy.

As of December 31, 2025, a price fluctuation of marketable equity securities (listed stocks) of 1% changes 'other comprehensive income' (before income tax) by KRW 132,067 million and 'profit before tax' by KRW 1,460 million. The figures as of the same date in 2024 were KRW 76,865 million and KRW 862 million, respectively.

(2) Credit risk

Credit risk arises during the normal course of transactions and investing activities where clients or other parties fail to discharge an obligation. The Company sets and manages the client's and counterparty's credit limit, and evaluates their financial credit rating on a periodic basis based on the client's and counterparty's financial conditions, default history and other important factors. Adequate insurance coverage is maintained for trade receivables related to trading partners situated in higher risk countries.

Credit risk can arise from transactions with financial institutions, which include financial instrument transactions such as cash and cash equivalents, savings, and derivative instruments. To minimize such risk, the Company transacts only with banks that have a strong international credit rating (S&P A and above), and all new transactions with financial institutions with no prior transaction history are carried out after a soundness evaluation, etc. The Company generally enters into a financial agreement with no restrictions, such as debt ratio covenants, provision of collateral, and loans or borrowings repayment. The Company requires separate approval for contracts with restrictions.

The Company estimates that its maximum exposure to credit risk is equivalent to the carrying amount of its financial assets, which has been reflected after deducting the impairment losses.

(3) Liquidity risk

Liquidity risk refers to the possibility of a company having difficulties in fulfilling its obligations related to financial liabilities. Our main sources of liquidity are cash generated by business operations and funds procured from capital market and financial institutions. The main demands on our liquidity include investment for production and R&D, working capital, and dividend payouts.

The nature of our business requires making large investments, so maintaining an adequate liquidity is crucial. We maintain and manage our liquidity by estimating required cash, managing income and expenses, etc.

The Company effectively manages its liquidity risk by periodically forecasting projected cash flows and by utilizing regional cash pooling, which allows for the use of internal funds when an entity in a region lacks liquidity. The cash-pooling program allows sharing of surplus funds among entities and contributes to minimizing liquidity risk and reducing capital operation expenses and financial expenses.

In addition, the Company's headquarters provides payment guarantees to overseas subsidiaries to secure credit limit to brace for potential large liquidity needs. As of the reporting period end date, our investment ratings from international rating agencies Moody's and S&P are Aa2 and AA-, respectively, allowing us to raise capital in the capital market in a timely manner.

The following table is an undiscounted cash flow analysis for financial liabilities according to their remaining contractual maturity from the end of the reporting date to the contractual maturity date.

1) As of December 31, 2025

(KRW mil)

	Less than 3 months	~6 months	~12 months	1~5 years	More than 5 years
Financial liabilities	64,213,129	648,205	1,576,875	7,866,273	4,844,847

2) As of December 31, 2024

(KRW mil)

	Less than 3 months	~6 months	~12 months	1~5 years	More than 5 years
Financial liabilities	55,955,211	1,369,038	1,890,467	7,659,645	1,993,483

(4) Capital risk

The purpose of capital management is to protect our capability of continuously providing profit to our shareholders and stakeholders and to maintain a sound capital structure. To this end, the Company monitors capital on the basis of credit rating and the ratio of total liabilities to total equity.

As of December 31, 2025, the figures for total liabilities and total equity are as follows:

(KRW mil)

Type	Dec 31, 2025	Dec 31, 2024
Total liabilities	130,621,773	112,339,878
Total equity	436,320,337	402,192,070
Total liabilities to equity ratio	29.9%	27.9%

C. Derivative instruments and put options

The Company hedges foreign currency positions by trading currency forward contracts of currencies other than won for the purpose of managing foreign exchange risk. Currency forwards are bought through a bank in the purpose of trade and hedging.

As of December 31, 2025, the Company had 3,360 currency forward contracts involving 33 foreign currencies, such as USD, EUR, JPY, and the book value of assets and liabilities as well as related gain and loss were as follows:

(KRW mil)

Type	Assets	Liabilities	Valuation gain	Valuation loss
Currency forwards	93,248	107,811	699,328	922,948

According to the shareholders' agreement signed with Rainbow Robotics Inc., its major shareholder, etc., the Company has the right, within a specific time period, to demand that the major shareholder, etc., sell all or part of their Rainbow Robotics Inc. shares to the Company or the third party designated by the Company. The Board resolved to exercise a call option to acquire 3,940,000 shares held by six major Rainbow Robotics Inc. shareholders. The acquisition price amounted to KRW 267,463 million, and the acquisition process was completed in March 12, 2025. As of December 31 2025, the fair-value exercise price of the call option held by the company has not been separately measured.

Furthermore, Samsung Display (a subsidiary of the Company) may exercise its put option to sell part of its shares of Corning Incorporated back to Corning, according to the stock trade contract with Corning on April 8, 2021. Samsung Display may exercise its put option to sell all or part of its shares of TCL China Star Optoelectronics Technology Co. Ltd. (CSOT) to TCL Technology Group Corporation (TCL), if CSOT remains unlisted within the listing period, according to the shareholders' agreement executed with TCL and CSOT on April 1, 2021. Fair value of the above put option as of December 31, 2025, was evaluated by Earnest & Young Global Limited.

Samsung Display Co., Ltd. entered into cash-settled equity forward contracts with multiple financial institutions in December 2025, with the Company's common shares as the underlying asset.

6. Major contracts and research and development activities

A. Major contracts

Account	Contract information	Contents
Google	Type	Patent cross-license agreement
	Date	Jan 25, 2014
	Purpose and contents	Secure business flexibility through mutual patent licensing
	Other	Permanent license contract (including patent applications in the next 10 years)
Google	Type	EMADA
	Date	Feb 27, 2019– Mar 31, 2026
	Purpose and contents	Licensing agreement for using Google apps (Play Store, YouTube, etc.) in 32 European countries (EEA)
Ericsson	Type	Patent cross-license agreement
	Date	May 7, 2021
	Purpose and contents	Secure business flexibility through mutual patent licensing
Qualcomm	Type	Patent cross-license agreement
	Date	Jul 6, 2022
	Purpose and contents	Secure business flexibility through mutual patent licensing and signing of covenant not to sue
Huawei	Type	Patent cross-license agreement
	Date	Jul 13, 2022
	Purpose and contents	Secure business flexibility through mutual patent licensing
Nokia	Type	Patent cross-license agreement
	Date	Jan 19, 2023
	Purpose and contents	Secure business flexibility through mutual patent licensing

※ Information that are trade secrets, such as contract amounts, etc., are not stated herein.

B. Summary of R&D activities and expenditures

The Company is leading the global market by continuously developing creative and innovative products and industry-leading technology through shifting its way of thinking and understanding customer demand. The Company is doing its utmost to cement its position in the global IT industry and become a worldwide leader in industrial technology by creating and securing next-generation technology.

As of December 31, 2025, the Company's year-to-date R&D expenses were KRW 37,754.8 billion. Among this, KRW 37,740.4 billion was recognized as expenditures, excluding government subsidies and capitalized expenses.

(R&D expenses)

(KRW mil)

	2025	2024	2023
Total R&D expenditures	37,754,815	35,021,531	28,352,769
(Government subsidies)	-14,423	-23,389	-13,045
R&D expenditures	37,740,392	34,998,142	28,339,724
Accounting R&D costs (expenses)	37,740,392	34,998,142	28,339,724
R&D expenses/revenue ratio ¹⁾	11.3%	11.6%	10.9%

※ Consolidated basis

1) Calculated using total R&D expenditures, which includes government subsidies.

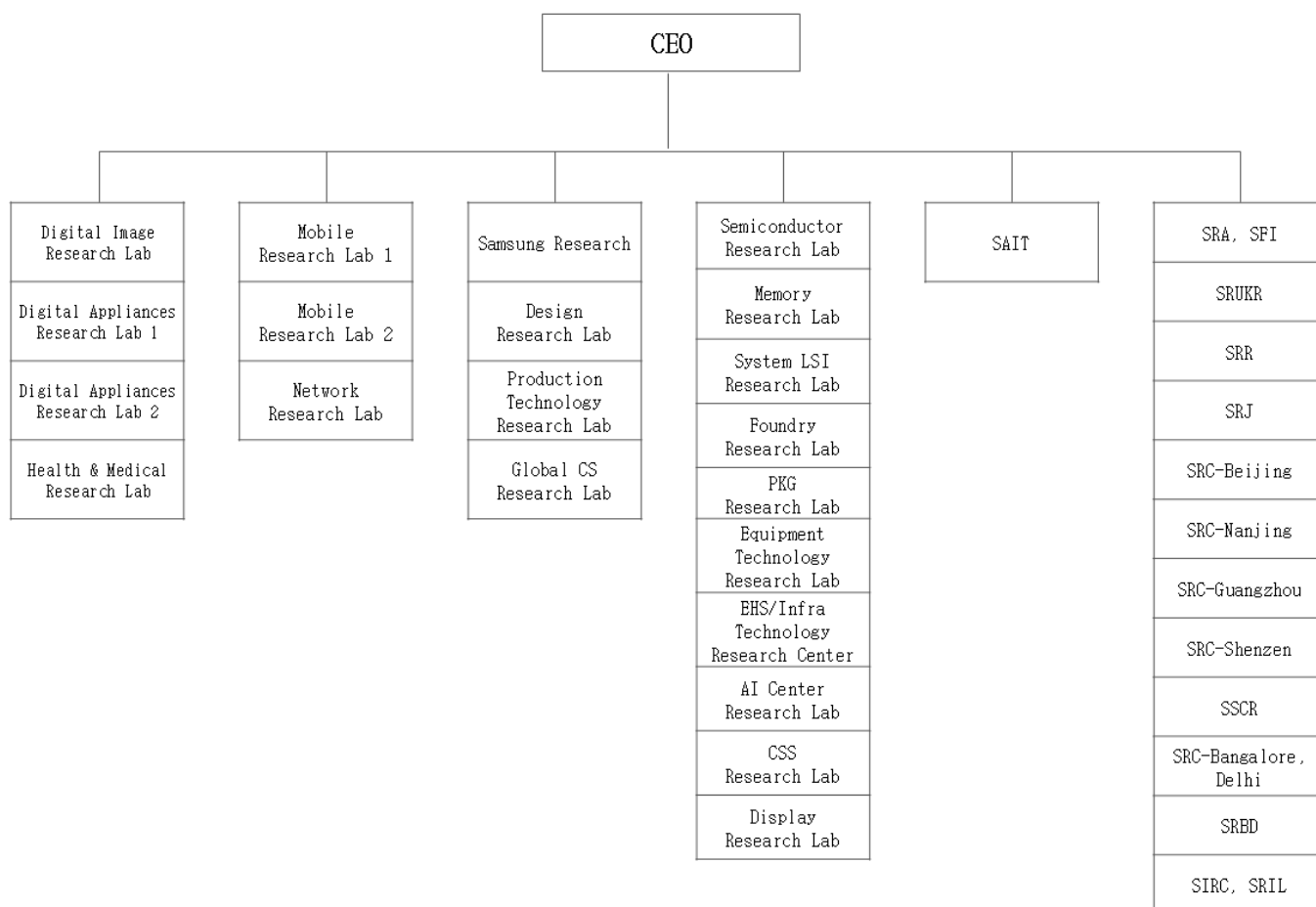
C. R&D organization and operations

(Domestic)

The Company's R&D organizations are systematically structured into three levels based on the timing of technological commercialization. R&D teams of business units under each Division develop market-ready technologies with a 1–2 year outlook, while research institutes under each Division, such as Samsung Research and semiconductor research centers, drive development of promising technologies with a mid- to long-term outlook of 3–5 years. Also, Samsung Advanced Institute of Technology (SAIT), our comprehensive research institute, pioneers the development of core technology as seeds for future growth engines. SAIT operates at a company level and offers direction for R&D related to promising growth areas, strengthens technological competitiveness for our main businesses, and performs R&D activities to establish a creative R&D framework.

(Overseas)

The Company operates R&D organizations in the US (SRA, SFI), Ukraine (SRUKR), Russia (SRR), Japan (SRJ), China (SRC-Beijing, SRC-Nanjing, SRC-Guangzhou, SRC-Shenzhen, SSCR), India (SRI-Bangalore and SRI-Delhi), Bangladesh (SRBD), Israel (SIRC and SRIL), etc., to carry out research activities for product development and basic technological research.



D. R&D results

The Company's key R&D results by organization in 2025 are as follows:

DX Division	
Research project	Details
Galaxy Foldable	• Release of Galaxy Z Fold7 · Flip7, TriFold
Galaxy S25	• Release of Galaxy S25 · S25+ · S25 Ultra, S25 Edge
Galaxy A	• Release of Galaxy A56 5G • Release of Galaxy A36 5G • Release of Galaxy A26 5G • Release of Galaxy A06 5G • Release of Galaxy A17 5G • Release of Galaxy M16 5G • Release of Galaxy M56 5G • Release of Galaxy M36 5G
Galaxy XR	• Release of Galaxy XR
Galaxy Book	• Release of Galaxy Book5 · Pro · Pro H • Release of Galaxy Book5 360 • Release of Galaxy Book5 Edge
Neo QLED 8K	• Released QN990F featuring 8K Wireless One Connect Box, 8K AI Upscaling Pro, AI HDR Remastering Pro, AI Motion Enhancer Pro, and 8K 120Hz 4K 240Hz VRR
Neo QLED 4K	• Released QN90F, equipped with enhanced AI capabilities through the application of NQ5 SI Gen3 Processor, and featuring glare-free technology, and VRR 4K 165Hz
OLED TV	• Launched S90/S95F with enhanced AI functions through the application of NQ5 SI Gen3 Processor
Refrigerator	• Launched 36-inch T-Type refrigerator with 9-inch LCD globally, Bixby LLM, AI Vision Inside 2.0, Auto Open door, etc. • Launched FDR refrigerator featuring non-foam doors, zero-gap design and AI hybrid-cooling
Washing machine	• Launched 3rd-generation Bespoke AI equipped with AI Home, Bixby voice control, and AI-customized washing/drying technologies • Secured an ultra-premium Bespoke AI combo lineup featuring Infinite Design • Launched European/global slim washing machine that reduces washing time and power consumption by up to 70% through an improved fabric detection washing algorithm and EcoBubble technology
Base station	• Developed our first high-power (640W) Dual Band RU in the North American PCS/AWS frequency bands
RAN S/W Package	• Supplied MCPTX solution for the UK government's Emergency Services Network (ESN)
DS Division	
Research project	Details
Graphic DRAM	• Produced the industry's first 24Gb GDDR7 DRAM
DRAM for Server	• Mass produced 6th-generation 10-nano DRAM, the industry's most advanced
Brand SSD	• Launched 9100 PRO 8TB, a high-performance consumer SSD based on PCIe 5.0
LSI	• Developed the industry's first IC (S3SSE2A) integrated with hardware PQC (post-quantum cryptography) • Developed a wireless charging IC (S2MIW06) supporting the Wireless Power Consortium's Qi standard • Launched Exynos 2600, a cutting-edge mobile AP based on the 2nm GAA process, an industry first
Image sensor	• Launched ISOCELL HPS, a 200-megapixel sensor with 0.5um pixels, an industry first
SDC	
Research project	Details
OLED	• Developed Galaxy S25 Ultra AMOLED, Galaxy Z Fold7 OLED
QD-Display	• Developed 27" UHD 16:9 QD-OLED monitor • Developed the world's first self-luminous 27" QHD 500Hz QD-OLED Display with the highest refresh rate
2-Folding Display	• Developed Galaxy TriFold 9.96" large-screen 2-fold display

※ Please refer to 『Appendix-4. R&D results (detailed)』 for more details.

7. Other information

A. Intellectual property

Intellectual property activities are an integral part of our R&D strategies—SEC registered its first US patent in 1984 and currently holds 281,857 patents around the world. The Company holds the highest number of its patents in the US and aims to address conflicts in the US more effectively.

(Number of patents registered in each country)

[As of December 31, 2025]

(Unit: No. of patents)

Country	Korea	US	Europe	China	Japan	Others	Total
No. of patents	64,982	105,471	52,327	31,320	7,986	19,861	281,857

In 2025, the Company invested KRW 38.0 trillion in R&D and registered 10,639 domestic and 10,347 US patents.

(Number of patent registrations per year)

(Unit: No. of patents)

Country	2025	2024	2023
Korea	10,639	7,805	8,908
US	10,347	9,226	8,957

These patents are mostly related to smartphones, smart TVs, memory, and system LSI products for the Company's strategic business products or for future use. These patents not only protect the Company's business but also play a role in keeping similar technology and patents, as well as competitors, in check. Additionally, the Company is focusing on securing early patents in new technologies ahead of others, in order to protect opportunities and have the freedom to operate when entering new businesses. The Company has licensing agreements with Google (signed in January 2014), Nokia (January 2023), Qualcomm (July 2022), Huawei (July 2022) through which the Company has secured an extensive patent protection in mainstay businesses as well as in the fields of new business.

The Company has also been focusing on securing design patents to protect its original design applied to smartphones and smart TVs. In 2025, the Company acquired 462 US design patents.

B. Environmental regulations

The Company strictly abides by environmental regulations on products and in the workplace, as prescribed by law. In addition, in accordance with "the low carbon green growth policy" of the Korean government, the Company reports "the amount of greenhouse gas emission and energy use" to the government and provides related information to stakeholders by providing various reports, including the Samsung Sustainability Report.

(Product environmental regulatory compliance)

Environmental regulation of products is becoming stricter, reflecting the concerns of governments and regulators about potential direct and indirect impact of products to consumers' health and safety as consumers. Accordingly, the Company is working to minimize the environmental impact throughout the entire life cycle of products from the development stage of components and products to manufacturing, distribution, use, and disposal. The Company offers "Eco-Partner Certification" to suppliers for components free of harmful substances, and runs an "eco-design evaluation" system to reflect eco-friendly elements on products (reduced use of resources, energy and harmful substances, and the use of eco-friendly materials) at the development stage, and operates a "waste electronics collection recycle system" in Europe, North America, Korea, and India for collecting and recycling waste electronics. These activities are in line with domestic and foreign environmental laws on electronics and are a differentiation factor for the Company and its products.

Relevant laws are as follows:

1. law on collection and recycle of waste electronics (e.g., EU WEEE Directive)
2. limit on the use of harmful substances (e.g., EU RoHS Directive, REACH Regulation)
3. regulation on energy efficiency (e.g., EU ErP Directive)

(Environmental regulations in the workplace)

The Company operates environmental pollution prevention facilities to reduce air pollution, water pollution, and waste disposal, and to minimize the discharge of pollutants, thereby minimizing impact on the surrounding environment.

Environmental management of workplace is supervised by the relevant government authorities. All production facilities, domestic and overseas, have acquired the International Occupational Health and Safety Management System Certification (ISO 14001, ISO 45001) to strengthen compliance.

Major relevant domestic and international laws are as follows:

1. Regulations related to emission of pollutants: Water Quality and Ecosystem Conservation Act, Clean Air Conservation Act, Wastes Control Act, Noise and Vibration Control Act, Environmental Impact Assessment Act
2. Management of greenhouse gas emission: Act on Allocation and Trading of Greenhouse Gas Emission, Framework Act on Carbon Neutrality and Green Growth for Coping with Climate Crisis
3. Others: Toxic Chemicals Control Act, Act on the Registration and Evaluation, etc. of Chemical Substances, Odor Control Law, Soil Environment Conservation Act

(Greenhouse gas emission and energy consumption management)

According to Article 27 (Greenhouse Gas Target Control of Controlled Emitter) of the Framework Act on Carbon Neutrality and Green Growth for Coping with Climate Crisis, the Company falls under the category of “controlled emitter,” which is an entity designated for greenhouse gas target management. Therefore, in accordance with Article 27 (3) of the above-mentioned Act and Article 24 (Reporting and Verification of Amounts of Emissions) of the Act on the Allocation and Trading of Greenhouse-gas Emission Permits, the Company’s greenhouse gas emissions and energy usage, verified by a third-party, have been reported since May 2011 to the relevant authorities and opened to stakeholders. The reported amount of domestic greenhouse gas emission and energy use are provided below:

(Unit: tCO₂-eq, TJ)

	2025	2024	2023
Greenhouse gas (tCO ₂ -eq)	18,265,108	17,681,018	17,338,149
Energy (TJ)	337,942	320,700	301,635

※ Amounts include those reported by HQ and subsidiaries to the government

※ Domestic manufacturing facilities, office buildings, buildings owned by the Company, leased buildings, etc.

※ Reported Greenhouse gas emission excludes ozone depletion substances (ODS).

※ Amounts may differ based on results of governmental evaluations, etc. on emissions.

From 2015, in accordance with the Article 8 (Designation of Business Entities Eligible for Allocation) of the Act on the Allocation and Trading of Greenhouse-Gas Emission Permits, the Company is an eligible business entity under the Act.

C. Current status of each division

[DX Division]

Industry overview

1) TV Industry

The TV industry has produced continual innovations in picture quality. The black-and-white TV was first developed in 1926 and the color TV in 1954. Further developments in the industry led to the creation of flat panel TVs (LCD), Smart TVs, super-large TVs (OLED/QLED), Micro LED, RGB and more.

TVs incorporate technologies such as chip design, circuit development, image/signal processing, and AI picture quality improvement as well as operating systems and various software to ensure smooth operation of platforms and applications. With the rapid advancement of AI technology, users can search for information about products airing on TVs in real-time or receive recommendations for related content. Furthermore, AI enables the creation of artistic images based on individual preferences, as well as device control through conversational interfaces.

The TV industry is competing fiercely to achieve the highest picture quality by integrating technologies such as

OLED, QLED, MiniLED Micro LED and RGB. The TV market, previously dominated by 55- to 65-inch models, is now driven by the growth of super-large 98-, 100-, 115-, and 130 inch models, going beyond the previous 75- to 85-inch range and fueling overall market expansion. Accordingly, TVs are now implementing technologies capable of automatically upscaling standard definition to ultra-large-screen high-definition quality.

TVs are transforming into a futuristic digital appliance as the industry adopts AI technologies. Manufacturers are applying AI technology to not only optimize image and sound quality but also produce various features that increase convenience, such as content recommendations and real-time translation. Also, the technology offers instant information search and automatic personalized adjustments as a part of the everyday consumption of content—including sports, arts, and games—focusing on improving the overall experience rather than just technical specifications. In addition, with the expansion of OS and advertising platforms, the TV industry’s continued growth has extended beyond hardware to include software and services.

Meanwhile, the way people perceive TV has changed dramatically following the COVID pandemic. Customers use their TVs to not only watch movies, news, or other traditional content, but also to download and enjoy images of artwork that feature in museums throughout the world. Moreover, using TVs for gaming, health-care, online meetings and education services, and other services is also gaining positive feedback from users. We release Lifestyle product lines every year that emphasize design, connectivity, and convenient, flexible installability to meet the evolving needs of customer who value individuality in this rapidly expanding niche market.

2) Mobile Industry

The mobile phone industry started with first generation analogue devices in the early 1980s that only supported voice communication and evolved to second generation, digital devices that used technology such as CDMA and GSM, where users could send voice and text messages. Third generation mobile communication standards such as WCDMA allowed users to send photos and videos. Today, fourth generation LTE mobile communication technology with ultra-high speed data transmission is commonplace. In early 2019, the fifth generation mobile communication service, known as 5G, was launched in Korea and the US and has since been commercialized globally. The sales of 5G smartphones increased from 270 million units in 2020 to 970 million units in 2025, and the spread of 5G communications has accelerated the ecosystem of 5G convergent services, including AI, XR, and the autonomous vehicle and infrastructure industry. (TechInsights, February 2026)

The smartphone industry has grown significantly since 2007. In 2025, the smartphone portion of total HHP sales volume was approximately 88%, and the feature phone portion of the total was approximately 12%, with the latter related to demand in emerging markets. (TechInsights, February 2026). Also, as the smartphone market shows high saturation, the importance of competitiveness of the overall experience based on software for applications, UX, games, media, digital wallets, AI, security, etc., is rising alongside that of competitive hardware, which includes high-performance APs, high-definition displays, foldable form factors, multiple cameras, sensors, waterproof & dustproof features, biometric recognition, and more.

□ Market condition

1) TV Industry

Amid growing global economic uncertainties, including the expansion of protectionist trade policies, TV market demand is expected to remain similar year-on-year at 210 million units. (Omdia, December 2025).

(Omdia, December 2025).

< Market share of TV >

Product	2025	2024	2023
TV	29.1%	28.3%	30.1%

※ Global market share in revenue; from Omdia.

2) Mobile Industry

The smartphone market grew from approximately 1.22 billion units in 2024 to around 1.25 billion units in 2025 amid a volatile external environment, including the widening of protectionist trade policies. In 2026, due to rising component costs, the market is forecast to decrease to around 1.19 billion units. However, premium demand is expected to be sustained, supported by improvements in AI features and the expansion of the foldable market.

The tablet market slightly increased from 150 million units in 2024 to 160 million units in 2025, reflecting a mature replacement cycle. However, in 2026, demand is expected to decrease slightly to the 140-million-unit range due to higher ASPs driven by rising component costs. (TechInsights, February 2026)

< Market share of Smartphone >

Product	2025	2024	2023
Smartphone	19.2%	18.3%	19.7%

※ Global market share in quantity; data from research firm TechInsights.

□ Business Condition

1) TV Industry

We have maintained the number one position in global TV sales for the 20th consecutive year, a streak that began in 2006. Throughout this time, we consistently strengthened our marketing and sales strategies, resulting in a doubling of our market share from 14.2% at end-2006 to approximately 29% at end-2025.

The global TV market is being led by growth in large-screen TVs of 75 inches and above and entry-level models of around USD 1,000. As a result, competition among peers is intensifying, and the continued rise in panel prices is adding further pressure on profitability.

Despite challenges in the business environment, we broadened our AI TV lineup in 2025 from Neo QLED and OLED to QLED and the Frame, with product launches across various categories—such as Super Big TVs and Q-Series Soundbars—to increase our market share and improve profitability.

We expanded our AI TV lineup significantly, growing from 9 series and 34 models in 2024 to 11 series and 58 models in 2025, offering consumers an even wider range of choices. Our AI TVs apply three core AI functionalities—AI Home, AI Assistant, and AI Viewing optimization—providing users with convenient smart home experiences and translation and video information search features on top of enhanced picture and sound quality.

For 2025, we **launched** 7 models across 2 series Neo QLED 8K(QN990F, QN900F) and 22 models across 4 series for the Neo QLED 4K(QN90F, QN85F, QB80F, QN70F). The introduction of 100- and 115-inch models in 2025 exceeds the previous maximum display size of 98 inches and will lead the expansion of the Super Big TV market.

In OLED, we **launched** 14 models across 3 series, extending the lineup to include models from 42 inches to 83 inches. We also **launched** The Premiere 5, an ultra-short throw projector equipped with triple laser technology, capable of projecting a screen up to 100-inches from a distance of approximately 43cm.

Samsung Soundbars, which have maintained the top position in global sales for **12** consecutive years, boast even further enhanced performance. The 2025 Q-Series Soundbar(HW-Q99F, HW-Q930F, HW-Q800F, HW-QS700F) delivers powerful bass with a subwoofer that has been reduced in size by more than half compared to predecessors. Also, the newly launched Convertible Soundbar(HW-QS700F) features a built-in gyro sensor that detects the installment direction and optimizes sound output accordingly.

Moreover, Samsung Art Store, previously available only on the Frame, now features in the 2025 Neo QLED and QLED lineup. This exclusive art subscription service for Samsung TVs offers access to over 3,000 world-famous works of art through partnerships with around 70 global museums and galleries, enabling consumers to enjoy art in their everyday lives.

Also, 2025 Neo QLED 8K(QN990F) and The Frame Pro are newly equipped with Wireless One Connect Box, which features omnidirectional wireless technology that allows external devices to connect even when located far from the TV, ensuring an uninterrupted viewing experience. We will continue to strengthen our leading position in the global market with timely launches of new products sporting the latest technologies.

2) Mobile Industry

SEC has always been at the forefront of the smartphone market, and we led the global market in shipments for **fifteen** consecutive years. To solidify our status in the overall mobile market, we continue to bolster the competitiveness of our products, including tablets, wearables (smart watches, wireless earphones, etc.), and accessories as well as our content and services businesses, such as digital health and digital wallet.

For smartphones, we establish optimal portfolios for each region, accounting for varying market conditions and the competitive environment, to offer a wide smartphone lineup ranging from mass-market to premium devices. We have been providing premium smartphones and delivering differentiated user experiences that can meet customer needs via our cutting-edge technology, which includes functions supported by generative AI, such as searches, real-time interpretation/translation, automatic summarization, and photo editing, Dynamic AMOLED 2X (120Hz) displays, digital key and content sharing using UWB (ultra wideband), ultrasonic fingerprint-on-display (FoD), and cameras specialized for night mode and 8K video recording.

In 2019, we secured early leadership in the 5G market with the release of the world's first 5G smartphone while also creating a new market with Galaxy Z Fold, enabled by foldable displays. In 2020, we launched Galaxy Z Flip, a vertically folding smartphone. The Z Flip series, characterized by its iconic design and high portability, has played a significant role in boosting preference for Galaxy products among woman and the younger generation. Since then, we have been leading the foldable market by continually launching new models offering enhanced foldable-specific experiences, leveraging our technology leadership while centering usability on customer values.

Galaxy Z Fold7, launched in July 2025, features the slimmest and lightest design yet for the Galaxy Z Fold series, delivering a premium user experience with its larger display and a powerful 200MP camera and enhanced AP performance. Launched simultaneously, Galaxy Z Flip7 offers an even thinner and more compact design, providing outstanding performance across a variety of lifestyles.

In February 2025, we launched Galaxy S25, delivering a more enhanced and personalized mobile experiences with Galaxy AI. One UI 7, our integrated platform, offers a more natural and intuitive user experience and understands the user's context through various touchpoints like texts, voice, and images to deliver personalized AI experiences. In addition, it features the most powerful performance to date and enhanced camera experiences with the AI-powered next-generation ProVisual Engine.

In addition, we provide richer mobile experiences for our smartphone users with Galaxy Ecosystem products, including tablets that help boost productivity via virtual meetings, multitasking, and note-taking with large-screen display and S Pen; Smart watches that offer advanced fitness and wellness features with biometric sensor technology; smart rings that provide customized health information with comfortable wearability; and wireless earbuds that deliver rich, superior sound experiences.

Not content to dwell on our achievements in hardware, we have been focusing on delivering practical and helpful services such as Samsung Wallet (formerly Samsung Pay) and Samsung Health. We are evolving Samsung Wallet into a service that can replace physical wallets through functionalities that can be used for ID cards, tickets, and more, going well beyond a mere payment system. Samsung Health will strengthen its position as a comprehensive health management platform through new form factors and AI features.

Furthermore, we have continued our commitment to sustainability management through technological innovation by expanding the use of recycled materials in our products. Notably, Galaxy S25 incorporates eight types of recycled materials, including gold and copper; and for batteries, we introduced a more circular recycling system in which we extract cobalt directly from used batteries of older Galaxy devices.

In addition, Samsung in May 2023 introduced a self-repair program, and we are expanding the program's target models and countries, adding to our efforts to preserve the environment by minimizing e-waste.

Going forward, we will use our industry-leading R&D capabilities to keep providing our customers with new values via continual technological innovations and our thorough preparations for the future.

[DS Division]

□ Industry overview

In general, our Semiconductor business is divided into Memory (storage) and System LSI (logical processing). Memory semiconductor is divided into RAM products (random access memory, ones that can be both written on and read) and ROM products (read only memory).

RAM is called volatile memory as any stored information is deleted when the power is turned off. It is used for temporary loading and storage of application programs. ROM is nonvolatile and holds memory even when power is removed; it is used in input/output system, IC cards, and more.

For System LSI products, there are many categories for various applications. The largest segment consists of CPUs (Central Processing Units), which are used in PCs, mobile devices and servers and applied across a wide range of

industries, including digital appliances, network, and gaming. The Company manufactures mobile APs for smartphones and tablets, and image sensors.

The Foundry Business makes customized semiconductors for fabless companies based on customer designs. The business resembles OEMs in the traditional manufacturing industry in the sense that companies consign the manufacturing of their products to fabrication plants, also called foundries or fabs. Many integrated device manufacturers have transitioned to fabless players due to the advancement of semiconductor processing technologies and an increased investment burden. Consequently, only a few companies (approximately five) with large capex dominate the overall foundry market.

□ Market conditions

In the fourth quarter of 2025, the memory market saw strong demand for server products that outpaced industry supply, driven by increased investments by data center companies securing AI infrastructure. In the PC and mobile markets, supply conditions remained tight, reflecting memory suppliers' focus on server products.

In 2026, AI-driven demand is expected to remain strong. In server applications specifically, the high-performance HBM4 market is expected to gain momentum alongside accelerating adoption of higher capacity server DRAM. In NAND, demand for high-performance TLC is expected to grow with the rollout of PCIe Gen6 SSD, which will expand applications for KV SSDs and AI Inference. However, in PC and mobile applications, rising memory price may lead to increased set prices and reduced content-per-box, requiring continued monitoring on the potential decline in set shipments.

In 2025, the foundry market saw sustained strong demand for advanced nodes in AI and HPC applications, while growth in mature nodes stagnated amid intensifying price competition, particularly in China. In 2026, the market is expected to contract in the first quarter due to seasonal demand-softening. However, strong demand driven by the full-scale mass production of advanced nodes for HPC and mobile applications is expected to support revenue growth, with double-digit growth projected on a full-year cumulative basis.

< Market share of DRAM >

Product	2025	2024	2023
DRAM	34.0%	41.5%	42.2%

※ Global market share in revenue; data from research firm DRAMeXchange.

□ Business condition

In the Memory Business, under low inventory levels and supply constraints, we expanded HBM sales and concentrated on improving profitability by addressing the demand for high value-added products for servers, such as high-density DDR5, LPDDR5x, and server SSDs.

In 2026, we aim to continue leading the AI era by leveraging our product competitiveness. For DRAM, we plan to actively address customer demand with the timely and expanded supply of competitive HBM4 targeting new GPU and ASIC markets within the AI sector. Also, we will continue increasing the sales proportion of AI-related products, such as high-capacity DDR5, SOCAMM2, and GDDR7. For NAND, we will focus on demand expansion for high-density TLC based Gen5 SSDs, in conjunction with the strong demand for Key Value SSD for AI. In addition, with the PCIe Gen6 server market projected to rapidly expand in the second half on the introduction of new GPU platforms, we will lead the market from the initial stage with our V9-based high-performance product.

Amid an uncertain external environment, System LSI is pursuing a strategy to improve its profit structure and diversify its application mix through expanded high-value-added orders, leveraging mid-to-long-term demand growth driven by AI. The SOC business is set to enter the Galaxy S26 with the timely launch of the industry's first 2nm mobile products while also exploring new opportunities in custom SoC beyond mobile. In image sensors, we are bolstering technological market leadership through the expansion of the 200-megapixel mobile products while also broadening our presence into automotive and non-mobile segments. The mobile DDI business is reinforcing its leadership in OLED applications, with panel DDIs expanding OLED adoption in the laptop and tablet market, while the power business is diversifying its application scope for server products.

Foundry is strengthening its technology and development competitiveness alongside its manufacturing and business capabilities by establishing tailored strategies for each node and application in line with market changes. For the 2nm

process, following the mass production of the first-generation product, we are focusing on process stabilization while progressing with the timely development of next-generation processes slated for mass production in the second half of 2026. HBM4 base-die mass production has commenced, backed by stable yields from the 4nm process, with further competitiveness gains targeted through securing mass production capabilities for performance and power-optimized processes. For mature nodes, we are striving to acquire specialty process technologies and to diversify orders across applications by expanding our high-value-added product portfolio, aiming to simultaneously improve profitability and ensure long-term node utilization. We will expand our business opportunities in line with the evolving markets by enhancing collaboration with customers and strengthening competitiveness across the board, encompassing development, orders, production, and supply.

[SDC]

□ **Industry overview**

Display refers to screens in electronic devices. Active matrix technology is most commonly used in displays, including OLED (organic light emitting diode), QD-OLED (quantum dot organic light emitting diode), and TFT-LCD (thin film transistor liquid crystal display).

OLED panels use organic materials, which offer sharp contrast and color, high color gamut, and fast response rates. Such differentiating features provide advantages for use in smartphones where display features (multimedia contents, online experience, etc.) are important, and as a result, OLED adoption in the smartphone market is growing rapidly. The market had raised concerns over the production of high-resolution, durable panels, but we overcame various technological challenges and advanced the business. OLED panels make up for the shortcomings of LCD panels, and they can be increasingly adopted into variable applications in foldables, IT (tablet/notebook PCs), automotives, etc. The OLED market is forecast to keep growing. QD-OLED, a self-emissive display with quantum dots (semiconductor particles a few nanometers in size) in the panel to maximize color gamut and viewing angle, is capturing attention under expectations that it will lead the premium TV and monitor markets.

□ **Market condition**

The market for smartphone display panels is anticipated to grow to 1.61 billion units in 2025 from 1.55 billion units in 2024. For smartphone-use OLED panels, the market is forecast to reach 0.82 billion units in 2025, up from 0.78 billion units in 2024, and the OLED portion of smartphone panels is expected to increase to 51.0% in 2025 from 50.7% in 2024 (Omdia, January 2026).

The market for large display panels is expected to grow to 0.91 billion units in 2025 from 0.87 billion units in 2024 (Omdia, December 2025).

< Market share of smartphone panel >

Product	2025	2024	2023
Smartphone panels	42.8%	41.0%	50.1%

※ Global market share in revenue from research firm Omdia; (Figure for 2025 is a Company estimate.)

□ **Business condition**

The Company has continued to stay atop the mobile OLED market in terms of market share since it successfully commercialized OLED products in 2007, marking a world’s first. We diversified our product group to include displays for foldable products, tablets, watches, laptops, and automotive applications, solidifying our position as the top player in the OLED display market.

We are actively responding to increasingly sophisticated consumer demands by establishing an optimal product portfolio ranging from entry level to premium. Also, we are continually launching foldable and IT (tablet and notebook PC) displays with differentiated features and designs, earning recognition for best-in-class technological capabilities

Also, regarding the 8.6G IT OLED line, preparations are tracking well with the mass production schedule, with a target of driving sales growth and leading the expanding IT OLED market. Beyond IT, we will further diversify our sales mix with displays for automotive and smartwatches to strengthen the stability of our product portfolio.

Regarding the large display market, the share of self-luminous displays continues to grow in the premium TV and monitor markets. We have strengthened our position in the premium monitor display market with differentiated performances, including in high-resolution and ultra-high refresh rates. We also plan to broaden our sales coverage to both B2C and B2B monitor display markets by diversifying our product lineup.

[Harman]

□ Industry overview

Harman competes in the automotive and lifestyle audio industries. The automotive component business accounts for the largest portion of Harman’s business, and it operates business in areas such as digital cockpits, car audio, and telematics.

Consumers view vehicles not only as a mode of transportation, but also as an opportunity to enjoy in-cabin experiences. In response to such consumer needs, the market is shifting toward software defined vehicles (SDVs) that can be upgraded with software, similar to IT products. Automakers are working to introduce a centralized automotive architecture and strengthen software functionality, which has led to numerous innovations. As a result, the products supplied by automotive component manufacturers are undergoing rapid technological changes, and competition in this area seems poised to intensify. Accordingly, Harman will strengthen its software technology capabilities to align with the shift to SDVs, nurture core automotive components for in-cabin experiences, and develop new products with high growth potential such as AR HUD, display and driver monitoring. Meanwhile, we are focused on offering differentiated user experiences that increase convenience by applying Samsung’s software and service capabilities to vehicles.

The Lifestyle audio business has two segments: consumer audio and professional audio solutions. Consumer audio products (e.g., true wireless stereo, portable speakers, headphones) were formerly confined to audio playback devices, but thanks to the recent adoption of wireless technologies and increasing integration of AI, they are transforming into technology-centric IT devices. Such changes have brought IT companies into the consumer audio market, and they are now competing with traditional audio-focused firms that possess sound engineering technologies.

The consumer audio market is expected to see high growth in segments such as TWS headphones, home audio products, and gaming headphones, and consumer desire is continuing to grow for premium audio experiences such as high-quality and lossless sound. In response to such trends, Harman is enhancing its business capabilities and competitiveness in high-growth areas and continually launching new products to address market demands. To strengthen its leadership in the premium audio market, Harman in 3Q25 acquired Sound United, a US firm with brands such as B&W, Denon and Marantz. Harman plans to leverage the competitiveness of its brands to keep enhancing its market presence and reinforcing its position as the global No.1 in the consumer audio market.

□ Market condition

Automobile production at 2025 was up 3.7% year-on-year, with strong growth in China partially offset by declines in production in North America and Europe. Total production in 2026 is expected to slightly decrease by 0.4%, mainly due to the impact of tariffs in North America and weaker demand following the reduced subsidies in China (S&P Global Light Vehicle Production Forecast, January 2026).

< Digital cockpit market share >

Product	2025	2024	2023
Digital cockpits	12.8%	12.5%	16.5%

※ Digital cockpits refer to the digital automotive component which enables safe driving environment via infotainment system, etc.

※ Global market share in revenue; figure for 2025 is estimate from research firm TechInsights.

□ Business condition

Harman is positioned to stay at the forefront of the digital cockpit and car audio markets, which are key markets for in-cabin experiences in the automotive component industry. To fortify Harman’s position, we will keep integrating our IT technologies, including wireless communication and display, into Harman’s automotive business while focusing our capabilities on centralized controller products that integrate ADAS (Advanced Driver Assistance System) into digital cockpits, aiming to grow as the key automotive business and lead the shift toward software-defined vehicles.

Through its proprietary sound engineering capabilities and multi-brand strategies targeting diverse consumer groups, Harman has expanded its brand recognition and influence as professional audio company among consumers and audiophiles alike. We will further fortify our reputation and position in the audio industry by enhancing collaboration with other divisions and launching new products.

D. Financial summary, by organization

In 2025 by organization, DX accounted for 56.3% of revenue with reported revenue of KRW 187,967.3 billion; DS contributed approximately 39% with revenue of KRW 130,128.2 billion; SDC was responsible for 8.9% with revenue of KRW 29,841.7 billion; and Harman contributed 4.7% with revenue of KRW 15,783.3 billion.

For operating profit, DX recorded KRW 12,852.7 billion; DS with KRW 24,858.1 billion; SDC with KRW 4,116.3 billion; and Harman with KRW 1,531.1 billion.

(KRW 100 mil)

Organization	Classification	2025		2024		2023	
		Amount	Portion of Corresponding total	Amount	Portion of Corresponding total	Amount	Portion of Corresponding total
DX Division	Revenue	1,879,673	56.3%	1,748,877	58.1%	1,699,923	65.7%
	Operating profit	128,527	29.5%	124,399	38.0%	143,847	219.0%
	Total assets	2,810,397	36.0%	2,596,713	36.2%	2,342,534	37.2%
DS Division	Revenue	1,301,282	39.0%	1,110,660	36.9%	665,945	25.7%
	Operating profit	248,581	57.0%	150,945	46.1%	-148,795	-226.6%
	Total assets	3,719,620	47.6%	3,430,454	47.8%	2,871,411	45.6%
SDC	Revenue	298,417	8.9%	291,578	9.7%	309,754	12.0%
	Operating profit	41,163	9.4%	37,334	11.4%	55,665	84.8%
	Total assets	936,339	12.0%	821,980	11.4%	792,752	12.6%
Harman	Revenue	157,833	4.7%	142,749	4.7%	143,885	5.6%
	Operating profit	15,311	3.5%	13,076	4.0%	11,737	17.9%
	Total assets	223,957	2.9%	209,347	2.9%	179,566	2.9%

※ Includes inter-divisional transactions.

□ Reasonable allocation of common SG&A (selling general & administrative) expenses and assets

(1) For common SG&A expenses, specific expenses that are allocable to a specific product/model are allocated to Divisions that are responsible for such product/model. However, common expenses that cannot be attributed to a specific product/model category are reasonably allocated throughout the Company based on an allocation standard (expense-to-revenue ratio, number of personnel, etc.).

(2) For common assets, assets that can be directly allocated (inventory assets, fixed assets, investment assets, etc.) are allocated to the corresponding organizational unit. Assets that are commonly managed and cannot be directly allocated are allocated to each Division based on an allocation standard (expense-to-revenue ratio, pre-tax profit, etc.).

III. Financial Affairs

1. Financial Statements

A. Consolidated financial statements

(KRW mil)

Classification	2025	2024	2023
	December 31, 2025	December 31, 2024	December 31, 2023
Current assets	247,684,612	227,062,266	195,936,557
- Cash and cash equivalents	57,856,378	53,705,579	69,080,893
- Short-term financial instruments	67,965,021	58,909,334	22,690,924
- Other current financial assets	25,715	36,877	635,393
- Trade receivables	51,127,642	43,623,073	36,647,393
- Inventories	52,636,828	51,754,865	51,625,874
- Others	18,073,028	19,032,538	15,256,080
Non-current assets	319,257,498	287,469,682	259,969,423
- Other non-current financial assets	17,575,506	11,756,681	8,912,691
- Investment in associates and joint ventures	13,772,121	12,592,117	11,767,444
- Property, plant, and equipment	215,304,784	205,945,209	187,256,262
- Intangible assets	29,480,565	23,738,566	22,741,862
- Others	43,124,522	33,437,109	29,291,164
Total assets	566,942,110	514,531,948	455,905,980
Current liabilities	106,411,348	93,326,299	75,719,452
Non-current liabilities	24,210,425	19,013,579	16,508,663
Total liabilities	130,621,773	112,339,878	92,228,115
Equity attributable to owners of the parent company	424,313,255	391,687,603	353,233,775
- Capital stock	897,514	897,514	897,514
- Share premium	4,403,893	4,403,893	4,403,893
- Retained earnings	402,135,600	370,513,188	346,652,238
- Others	16,876,248	15,873,008	1,280,130
Non-controlling interests	12,007,082	10,504,467	10,444,090
Total Equity	436,320,337	402,192,070	363,677,865
	Jan–Dec 2025	Jan–Dec 2024	Jan–Dec 2023
Revenue	333,605,938	300,870,903	258,935,494
Operating profit	43,601,051	32,725,961	6,566,976
Profit for the period	45,206,805	34,451,351	15,487,100
- Owners of the parent company	44,260,956	33,621,363	14,473,401
- Non-controlling interests	945,849	829,988	1,013,699
Basic earnings per share (KRW)	6,605	4,950	2,131
Diluted earnings per share (KRW)	6,603	4,950	2,131
Number of companies subject to consolidation accounting	308	229	233

※ Data shown in conformity with K-IFRS.

※ Please refer to the footnotes of the 2023, 2024, 2025 Consolidated Audit Reports for the calculation of basic earnings per share (ordinary shares).

B. Separate financial statements

(KRW mil)

Classification	2025	2024	2023
	December 31, 2025	December 31, 2024	December 31, 2023
Current assets	101,439,429	82,320,322	68,548,442
- Cash and cash equivalents	12,581,632	1,653,766	6,061,451
- Short-term financial instruments	12,332,721	10,187,991	50,071
- Trade receivables	42,081,734	33,840,357	27,363,016
- Inventories	28,051,916	29,154,115	29,338,151
- Others	6,391,426	7,484,093	5,735,753
Non-current assets	257,462,622	242,645,805	228,308,847
- Other non-current financial assets	4,248,587	2,176,346	1,854,504
- Subsidiary, associate, and joint venture investments	59,498,635	57,427,196	57,392,438
- Property, plant and equipment	155,360,355	151,446,870	140,579,161
- Intangible assets	11,233,489	10,496,956	10,440,211
- Others	27,121,556	21,098,437	18,042,533
Total assets	358,902,051	324,966,127	296,857,289
Current liabilities	72,935,381	80,157,976	41,775,101
Non-current liabilities	31,636,587	8,411,494	30,294,414
Total liabilities	104,571,968	88,569,470	72,069,515
- Capital stock	897,514	897,514	897,514
- Share premium	4,403,893	4,403,893	4,403,893
- Retained earnings	254,566,830	233,734,316	219,963,351
- Others	-5,538,154	-2,639,066	-476,984
Total Equity	254,330,083	236,396,657	224,787,774
Evaluation method of subsidiary, associate, and joint venture investment securities	Cost methods	Cost methods	Cost methods
	Jan-Dec 2025	Jan-Dec 2024	Jan-Dec 2023
Revenue	238,043,009	209,052,241	170,374,090
Operating profit	23,603,619	12,361,034	-11,526,297
Profit for the period	33,686,601	23,582,565	25,397,099
Basic earnings per share (KRW)	5,027	3,472	3,739
Diluted earnings per share (KRW)	5,026	3,472	3,739

※ Data shown in conformity with K-IFRS.

※ Please refer to the footnotes of the 2023, 2024 and 2025 Audit Reports for the calculation of basic earnings per share (ordinary shares).

2. Consolidated financial statement

Samsung Electronics Co., Ltd. and its subsidiaries

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(In millions of Korean won and in thousands of US dollars (Note 2.18))

		December 31,	December 31,	December 31,	December 31,
	Notes	2025	2024	2025	2024
		KRW	KRW	USD	USD
Assets					
Current assets					
Cash and cash equivalents	4, 29	57,856,378	53,705,579	40,689,908	37,770,686
Short-term financial instruments	4, 29	67,965,021	58,909,334	47,799,232	41,430,443
Short-term financial assets at fair value through profit or loss	4, 6, 29	25,715	36,877	18,085	25,935
Trade receivables	4, 5, 7, 29	51,127,642	43,623,073	35,957,644	30,679,743
Non-trade receivables	4, 7, 29	7,481,327	9,622,974	5,261,555	6,767,757
Prepaid expenses		3,627,172	3,362,824	2,550,960	2,365,046
Inventories	8	52,636,828	51,754,865	37,019,042	36,398,765
Other current assets	4, 29	6,964,529	6,046,740	4,898,096	4,252,623
		247,684,612	227,062,266	174,194,522	159,690,998
Non-current assets					
Financial assets at fair value through other comprehensive income	4, 6, 29	16,295,005	10,580,932	11,460,141	7,441,481
Financial assets at fair value through profit or loss	4, 6, 29	1,280,501	1,175,749	900,566	826,894
Investments in associates and joint ventures	9	13,772,121	12,592,117	9,685,818	8,855,931
Property, plant and equipment	10	215,304,784	205,945,209	151,422,059	144,839,548
Intangible assets	11	29,480,565	23,738,566	20,733,435	16,695,135
Net defined benefit assets	14	4,271,547	3,089,571	3,004,143	2,172,870
Deferred income tax assets	25	18,840,559	14,236,468	13,250,408	10,012,389
Other non-current assets	4, 7, 29	20,012,416	16,111,070	14,074,565	11,330,781
		319,257,498	287,469,682	224,531,135	202,175,029
Total assets		566,942,110	514,531,948	398,725,657	361,866,027

※ The above interim consolidated statements of financial position should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(In millions of Korean won and in thousands of US dollars (Note 2.18))

		December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
	Notes	KRW	KRW	USD	USD
Liabilities and Equity					
Current liabilities					
Trade payables	4, 29	13,039,380	12,370,177	9,170,487	8,699,842
Short-term borrowings	4, 5, 12, 29	17,574,980	13,172,504	12,360,337	9,264,112
Other payables	4, 29	21,365,657	18,547,365	15,026,288	13,044,207
Advances received	17	1,933,598	1,841,420	1,359,883	1,295,055
Withholdings	4, 29	1,001,885	991,812	704,617	697,533
Accrued expenses	4, 17, 29	32,707,431	29,613,258	23,002,863	20,826,757
Current income tax liabilities		7,037,174	4,340,171	4,949,186	3,052,406
Current portion of long-term liabilities	4, 12, 13, 29	1,177,508	2,207,290	828,132	1,552,369
Provisions	15	7,690,559	8,216,469	5,408,706	5,778,574
Other current liabilities	4, 17, 29	2,883,176	2,025,833	2,027,714	1,424,753
		106,411,348	93,326,299	74,838,213	65,635,608
Non-current liabilities					
Debentures	4, 13, 29	7,134	14,530	5,017	10,219
Long-term borrowings	4, 12, 29	6,479,517	3,935,860	4,556,990	2,768,058
Long-term other payables	4, 29	5,602,031	5,510,455	3,939,862	3,875,457
Net defined benefit liabilities	14	558,520	521,410	392,802	366,703
Deferred income tax liabilities	25	709,226	528,231	498,793	371,500
Long-term provisions	15	2,900,411	3,120,044	2,039,835	2,194,301
Other non-current liabilities	4, 17, 29	7,953,586	5,383,049	5,593,691	3,785,853
		24,210,425	19,013,579	17,026,990	13,372,091
Total liabilities		130,621,773	112,339,878	91,865,203	79,007,699

※ The above interim consolidated statements of financial position should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	December 31, 2025 KRW	December 31, 2024 KRW	December 31, 2025 USD	December 31, 2024 USD
Equity attributable to owners of the parent company					
Preference shares	18	119,467	119,467	84,020	84,020
Ordinary shares	18	778,047	778,047	547,194	547,194
Share premium		4,403,893	4,403,893	3,097,221	3,097,221
Retained earnings	19	402,135,600	370,513,188	282,818,613	260,578,834
Other components of equity	20	16,876,248	15,873,008	11,868,925	11,163,355
		424,313,255	391,687,603	298,415,973	275,470,624
Non-controlling interests	32	12,007,082	10,504,467	8,444,481	7,387,704
Total equity		436,320,337	402,192,070	306,860,454	282,858,328
Total liabilities and equity		566,942,110	514,531,948	398,725,657	361,866,027

※ The above interim consolidated statements of financial position should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF PROFIT OR LOSS

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	For the years ended December 31,			
		2025	2024	2025	2024
		KRW	KRW	USD	USD
Revenue	30	333,605,938	300,870,903	234,622,273	211,599,996
Cost of sales	21	202,235,513	186,562,268	142,230,549	131,207,687
Gross profit		131,370,425	114,308,635	92,391,724	80,392,309
Selling and administrative expenses	21, 22	87,769,374	81,582,674	61,727,469	57,376,414
Operating profit	30	43,601,051	32,725,961	30,664,255	23,015,895
Other non-operating income	23	2,267,083	1,960,338	1,594,421	1,378,689
Other non-operating expense	23	1,575,901	1,625,229	1,108,318	1,143,010
Share of net profit of associates and joint ventures	9	682,700	751,044	480,137	528,203
Financial income	24	16,240,302	16,703,304	11,421,669	11,747,294
Financial expense	24	11,733,764	12,985,684	8,252,258	9,132,722
Profit before income tax		49,481,471	37,529,734	34,799,906	26,394,349
Income tax expense	25	4,274,666	3,078,383	3,006,337	2,165,001
Profit for the year		45,206,805	34,451,351	31,793,569	24,229,348
Profit attributable to:					
Owners of the parent company		44,260,956	33,621,363	31,128,361	23,645,624
Non-controlling interests		945,849	829,988	665,208	583,724
Earnings per share (in Korean won, in US dollars)	26				
- Basic		6,605	4,950	4.65	3.48
- Diluted		6,603	4,950	4.64	3.48

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	For the years ended December 31,			
		2025	2024	2025	2024
		KRW	KRW	USD	USD
Profit for the year		45,206,805	34,451,351	31,793,569	24,229,348
Other comprehensive income (loss)					
Items that will not be reclassified subsequently to profit or loss:					
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	4,678,338	2,300,166	3,290,236	1,617,688
Share of other comprehensive income (loss) of associates and joint ventures, net of tax	9, 20	92,804	(71,581)	65,269	(50,342)
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	106,691	(766,078)	75,035	(538,777)
Items that may be reclassified subsequently to profit or loss:					
Share of other comprehensive income of associates and joint ventures, net of tax	9, 20	244,161	305,327	171,716	214,734
Foreign currency translation differences for foreign operations, net of tax	20	960,019	15,116,099	675,173	10,631,026
Gain (loss) on valuation of cash flow hedge derivatives	20	1,706	(38,946)	1,200	(27,390)
Other comprehensive income for the year, net of tax		6,083,719	16,844,987	4,278,629	11,846,939
Total comprehensive income for the year		51,290,524	51,296,338	36,072,198	36,076,287
Comprehensive income attributable to:					
Owners of the parent company		49,903,963	50,048,199	35,097,041	35,198,481
Non-controlling interests		1,386,561	1,248,139	975,157	877,806

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(In millions of Korean won)

For the year ended December 31, 2025	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Equity attributable to owners of the parent company	Non-controlling interests	Total
Balance as of January 1, 2025		119,467	778,047	4,403,893	370,513,188	15,873,008	391,687,603	10,504,467	402,192,070
Profit for the year		-	-	-	44,260,956	-	44,260,956	945,849	45,206,805
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	-	-	-	219,225	3,993,948	4,213,173	465,165	4,678,338
Share of other comprehensive income of associates and joint ventures, net of tax	9, 20	-	-	-	-	336,252	336,252	713	336,965
Foreign currency translation differences for foreign operations, net of tax	20	-	-	-	-	1,003,126	1,003,126	(43,107)	960,019
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	-	-	-	-	88,750	88,750	17,941	106,691
Gain on valuation of cash flow hedge derivatives	20	-	-	-	-	1,706	1,706	-	1,706
Total comprehensive income for the year		-	-	-	44,480,181	5,423,782	49,903,963	1,386,561	51,290,524
Dividends declared	19	-	-	-	(9,808,728)	-	(9,808,728)	(87,444)	(9,896,172)
Transactions with non-controlling interests		-	-	-	-	-	-	(973)	(973)
Changes in consolidated entities		-	-	-	-	-	-	204,471	204,471
Purchase of treasury shares	20	-	-	-	-	(8,189,263)	(8,189,263)	-	(8,189,263)
Retirement of treasury shares		-	-	-	(3,049,041)	3,049,041	-	-	-
Share-based payment		-	-	-	-	711,447	711,447	-	711,447
Others		-	-	-	-	8,233	8,233	-	8,233
Total transactions with owners		-	-	-	(12,857,769)	(4,420,542)	(17,278,311)	116,054	(17,162,257)
Balance as of December 31, 2025		119,467	778,047	4,403,893	402,135,600	16,876,248	424,313,255	12,007,082	436,320,337

※ The above interim consolidated statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(In thousands of US dollars (Note 2.18))

For the year ended December 31, 2025	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Equity attributable to owners of the parent company	Non- controlling interests	Total
Balance as of January 1, 2025		84,020	547,194	3,097,221	260,578,834	11,163,355	275,470,624	7,387,704	282,858,328
Profit for the year		-	-	-	31,128,361	-	31,128,361	665,208	31,793,569
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	-	-	-	154,179	2,808,910	2,963,089	327,147	3,290,236
Share of other comprehensive income of associates and joint ventures, net of tax	9, 20	-	-	-	-	236,484	236,484	501	236,985
Foreign currency translation differences for foreign operations, net of tax	20	-	-	-	-	705,490	705,490	(30,317)	675,173
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	-	-	-	-	62,417	62,417	12,618	75,035
Gain on valuation of cash flow hedge derivatives	20	-	-	-	-	1,200	1,200	-	1,200
Total comprehensive income for the year		-	-	-	31,282,540	3,814,501	35,097,041	975,157	36,072,198
Dividends declared	19	-	-	-	(6,898,396)	-	(6,898,396)	(61,499)	(6,959,895)
Transactions with non-controlling interests		-	-	-	-	-	-	(684)	(684)
Changes in consolidated entities	33	-	-	-	-	-	-	143,803	143,803
Purchase of treasury shares	20	-	-	-	-	(5,759,440)	(5,759,440)	-	(5,759,440)
Retirement of treasury shares	18	-	-	-	(2,144,365)	2,144,365	-	-	-
Share-based payment	20	-	-	-	-	500,355	500,355	-	500,355
Others		-	-	-	-	5,789	5,789	-	5,789
Total transactions with owners		-	-	-	(9,042,761)	(3,108,931)	(12,151,692)	81,620	(12,070,072)
Balance as of December 31, 2025		84,020	547,194	3,097,221	282,818,613	11,868,925	298,415,973	8,444,481	306,860,454

※ The above interim consolidated statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(In millions of Korean won)

For the year ended December 31, 2024	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Equity attributable to owners of the parent company	Non-controlling interests	Total
Balance as of January 1, 2024		119,467	778,047	4,403,893	346,652,238	1,280,130	353,233,775	10,444,090	363,677,865
Profit for the year		-	-	-	33,621,363	-	33,621,363	829,988	34,451,351
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	-	-	-	49,024	1,960,896	2,009,920	290,246	2,300,166
Share of other comprehensive income (loss) of associates and joint ventures, net of tax	9, 20	-	-	-	-	239,431	239,431	(5,685)	233,746
Foreign currency translation differences for foreign operations, net of tax	20	-	-	-	-	14,963,848	14,963,848	152,251	15,116,099
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	-	-	-	-	(747,417)	(747,417)	(18,661)	(766,078)
Loss on valuation of cash flow hedge derivatives	20	-	-	-	-	(38,946)	(38,946)	-	(38,946)
Total comprehensive income for the year		-	-	-	33,670,387	16,377,812	50,048,199	1,248,139	51,296,338
Dividends declared	19	-	-	-	(9,809,437)	-	(9,809,437)	(1,102,625)	(10,912,062)
Transactions with non-controlling interests		-	-	-	-	-	-	(8,511)	(8,511)
Changes in consolidated entities		-	-	-	-	-	-	(76,626)	(76,626)
Purchase of treasury shares		-	-	-	-	(1,811,775)	(1,811,775)	-	(1,811,775)
Others		-	-	-	-	26,841	26,841	-	26,841
Total transactions with owners		-	-	-	(9,809,437)	(1,784,934)	(11,594,371)	(1,187,762)	(12,782,133)
Balance as of December 31, 2024		119,467	778,047	4,403,893	370,513,188	15,873,008	391,687,603	10,504,467	402,192,070

※ The above interim consolidated statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(In thousands of US dollars (Note 2.18))

For the year ended December 31, 2024	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Equity attributable to owners of the parent company	Non-controlling interests	Total
Balance as of January 1, 2024		84,020	547,194	3,097,221	243,797,627	900,305	248,426,367	7,345,242	255,771,609
Profit for the year		-	-	-	23,645,624	-	23,645,624	583,724	24,229,348
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	-	-	-	34,478	1,379,082	1,413,560	204,128	1,617,688
Share of other comprehensive income (loss) of associates and joint ventures, net of tax	9, 20	-	-	-	-	168,390	168,390	(3,998)	164,392
Foreign currency translation differences for foreign operations, net of tax	20	-	-	-	-	10,523,949	10,523,949	107,077	10,631,026
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	-	-	-	-	(525,652)	(525,652)	(13,125)	(538,777)
Loss on valuation of cash flow hedge derivatives	20	-	-	-	-	(27,390)	(27,390)	-	(27,390)
Total comprehensive income for the year		-	-	-	23,680,102	11,518,379	35,198,481	877,806	36,076,287
Dividends declared	19	-	-	-	(6,898,895)	-	(6,898,895)	(775,467)	(7,674,362)
Transactions with non-controlling interests		-	-	-	-	-	-	(5,986)	(5,986)
Changes in consolidated entities		-	-	-	-	-	-	(53,891)	(53,891)
Purchase of treasury shares		-	-	-	-	(1,274,206)	(1,274,206)	-	(1,274,206)
Others		-	-	-	-	18,877	18,877	-	18,877
Total transactions with owners		-	-	-	(6,898,895)	(1,255,329)	(8,154,224)	(835,344)	(8,989,568)
Balance as of December 31, 2024		84,020	547,194	3,097,221	260,578,834	11,163,355	275,470,624	7,387,704	282,858,328

※ The above interim consolidated statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	For the years ended December 31,			
		2025	2024	2025	2024
		KRW	KRW	USD	USD
Operating activities					
Profit for the year		45,206,805	34,451,351	31,793,569	24,229,348
Adjustments	27	52,395,616	42,947,079	36,849,400	30,204,322
Changes in assets and liabilities arising from operating activities	27	(9,613,906)	(1,567,557)	(6,761,380)	(1,102,450)
Cash generated from operations		87,988,515	75,830,873	61,881,589	53,331,220
Interest received		4,680,553	4,008,359	3,291,794	2,819,045
Interest paid		(469,730)	(675,049)	(330,357)	(474,756)
Dividends received		253,105	268,482	178,007	188,821
Income tax paid		(7,137,295)	(6,450,044)	(5,019,601)	(4,536,261)
Net cash provided by operating activities		85,315,148	72,982,621	60,001,432	51,328,069
Investing activities					
Net increase in short-term financial instruments		(6,701,150)	(32,976,756)	(4,712,863)	(23,192,277)
Net decrease in short-term financial assets at amortized cost		-	620,858	-	436,644
Net decrease (increase) in short-term financial assets at fair value through profit or loss		11,163	(9,735)	7,851	(6,847)
Disposal of long-term financial instruments		4,519,179	4,100,008	3,178,301	2,883,501
Acquisition of long-term financial instruments		(13,533,556)	(3,987,279)	(9,518,037)	(2,804,220)
Disposal of financial assets at fair value through other comprehensive income		851,834	389,680	599,088	274,059
Acquisition of financial assets at fair value through other comprehensive income		(129,636)	(185,876)	(91,172)	(130,725)
Disposal of financial assets at fair value through profit or loss		142,584	309,970	100,278	217,999
Acquisition of financial assets at fair value through profit or loss		(146,774)	(70,982)	(103,225)	(49,921)
Disposal of investment in associates and joint ventures		6,643	33,178	4,672	23,334
Acquisition of investment in associates and joint ventures		(325,146)	(11,710)	(228,672)	(8,236)
Disposal of property, plant and equipment		149,828	156,191	105,373	109,848
Acquisition of property, plant and equipment		(47,522,179)	(51,406,355)	(33,421,952)	(36,153,661)
Disposal of intangible assets		13,554	15,869	9,532	11,161
Acquisition of intangible assets		(4,630,970)	(2,335,284)	(3,256,923)	(1,642,386)
Receipt of government grants		1,722,357	-	1,211,319	-
Cash outflow from business combinations		(3,131,539)	(142,156)	(2,202,385)	(99,977)
Cash inflow from business divestiture		418,093	-	294,041	-
Cash inflow from disposal of held-for-sale assets		-	101,563	-	71,428
Cash inflow (outflow) from other investing activities		(226,491)	17,114	(159,289)	12,037
Net cash used in investing activities		(68,512,206)	(85,381,702)	(48,184,063)	(60,048,239)

※ The above interim consolidated statements of cash flows should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd. and its subsidiaries
CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	For the years ended December 31,			
		2025	2024	2025	2024
		KRW	KRW	USD	USD
Financing activities					
Net increase in short-term borrowings	27	4,655,349	5,871,346	3,274,068	4,129,269
Increase in long-term borrowings	27	2,807,001	404,954	1,974,140	284,801
Repayment of debentures and long-term borrowings	27	(2,852,971)	(1,364,508)	(2,006,471)	(959,647)
Dividends paid		(9,897,183)	(10,888,749)	(6,960,606)	(7,657,966)
Purchase of treasury shares		(8,189,263)	(1,811,775)	(5,759,440)	(1,274,206)
Transactions with non-controlling interests		(973)	(8,511)	(684)	(5,987)
Net cash used in financing activities		(13,478,040)	(7,797,243)	(9,478,993)	(5,483,736)
Effect of foreign exchange rate changes		825,897	4,821,010	580,846	3,390,576
Net increase (decrease) in cash and cash equivalents		4,150,799	(15,375,314)	2,919,222	(10,813,330)
Cash and cash equivalents					
Beginning of the year		53,705,579	69,080,893	37,770,686	48,584,016
End of the year		57,856,378	53,705,579	40,689,908	37,770,686

※ The above interim consolidated statements of cash flows should be read in conjunction with the accompanying notes.

3. Notes to consolidated financial statements

As of December 31, 2025 and 2024, and
For the years ended December 31, 2025 and 2024

1. General Information

1.1 Company Overview

Samsung Electronics Co., Ltd. (“SEC”) was incorporated under the laws of the Republic of Korea in 1969 and listed its shares on the Korea Stock Exchange in 1975. SEC and its subsidiaries (collectively referred to as the “Company”) operate four business divisions: DX, DS, SDC and Harman. DX (Device eXperience) division comprises businesses for digital televisions, refrigerators, smartphones and network systems. DS (Device Solutions) division comprises businesses for memory, foundry, and system Large Scale Integration (LSI). SDC includes display panels products. Harman division includes connected car systems, audio and visual products, enterprise automation solutions and connected services. SEC is domiciled in the Republic of Korea and is located in Suwon, the Republic of Korea.

These consolidated financial statements have been prepared in accordance with Korean International Financial Reporting Standards (“Korean IFRS”) 1110, Consolidated Financial Statements. SEC, as the controlling company, consolidates its 308 subsidiaries, including Samsung Display and Samsung Electronics America. The Company also applies the equity method of accounting for its 33 associates and joint ventures, including Samsung Electro-Mechanics Co., Ltd.

1.2 Consolidated Subsidiaries

The consolidated subsidiaries as of December 31, 2025 are as follows:

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
	Samsung Electronics America, Inc. (SEA)	Sale of electronic devices	100.0
	Samsung International, Inc. (SII)	Manufacture of electronic devices	100.0
	Samsung Mexicana S.A. de C.V (SAMEX)	Manufacture of electronic devices	100.0
	Samsung Electronics Home Appliances America, LLC (SEHA)	Manufacture of home appliances	100.0
	Samsung Research America, Inc. (SRA)	Research and Development (R&D)	100.0
	Samsung Next LLC (SNX)	Management of overseas subsidiaries	100.0
	Samsung Next Fund LLC (SNXF)	Technology business, venture capital investments	100.0
	NeuroLogica Corp.	Manufacture and sale of medical equipment	100.0
	Samsung Lennox HVAC North America, LLC	Sale of air conditioning products	50.1
	Joyent, Inc.	Cloud services	100.0
	SmartThings, Inc.	Sale of smart home electronics	100.0
America	TeleWorld Solutions, Inc. (TWS)	Deployment and optimization of network devices	100.0
	Xealth Inc.	Digital health care	100.0
	Samsung Semiconductor, Inc. (SSI)	Sale of semiconductor and display panels	100.0
	Samsung Federal, Inc. (SFI)	R&D	100.0
	Samsung Austin Semiconductor LLC. (SAS)	Manufacture of semiconductors	100.0
	Samsung Oak Holdings, Inc. (SHI)	Management of overseas subsidiaries	100.0
	SEMES America, Inc.	Maintenance of semiconductor equipment	100.0
	Samsung Display America Holdings, Inc. (SDAH)	Management of overseas subsidiaries	100.0
	eMagin Corporation	Development and manufacture of display panels	100.0
	Samsung Electronics Canada, Inc. (SECA)	Sale of electronic devices	100.0
	AdGear Technologies Inc.	Digital advertising platforms	100.0
	Sonio Corporation	Sale of medical software	100.0
	RAINBOW ROBOTICS USA Co., Ltd.	Sale of robots	100.0

(*) Ownership represents the Company’s ownership of the voting rights in each entity, including subsidiaries’ ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
	Samsung Eletronica da Amazonia Ltda. (SEDA)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Mexico S.A. De C.V. (SEM)	Sale of electronic devices	100.0
	Samsung Electronics Digital Appliance Mexico, SA de CV (SEDAM)	Manufacture of home appliances	100.0
	Samsung Electronics Latinoamerica (Zona Libre), S.A. (SELA)	Sale of electronic devices	100.0
	Samsung Electronics Latinoamerica Miami, Inc. (SEMI)	Sale of electronic devices	100.0
	Samsung Electronica Colombia S.A. (SAMCOL)	Sale of electronic devices	100.0
	Samsung Electronics Argentina S.A. (SEASA)	Marketing and services	100.0
	Samsung Electronics Chile Limitada (SECH)	Sale of electronic devices	100.0
	Samsung Electronics Peru S.A.C. (SEPR)	Sale of electronic devices	100.0
	Samsung Electronics Venezuela, C.A. (SEVEN)	Marketing and services	100.0
	Samsung Electronics Panama. S.A. (SEPA)	Consulting	100.0
	SEMCO LLC	Manufacture and sale of air conditioning products	100.0
	SEMCO Duct & Acoustical Products Inc	Manufacture and sale of air conditioning products	100.0
	Woods Air Movement Ltd.	Manufacture and sale of air conditioning products	100.0
	Harman International Industries, Inc.	Management of overseas subsidiaries	100.0
	Harman Becker Automotive Systems, Inc.	Manufacture and sale of audio products and R&D	100.0
	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Manufacture and sale of audio products	100.0
	Harman de Mexico, S. de R.L. de C.V.	Manufacture of audio products	100.0
	Harman do Brasil Industria Eletronica e Participacoes Ltda.	Sale of audio products and R&D	100.0
	Harman International Industries Canada Ltd.	Sale of audio products	100.0
America	Harman International Mexico, S. de R.L. de C.V.	Sale of audio products	100.0
	Harman KG Holding, LLC	Management of overseas subsidiaries	100.0
	Harman Professional, Inc.	Sale of audio products and R&D	100.0
	Roon Labs, LLC.	Sale of audio products	100.0
	Viper Holdings Corporation	Management of overseas subsidiaries	100.0
	DEI Holdings, Inc.	Management of overseas subsidiaries	100.0
	DEI Sales, Inc.	Sale of audio products	100.0
	Sound United, LLC	Sale of audio products	100.0
	Sound United Canada Inc.	Sale of audio products	100.0
	Polk Audio, LLC	Sale of audio products	100.0
	D&M Holdings U.S. Inc.	Sale of audio products	100.0
	Boston Acoustics, Inc.	Sale of audio products	100.0
	D&M Premium Sound Solutions, LLC	Sale of audio products	100.0
	Denon Electronics (USA), LLC	Sale of audio products	100.0
	Digital Networks North America Inc.	Sale of audio products	100.0
	Marantz America, LLC	Sale of audio products	100.0
	D&M Sales & Marketing Americas, LLC	Sale of audio products	100.0
	The Speaker Company	Sale of audio products	100.0
	Definitive Technology, LLC	Sale of audio products	100.0
	Equity International, LLC	Sale of audio products	100.0
	Beijing Integrated Circuit Industry International Fund, L.P	Venture capital investments	61.4
	China Materialia New Materials 2016 Limited Partnership	Venture capital investments	99.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
	Samsung Electronics (UK) Ltd. (SEUK)	Sale of electronic devices	100.0
	Samsung Electronics Ltd. (SEL)	Management of overseas subsidiaries	100.0
	Samsung Semiconductor Europe Limited (SSEL)	Sale of semiconductor and display panels	100.0
	Samsung Electronics GmbH (SEG)	Sale of electronic devices	100.0
	Samsung Electronics Holding GmbH (SEHG)	Management of overseas subsidiaries	100.0
	Samsung Semiconductor Europe GmbH (SSEG)	Sale of semiconductor and display panels	100.0
	Samsung Electronics France S.A.S (SEF)	Sale of electronic devices	100.0
	Samsung Electronics Italia S.P.A. (SEI)	Sale of electronic devices	100.0
	Samsung Electronics Iberia, S.A. (SESA)	Sale of electronic devices	100.0
	Samsung Electronics Portuguesa, Unipessoal, Lda. (SEP)	Sale of electronic devices	100.0
	Samsung Electronics Hungarian Private Co. Ltd. (SEH)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Europe Logistics B.V. (SELS)	Logistics	100.0
	Samsung Electronics Benelux B.V. (SEBN)	Sale of electronic devices	100.0
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	Management of overseas subsidiaries	100.0
	Samsung Electronics Nordic Aktiebolag (SENA)	Sale of electronic devices	100.0
	Samsung Electronics Slovakia s.r.o (SESK)	Manufacture of TV and monitors	100.0
	Samsung Electronics Polska, SP.Zo.o (SEPOL)	Sale of electronic devices	100.0
	Samsung Electronics Poland Manufacturing SP.Zo.o (SEPM)	Manufacture of home appliances	100.0
	Samsung Electronics Romania LLC (SEROM)	Sale of electronic devices	100.0
	Samsung Electronics Austria GmbH (SEAG)	Sale of electronic devices	100.0
	Samsung Electronics Switzerland GmbH (SESG)	Sale of electronic devices	100.0
	Samsung Electronics Czech and Slovak s.r.o. (SECZ)	Sale of electronic devices	100.0
	Samsung Electronics Baltics SIA (SEB)	Sale of electronic devices	100.0
Europe/CIS	Samsung Electronics Greece S.M.S.A (SEGR)	Sale of electronic devices	100.0
	Samsung Electronics Air Conditioner Europe B.V. (SEACE)	Sale of air conditioning products	100.0
	Samsung Nanoradio Design Center (SNDC)	R&D	100.0
	Samsung Denmark Research Center ApS (SDRC)	R&D	100.0
	Samsung Cambridge Solution Centre Limited (SCSC)	R&D	100.0
	SAMSUNG Zhilabs, S.L.	Development and sale of network solutions	100.0
	FOODIENT LTD.	R&D	100.0
	Oxford Semantic Technologies Limited (OST)	R&D	100.0
	Sonio SAS	Sale of software and R&D	100.0
	Samsung Electronics Rus Company LLC (SERC)	Sale of electronic devices	100.0
	Samsung Electronics Rus Kaluga LLC (SERK)	Manufacture of TV	100.0
	Samsung Electronics Ukraine Company LLC (SEUC)	Sale of electronic devices	100.0
	Samsung R&D Institute Ukraine (SRUKR)	R&D	100.0
	Samsung Electronics Central Eurasia LLP (SECE)	Sale of electronic devices	100.0
	Samsung R&D Institute Rus LLC (SRR)	R&D	100.0
	Samsung Electronics Caucasus Co. Ltd (SECC)	Marketing	100.0
	Samsung Electronics Uzbekistan Ltd. (SEUZ)	Marketing	100.0
	AKG Acoustics GmbH	Manufacture and sale of audio products	100.0
	Apostera UA, LLC	Connected Service Provider	100.0
	Harman Audio Iberia Espana Sociedad Limitada	Sale of audio products	100.0
	Harman Becker Automotive Systems GmbH	Manufacture and sale of audio products and R&D	100.0
	Harman Becker Automotive Systems Italy S.R.L.	Sale of audio products	100.0
	Harman Becker Automotive Systems Manufacturing Kft	Manufacture of audio products and R&D	100.0
	Harman Belgium SA	Sale of audio products	100.0
	Harman Finland Oy	Connected service provider	100.0
	Harman Connected Services GmbH	Connected service provider	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
	Harman Connected Services Poland Sp.zoo	Connected service provider	100.0
	Harman Consumer Nederland B.V.	Sale of audio products	100.0
	Harman Deutschland GmbH	Sale of audio products	100.0
	Harman France SNC	Sale of audio products	100.0
	Harman Holding GmbH & Co. KG	Management company	100.0
	Harman Hungary Financing Ltd.	Financing company	100.0
	Harman Inc. & Co. KG	Management of overseas subsidiaries	100.0
	Harman International Estonia OU	R&D	100.0
	Harman International Industries Limited	Sale of audio products and R&D	100.0
	Harman International Romania SRL	R&D	100.0
	Harman Management GmbH	Management of overseas subsidiaries	100.0
	Harman Professional Kft	Manufacture of audio products and R&D	100.0
	Harman Professional Denmark ApS	Sale of audio products and R&D	100.0
	Red Bend Software SAS	Software design	100.0
	Harman Connected Services OOO	Connected service provider	100.0
	Harman RUS CIS LLC	Sale of audio products	100.0
	D&M Europe B.V.	Sale of audio products	100.0
	D&M Audiovisual Ltd.	Sale of audio products	100.0
	D&M France SAS	Sale of audio products	100.0
	D&M Germany GmbH	Sale of audio products	100.0
	B&W Group Ltd	Sale of audio products	100.0
	B&W Group Belgium B.V.	Sale of audio products	100.0
	B&W Loudspeakers Nederland B.V.	Sale of audio products	100.0
Europe/CIS	B&W Loudspeakers Group Espana S.A.	Sale of audio products	100.0
	B&W Loudspeakers Ltd.	Sale of audio products	100.0
	B&W Group (Schweiz) GmbH	Sale of audio products	100.0
	B&W Group (Logistics) Ltd.	Sale of audio products	100.0
	B&W Group Germany GmbH	Sale of audio products	100.0
	B&W Group France SARL	Sale of audio products	100.0
	B&W Group Finland Oy	Sale of audio products	100.0
	Marantz Italy Srl	Sale of audio products	51.0
	Bowers & Wilkins Ltd.	Sale of audio products	100.0
	FlaktGroup Austria GmbH	Sale of air conditioning products	100.0
	Flakt Woods SA	Sale of air conditioning products	100.0
	Flakt Elve NV	Sale of air conditioning products	100.0
	FlaktGroup Belgium N.V.	Sale of air conditioning products	100.0
	FlaktGroup Switzerland SA	Management of overseas subsidiaries	100.0
	FlaktGroup Czech Republic a.s.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup Holding GmbH	Management of overseas subsidiaries	100.0
	FlaktGroup Deutschland GmbH	Sale of air conditioning products	100.0
	FlaktGroup Wurzen GmbH	Manufacture of air conditioning products	100.0
	SE Electronic GmbH	Manufacture and sale of air conditioning products	100.0
	Woods Air Movement GmbH	Sale of air conditioning products	100.0
	FlaktGroup A/S	Sale of air conditioning products	100.0
	FlaktGroup Eesti OU	Sale of air conditioning products	100.0
	Ventilation Holding Finland OY	Management of overseas subsidiaries	100.0
	FlaktGroup Finland OY	Manufacture and sale of air conditioning products	100.0
	FlaktGroup France SAS	Sale of air conditioning products	100.0

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Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
Europe/CIS	Woods Holdings Ltd.	Management of overseas subsidiaries	100.0
	Flakt Woods Ltd.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup UK Ltd.	Sale of air conditioning products	100.0
	FlaktGroup Ireland Ltd.	Sale of air conditioning products	100.0
	FlaktGroup Italy S.r.l.	Sale of air conditioning products	100.0
	FlaktGroup Baltics UAB	Sale of air conditioning products	100.0
	Flakt Woods (Luxembourg) S.a.r.l.	Management of overseas subsidiaries	100.0
	Flakt Woods ACS S.a.r.l.	Management of overseas subsidiaries	100.0
	FlaktGroup Latvia SIA	Sale of air conditioning products	100.0
	FlaktGroup Netherlands B.V.	Sale of air conditioning products	100.0
	FlaktGroup Poland Sp. z.o.o.	Sale of air conditioning products	100.0
	FlaktGroup Romania s.r.l.	Sale of air conditioning products	100.0
	Ventilation Holding Sweden AB	Management of overseas subsidiaries	100.0
	Fusilli HoldCo AB	Management of overseas subsidiaries	100.0
	FlaktGroup Sweden AB	Manufacture and sale of air conditioning products	100.0
Forvaltnings bolaget Ljungarum HB	Management of overseas subsidiaries	100.0	
Stromboli investissements SAS	Management of overseas subsidiaries	100.0	
Middle East & Africa	Samsung Gulf Electronics Co., Ltd. (SGE)	Sale of electronic devices	100.0
	Samsung Electronics Turkiye (SETK)	Sale of electronic devices	100.0
	Samsung Electronics Industry and Commerce Ltd. (SETK-P)	Manufacture of electronic devices	100.0
	Samsung Electronics Levant Co., Ltd. (SELV)	Sale of electronic devices	100.0
	Samsung Electronics Maghreb Arab (SEMAG)	Sale of electronic devices	100.0
	Samsung Electronics Egypt S.A.E (SEEG)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Israel Ltd. (SEIL)	Marketing	100.0
	Samsung Electronics Tunisia S.A.R.L (SETN)	Marketing	100.0
	Samsung Electronics Pakistan(Private) Ltd. (SEPAK)	Marketing	100.0
	Samsung Electronics Middle East and North Africa (SEMENA)	Management of overseas subsidiaries	100.0
	Samsung Electronics Saudi Arabia Ltd. (SESAR)	Sale of electronic devices	100.0
	Samsung Semiconductor Israel R&D Center, Ltd. (SIRC)	R&D	100.0
	Corephotonics Ltd.	R&D	100.0
	Samsung Electronics South Africa(Pty) Ltd. (SSA)	Sale of electronic devices	100.0
	Samsung Electronics South Africa Production (Pty) Ltd. (SSAP)	Manufacture of TV and monitors	100.0
	Samsung Electronics West Africa Ltd. (SEWA)	Marketing	100.0
	Samsung Electronics East Africa Ltd. (SEEA)	Marketing	100.0
	FlaktWoods LLC	Sale of air conditioning products	100.0
	FlaktGroup Havalandirma Sanayi A.S.	Manufacture and sale of air conditioning products	100.0
	Harman Industries Holdings Mauritius Ltd.	Management of overseas subsidiaries	100.0
Red Bend Ltd.	Manufacture of audio products	100.0	

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Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
	Samsung Asia Pte. Ltd. (SAPL)	Management of overseas subsidiaries	100.0
	Samsung Electronics Singapore Pte. Ltd. (SESP)	Sale of electronic devices	100.0
	Samsung Malaysia Electronics (SME) Sdn. Bhd. (SME)	Sale of electronic devices	100.0
	Samsung Electronics Display (M) Sdn. Bhd. (SDMA)	Manufacture of electronic devices	100.0
	Samsung Electronics (M) Sdn. Bhd. (SEMA)	Manufacture of home appliances	100.0
	Samsung Vina Electronics Co., Ltd. (SAVINA)	Sale of electronic devices	100.0
	Samsung Electronics Vietnam Co., Ltd. (SEV)	Manufacture of electronic devices	100.0
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	Manufacture of communication equipment	100.0
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	Manufacture and sale of electronic devices	100.0
	Samsung Display Vietnam Co., Ltd. (SDV)	Manufacture of display panels	100.0
	PT Samsung Electronics Indonesia (SEIN)	Manufacture and sale of electronic devices	100.0
	PT Samsung Telecommunications Indonesia (STIN)	Sale of electronic devices and services	100.0
	Thai Samsung Electronics Co., Ltd. (TSE)	Manufacture and sale of electronic devices	91.8
	Laos Samsung Electronics Sole Co., Ltd (LSE)	Marketing	100.0
	Samsung Electronics Philippines Corporation (SEPCO)	Sale of electronic devices	100.0
	Samsung Electronics Australia Pty. Ltd. (SEAU)	Sale of electronic devices	100.0
	Samsung Electronics New Zealand Limited (SENZ)	Sale of electronic devices	100.0
Asia (Excluding China)	Samsung India Electronics Private Ltd. (SIEL)	Manufacture and sale of electronic devices	100.0
	Red Brick Lane Marketing Solutions Pvt. Ltd.	Marketing	100.0
	Samsung Display Noida Private Limited (SDN)	Manufacture of display panels	100.0
	Samsung R&D Institute India-Bangalore Private Limited (SRIBangalore)	R&D	100.0
	Samsung R&D Institute Bangladesh Limited (SRBD)	R&D	100.0
	Samsung Nepal Services Pvt, Ltd (SNSL)	Service	100.0
	Samsung Japan Corporation (SJC)	Sale of semiconductor and display panels	100.0
	Samsung R&D Institute Japan Co. Ltd. (SRJ)	R&D	100.0
	Samsung Electronics Japan Co., Ltd. (SEJ)	Sale of electronic devices	100.0
	FläktGroup India Private Ltd.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup Singapore Pte. Ltd.	Sale of air conditioning products	100.0
	Harman International (India) Private Limited	Sale of audio products and R&D	100.0
	Harman International Industries PTY Ltd.	Management of overseas subsidiaries	100.0
	Harman International (Thailand) Co., Ltd.	Manufacture and sale of audio products	100.0
	Harman International Japan Co., Ltd.	Sale of audio products and R&D	100.0
	Harman Singapore Pte. Ltd.	Sale of audio products	100.0
	D&M Holdings, Inc.	Manufacture and sale of audio products, R&D	100.0
	Sound United Australia Pty Ltd.	R&D	100.0
	Sound United Sales & Marketing Australia Pty Limited	Sale of audio products	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
China	Samsung (CHINA) Investment Co., Ltd. (SCIC)	Sale of electronic devices	100.0
	Samsung Electronics Hong Kong Co., Ltd. (SEHK)	Sale of electronic devices	100.0
	Samsung Electronics Taiwan Co., Ltd. (SET)	Sale of electronic devices	100.0
	Suzhou Samsung Electronics Co., Ltd. (SSEC)	Manufacture of home appliances	88.3
	Samsung Suzhou Electronics Export Co., Ltd. (SSEC-E)	Manufacture of home appliances	100.0
	Samsung Electronics Suzhou Computer Co., Ltd. (SESC)	R&D	100.0
	Tianjin Samsung Telecom Technology Co., Ltd. (TSTC)	Manufacture of communication equipment	90.0
	Beijing Samsung Telecom R&D Center (SRC-Beijing)	R&D	100.0
	Samsung Electronics China R&D Center (SRC-Nanjing)	R&D	100.0
	Samsung Mobile R&D Center China-Guangzhou (SRC-Guangzhou)	R&D	100.0
	Samsung R&D Institute China-Shenzhen (SRC-Shenzhen)	R&D	100.0
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	Sale of semiconductor and display panels	100.0
	Samsung (China) Semiconductor Co., Ltd. (SCS)	Manufacture of semiconductors	100.0
	Samsung SemiConductor Xian Co., Ltd. (SSCX)	Sale of semiconductor and display panels	100.0
	Samsung Electronics Suzhou Semiconductor Co., Ltd. (SESS)	Toll processing of semiconductors	100.0
	Tianjin Samsung LED Co., Ltd. (TSLED)	Manufacture of LED	100.0
	Samsung Semiconductor (China) R&D Co., Ltd. (SSCR)	R&D	100.0
	Samsung Display Dongguan Co., Ltd. (SDD)	Manufacture of display panels	100.0
	Samsung Display Tianjin Co., Ltd. (SDT)	Manufacture of display panels	95.0
	SEMES (XIAN) Co., Ltd.	Semiconductor/FPD equipment services	100.0
	Samsung Semiconductor Investment L.P.I	Technology business, and venture capital investments	99.0
	Harman (China) Technologies Co., Ltd.	Manufacture of audio products	100.0
	Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	Sale of audio products	100.0
	Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	Manufacture of audio products and R&D	100.0
	Harman Commercial (Shanghai) Co., Ltd.	Sale of audio products	100.0
	Harman Holding Limited	Sale of audio products	100.0
	Harman International (China) Holdings Co., Ltd.	Sale of audio products and R&D	100.0
	Harman Technology (Shenzhen) Co., Ltd.	Sale of audio products and R&D	100.0
	Sound United Hong Kong Limited	Management of overseas subsidiaries	100.0
	Sound Electronics (Shenzhen) Co. Ltd.	R&D	100.0
	D&M Sales & Marketing (H.K) Ltd.	Sale of audio products	100.0
	D&M Digital Audio Trading (Shanghai) Ltd.	Management of overseas subsidiaries	100.0
	Marantz Shanghai Trading Ltd.	Management of overseas subsidiaries	100.0
	D&M Shanghai Electronics Ltd.	Sale of audio products	100.0
D&M Sales & Marketing Taiwan Ltd.	Sale of audio products	100.0	
Bowers & Wilkins Trading Zhuhai Company Ltd.	Manufacture of audio products	100.0	
B&W Group Asia Limited	Sale of audio products	100.0	

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)	
	Samsung Display Co., Ltd.	Manufacture and sale of display panels	84.8	
	SU Materials	Manufacture of display panel components	50.0	
	STECO Co., Ltd.	Manufacture of semiconductor components	70.0	
	SEMES Co., Ltd.	Manufacture and sale of semiconductor/FPD	91.5	
	Samsung Electronics Service Co., Ltd.	Repair services for electronic devices	99.3	
	Samsung Electronics Service Customer Satisfaction Co., Ltd.	Call center for repair services for electronic devices	100.0	
	Samsung Electronics Sales Co., Ltd.	Sale of electronic devices	100.0	
	Samsung Electronics Logitech Co., Ltd.	General logistics agency	100.0	
	Samsung Medison Co., Ltd.	Manufacture and sale of medical equipment	68.5	
	Stella Forest of Hope	Manufacture of food	100.0	
	Mirero System Co., Ltd.	Development and supply of semiconductor process defect and quality control software	99.9	
	Harman International Korea	Software development and supply	100.0	
	Rainbow Robotics Co., Ltd.	Manufacture and sale of robots and robot parts	35.0	
	D&M Sales & Marketing Korea Ltd.	Sale of audio products	100.0	
Domestic	Samsung Venture Capital Union #21	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #22	Technology business, Venture capital investments	99.0	
	Samsung Venture Capital Union #26	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #28	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #32	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #33	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #42	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #43	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #45	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #52	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #55	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #56	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #57	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #62	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #67	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #74	Venture capital investments in technology business	99.0	
	Samsung Venture Capital Union #76	Venture capital investments in technology business	73.3	
		Growth Type Private Equity Trust Specialized in Semiconductors	Investment in semiconductor industry	66.7
		System LSI Mutual Benefit Private Equity Trust	Investment in semiconductor industry	62.5
		Semiconductor Ecosystem Private Equity Trust	Investment in semiconductor industry	66.7

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

1.3 Summary of Financial Data of Major Consolidated Subsidiaries

Summary of financial data of major consolidated subsidiaries is as follows:

(1) 2025

<i>(In millions of Korean won)</i>	As of December 31, 2025		For the year ended December 31, 2025	
	Assets	Liabilities	Sales	Profit (loss) for the year
Major subsidiaries^(*1)				
Samsung Display Co., Ltd.	76,710,079	8,779,728	25,993,317	5,522,684
Samsung Electronics America, Inc. (SEA)	52,966,362	20,138,323	41,064,994	1,475,163
Samsung Asia Pte. Ltd. (SAPL)	35,742,415	350,888	-	5,296,559
Samsung Austin Semiconductor LLC. (SAS)	29,787,509	18,505,380	3,755,810	24,977
Samsung Semiconductor, Inc. (SSI)	27,146,631	18,644,812	59,278,787	438,476
Harman and its subsidiaries(*2)	22,395,744	6,618,051	15,752,203	1,150,350
Samsung (China) Semiconductor Co., Ltd. (SCS)	16,042,066	1,114,773	8,635,744	1,105,878
Samsung (CHINA) Investment Co., Ltd. (SCIC)	14,604,846	13,562,847	2,717,013	168,077
Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	14,049,410	4,454,771	36,928,373	2,382,125
Samsung India Electronics Private Ltd. (SIEL)	10,369,065	2,967,992	18,415,931	1,543,542
Shanghai Samsung Semiconductor Co., Ltd. (SSS)	9,474,930	8,969,730	31,954,060	483,630
Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	9,351,798	2,995,765	-	123,913
Samsung Display Vietnam Co., Ltd. (SDV)	7,996,205	2,551,991	20,027,552	877,997
Samsung Electronics Vietnam Co., Ltd. (SEV)	7,975,597	2,450,249	23,759,446	1,555,475
Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	5,263,351	886,695	7,609,150	415,907
Samsung Eletronica da Amazonia Ltda. (SEDA)	4,815,175	1,617,379	7,288,189	(311,121)
Samsung Electronics (UK) Ltd. (SEUK)	3,174,054	2,025,539	6,521,190	205,612
Samsung International, Inc. (SII)	2,658,926	683,405	7,409,501	154,357
SEMES Co., Ltd.	2,637,216	768,123	2,457,516	210,584
Thai Samsung Electronics Co., Ltd. (TSE)	2,324,358	621,508	5,022,979	205,028
Samsung Electronics Mexico S.A. De C.V. (SEM)	2,267,579	813,376	4,280,240	123,815
Samsung Electronics Taiwan Co., Ltd. (SET)	2,115,046	1,784,638	7,146,910	74,236
Samsung Electronics Europe Logistics B.V. (SELS)	2,072,011	1,816,197	16,169,338	(20,337)
Samsung Japan Corporation (SJC)	1,967,890	1,619,589	3,807,767	27,378
Samsung Electronics GmbH (SEG)	1,855,724	1,779,446	6,586,924	(1,692)

(*1) Summary of financial information is based on separate financial statements of each subsidiary.

(*2) Consolidated financial data of an intermediate company that includes Harman International Industries, Inc. and its subsidiaries.

(2) 2024

(In millions of Korean won)

Major subsidiaries ^(*1)	As of December 31, 2024		For the year ended December 31, 2024	
	Assets	Liabilities	Sales	Profit (loss) for the year
Samsung Display Co., Ltd.	67,541,382	8,305,660	25,401,419	5,989,037
Samsung Electronics America, Inc. (SEA)	50,777,503	18,653,435	40,650,074	1,628,652
Samsung Asia Pte. Ltd. (SAPL)	31,226,978	353,722	-	5,326,248
Samsung Austin Semiconductor LLC. (SAS)	27,546,958	16,107,374	4,998,707	1,171,180
Samsung Semiconductor, Inc. (SSI)	21,719,875	13,462,128	46,873,584	779,010
Harman and its subsidiaries(*2)	20,934,732	6,714,174	14,257,130	1,003,560
Samsung (China) Semiconductor Co., Ltd. (SCS)	18,796,411	900,205	11,180,211	1,195,361
Samsung (CHINA) Investment Co., Ltd. (SCIC)	16,111,528	15,246,946	2,754,791	300,719
Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	13,497,264	3,802,597	32,962,634	2,078,833
Samsung India Electronics Private Ltd. (SIEL)	9,561,708	3,226,735	17,048,976	1,408,392
Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	9,093,393	3,452,430	-	195,012
Samsung Electronics Vietnam Co., Ltd. (SEV)	7,819,080	2,167,121	21,294,696	1,359,308
Samsung Display Vietnam Co., Ltd. (SDV)	7,724,664	1,955,376	20,394,839	841,058
Shanghai Samsung Semiconductor Co., Ltd. (SSS)	6,467,878	5,635,634	30,068,460	468,408
Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	4,863,158	807,341	7,003,325	381,576
Samsung Eletronica da Amazonia Ltda. (SEDA)	4,679,383	1,486,272	7,935,236	208,102
Samsung Electronics (UK) Ltd. (SEUK)	3,267,763	2,042,914	6,158,787	181,457
Thai Samsung Electronics Co., Ltd. (TSE)	2,637,138	502,266	4,513,870	166,928
Samsung International, Inc. (SII)	2,484,711	646,678	7,473,309	138,140
Samsung Electronics Taiwan Co., Ltd. (SET)	2,411,145	1,642,510	5,744,458	62,255
SEMES Co., Ltd.	2,365,712	705,818	2,432,656	144,665
Samsung Electronics GmbH (SEG)	2,118,638	2,049,463	6,259,384	(1,661)
Samsung Electronics Mexico S.A. De C.V. (SEM)	2,017,910	845,480	4,086,721	125,857
Samsung Electronics Europe Logistics B.V. (SELS)	1,928,760	1,710,124	15,682,546	(12,249)
Samsung Electronics Benelux B.V. (SEBN)	1,894,968	726,412	2,918,779	12,514

(*1) Summary of financial information is based on separate financial statements of each subsidiary.

(*2) Consolidated financial data of an intermediate company that includes Harman International Industries, Inc. and its subsidiaries.

1.4 Changes in Consolidation Scope

Changes in consolidation scope during the nine-month period ended December 31, 2025 are as follows:

Change	Region	Subsidiary	Description	
Newly included	Domestic	Rainbow Robotics Co., Ltd.	Acquisition	
		D&M Sales & Marketing Korea Ltd.	Acquisition	
		Samsung Venture Capital Union #74	Establishment	
		Samsung Venture Capital Union #76	Establishment	
	America	RAINBOW ROBOTICS USA Co., Ltd.	Acquisition	
		Harman Connected Services US Midco, LLC	Establishment	
		Viper Holdings Corporation	Acquisition	
		DEI Holdings, Inc.	Acquisition	
		DEI Sales, Inc.	Acquisition	
		Sound United, LLC	Acquisition	
		Sound United Canada Inc.	Acquisition	
		Polk Audio, LLC	Acquisition	
		D&M Holdings U.S. Inc.	Acquisition	
		Boston Acoustics, Inc.	Acquisition	
		D&M Premium Sound Solutions, LLC	Acquisition	
		Denon Electronics (USA), LLC	Acquisition	
		Digital Networks North America Inc.	Acquisition	
		Marantz America, LLC	Acquisition	
		D&M Sales & Marketing Americas, LLC	Acquisition	
		The Speaker Company	Acquisition	
		Definitive Technology, LLC	Acquisition	
		Equity International, LLC	Acquisition	
		Xealth Inc.	Acquisition	
		SEMCO LLC	Acquisition	
		SEMCO Duct & Acoustical Products Inc	Acquisition	
		Woods Air Movement Ltd.	Acquisition	
		Europe/CIS	D&M Europe B.V.	Acquisition
			D&M Audiovisual Ltd.	Acquisition
			D&M France SAS	Acquisition
			D&M Germany GmbH	Acquisition
			B&W Group Ltd.	Acquisition
			B&W Group Belgium B.V.	Acquisition
			B&W Loudspeakers Nederland B.V.	Acquisition
			B&W Loudspeakers Group Espana S.A.	Acquisition
			B&W Loudspeakers Ltd.	Acquisition
			B&W Group (Schweiz) GmbH	Acquisition
			B&W Group (Logistics) Ltd.	Acquisition
			B&W Group Germany GmbH	Acquisition
			B&W Group France SARL	Acquisition
			B&W Group Finland Oy	Acquisition
Marantz Italy Srl	Acquisition			
Bowers & Wilkins Ltd.	Acquisition			
FläktGroup Austria GmbH	Acquisition			
Fläkt Woods SA	Acquisition			
Fläkt Elve NV	Acquisition			
FläktGroup Belgium N.V.	Acquisition			

Change	Region	Subsidiary	Description	
Newly included	Europe/CIS	FläktGroup Switzerland SA	Acquisition	
		FläktGroup Czech Republic a.s.	Acquisition	
		FläktGroup Holding GmbH	Acquisition	
		FläktGroup Deutschland GmbH	Acquisition	
		FläktGroup Wurzen GmbH	Acquisition	
		SE Electronic GmbH	Acquisition	
		Woods Air Movement GmbH	Acquisition	
		FläktGroup A/S	Acquisition	
		FläktGroup Eesti OU	Acquisition	
		Ventilation Holding Finland OY	Acquisition	
		FläktGroup Finland OY	Acquisition	
		FläktGroup France SAS	Acquisition	
		Woods Holdings Ltd.	Acquisition	
		Fläkt Woods Ltd.	Acquisition	
		FläktGroup UK Ltd.	Acquisition	
		FlaktGroup Ireland Ltd.	Acquisition	
		FlaktGroup Italy S.r.l.	Acquisition	
		FläktGroup Baltics UAB	Acquisition	
		Fläkt Woods (Luxembourg) S.a.r.l	Acquisition	
		Fläkt Woods ACS S.a.r.l	Acquisition	
		FlaktGroup Latvija SIA	Acquisition	
		FläktGroup Netherlands B.V.	Acquisition	
		FläktGroup Poland Sp. z.o.o.	Acquisition	
		FläktGroup Romania s.r.l	Acquisition	
		Ventilation Holding Sweden AB	Acquisition	
		Fusilli HoldCo AB	Acquisition	
		FläktGroup Sweden AB	Acquisition	
		Förvaltnings bolaget Ljungarum HB	Acquisition	
		Stromboli investissements SAS	Acquisition	
		Middle East & Africa	FlaktWoods LLC	Acquisition
			FlaktGroup Havalandirma Sanayi A.S.	Acquisition
		Asia (Excluding China)	D&M Holdings, Inc.	Acquisition
			Sound United Australia Pty Ltd.	Acquisition
			Sound United Sales & Marketing Australia Pty Limited	Acquisition
			FläktGroup India Private Ltd.	Acquisition
			FlaktGroup Singapore Pte. Ltd.	Acquisition
China	Sound United Hong Kong Limited	Acquisition		
	Sound Electronics (Shenzhen) Co. Ltd.	Acquisition		
	D&M Sales & Marketing (H.K) Ltd.	Acquisition		
	D&M Digital Audio Trading (Shanghai) Ltd.	Acquisition		
	Marantz Shanghai Trading Ltd.	Acquisition		
	D&M Shanghai Electronics Ltd.	Acquisition		
	D&M Sales & Marketing Taiwan Ltd.	Acquisition		
	Bowers & Wilkins Trading Zhuhai Company Ltd.	Acquisition		
B&W Group Asia Limited	Acquisition			

Change	Region	Subsidiary	Description
Excluded	Domestic	Samsung Venture Capital Union #37	Liquidation
		Harman Connected Services, Inc.	Sale
	America	Harman Connected Services Engineering Corp.	Sale
		Harman Connected Services US Midco, LLC	Sale
	Europe/CIS	Studer Professional Audio GmbH	Liquidation
		Harman Connected Services AB.	Sale
		Harman Connected Services UK Ltd.	Sale
	Middle East & Africa	Harman Connected Services Mauritius Pvt. Ltd.	Sale
		Harman Connected Services Morocco	Sale
	Asia (Excluding China)	Harman Connected Services Corp. India Pvt. Ltd.	Sale
	China	Harman Connected Services Solutions (Chengdu) Co., Ltd.	Sale

2. Material Accounting Policies

The followings are material accounting policies applied on the consolidated financial statements. Unless mentioned otherwise, these policies are consistent throughout the accounting periods denoted.

2.1 Basis of Presentation

The Company's consolidated financial statements have been written in accordance with the Korean International Financial Reporting Standards ("Korean IFRS"). The Korean IFRS refers to standards selected by the Republic of Korea among accounting standards and interpretations published by International Accounting Standards Board (IASB).

The Korean IFRS permits application of material accounting estimates on the financial statements and requires management's judgements in applying accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are material to the financial statements are disclosed in Note 3.

2.2 Changes in Accounting Policies and Disclosures

(A) New and amended standards adopted by the Company

The Company applied the following amended standards for the first time for the annual reporting period commencing on January 1, 2025:

Amendments to Korean IFRS 1021, The Effects of Changes in Foreign Exchange Rates

The amendments require that exchangeability of two currencies be assessed in order to clarify reporting of foreign currency transactions in the absence of normal-functioning foreign exchange market. The amendments also require applicable spot exchange rate should be determined when the assessment indicates two currencies lack exchangeability. The adoption of the amendments does not have a significant impact on the Company's consolidated financial statements.

(B) New and amended standard not yet adopted by the Company

The new and amended accounting standard that has been issued but not yet effective for the annual reporting period commencing on January 1, 2025 and has not been early adopted by the Company is as follows:

Amendments to Korean IFRS 1109, Financial Instruments and Korean IFRS 1107, Financial Instruments: Disclosures

The amendments have been implemented in order to respond to questions raised in practice and include new requirements. The amendments are effective for annual reporting periods beginning on or after January 1, 2026, with early application permitted. The impact of the amendments on the financial statements is under review by the Company.

The amended standards:

- permit derecognition of a financial liability through an electronic payment system before cash is delivered on the settlement date, when specified criteria are met,
- clarify and enhance guidance on assessing whether the contractual cash flows of financial assets consist solely of payments of principal and interest,
- require disclosure of the impact of contractual terms that modify the timing and amount of contractual cash flows and the extent of the company's exposure, presented by category of financial instrument, and
- require additional disclosure regarding investments in equity instruments designated at fair value through other comprehensive income.

Issue of Korean IFRS 1118, Presentation and Disclosure in Financial Statements

The Korean IFRS 1118 newly issued on December 19, 2025 will replace Korean IFRS 1001, Presentation of Financial Statements, and is effective for annual reporting periods beginning on or after January 1, 2027 with earlier application permitted.

The new accounting standard introduces the following key requirements.

- The Company is required to classify all income and expenses into five categories in the statement of profit or loss, namely the operating, investing, financing, income tax categories and discontinued operations. The Company is also required to present a newly-defined operating profit subtotal.
- Management-defined Performance Measures are disclosed in a single note in the financial statements.
- Enhanced guidance is provided on how to group information in the financial statements.

In addition, the Company is required to use the operating profit as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method.

The Company is still in the process of assessing the impact of the new accounting standard, particularly with respect to the structure of the Company's statement of profit or loss and operating profit, the statement of cash flows and the additional disclosures required for management-defined performance measures. The Company is also assessing the impact on how information is grouped in the financial statements, including for items currently labeled as 'other'.

2.3 Convenience Translation into United States Dollar Amounts

The Company prepares its consolidated financial statements in accordance with Korean IFRS 1110, Consolidated Financial Statements.

(A) Non-controlling interests

Each component of profit or loss and other comprehensive income is attributable to the owners of the parent and the non-controlling interests, and total comprehensive income is attributable to the owners of the parent and the non-controlling interests, even if the non-controlling interests have a negative balance.

(B) Elimination of intercompany transactions

Intercompany transactions, balances, income and expenses and unrealized gains and losses (excluding foreign exchange gains and losses) are eliminated on consolidation. The Company's share of unrealized losses on transactions with associates accounted for using the equity method are eliminated in the same way as unrealized gains unless there is evidence of impairment of the asset.

2.4 Material Accounting Estimates and Assumptions

(A) Functional and presentation currency

The Company measures the items included in the financial statements of each component using the currency of the primary economic environment in which each it operates (“functional currency”). The functional currency of the parent company is Korean won (KRW) and the consolidated financial statements are presented in Korean won (KRW).

(B) Translation into the presentation currency

The results and financial position of all entities subjected to consolidation that have a functional currency different from the parent’s presentation currency are translated into the parent’s presentation currency as follows:

- (1) Assets and liabilities are translated at the closing rate at the end of the reporting date.
- (2) Income and expenses in the statement of profit or loss are translated at average exchange rates for the period.

However, if this average rate is not a reasonable approximation of the cumulative effect of the exchange rates at the dates of the transactions, the transactions are translated at the exchange rates at the dates of transactions.

- (3) Exchange differences arising on translation in (1) and (2) above are recognized in other comprehensive income.

2.5 Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, and highly liquid short-term investment assets that are readily convertible to known amounts of cash at the date of acquisition and which are subject to an insignificant risk of changes in value.

2.6 Financial Assets

(A) Classification

Financial instruments are classified based on the business model for managing the financial assets and the contractual cash flow characteristics of the financial asset. The Company considers the contractual terms of the relevant financial instrument and assesses whether the contractual cash flows consist solely of payments of principal and interest on the principal amount outstanding.

(B) Impairment

The Company assesses the expected credit losses of debt instruments carried at amortized cost or fair value through other comprehensive income on a forward-looking basis. However, the Company applies the simplified approach for trade receivables, which requires expected credit losses to be recognized over the life of the receivable from initial recognition.

2.7 Trade Receivables

Trade receivables are recognized at initial transaction price, unless they contain a significant financing component, and are subsequently measured at amortized cost using the effective interest method less any allowance for impairment.

2.8 Inventories

The Company determines the unit cost of inventories, except for materials in transit, using the average cost method. The cost of finished goods and work in progress comprises raw materials, direct labor, other direct costs and related production overheads based on normal operating capacity, excluding the cost of idle production equipment and scrapping costs.

The Company measures inventories at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business less the applicable variable selling expenses, and reflects the decrease in selling price, the increase in costs to completion, or decrease in value due to excess or obsolete inventory.

2.9 Property, Plant and Equipment

Depreciation of property, plant and equipment begins when assets are considered by management to be available for their intended use, such as in the production of products.

The Company's property, plant and equipment is depreciated on a straight-line method over the estimated useful lives of the assets, less any residual values. Land is not depreciated. Costs that are directly attributable to the acquisition, construction of a qualifying asset, including capitalized interest costs, are depreciated over the estimated useful lives.

The estimated useful lives of property, plant and equipment used by the Company for each asset category are as follows:

	Estimated useful lives
Buildings and structures	15, 30 years
Machinery and equipment	5 years
Other	5 years

2.10 Intangible Assets

Goodwill represents the excess of the cost of an acquisition over the fair value of the identifiable net assets of subsidiaries, associates and joint ventures, businesses and other entities acquired at the date of acquisition and is recognized as an intangible assets in respect of acquisitions of businesses of subsidiaries and as an investment in associates and joint ventures in respect of acquisitions of interests in associates and joint ventures.

Intangible assets, other than goodwill, are initially recognized at their historical cost and are subsequently stated at cost less accumulated amortization and accumulated impairment losses.

Membership rights are regarded as intangible assets with indefinite useful life and not amortized as there are no foreseeable restrictions on their use. However, whenever there is an indication of impairment, such as a decline in the market value of membership rights, a reasonable estimate is made to reflect the impairment. Intangible assets with finite useful lives, such as patents, trademarks and other intangible assets, are amortized on a straight-line method over their estimated useful lives.

The estimated useful lives of intangible assets used by the Company are as follows:

	Estimated useful lives
Patents, trademarks and other intangible assets	3 - 25 years

2.11 Financial Liabilities

The Company classifies financial liabilities into financial liabilities at fair value through profit or loss and other financial liabilities and recognizes them on the consolidated statement of financial position when the Company becomes a party to a contract, depending on the substance of the contractual terms.

2.12 Employee Benefits

The Company operates various types of post-employment benefit plans, including defined benefit plans and defined contribution plans. The defined benefit liability (asset) recognized in the consolidated statement of financial position in respect of defined benefit plans is the present value of the defined benefit obligation at the reporting date less the fair value of plan assets, less any deficit (excess of plan assets over the asset recognition threshold) and is calculated annually by an independent actuary using the projected unit credit method.

2.13 Income Tax Expense

The global minimum top-up tax in accordance with the Pillar Two tax legislation is subject to Korean IFRS 1012, Corporate Income Tax. The Company accounts for the amount of global minimum top-up tax as a current tax when it is incurred, and applies the exception for the recognition and disclosure of deferred income tax related to the global minimum top-up tax.

The Company recognizes deferred tax liabilities for taxable temporary differences associated with investments in subsidiaries, associates and joint ventures, except where the Company is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets are recognized for deductible temporary differences arising on these assets only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

2.14 Derivative Instruments

The Company recognizes its rights and obligations under derivative contracts as assets and liabilities at fair value and records gains and losses on these contracts in the statement of profit or loss. However, effective portion of changes in the fair value of cash flow hedges are deferred in equity.

The Company applies cash flow hedge accounting for hedges of risks including changes in the price of inventories. The effective portion of the change in fair value of a derivative that is designated as a cash flow hedge is recognized in other comprehensive income, while the ineffective portion is recognized in 'financial income' or 'financial expense'.

2.15 Revenue Recognition

The Company's revenue primarily represents the fair value of the consideration received or receivable for the sale of goods in the ordinary course of the Company's activities. Revenue is net of value-added tax, returns, sales incentives, discounts and others.

(A) Identification of performance obligations

The Company is required to transfer control of goods and services under contracts with customers. For the export of products and goods under Incoterms Group C terms (such as CIF), the Company recognizes the transportation services (including insurance) provided after the control of the goods has passed to the customer as a separate performance obligation.

(B) Performance obligations satisfied at a point of time

The Company's revenue is primarily derived from the sale of goods and is recognized when control of the goods passes to the customer.

(C) Performance obligations satisfied over time

The Company recognizes revenue over time for sales of software, transportation services, installation services, and etc. where the customer has direct control over the outcome during the performance of the service.

(D) Variable consideration

The Company provides a variety of sales promotions including incentives, promotion and sales allowances. Where these sales promotion policies result in variability in the consideration promised to customers, the Company estimates the variable consideration using either the expected value or the most likely amount whichever method the Company expects to better predict the amount of consideration to which it will be entitled. The estimate of variable consideration is included in transaction price only to the extent that it is highly probable that a significant portion of the cumulative revenue already recognized will not be reversed when the related uncertainties are resolved. Revenue and contract liabilities are recognized when the related revenue is earned or when the decision to pay the variable consideration to the customer is made, whichever is later.

The Company recognizes contract liabilities (refund liabilities) after the sale of products to customers by estimating the return rate using the expected value methods based on historical experience. When the customer exercises its right to return the product, the Company recognizes the asset as a refund asset and adjusts cost of sales by the amount of the

right to collect the product from the customer. The right to collect the product is measured by deducting the cost of collecting the product from the historical carrying amount of the product.

2.16 Leases

(A) Lessee accounting

The Company applies the practical expedient of Korean IFRS 1116, Leases, and does not separate the non-lease elements from the lease elements and accounts for the non-lease elements relating to each lease element as a single lease element.

At the commencement date of a lease, the Company recognizes a right-of-use asset (the lease asset) representing the right to use the underlying asset and a lease liability representing the obligation to make lease payments. The right-of-use asset is presented in the consolidated statement of financial position as 'property, plant and equipment' and the lease liability is presented as 'current portion of long-term liabilities' or 'long-term borrowings.'

Lease liabilities are measured at the inception of the lease at the present value of the lease payments outstanding at that date, discounted at the Company's incremental borrowing rate.

For short-term leases (lease terms of 12 months or less at the inception of the lease) and low value assets (underlying assets of USD 5,000 or less), lease payments are recognized as expenses on a straight-line basis over the lease term applying the simplified practical expedient.

(B) Lessor accounting

The Company, as a lessor, determines whether a lease is a finance or an operating lease at the inception of the lease.

Leases that transfer substantially all the risk and rewards of ownership of the leased assets are classified as finance leases and all leases other than finance leases are classified as operating leases. Lease income from operating leases is recognized on a straight-line basis over the lease term, while initial direct costs incurred during the negotiation and contracting phase of an operating lease are added to the carrying amount of the leased asset and expensed over the lease term against the lease income.

2.17 Government Grants

Government grants relating to revenues are deferred and recognized in the consolidated statement of profit or loss in the same period in which they are matched with revenues or expenses related to the purpose for which the grant was made. Government grants received related to the acquisition of assets are treated as deferred income and credited to the consolidated statement of profit or loss over the useful lives of the related assets.

2.18 Convenience Translation into United States Dollar Amounts

The US dollar amounts provided in the consolidated financial statements represent supplementary information solely for the convenience of the reader. All Korean won amounts are expressed in US dollar at the rate of W1,421.89 to \$1, the average exchange rate for the year ended December 31, 2025. Such presentation is not in accordance with generally accepted accounting principles and should not be construed as a representation that the Korean won amounts shown could be readily converted, realized or settled in US dollars at this or any other rate.

2.19 Approval of the Consolidated Financial Statements

The consolidated financial statements of the Company were approved by the Board of Directors on January 28, 2026, and may be approved as amended at the Annual General Shareholders' Meetings.

3. Material Accounting Estimates and Assumptions

The Company makes estimates and assumptions concerning the future. Estimates and assumptions are continuously evaluated and are based on historical experience and future events that are reasonably foreseeable under the circumstances. These estimates may differ from actual results. The estimates and assumptions that have the most significant risk of causing a material adjustment to the carrying amounts of assets and liabilities in the next financial year are as follows.

(A) Revenue recognition

The Company recognizes a liability for a product return and a right to the returned goods that are expected to be returned by customers following the sale of products to customers. At the point of sale, the Company estimates the return using the expected value method based on accumulated experience at the portfolio level and the Company's revenue is affected by changes in the expected return.

Revenue from the sale of goods recognized at the point of transfer of control is the contractual consideration less consideration paid to customers in relation to certain sales promotion activities. Based on the historical experience and terms of contracts, the Company makes reasonable estimates of the sales deductions which affect the Company's revenue

(B) Provision for warranty

The Company provides warranties for products sold. At the end of each reporting period, the Company recognizes a provision for warranties based on its best estimate of the amount it believes is necessary to provide for future and current warranty obligations. These best estimates are based on historical experience.

(C) Fair value of financial instruments

The fair value of financial instruments that are not traded in an active market is determined by using various valuation techniques and assumptions based on market conditions prevailing at the end of each reporting period.

(D) Impairment of financial assets

In measuring the allowance for impairment losses on financial assets, the Company makes assumptions about the risk of default and expected credit rates. In making these assumptions and selecting the inputs for the impairment calculations, the Company makes judgment based on past experience and current and forecast of future economic conditions at the reporting date.

(E) Lease

In determining the lease term, the Company considers all relevant facts and circumstances that provide an economic incentive to exercise a renewal option, or not to exercise a termination option. The period covered by the renewal option (or the period covered by the termination option) is included in the lease term only if it is reasonably certain that the lessee will exercise (or not exercise) the renewal option.

The lease term is reassessed when the option is actually exercised (or not exercised) or when the Company becomes committed to exercise (or not exercise) the option. The Company only changes its assessment of whether it is reasonably certain the renewal option will be exercised (or not) if there is a significant event or change in circumstances within the lessee's control that affects the calculation of the lease term.

(F) Net defined benefit liabilities (assets)

The net defined benefit liabilities (assets) are dependent on a number of factors which are determined using actuarial methods based on a number of assumptions. Among the assumptions used to determine the net defined benefit liabilities (assets) is the discount rate, and changes in these assumptions will affect the carrying amount of the net defined benefit liability (asset). At the end of each year the Company determines an appropriate discount rate, taking into account the interest rates on high-quality corporate bonds, which represents the interest rate that should be used to determine the present value of the estimated future cash outflows expected to be required to settle the net defined benefit liability (asset). Some other key assumptions relating to the net defined benefit liability (asset) are based on current market conditions.

(G) Impairment of goodwill and intangible assets that have indefinite useful life

The Company tests goodwill and intangible assets with indefinite useful life for impairment annually. The recoverable amount of a cash-generating unit or asset, including goodwill, is determined based on a value-in-use calculation. These calculations are based on estimates.

(H) Income taxes

Income taxes on the Company's taxable income are calculated by applying tax laws and decisions of tax authorities in various countries, and, therefore, there is uncertainty in determining the final tax effect. The Company has recognized current and deferred tax based on its best estimate of the tax consequences expected to be payable in future periods as a result of the Company's operating activities up to the reporting date. However, the actual future final tax liability

may not be consistent with the related assets and liabilities recognized, and such differences may affect the current and deferred tax assets and liabilities when the final tax effect is determined.

The Company is subject to additional income taxes, calculated in accordance with the method prescribed by tax laws, when a certain amount is not used for investment, wage growth, etcetera, in a given period. The related tax effect is reflected in the measurement of current and deferred income taxes for the period, and the amount of income tax payable by the Company depends on the level of investment, wage growth, etcetera in each year, resulting in uncertainty in determining the final tax effects.

The Company assesses uncertainty over its tax positions and, if the Company concludes that it is not probable that the tax authorities will accept an uncertain tax position, the effect of the uncertainty is recognized in the consolidated financial statements for each uncertain tax position using the method that is expected to provide a better estimate of the resolution of the uncertainty, which is more likely of the following methods.

- (1) Most likely amount: the single most probable amount within a range of possible outcomes.
- (2) Expected value: the sum of the probability-weighted amounts in a range of possible outcomes.

4. Financial Instruments by Category

(A) Categorizations of financial assets and liabilities as of December 31, 2025 and 2024 are as follows:

(1) As of December 31, 2025

<i>(In millions of Korean won)</i>	Financial assets measured at amortized cost	Financial assets measured at fair value through other comprehensive income	Financial assets measured at fair value through profit or loss	Other financial assets ^(*)	Total
Financial assets					
Cash and cash equivalents	57,856,378	-	-	-	57,856,378
Short-term financial instruments	67,965,021	-	-	-	67,965,021
Short-term financial assets at fair value through profit or loss	-	-	25,715	-	25,715
Trade receivables	51,127,642	-	-	-	51,127,642
Financial assets at fair value through other comprehensive income	-	16,295,005	-	-	16,295,005
Financial assets at fair value through profit or loss	-	-	1,280,501	-	1,280,501
Other	20,461,402	-	127,516	46,503	20,635,421
Total	197,410,443	16,295,005	1,433,732	46,503	215,185,683

(*) Other financial assets include derivatives designated as hedging instruments which are not subject to categorizations.

<i>(In millions of Korean won)</i>	Financial liabilities measured at amortized cost	Financial liabilities measured at fair value through profit or loss	Other financial liabilities ^(*)	Total
Financial liabilities				
Trade payables	13,039,380	-	-	13,039,380
Short-term borrowings	163,310	-	17,411,670	17,574,980
Other payables	19,913,847	-	-	19,913,847
Current portion of long-term liabilities	9,070	-	1,168,438	1,177,508
Debentures	7,134	-	-	7,134
Long-term borrowings	2,806,481	-	3,673,036	6,479,517
Long-term other payables	4,861,818	-	-	4,861,818
Other	14,278,526	52,293	55,518	14,386,337
Total	55,079,566	52,293	22,308,662	77,440,521

(*) Other financial liabilities include lease liabilities and derivatives designated as hedging instruments which are not subject to categorizations and collateralized borrowings.

(2) As of December 31, 2024

<i>(In millions of Korean won)</i>	Financial assets measured at amortized cost	Financial assets measured at fair value through other comprehensive income	Financial assets measured at fair value through profit or loss	Other financial assets^(*)	Total
Financial assets					
Cash and cash equivalents	53,705,579	-	-	-	53,705,579
Short-term financial instruments	58,909,334	-	-	-	58,909,334
Short-term financial assets at fair value through profit or loss	-	-	36,877	-	36,877
Trade receivables	43,623,073	-	-	-	43,623,073
Financial assets at fair value through other comprehensive income	-	10,580,932	-	-	10,580,932
Financial assets at fair value through profit or loss	-	-	1,175,749	-	1,175,749
Other	14,378,224	-	476,394	44,262	14,898,880
Total	170,616,210	10,580,932	1,689,020	44,262	182,930,424

(*) Other financial assets include derivatives designated as hedging instruments which are not subject to categorizations.

<i>(In millions of Korean won)</i>	Financial liabilities measured at amortized cost	Financial liabilities measured at fair value through profit or loss	Other financial liabilities^(*)	Total
Financial liabilities				
Trade payables	12,370,177	-	-	12,370,177
Short-term borrowings	338,058	-	12,834,446	13,172,504
Other payables	17,390,861	-	-	17,390,861
Current portion of long-term liabilities	1,106,764	-	1,100,526	2,207,290
Debentures	14,530	-	-	14,530
Long-term borrowings	6,537	-	3,929,323	3,935,860
Long-term other payables	4,779,141	-	-	4,779,141
Other	13,698,485	36,795	57,764	13,793,044
Total	49,704,553	36,795	17,922,059	67,663,407

(*) Other financial liabilities include lease liabilities and derivatives designated as hedging instruments which are not subject to categorizations and collateralized borrowings.

(B) Net gains or losses on each category of financial assets and liabilities for the years ended December 31, 2025 and 2024 are as follows:

(1) 2025

<i>(In millions of Korean won)</i>	Financial assets measured at amortized cost	Financial assets measured at fair value through other comprehensive income	Financial assets measured at fair value through profit or loss	Other financial assets^(*)	Total
Financial assets					
Gain on valuation, net of tax (other comprehensive income)	-	4,678,338	-	19,415	4,697,753
Gain (loss) on valuation/disposal (profit or loss)	(171,953)	-	750,795	(146)	578,696
Reclassification from other comprehensive income to profit or loss	-	-	-	405	405
Interest income	4,592,875	-	219	-	4,593,094
Foreign exchange differences (profit or loss)	(532,340)	-	-	-	(532,340)
Dividend income	-	121,773	1,199	-	122,972
Impairment	(166,402)	-	-	-	(166,402)

(*) Other financial assets include derivatives designated as hedging instruments.

<i>(In millions of Korean won)</i>	Financial liabilities measured at amortized cost	Financial liabilities measured at fair value through profit or loss	Other financial liabilities^(*)	Total
Financial liabilities				
Loss on valuation, net of tax (other comprehensive income)	-	-	(37,056)	(37,056)
Gain on valuation/disposal (profit or loss)	-	(112,450)	278	(112,172)
Reclassification from other comprehensive income to profit or loss	-	-	(773)	(773)
Interest expense	(43,052)	-	(562,731)	(605,783)
Foreign exchange differences (profit or loss)	511,760	-	320,628	832,388

(*) Other financial liabilities include lease liabilities, which are not subject to categorization, collateralized borrowings and derivatives designated as hedging instruments.

(2) 2024

<i>(In millions of Korean won)</i>	Financial assets measured at amortized cost	Financial assets measured at fair value through other comprehensive income	Financial assets measured at fair value through profit or loss	Other financial assets^(*)	Total
Financial assets					
Gain on valuation, net of tax (other comprehensive income)	-	2,300,166	-	39,303	2,339,469
Gain (loss) on valuation/disposal (profit or loss)	(111,124)	-	144,453	(4,524)	28,805
Reclassification from other comprehensive income to profit or loss	-	-	-	(4,590)	(4,590)
Interest income	4,818,923	-	205	-	4,819,128
Foreign exchange differences (profit or loss)	1,415,673	-	-	-	1,415,673
Dividend income	-	133,681	1,271	-	134,952
Impairment	(64,352)	-	-	-	(64,352)

(*) Other financial assets include derivatives designated as hedging instruments.

<i>(In millions of Korean won)</i>	Financial liabilities measured at amortized cost	Financial liabilities measured at fair value through profit or loss	Other financial liabilities^(*)	Total
Financial liabilities				
Loss on valuation, net of tax (other comprehensive income)	-	-	(48,540)	(48,540)
Gain on valuation/disposal (profit or loss)	-	66,514	5,587	72,101
Reclassification from other comprehensive income to profit or loss	-	-	5,669	5,669
Interest expense	(176,503)	-	(727,415)	(903,918)
Foreign exchange differences (profit or loss)	(1,169,716)	-	(161,064)	(1,330,780)

(*) Other financial liabilities include lease liabilities, which are not subject to categorization, collateralized borrowings and derivatives designated as hedging instruments.

5. Transfer of Financial Assets

The Company discounted trade receivables through factoring arrangements with banks during the years ended December 31, 2025 and 2024. Trade receivables provided as collaterals in factoring transactions have not been derecognized as they do not meet the requirements for derecognition of financial assets as the Company retains substantially all the risks and rewards, including the recourse in the event of default by the debtor. Financial liabilities recognized in these transactions are classified as ‘short-term borrowings’ on the consolidated statement of financial position (refer to Note 12).

The carrying amount of the discounted trade receivables and the associated liabilities as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Carrying amount of the discounted trade receivables (*)	17,411,670	12,834,446
Carrying amount of the associated liabilities	17,411,670	12,834,446

(*) Discounted trade receivables includes trade receivables between consolidated entities.

6. Financial Assets at Fair Value

(A) Details of financial assets at fair value as of December 31, 2025 and 2024 are as follows:

(1) Financial assets at fair value through other comprehensive income

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Non-current		
Equity instruments	16,295,005	10,580,932

(2) Financial assets at fair value through profit or loss

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Current		
Debt instruments	25,715	36,877
Non-current		
Equity instruments	591,468	544,374
Debt instruments	689,033	631,375
Subtotal	1,280,501	1,175,749
Total	1,306,216	1,212,626

(B) Changes in financial assets at fair value for the years ended December 31, 2025 and 2024 are as follows:

(1) Financial assets at fair value through other comprehensive income

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	10,580,932	7,481,297
Acquisition	127,710	182,655
Disposal	(837,772)	(409,434)
Fair value valuation gain	6,406,231	3,106,853
Other	17,904	219,561
Balance as of December 31	16,295,005	10,580,932

(2) Financial assets at fair value through profit or loss

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	1,175,749	1,431,394
Acquisition	154,972	74,699
Disposal	(146,150)	(343,374)
Fair value valuation loss	128,314	(26,515)
Other	(32,384)	39,545
Balance as of December 31	1,280,501	1,175,749

(C) Changes in gain (loss) on valuation of financial assets at fair value through other comprehensive income for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	2,770,310	249,121
Fair value valuation gain	5,720,046	2,571,076
Reclassification to retained earnings due to disposals	(201,067)	(49,887)
Balance as of December 31	8,289,289	2,770,310
Income tax effects recognized directly in equity and non-controlling interests	(2,140,026)	(614,995)
Total	6,149,263	2,155,315

(*) Ownership represents the Company's ownership of the total ordinary shares issued by each entity.

(D) Details of listed equity securities of financial assets at fair value as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won, number of shares and percentage)</i>	December 31, 2025			December 31, 2024	
	Number of shares owned	Percentage of ownership^(*) (%)	Acquisition cost	Carrying amount (Market value)	Carrying amount (Market value)
Samsung Heavy Industries Co., Ltd.	134,027,281	15.2	932,158	3,230,057	1,514,508
Hotel Shilla Co., Ltd.	2,004,717	5.1	13,957	89,410	73,974
iMarketKorea Inc.	647,320	1.9	324	5,101	5,179
Wonik Holdings Co., Ltd.	3,518,342	4.6	30,821	171,343	8,972
Wonik IPS Co., Ltd.	3,701,872	7.5	32,428	251,357	82,737
Wacom Co., Ltd.	8,398,400	6.2	23,933	62,347	57,021
Corning Incorporated	68,000,000	7.9	3,383,540	8,543,509	5,169,226
Other			662,692	999,612	861,115
Total			5,079,853	13,352,736	7,772,732

(*) Ownership represents the Company's ownership of the total ordinary shares issued by each entity.

7. Trade and Non-Trade Receivables

(A) Trade and non-trade receivables as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Trade	Non-trade	Trade	Non-trade
Receivables	52,166,513	8,352,407	44,071,714	10,491,746
Less: Loss allowance	(574,749)	(42,315)	(421,000)	(84,945)
Subtotal	51,591,764	8,310,092	43,650,714	10,406,801
Less: Non-current	(464,122)	(828,765)	(27,641)	(783,827)
Current	51,127,642	7,481,327	43,623,073	9,622,974

(B) Movements in the loss allowance for receivables for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025		2024	
	Trade	Non-trade	Trade	Non-trade
Balance as of January 1	421,000	84,945	355,456	82,224
(Reversal of) bad debt expense	144,508	5,777	61,705	1,413
Write-off	(13,269)	(41,831)	(9,404)	(3,458)
Other	22,510	(6,576)	13,243	4,766
Balance as of December 31	574,749	42,315	421,000	84,945

(C) The details of trade and non-trade receivables classified by past due date for the purpose of measuring expected credit losses as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Trade	Non-trade	Trade	Non-trade
Receivables not past due	48,885,297	7,810,760	40,986,584	10,089,887
Past due:				
Less than 31 days past due ^(*)	2,712,433	410,646	2,619,575	253,962
31 days to 90 days past due	225,223	32,253	124,204	24,623
More than 90 days past due	343,560	98,748	341,351	123,274
Subtotal	3,281,216	541,647	3,085,130	401,859
Total	52,166,513	8,352,407	44,071,714	10,491,746

^(*) The Company does not consider the credit risk of non-trade receivables that are overdue for less than or equal to 31 days has been significantly increased.

(D) The maximum exposure to current credit risk is equivalent to the carrying amount of receivables as of December 31, 2025. The Company has entered into insurance contracts with insurers for its major receivables.

8. Inventories

Inventories as of December 31, 2025 and 2024 are as follows:

(In millions of Korean won)	December 31, 2025			December 31, 2024		
	Gross amount	Valuation allowance	Carrying amount	Gross amount	Valuation allowance	Carrying amount
Finished goods	13,982,644	(1,703,543)	12,279,101	15,061,526	(1,219,250)	13,842,276
Work in process	26,775,342	(2,998,412)	23,776,930	24,808,183	(2,467,701)	22,340,482
Raw materials and supplies	16,411,422	(1,139,810)	15,271,612	15,442,327	(1,296,048)	14,146,279
Materials in transit	1,309,185	-	1,309,185	1,425,828	-	1,425,828
Total	58,478,593	(5,841,765)	52,636,828	56,737,864	(4,982,999)	51,754,865

Inventories recognized as an expense for the years ended December 31, 2025 and 2024 amount to W199,140,734 million and W181,242,363 million, respectively. The amount includes a loss on the valuation of inventories.

9. Investments in Associates and Joint Ventures

(A) Changes in investments in associates and joint ventures for the years ended December 31, 2025 and 2024 are as follows:

(In millions of Korean won)	2025	2024
Balance as of January 1	12,592,117	11,767,444
Acquisition	388,764	11,710
Disposal	(5,567)	(33,208)
Share of profit	682,700	751,044
Other ^(*)	114,107	95,127
Balance as of December 31	13,772,121	12,592,117

(*) Other consists of dividends, impairment, and reclassification.

(B) Major investments in associates and joint ventures as of September 30, 2025 are as follows:

(1) Investments in associates

Investee	Nature of relationship with associate	Percentage of ownership (%) ^(*)	Principal business location	Fiscal period-end
Samsung Electro-Mechanics Co., Ltd.	Manufacture and supply electronic components including passive components, circuit boards, and modules	23.7	Korea	December
Samsung SDS Co., Ltd.	Provide Information Technology services including computer programming, system integration and management and logistical services	22.6	Korea	December
Samsung Biologics Co., Ltd. ^(*)	Investment in new business	31.2	Korea	December
Samsung Epis Holdings Co., Ltd. ^(*)	Investment in new business	31.2	Korea	December
Samsung SDI Co., Ltd. ^(*)	Manufacture and supply electronic parts including secondary cell batteries	19.4	Korea	December
Cheil Worldwide, Inc.	Advertising agency	25.2	Korea	December

^(*) Ownership represents the Company's ownership of the total ordinary shares issued by each entity.

^(*) The Company's ownership of ordinary shares outstanding is 31.3%.

^(*) Samsung Biologics Co., Ltd. carried out a spin-off of Samsung Epis Holdings Co., Ltd. with November 1, 2025 as the effective date of

spin-off.

(*4) The Company's ownership of ordinary shares outstanding is 20.3%.

(*5) The Company's ownership of ordinary shares issued and outstanding decreased due to the Company's participation of a non-proportional paid-in capital increase.

(2) Investments in joint ventures

Investee	Nature of relationship with joint venture	Percentage of ownership (%) ^(*1)	Principal business location	Fiscal period-end
Samsung Corning Advanced Glass, LLC	Manufacture and supply industrial glass products	50.0	Korea	December

(*1) Ownership represents the Company's ownership of the total ordinary shares issued by the entity.

(C) Details of investments in associates and joint ventures as of December 31, 2025 and 2024 are as follows:

(1) Investments in associates

(In millions of Korean won)

Investee	Acquisition cost	December 31, 2025	
		Net asset value of equity shares ^(*)	Carrying amount
Samsung Electro-Mechanics Co., Ltd.	359,237	2,234,671	2,249,353
Samsung SDS Co., Ltd.	147,963	2,239,882	2,253,776
Samsung Biologics Co., Ltd.	1,410,104	2,328,487	3,509,028
Samsung Epis Holdings Co., Ltd.	185,788	1,810,442	671,358
Samsung SDI Co., Ltd.	1,614,403	4,268,204	3,003,653
Cheil Worldwide, Inc.	506,162	450,813	752,070
Other	627,138	936,015	1,089,589
Total	4,850,795	14,268,514	13,528,827

(*1) The Company's portion of net asset value of associates is based on the Company's percentage of ownership.

(In millions of Korean won)

Investee	Acquisition cost	December 31, 2024	
		Net asset value of equity shares ^(*)	Carrying amount
Samsung Electro-Mechanics Co., Ltd.	359,237	2,058,412	2,067,669
Samsung SDS Co., Ltd.	147,963	2,108,195	2,120,417
Samsung Biologics Co., Ltd.	1,424,358	3,403,947	3,406,062
Samsung SDI Co., Ltd.	1,242,605	3,979,333	2,923,991
Cheil Worldwide, Inc.	506,162	418,029	718,561
Other	674,721	844,623	1,131,648
Total	4,355,046	12,812,539	12,368,348

(*1) The Company's portion of net asset value of associates is based on the Company's percentage of ownership.

(2) Investments in joint ventures

(In millions of Korean won)

Investee	Acquisition cost	December 31, 2025	
		Net asset value of equity shares ^(*)	Carrying amount
Samsung Corning Advanced Glass LLC	215,000	148,065	148,044
Other	259,994	85,408	95,250
Total	474,994	233,473	243,294

(*1) The Company's portion of net asset value of joint ventures is based on the Company's percentage of ownership.

(In millions of Korean won)

December 31, 2024

Investee	Acquisition cost	Net asset value of equity shares ^(*)	Carrying amount
Samsung Corning Advanced Glass LLC	215,000	143,198	143,178
Other	259,994	74,075	80,591
Total	474,994	217,273	223,769

(*) The Company's portion of net asset value of joint ventures is based on the Company's percentage of ownership.

(D) Details of the changes in the book value of investments in associates and joint ventures using the equity method are as follows:

(1) For the year ended December 31, 2025

(In millions of Korean won)	Balance as of January 1	Share of profit	Share of other comprehensive income (loss)	Other ^(*)	Balance as of December 31
Samsung Electro-Mechanics Co., Ltd.	2,067,669	171,059	42,473	(31,848)	2,249,353
Samsung SDS Co., Ltd.	2,120,417	173,239	10,789	(50,669)	2,253,776
Samsung Biologics Co., Ltd.	3,406,062	556,529	(1,699)	(451,864)	3,509,028
Samsung Epis Holdings Co., Ltd.	-	2,464	218,531	450,363	671,358
Samsung SDI Co., Ltd.	2,923,991	(284,914)	6,240	358,336	3,003,653
Cheil Worldwide, Inc.	718,561	59,505	9,721	(35,717)	752,070
Samsung Corning Advanced Glass LLC	143,178	4,865	1	-	148,044
Other	1,212,239	(47)	50,909	(78,262)	1,184,839
Total	12,592,117	682,700	336,965	160,339	13,772,121

(*) Other consists of acquisitions, disposals, dividends, impairment and reclassification.

(2) For the year ended December 31, 2024

(In millions of Korean won)	Balance as of January 1	Share of profit	Share of other comprehensive income (loss)	Other ^(*)	Balance as of December 31
Samsung Electro-Mechanics Co., Ltd.	1,841,393	164,841	81,782	(20,347)	2,067,669
Samsung SDS Co., Ltd.	1,966,206	172,708	28,678	(47,175)	2,120,417
Samsung Biologics Co., Ltd.	3,073,595	336,256	(3,789)	-	3,406,062
Samsung SDI Co., Ltd.	2,912,564	(37,454)	62,344	(13,463)	2,923,991
Cheil Worldwide, Inc.	669,363	59,476	21,954	(32,232)	718,561
Samsung Corning Advanced Glass LLC	138,938	4,389	(130)	(19)	143,178
Other	1,165,385	50,828	42,908	(46,882)	1,212,239
Total	11,767,444	751,044	233,747	(160,118)	12,592,117

(*) Other consists of acquisitions, disposals, dividends, impairment, and reclassification.

(E) Summary of the financial information of major associates and joint ventures

(1) Summary of condensed financial information of major associates and dividends received from associates as of December 31, 2025 and 2024 and for the years then ended are as follows:

	2025					
	Samsung Electro-Mechanics Co., Ltd.	Samsung SDS Co., Ltd.	Samsung Biologics Co., Ltd.	Samsung Epi Holdings Co., Ltd.	Samsung SDI Co., Ltd.	Cheil Worldwide, Inc.
<i>(In millions of Korean won)</i>						
1. Condensed financial information						
Condensed statements of financial position:						
Current assets	7,097,623	9,405,729	4,408,367	1,880,001	8,739,929	2,880,955
Non-current assets	7,498,273	4,047,975	6,652,375	5,835,583	33,515,410	706,862
Current liabilities	3,819,497	2,331,827	2,532,917	1,401,268	9,794,853	1,627,926
Non-current liabilities	979,054	858,977	1,076,714	525,244	8,890,373	371,841
Non-controlling interests	255,582	346,793	-	-	2,127,239	15,708
Condensed statements of comprehensive income:						
Revenue	11,314,459	13,929,868	5,701,873	243,752	13,266,731	4,546,895
Profit (loss) from continuing operations, net of tax ^(*)	707,356	759,539	1,614,330	8,332	(939,434)	207,546
Profit (loss) from discontinued operations, net of tax ^(*)	(1,242)	-	170,022	-	289,965	-
Other comprehensive income (loss) ^(*)	182,615	46,319	(5,393)	2,336	746,802	38,901
Total comprehensive income ^(*)	888,729	805,858	1,778,959	10,668	97,333	246,447
2. Reconciliation to the carrying amount of investments in associates						
Net assets (a)	9,541,763	9,916,107	7,451,111	5,789,072	21,442,874	1,572,342
Ownership percentage (b) ^(*)	23.4%	22.6%	31.3%	31.3%	19.9%	28.7%
Net assets of equity shares (a x b)	2,234,671	2,239,882	2,328,487	1,810,442	4,268,204	450,813
Goodwill	7,081	26,801	3,221	424	-	298,779
Intercompany transactions and other ^(*)	7,601	(12,907)	1,177,320	(1,139,508)	(1,264,551)	2,478
Carrying amount of associates	2,249,353	2,253,776	3,509,028	671,358	3,003,653	752,070
3. Dividends from associates						
Dividends	31,848	50,669	-	-	13,463	35,717

(*) Profit (loss) attributable to owners of the investee

	2024				
	Samsung Electro-Mechanics Co., Ltd.	Samsung SDS Co., Ltd.	Samsung Biologics Co., Ltd.	Samsung SDI Co., Ltd.	Cheil Worldwide, Inc.
<i>(In millions of Korean won)</i>					
1. Condensed financial information					
Condensed statements of financial position:					
Current assets	5,891,746	9,003,787	5,518,118	10,334,313	2,754,194
Non-current assets	6,900,656	4,234,543	11,818,179	30,263,032	568,459
Current liabilities	3,056,861	2,495,409	3,853,188	10,855,694	1,594,190
Non-current liabilities	719,688	1,037,472	2,578,432	8,174,413	251,659
Non-controlling interests	226,693	372,330	-	1,800,842	18,806

Condensed statements of comprehensive income:

Revenue	10,294,103	13,828,232	4,547,322	16,592,249	4,344,257
Profit from continuing operations, net of tax ^(*)	640,865	756,997	1,083,316	544,239	207,515
Profit from discontinued operations, net of tax ^(*)	38,265	-	-	55,051	-
Other comprehensive income (loss) ^(*)	349,340	144,625	(9,132)	722,676	76,571
Total comprehensive income ^(*)	1,028,470	901,622	1,074,184	1,321,966	284,086

2. Reconciliation to the carrying amount of investments in associates

Net assets (a)	8,789,161	9,333,119	10,904,676	19,766,396	1,457,998
Ownership percentage (b) ^(*)	23.4%	22.6%	31.2%	20.1%	28.7%
Net assets of equity shares (a x b)	2,058,412	2,108,195	3,403,947	3,979,333	418,029
Goodwill	7,081	26,801	3,645	-	298,779
Intercompany transactions and other ^(*)	2,176	(14,579)	(1,530)	(1,055,342)	1,753
Carrying amount of associates	2,067,669	2,120,417	3,406,062	2,923,991	718,561

3. Dividends from associates

Dividends	20,347	47,175	-	13,463	32,232
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^(*) Profit (loss) attributable to owners of the investee.

^(*) Ownership percentage includes ordinary and preference shares.

^(*) Consists of unrealized gains and losses and other differences.

(2) Summary of condensed financial information of major joint ventures and dividends received from joint ventures as of December 31, 2025 and 2024 and for the years then ended are as follows:

<i>(In millions of Korean won)</i>	Samsung Corning Advanced Glass, LLC	
	2025	2024
1. Condensed financial information		
Condensed statements of financial position:		
Current assets	102,100	120,786
Non-current assets	224,966	199,017
Current liabilities	30,316	33,294
Non-current liabilities	621	113
Condensed statements of comprehensive income:		
Revenue	181,377	160,202
Profit from continuing operations, net of tax ^(*)	9,730	8,778
Total comprehensive income ^(*)	9,730	8,778
2. Reconciliation to the carrying amount of investments in joint ventures		
Net assets (a)	296,129	286,396
Ownership percentage (b)	50.0%	50.0%
Net assets of equity shares (a x b)	148,065	143,198
Intercompany transactions and other ^(*)	(21)	(20)
Carrying amount of joint ventures	148,044	143,178
3. Dividends from joint ventures		
Dividends	-	-

^(*) Profit attributable to owners of the parent company.

^(*) Consists of unrealized gains and losses and other differences.

(3) Profit (loss) attributable to owners of the parent company from associates and joint ventures which are not individually material for the nine-month periods ended September 30, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025		2024	
	Associates	Joint ventures	Associates	Joint ventures
Profit (loss) from continuing operations	(2,614)	2,567	48,408	2,420
Other comprehensive income	44,022	6,887	39,152	3,756
Total comprehensive income	41,408	9,454	87,560	6,176

(F) Fair value of marketable investments in associates as of December 31, 2025 and 2024 is as follows:

<i>(In millions of Korean won and number of shares)</i>	December 31, 2025		December 31, 2024
	Number of shares held	Market value	Market value
Samsung Electro-Mechanics Co., Ltd.	17,693,084	4,511,736	2,190,404
Samsung SDS Co., Ltd.	17,472,110	2,996,467	2,232,936
Samsung Biologics Co., Ltd.	14,449,944	24,492,655	21,084,226
Samsung Epis Holdings Co., Ltd.	7,767,364	5,771,151	-
Samsung SDI Co., Ltd.	15,663,968	4,221,439	3,332,012
Cheil Worldwide, Inc.	29,038,075	609,800	492,195

(G) Other matters

On July 12, 2018, the Korea Securities and Futures Commission determined an initial measure following an investigation relating to Samsung Biologics Co., Ltd., an associate of the Company, and its accounting for its investment in Samsung Bioepis Co., Ltd, a joint venture between Biogen Therapeutics Inc. and Samsung Biologics Co., Ltd. This measure included a recommendation to dismiss the director in charge, prosecution charges, and external auditor designation by the regulator, on the basis that the Joint Venture Agreement was not disclosed in the notes to the financial statements. On November 14, 2018, the Korea Securities and Futures Commission determined a second measure which included a penalty of KRW 8,000 million, a recommendation to dismiss the CEO, a requirement to restate its financial statements, and further prosecution charges.

To prove justification of its accounting treatment, Samsung Biologics Co., Ltd. filed a suit for cancellation of the aforementioned measures to the Seoul Administrative Court, which is currently in progress. On September 24, 2020, the Seoul Administrative Court announced a decision to cancel the first measure charged by the Korea Securities and Futures Commission and suspended its execution until the final rulings of appeal. On June 11, 2025, Seoul High Court upheld the original decision in the appellate court, but the Korea Securities and Futures Commission appealed to the Supreme Court of Korea on June 30, 2025. On September 25, 2025, the Supreme Court of Korea dismissed the final appeal and reaffirmed the full cancellation of the first measure. Regarding the lawsuit seeking the cancellation of the second measure, the Seoul Administrative Court rendered a judgment on August 14, 2024, to revoke the administrative disposition imposed by the Korea Securities and Futures Commission. However, the Korea Securities and Futures Commission filed an appeal on August 28, 2024, and the case is currently pending before the Seoul High Court.

Samsung Biologics Co., Ltd. also filed for suspending the execution of the initial and second measures. On January 22, 2019 and February 19, 2019, the Seoul Administrative Court pronounced decisions to suspend the second and initial measures, respectively, until the final rulings. The Korea Securities and Futures Commission immediately appealed against the decisions but the appeals were dismissed by the Seoul High Court on May 13, 2019 and May 24, 2019, in relation to the second and first measures, respectively. On May 23, 2019 and June 10, 2019, the Korea Securities and Futures Commission re-appealed against the dismissals relating to the second and first measures, respectively. On September 6, 2019 and October 11, 2019, the Supreme Court of Korea dismissed the Korea Securities and Futures Commission's re-appeal relating to the second and first measures, respectively, and confirmed the decision to suspend the execution of these measures.

Although the future outcome of the administrative litigation cannot be estimated, should Samsung Biologics Co., Ltd. be required to restate its financial statements to amend its historical accounting treatment relating to its investment in Samsung Bioepis Co., Ltd., the Company's share of profit or loss relating to its equity method investment, the amount of investment in associates, and retained earnings, for the years ended December 31, 2015 through 2022, and the profit

on disposal of investment for the year ended December 31, 2016, may be impacted. Given the timing of completion and the final result of the administrative litigation between Samsung Biologics Co., Ltd. and the Korea Securities and Futures Commission is uncertain and cannot currently be estimated, it is not possible for the Company to recognize the effects of these proceedings in the current period consolidated financial statements.

10. Property, Plant and Equipment

(A) Changes in property, plant and equipment for the years ended December 31, 2025 and 2024 are as follows:

2025						
<i>(In millions of Korean won)</i>	Land	Buildings and structures	Machinery and equipment	Construction in progress	Other	Total
Balance as of January 1	10,248,228	47,031,945	90,906,573	53,117,255	4,641,208	205,945,209
Acquisition cost	10,435,001	82,415,394	373,276,338	53,117,255	15,852,084	535,096,072
Accumulated depreciation and impairment	(186,773)	(35,383,449)	(282,369,765)	-	(11,210,876)	(329,150,863)
Acquisitions and capital expenditures ^(*)	306,808	8,961,280	38,773,884	4,166,723	1,738,704	53,947,399
Acquisitions from business combinations	45,235	214,036	62,922	21,119	35,136	378,448
Depreciation	(48,917)	(4,622,802)	(37,251,068)	-	(1,682,953)	(43,605,740)
Disposals/scrap	(8,146)	(326,286)	(50,344)	(1,527)	(62,213)	(448,516)
Impairment	-	(781)	(55,243)	-	(2,866)	(58,890)
Other ^(*)	(69,309)	(248,474)	36,521	(538,267)	(33,597)	(853,126)
Balance as of December 31	10,473,899	51,008,918	92,423,245	56,765,303	4,633,419	215,304,784
Acquisition cost	10,679,995	90,289,184	404,232,997	56,765,303	16,699,750	578,667,229
Accumulated depreciation and impairment	(206,096)	(39,280,266)	(311,809,752)	-	(12,066,331)	(363,362,445)

(*) Acquisition cost and capital expenditures include amounts reclassified from constructions in progress. Capitalized borrowing costs amount to ₩557,852 million and the capitalization interest rate used to calculate the capitalized borrowing costs ranged from 4.2%~4.4%.

(*) Other includes effects of changes in foreign currency exchange rates and others.

2024						
<i>(In millions of Korean won)</i>	Land	Buildings and structures	Machinery and equipment	Construction in progress	Other	Total
Balance as of January 1	9,999,377	43,238,115	83,309,168	46,720,328	3,989,274	187,256,262
Acquisition cost	10,157,963	73,689,951	328,561,492	46,720,328	14,058,654	473,188,388
Accumulated depreciation and impairment	(158,586)	(30,451,836)	(245,252,324)	-	(10,069,380)	(285,932,126)
Acquisitions and capital expenditures ^(*)	244,885	7,057,644	40,219,596	5,073,120	2,346,943	54,942,188
Acquisitions from business combinations	-	49	-	-	131	180
Depreciation	(50,029)	(4,268,335)	(33,744,595)	-	(1,587,023)	(39,649,982)
Disposals/scrap	(27,321)	(293,418)	(44,567)	(21)	(30,537)	(395,864)
Impairment	-	(231,562)	(113,246)	(50,373)	(1,256)	(396,437)
Other ^(*)	81,316	1,529,452	1,280,217	1,374,201	(76,324)	4,188,862
Balance as of December 31	10,248,228	47,031,945	90,906,573	53,117,255	4,641,208	205,945,209
Acquisition cost	10,435,001	82,415,394	373,276,338	53,117,255	15,852,084	535,096,072
Accumulated depreciation and impairment	(186,773)	(35,383,449)	(282,369,765)	-	(11,210,876)	(329,150,863)

(*1) Acquisition cost and capital expenditures include amounts reclassified from constructions in progress. Capitalized borrowing costs amount to ₩515,824 million and the capitalization interest rate used to calculate the capitalized borrowing costs ranged from 4.2%~5.9%.

(*2) Other includes effects of changes in foreign currency exchange rates and others.

(B) Changes in the right-of-use assets included in the property, plant and equipment for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025				
	Land	Buildings and structures	Machinery and equipment	Other	Total
Balance as of January 1	480,047	4,155,559	178,180	847,099	5,660,885
Acquisition	28,878	981,169	130,073	156,199	1,296,319
Acquisitions from business combinations	-	70,791	-	-	70,791
Depreciation	(48,817)	(967,652)	(64,546)	(187,349)	(1,268,364)
Cancellation of contracts	(7,713)	(296,725)	(289)	(16,011)	(320,738)
Other(*)	(39,405)	(15,359)	11,481	(6,903)	(50,186)
Balance as of December 31	412,990	3,927,783	254,899	793,035	5,388,707

(*) Other includes effects of changes in foreign currency exchange rates and others.

<i>(In millions of Korean won)</i>	2024				
	Land	Buildings and structures	Machinery and equipment	Other	Total
Balance as of January 1	481,610	4,034,052	137,574	795,796	5,449,032
Acquisition	22,407	975,685	89,158	208,838	1,296,088
Depreciation	(49,939)	(940,196)	(59,946)	(166,338)	(1,216,419)
Cancellation of contracts	(8,816)	(175,484)	(184)	(15,893)	(200,377)
Other(*)	34,785	261,502	11,578	24,696	332,561
Balance as of December 31	480,047	4,155,559	178,180	847,099	5,660,885

(*) Other includes effects of changes in foreign currency exchange rates and others.

(C) Details of depreciation of property, plant and equipment for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Cost of sales	38,101,542	35,084,501
Selling and administrative expenses and other	5,504,198	4,565,481
Total	43,605,740	39,649,982

11. Intangible Assets

(A) Changes in intangible assets for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025				
	Intellectual property rights	Membership	Goodwill	Other	Total
Balance as of January 1	4,789,366	272,898	7,168,541	11,507,761	23,738,566
Acquisitions	536,835	300	-	3,324,920	3,862,055
Acquisition from business combinations	87,170	214	3,973,926	1,371,271	5,432,581
Amortization	(299,988)	-	-	(3,020,864)	(3,320,852)
Disposals/scrap	(104,292)	-	(207,935)	(117,146)	(429,373)
Impairment	(17,746)	(1,789)	(248,491)	(3,233)	(271,259)
Other ^(*)	9,703	54	419,192	39,898	468,847
Balance as of December 31	5,001,048	271,677	11,105,233	13,102,607	29,480,565

(*) Other includes the effects of changes in foreign currency exchange rates and others.

<i>(In millions of Korean won)</i>	2024				
	Intellectual property rights	Membership	Goodwill	Other	Total
Balance as of January 1	4,424,566	256,859	6,457,619	11,602,818	22,741,862
Acquisitions	357,137	16,763	-	2,262,202	2,636,102
Acquisition from business combinations	-	-	145,254	34,572	179,826
Amortization	(289,623)	-	-	(2,691,217)	(2,980,840)
Disposals/scrap	(37,376)	(209)	-	(16,543)	(54,128)
Impairment	(25,340)	(864)	-	-	(26,204)
Other ^(*)	360,002	349	565,668	315,929	1,241,948
Balance as of December 31	4,789,366	272,898	7,168,541	11,507,761	23,738,566

(*) Other includes effects of changes in foreign currency exchange rates and others.

(B) Goodwill

Goodwill is allocated to each cash-generating unit. Details of goodwill as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
DX ^(*)	5,442,473	1,463,566
DS ^(*)	107,081	176,885
SDC	373,720	380,897
Harman ^(*)	5,180,928	5,146,242
Other	1,031	951
Total	11,105,233	7,168,541

(*) Due to declining business viability arising from changes in service and technological environment, the Company recognized impairment losses on goodwill related to the DX and DS divisions amounting to ₩6,871 million and ₩96,008 million, respectively, in 2025.

(*) Impairment on goodwill amounting to ₩145,612 million was recognized in relation to the divestiture of DTS business.

The Company tests goodwill for impairment annually and the recoverable amount of each cash-generating units is determined based on value-in-use calculations. The value-in-use calculation is based on estimates of pre-tax cash flows based on financial budgets approved by management for the next five years (or longer if the medium and long-term

plans are reasonable, such as in new technology business). A constant growth rate assumption (but not exceeding the industry average growth rate) has been used to calculate the perpetual cash flows for periods beyond the five-year period.

(C) Details of amortization of intangible assets for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Cost of sales	2,243,754	2,019,693
Selling and administrative expenses and other	1,077,098	961,147
Total	3,320,852	2,980,840

12. Borrowings

(A) Details of the carrying amounts of borrowings as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	Financial institutions	Interest rates (%)	as of Dec 31, 2025	December 31, 2025	December 31, 2024
Short-term borrowings					
Collateralized borrowings ^(*)	Woori Bank and others	1.2~16.5		17,411,670	12,834,446
Non-collateralized borrowings	Citibank and others	0.0~33.1		163,310	338,058
Total				17,574,980	13,172,504
Current portion of long-term borrowings					
Bank borrowings	BNP and others	4.4		1,977	510,756
Lease liabilities ^(*)	CSDD and others	4.8		1,168,438	1,100,526
Total				1,170,415	1,611,282
Long-term borrowings					
Bank borrowings	Korea Development Bank and others	0.0~7.4		2,806,014	6,537
Lease liabilities ^(*)	CSDD and others	4.8		3,673,503	3,929,323
Total				6,479,517	3,935,860

^(*) Collateralized borrowings are secured by trade receivables.

^(*) Interest expenses arising from the lease liabilities for the years ended December 31, 2025 and 2024 amount to ₩239,243 million and ₩223,938 million, respectively, which were determined using the weighted average incremental borrowing rate. Short-term lease payments and low-valued asset lease payments that are not included in lease liabilities during the years ended December 31, 2025 and 2024 amount to ₩123,958 million and ₩159,262 million, respectively.

(B) Maturities of long-term borrowings outstanding as of December 31, 2025 are as follows:

<i>(In millions of Korean won)</i>	Bank-borrowings
Repayment in:	
2026	73,697
2027	73,873
2028	73,571
2029	72,797
2030 and thereafter	3,092,368
Total	3,386,306

(C) Maturities of lease liabilities outstanding as of December 31, 2025 are as follows:

<i>(In millions of Korean won)</i>	Lease liabilities
Repayment in:	
2026	1,364,674
2027	999,473
2028	783,444

2029	582,561
2030 and thereafter	1,819,149
Total	5,549,301

13. Debentures

(A) Details of the carrying amounts of debentures as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	Issue date	Due date	Interest rate (%)		
			as of Dec 31, 2025	December 31, 2025	December 31, 2024
US dollar denominated straight bonds ^(*)	October. 2, 1997	October. 1, 2027	7.7	14,349 (US \$ 10 million)	22,050 (US \$ 15 million)
US dollar denominated debenture bonds ^(*)	May 11, 2015	May 15, 2025	4.2	-	588,000 (US \$ 400 million)
Less: Discounts				(122)	(255)
Add: Premium				-	743
Less: Current portion				(7,093)	(596,008)
Total				7,134	14,530

(*) US dollar denominated straight bonds are repaid annually for twenty years after a ten-year grace period from the date of issuance. Interest is paid semi-annually in arrears.

(**) US dollar-denominated debentures with a 10-year maturity, issued by Harman International Industries, Inc., were fully repaid at maturity during the year ended December 31, 2025.

(B) Repayment schedule of debentures outstanding as of December 31, 2025 are as follows:

<i>(In millions of Korean won)</i>	Debentures
Repayment in:	
2026	7,175
2027	7,174
Total	14,349

14. Net Defined Benefit Liabilities (Assets)

(A) Details of net defined benefit liabilities (assets) recognized in the statements of financial position as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Present value of funded defined benefit obligations	16,370,236	16,965,629
Present value of unfunded defined benefit obligations	484,816	379,155
Subtotal	16,855,052	17,344,784
Fair value of plan assets	(20,568,079)	(19,912,945)
Total	(3,713,027)	(2,568,161)

(B) The components of defined benefit costs recognized in profit or loss for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Current service cost	1,515,439	1,400,834
Net interest income	(131,162)	(259,108)
Past service cost	30,659	(676)
Other	11,693	47,897
Total	1,426,629	1,188,947

The amount recognized as expenses of defined contribution plans for the years ended December 31, 2025 and 2024 are ₩371,560 million and ₩382,391 million, respectively.

(C) The expenses related to the defined benefit plans recognized in the statements of profit or loss for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Cost of sales	559,718	462,180
Selling and administrative expenses and other	866,911	726,767
Total	1,426,629	1,188,947

(D) Changes in the defined benefit obligations for the years ended December 31, 2025 and 2024 are as follow

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	17,344,784	15,723,665
Current service cost	1,515,439	1,400,834
Interest cost	842,475	840,271
Past service cost	30,659	(676)
Remeasurement:		
Changes in demographic assumptions	(192,373)	76,762
Changes in financial assumptions	(651,432)	595,095
Other	276,820	141,212
Benefits paid	(2,362,030)	(1,466,188)
Other ^(*)	50,710	33,809
Balance as of December 31	16,855,052	17,344,784

^(*) Other includes effects of changes in foreign currency exchange rates.

The Company is currently assessing the potential impact of the Supreme Court's ruling on the scope of average wages on its defined benefit obligation.

(E) Changes in the fair value of plan assets for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	19,912,945	20,172,327
Interest income on plan assets	973,637	1,099,379
Remeasurement of plan assets	(438,355)	(213,636)
Contributions made by the employer	2,264,779	114,173
Benefits paid	(2,146,344)	(1,267,778)
Other ^(*)	1,417	8,480
Balance as of December 31	20,568,079	19,912,945

^(*) Other includes effects of changes in foreign currency exchange rates.

The reasonable estimate of the employer contributions expected to be paid in 2026 in respect of the defined benefit plans as of December 31, 2025 is ₩2,048,285 million.

(F) Plan assets as of December 31, 2025 and 2024 consist of the following:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Principal guaranteed fixed income financial instruments and other	15,965,578	15,685,547
Indirect investment instruments	4,537,493	4,128,450
Other	65,008	98,948
Total	20,568,079	19,912,945

(G) The principal actuarial assumptions as of December 31, 2025 and 2024 are as follows:

<i>(In percentage)</i>	December 31, 2025	December 31, 2024
------------------------	-------------------	-------------------

Discount rate	4.0~5.5	4.0~5.1
Salary growth rate (including the effects of inflation)	2.0~5.9	2.0~5.9

(H) The sensitivity analysis of the defined benefit obligations as of December 31, 2025 and 2024 to changes in the principal assumptions is as follows:

<i>(In millions of Korean won)</i>	Defined benefit obligations	
	December 31, 2025	December 31, 2024
Discount rate		
1% p increase	15,328,375	15,743,077
1% p decrease	18,591,031	19,203,081
Salary growth rate		
1% p increase	18,572,917	19,173,312
1% p decrease	15,315,012	15,736,900

The weighted average maturity of the defined benefit obligations is 9.68 years as of December 31, 2025.

15. Provisions

Changes in provisions for the year ended December 31, 2025 are as follows:

<i>(In millions of Korean won)</i>	Warranty (A)	Royalty expenses (B)	Long-term incentives (C)	Other (D, E)	Total
Balance as of January 1	2,734,501	2,793,901	813,011	4,995,100	11,336,513
Charged to profit or loss	1,834,938	653,479	312,154	625,791	3,426,362
Payment	(2,044,993)	(1,102,664)	(237,577)	(613,798)	(3,999,032)
Other ^(*)	82,590	(125,718)	(105,326)	(24,419)	(172,873)
Balance as of December 31	2,607,036	2,218,998	782,262	4,982,674	10,590,970

(*) Other includes effects of changes in foreign currency exchange rates.

(A) The Company accrues warranty provisions for estimated costs of quality assurance, exchanges, repairs, recalls, and future services based on historical experience and terms of warranty programs.

(B) The Company recognizes provisions for the estimated royalty expenses that are under negotiation with counterparties. The timing and amount of payment depend on the settlement of the negotiation.

(C) The Company has a long-term incentive plan for its executives based on a three-year management performance criteria and recognizes a provision for the estimated incentive cost.

(D) The Company records provisions for future expenses expected to be incurred for products that have been discontinued from manufacturing and sales.

(E) The Company recognizes provisions for the emission in excess of the emission rights held by the Company for the applicable years.

(1) The amount of emission rights allocated free of charge in the current commitment period and the estimated amount of emission as of December 31, 2025 are as follows:

<i>(In million metric tons)</i>	December 31, 2025
Emission rights allocated free of charge	19.26
Estimated volume of emission	18.27

(2) Changes in the emission rights for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
------------------------------------	------	------

Balance as of January 1	3,137	3,137
Increase	-	-
Utilization	-	-
Balance as of December 31^(*)	3,137	3,137

^(*) The quantity of emission rights is 27.11 million metric tons and there is no emission rights provided as provision of collateral as of December 31, 2025.

(3) Changes in emissions liabilities for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	174	137
Charged to profit or loss	54	37
Utilization	(78)	-
Balance as of December 31	150	174

16. Commitments and Contingencies

(A) Litigation

As of December 31, 2025, the Company is involved in various claims, disputes, and investigations conducted by regulatory bodies that arose during the normal course of business with numerous entities. Although the outflow of resources and timing of these matters are uncertain, the Company believes the outcome will not have a material impact on the financial position of the Company.

(B) Business combination

On December 23, 2025, the Company agreed to purchase ZF Friedrichshafen AG's ADAS (Advanced Driver Assistance System) business. The relevant acquisition procedures are expected to be completed in 2026.

(C) Other commitments

- As of December 31, 2025, the Company has entered into agreements for trade financing, working capital loans, and borrowings secured by trade receivables with 30 financial institutions, including Woori Bank, with a combined limit of W21,647,106 million. In addition, the Company has a trade financing agreement with 25 financial institutions, including Shinhan Bank, with a limit of W19,290,273 million, and agreements for borrowings secured by trade receivables, and general loan with 16 banks, including Woori Bank, with a limit of W1,662,247 million.
- As of December 31, 2025, contractual commitments for the acquisition of property, plant and equipment and intangible assets amount to W10,334,366 million.

17. Contract Liabilities

The Company has recognized contract liabilities related to contracts with customers as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Contract liabilities ^(*)	13,978,566	13,523,368

^(*) Contract liabilities include advances received, accrued expenses, other current liabilities and others.

The revenue recognized for the year ended December 31, 2025 in relation to the contract liabilities carried forward as of January 1, 2025 amounts to W1,711,741 million.

18. Share Capital

As of December 31, 2025, the Company's total number of authorized shares is 25,000,000,000 shares (W100 per share). As well as its ordinary shares, the Company also has non-cumulative preference shares that are eligible for an additional 1% cash dividend over par value per annum compared to ordinary shares, but without voting rights. The Company has

issued 5,919,637,922 shares of ordinary shares and 815,974,664 shares of preference shares as of December 31, 2025, excluding the number of retired shares. The number of shares outstanding is different from the aforementioned number of shares issued due to purchase of treasury shares. Due to the retirement of shares, the total par value of the shares issued which excludes the number of retired shares is W673,561 million (ordinary shares of W591,964 million and preference shares of W81,597 million), which does not agree with paid-in capital of W897,514 million.

<i>(Number of shares)</i>	Ordinary shares outstanding	Preference shares outstanding
As of January 1, 2024	5,969,782,550	822,886,700
Treasury shares purchased	(29,700,000)	(4,050,000)
As of December 31, 2024	5,940,082,550	818,836,700
As of January 1, 2025	5,940,082,550	818,836,700
Treasury shares purchased	(118,314,495)	(16,465,497)
Treasury shares granted	6,040,880	-
As of December 31, 2025	5,827,808,935	802,371,203

The Company retired 50,144,628 ordinary shares and 6,912,036 preference shares during the year ended December 31, 2025, with a total acquisition cost of W3,049,040 million, pursuant to the board of directors' resolution on February 18, 2025. The Company granted 6,040,880 treasury shares to its employees during the year ended December 31, 2025, with a total acquisition cost of W345,637 million, pursuant to the board of directors' resolutions on May 23, July 25, and October 30, 2025.

19. Retained Earnings

(A) Retained earnings as of December 31, 2025 and 2024 consist of the following:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Discretionary reserve and other	238,481,469	224,424,501
Unappropriated retained earnings	163,654,131	146,088,687
Total	402,135,600	370,513,188

(B) Details of interim and year-end dividends are as follows:

(1) Interim dividends (Record date: March 31, June 30, and September 30, 2025 and 2024)

<i>(In millions of Korean won and number of shares)</i>		2025	2024	
1 st Quarter	Number of shares eligible for dividends	Ordinary shares	5,892,637,922	5,969,782,550
		Preference shares	812,249,664	822,886,700
	Dividend rate (based on par value)	Ordinary/Preference	365%	361%
	Dividend amount	Ordinary shares	2,150,813	2,155,092
		Preference shares	296,471	297,062
	Total		2,447,284	2,452,154
2 nd Quarter	Number of shares eligible for dividends	Ordinary shares	5,876,745,450	5,969,782,550
		Preference shares	809,337,676	822,886,700
	Dividend rate (based on par value)	Ordinary/Preference	367%	361%
	Dividend amount	Ordinary shares	2,156,766	2,155,092
		Preference shares	297,027	297,062
	Total		2,453,793	2,452,154
3 rd Quarter	Number of shares eligible for dividends	Ordinary shares	5,828,224,765	5,969,782,550
		Preference shares	802,437,676	822,886,700
	Dividend rate (based on par value)	Ordinary/Preference	370%	361%
	Dividend amount	Ordinary shares	2,156,443	2,155,092
		Preference shares	296,902	297,062

(2) Year-end dividends (Record date: December 31, 2025 and 2024)

<i>(In millions of Korean won and number of shares)</i>		2025	2024
Number of shares eligible for dividends	Ordinary shares	5,827,808,935	5,940,082,550
	Preference shares	802,371,203	818,836,700
Dividend rate (based on par value)	Ordinary shares	566%	363%
	Preference shares	567%	364%
Dividend amount	Ordinary shares	3,298,540	2,156,250
	Preference shares	454,944	298,057
Total		3,753,484	2,454,307

20. Other Components of Equity

(A) Other components of equity as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Gain on valuation of financial assets at fair value through other comprehensive income	6,149,263	2,155,315
Share of other comprehensive income of associates and joint ventures	760,827	424,575
Foreign currency translation differences for foreign operations	19,618,086	18,614,960
Remeasurement of net defined benefit liabilities (assets)	(3,508,193)	(3,596,943)
Treasury shares	(6,606,360)	(1,811,775)
Share-based payment	365,810	-
Other	96,815	86,876
Total	16,876,248	15,873,008

(B) Treasury shares as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won and number of shares)</i>	2025	2024
Number of treasury shares purchased	Ordinary shares	91,828,987
	Preference shares	13,603,461
Acquisition cost	Ordinary shares	5,892,428
	Preference shares	713,932

(C) Equity-settled performance incentive

The Company agreed to grant 1,176,383 ordinary shares as restricted stock awards (RSA) to executives to settle a part of their performance incentives in January 2026. Accordingly, W63,912 million was reclassified from accrued expenses to other components of equity.

(D) Share-based compensation for employees and executives

The Company agreed to grant 30 ordinary shares to each of all employees who were in service as of March 5, 2025, as agreed through labor-management negotiations. Accordingly, the Company recognized the fair value of 3,686,880 ordinary shares, amounting to W199,092 million as of the grant date, as wages and salaries and other components of equity, and the grant of shares was completed during the year ended December 31, 2025.

In addition, the Company agreed to grant a total of 3,149,370 ordinary shares to high-performing employees for retention and motivation purposes and recognized the fair value of W182,544 million as of the grant date, as welfare expense and other components of equity. Grant of shares was partially executed during the year ended December 31, 2025 and the grants of the remaining shares will be completed in 2026.

(E) Equity-settled long-term incentives

The Company agreed to grant shares for a portion of long-term incentives to executives and provision amounting to W102,692 million, which is the fair value of 1,558,299 ordinary shares as of the grant date, was reclassified to other

components of equity. Grant of shares was partially executed during the year December 31, 2025 and the grants of the remaining shares will be completed in 2026.

(F) Performance Stock Units

The Company has introduced a Performance Stock Units (PSU) plan for employees and executives of Samsung Electronics Co., Ltd. and Samsung Display Co., Ltd. In relation to this plan, the Company recognized expenses amounting to W166,614 million during the year ended December 31, 2025.

<i>(In Korean won)</i>	Samsung Electronics Co., Ltd. ^(*)	Samsung Display Co., Ltd
Grant date	October 14, 2025	December 9, 2025
Base date	October 14, 2025	October 14, 2025
Vesting date	October 13, 2028	October 13, 2028
Vesting conditions	Achievement of a minimum required base stock price increase rate	Achievement of a minimum required base stock price increase rate and business performance
Payment method	Equal installment payments over 3-years	Equal installment payments over 3-years
Settlement method	Equity (Treasury shares)	Cash (Virtual share)
Valuation model	Binomial model	Binomial model
Weighted-average fair value	51,760	116,542
Underlying asset's fair value	91,600	119,900
Expected volatility(%)	27.84%	30.13%
Expected dividend yield (%)	1.58%	2.39%
Risk-free rate (%)	2.53%	2.95%

^(*) The target number of shares is 36 million which forms the basis for determining the actual number of shares to be issued. However, the actual number of shares to be granted to executives and employees may vary depending on the differentiated payout multiple determined by the rate of increase in the base share price.

Expected volatility of share price was determined based on the historical volatility of the parent company's share price over a period consistent with the expected vesting period.

21. Expenses by Nature

Expenses by nature for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Changes in finished goods, work in process, and other	126,727	571,892
Raw materials used, merchandise purchased, and other	102,992,621	93,861,545
Wages and salaries	37,094,712	32,877,167
Post-employment benefit	1,798,189	1,571,338
Depreciation	43,605,740	39,649,982
Amortization	3,320,852	2,980,840
Welfare	7,448,772	6,823,800
Utilities	9,248,950	8,403,851
Outsourcing	8,539,608	7,822,607
Advertising	6,003,350	5,428,555
Sales promotion	8,233,462	7,300,311
Other	61,591,905	60,853,054
Total^(*)	290,004,888	268,144,942

^(*) Equal to the sum of cost of sales and selling and administrative expenses in the interim consolidated statement of profit or loss.

22. Selling and Administrative Expenses

Selling and administrative expenses for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Selling and administrative expenses		
Wages and salaries	9,243,455	8,647,408
Post-employment benefit	383,010	453,164
Commissions	9,819,555	8,807,740
Depreciation	1,739,289	1,689,079
Amortization	813,976	716,646
Advertising	6,003,350	5,428,555
Sales promotion	8,233,462	7,300,311
Transportation	2,512,121	2,960,237
Service	3,659,857	3,843,980
Other	7,620,907	6,737,412
Subtotal	50,028,982	46,584,532
Research and development expenses		
Research and development	37,740,392	34,998,142
Total	87,769,374	81,582,674

23. Other Non-Operating Income and Expenses

Details of other non-operating income and expenses for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Other non-operating income		
Dividend income	122,972	134,952
Rental income	149,828	155,928
Gain on disposal of property, plant and equipment	115,940	81,647
Other	1,878,343	1,587,811
Total	2,267,083	1,960,338

<i>(In millions of Korean won)</i>	2025	2024
Other non-operating expenses		
Loss on disposal of property, plant and equipment	57,404	124,018
Donations	211,720	216,219
Other	1,306,777	1,284,992
Total	1,575,901	1,625,229

24. Financial Income and Expenses

Details of financial income and expenses for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Financial income		
Interest income	4,593,094	4,819,128
Financial assets measured at amortized cost	4,592,875	4,818,923
Financial assets measured at fair value through profit or loss	219	205
Foreign exchange differences	10,232,265	10,997,621
Gain from derivatives	1,414,943	886,555
Total	16,240,302	16,703,304

(In millions of Korean won)

2025

2024

Financial expenses

Interest expenses	605,783	903,918
Financial liabilities measured at amortized cost	43,052	176,503
Other financial liabilities	562,731	727,415
Foreign exchange differences	10,216,031	11,360,618
Loss from derivatives	911,950	721,148
Total	11,733,764	12,985,684

The Company recognizes foreign exchange gains and losses arising from foreign currency transactions and translation as financial income and expenses.

25. Income Tax Expense

(A) Income tax expense for the years ended December 31, 2025 and 2024 consists of the following:

(In millions of Korean won)

2025

2024

Current taxes		
Current tax on profits for the year	8,951,271	6,302,022
Global minimum top-up tax	429,546	429,824
Adjustments recognized in the current year	(69,133)	642,014
Subtotal	9,311,684	7,373,860
Deferred taxes		
Changes in deferred taxes arising from unused tax credits	(5,632,185)	(5,228,946)
Changes in deferred taxes arising from temporary differences	162,725	(196,702)
Changes in deferred taxes arising from unused tax losses	(36,142)	1,023,962
Other	468,584	106,209
Subtotal	(5,037,018)	(4,295,477)
Income tax expense	4,274,666	3,078,383

(B) The difference between the income tax expense on the Company's profit before tax and the theoretical amount computed using the weighted-average tax rate applicable to the profit before tax of each of the Company's entities is as follows:

(In millions of Korean won)

2025

2024

Profit before income tax	49,481,471	37,529,734
Tax calculated at weighted average of applicable tax rates^(*)	11,539,025	8,629,708
Adjustments:		
Permanent differences	(107,466)	(220,405)
Temporary differences for which no deferred income tax was recognized	(12,635)	(14,079)
Tax credits and exemptions	(8,375,175)	(6,566,360)
Additional taxes on subsidiaries' profits	949,242	759,731
Effect of changes in tax rates	(188,193)	(12,943)
Global minimum top-up tax	429,546	429,824
Other	40,322	72,907
Subtotal	(7,264,359)	(5,551,325)
Income tax expense	4,274,666	3,078,383

^(*) The statutory tax rate is the weighted average of the statutory tax rates applicable to the Company's year-end profits as of December 31, 2025 and 2024, which vary by tax jurisdictions.

(C) The movement in deferred income tax assets and liabilities for the years ended December 31, 2025 and 2024 are as follows:

	2025		2024			
	Balance as of January 1	Increase (Decrease)	Balance as of December 31	Balance as of January 1	Increase (Decrease)	Balance as of December 31
<i>(In millions of Korean won)</i>						
Deferred tax arising from temporary differences						
Revaluation of land	(896,689)	36	(896,653)	(898,687)	1,998	(896,689)
Investments in subsidiaries, associates and joint ventures ^(*)	(5,877,850)	(527,580)	(6,405,430)	(4,902,607)	(975,243)	(5,877,850)
Accumulated depreciation and other	(1,142,466)	930,031	(212,435)	(1,883,690)	741,224	(1,142,466)
Provisions, accrued expenses, and other	7,391,766	474,620	7,866,386	7,142,616	249,150	7,391,766
Foreign currency translation	245,649	214,841	460,490	172,903	72,746	245,649
Asset impairment losses	236,584	5,840	242,424	235,745	839	236,584
Other	(414,835)	(494,515)	(909,350)	(520,823)	105,988	(414,835)
Subtotal	(457,841)	603,273	145,432	(654,543)	196,702	(457,841)
Deferred tax arising from tax losses						
Unused tax losses	294,392	36,142	330,534	1,318,354	(1,023,962)	294,392
Deferred tax arising from unused tax credits						
Unused tax credits	13,322,033	5,632,185	18,954,218	8,093,087	5,228,946	13,322,033
Deferred tax recognized in equity						
Gain on valuation of financial assets at fair value through other comprehensive income and other	(770,820)	(1,808,624)	(2,579,444)	(206,835)	(563,985)	(770,820)
Remeasurement of net defined benefit liabilities	1,320,473	(39,880)	1,280,593	1,041,185	279,288	1,320,473
Subtotal	549,653	(1,848,504)	(1,298,851)	834,350	(284,697)	549,653
Net deferred tax assets	14,236,468	4,604,091	18,840,559	10,211,797	4,024,671	14,236,468
Deferred tax assets	(528,231)	(180,995)	(709,226)	(620,549)	92,318	(528,231)
Deferred tax liabilities	13,708,237	4,423,096	18,131,333	9,591,248	4,116,989	13,708,237

(*) Deferred tax assets are not recognized if it is probable that the temporary differences will not reverse in the foreseeable future for investments in subsidiaries, associates and joint ventures.

The Company assessed that it is probable that deferred tax asset will be realized to the extent that the Company's expected average annual taxable losses and tax credits that can be utilized in each accounting period. However, the following temporary differences have not been recognized for tax purposes as it is not probable that they will be realized in the future as of December 31, 2025 and 2024 are as follows:

	2025	2024
<i>(In millions of Korean won)</i>		
Unused tax losses	707,996	583,820
Unused tax credits	1,021,022	75,679

Expected expiry dates of unused tax losses and credits for which no deferred tax asset is recognized are as follows:

	2026	2027	2028	2029 and after
<i>(In millions of Korean won)</i>				
Unused tax losses	27,999	27,999	27,999	623,999
Unused tax credits	12,983	996	61,998	945,045

(D) Details of the period when the deferred tax assets (liabilities) are expected to be recovered (settled) as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Deferred tax assets		
Deferred tax assets to be recovered within 12 months	141,364	219,670
Deferred tax assets to be recovered after 12 months	18,699,195	14,016,798
Subtotal	18,840,559	14,236,468
Deferred tax liabilities		
Deferred tax liabilities to be settled after 12 months	(709,226)	(528,231)
Total	18,131,333	13,708,237

(E) Global minimum top-up tax

The Company is required to pay additional tax for the difference between global minimum top-up tax rate of 15% and GloBE effective tax rate of each country where its constituent companies are domiciled in accordance with the Pillar Two. As Vietnam's GloBE effective tax rate is less than 15% and Qualified Domestic Minimum Top-up Tax (QDMTT) comes into effect, the Company recognizes the Pillar Two corporate income tax as current tax expense, while subsidiaries in other countries are expected to have no or minimal impact under the Pillar Two. The Company has applied the temporary exemption for recognition and disclosure of the relevant deferred tax assets (liabilities).

26. Earnings per Share

Earnings per share for the years ended December 31, 2025 and 2024 are calculated as follows:

(A) Ordinary shares

(1) Basic earnings per share

<i>(In millions of Korean won and thousands of number of shares)</i>	2025	2024
Profit for the year attributable to owners of the parent company	44,260,956	33,621,363
Profit for the year attributable to ordinary shares	38,901,477	29,547,625
Weighted-average number of ordinary shares outstanding	5,889,607	5,969,672
Basic earnings per ordinary share (in Korean won)	6,605	4,950

(2) Diluted earnings per share

<i>(In millions of Korean won and thousands of number of shares)</i>	2025	2024
Profit for the year attributable to owners of the parent company	44,260,956	33,621,363
Profit for the year attributable to ordinary shares	38,903,109	29,547,625
Weighted-average number of diluted ordinary shares outstanding(*)	5,891,373	5,969,672
Diluted earnings per ordinary share (in Korean won)	6,603	4,950

(*) The weighted-average diluted potential ordinary shares included are 1.767 million shares related to stock-based payment and nil for the years ended December 31, 2025 and 2024, respectively.

Diluted Earnings Per Share is calculated by adjusting for the weighted-average number of ordinary shares outstanding, assuming the conversion of all potentially dilutive securities into ordinary shares. Among the dilutive potential ordinary shares held by the Company, the number of shares rising from Performance Stock Units is calculated based on the number of shares to be granted to employees and executives, assuming that the share price as of December 31, 2025 is equal to the reference share price at the end of the three-year vesting period. Potentially dilutive instruments that have an anti-dilutive effect are excluded from the calculation of diluted earnings per share.

(B) Preference shares

(1) Basic earnings per share

<i>(In millions of Korean won and thousands of number of shares)</i>	2025	2024
Profit for the period attributable to owners of the parent company	44,260,956	33,621,363
Profit for the period attributable to preference shares	5,359,479	4,073,738
Weighted-average number of preference shares outstanding	811,381	822,871
Basic earnings per preference share (in Korean won)	6,605	4,951

(2) Diluted earnings per share

<i>(In millions of Korean won and thousands of number of shares)</i>	2025	2024
Profit for the period attributable to owners of the parent company	44,260,956	33,621,363
Profit for the period attributable to preference shares	5,357,847	4,073,738
Weighted-average number of diluted preference shares outstanding	811,381	822,871
Diluted earnings per preference share (in Korean won)	6,603	4,951

27. Statements of Cash Flows

(A) The Company used the indirect method to present cash flows from operating activities. Adjustments and changes in assets and liabilities arising from operating activities for the years ended December 31, 2025 and 2024 are as follows:

Adjustments

<i>(In millions of Korean won)</i>	2025	2024
Adjustments:		
Income tax expense	4,274,666	3,078,383
Financial income	(7,249,614)	(7,412,419)
Financial expenses	3,501,882	3,879,286
Post-employment benefits	1,798,189	1,571,338
Depreciation	43,605,740	39,649,982
Amortization	3,320,852	2,980,840
Bad debt expense	144,508	61,705
Dividend income	(122,972)	(134,952)
Share of profit of associates and joint ventures	(682,700)	(751,044)
Gain on disposal of property, plant and equipment	(115,940)	(81,647)
Loss on disposal of property, plant and equipment	57,404	124,018
(Reversal of) loss on valuation of inventories and others	3,430,442	(527,092)
Other	433,159	508,681
Total	52,395,616	42,947,079

Changes in assets and liabilities arising from operating activities

<i>(In millions of Korean won)</i>	2025	2024
Changes in assets and liabilities :		
Increase in trade receivables	(4,550,796)	(2,496,105)
Decrease (increase) in other receivables	2,015,904	(642,629)
Decrease (increase) in prepaid expenses	78,299	(369,269)
Decrease (increase) in inventories	(3,590,702)	2,541,364
Decrease in trade payables	(2,301,388)	(2,573,560)
Increase (decrease) in other payables	(955,589)	1,035,043
Increase (decrease) in advances received	(53,577)	235,827
Increase (decrease) in withholdings	(6,770)	65,954
Increase (decrease) in accrued expenses	3,680,388	(156,596)
Increase (decrease) in provisions	(80,282)	1,503,956

Payment of post-employment benefits	(2,620,180)	(1,697,139)
Decrease (increase) in external reserve assets	(118,435)	1,153,605
Other	(1,110,778)	(168,008)
Total	(9,613,906)	(1,567,557)

(B) Significant non-cash investing and financing transactions for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Valuation of financial assets at fair value through other comprehensive income	6,406,231	3,106,853
Valuation of investments in associates and joint ventures	336,965	233,746
Reclassification of construction in progress to property, plant and equipment	49,820,150	48,452,108
Changes in assets and liabilities related to the acquisition of property, plant and equipment	5,128,901	2,239,745
Acquisition of right-of-use assets (new lease contracts established)	1,296,319	1,296,088
Reclassification of current portion of debentures and long-term borrowings	1,177,504	2,207,290

(C) Changes in liabilities arising from financing activities for the years ended December 31, 2025 and 2024 are as follows:

(1) 2025

<i>(In millions of Korean won)</i>	As of January 1	Cash flows from financing activities	Non-cash transactions		As of December 31
			New lease contracts	Other ^(*)	
Short-term borrowings	13,172,504	4,655,349	-	(252,873)	17,574,980
Debentures and long-term borrowings	6,157,680	(45,970)	1,296,319	256,130	7,664,159
Total	19,330,184	4,609,379	1,296,319	3,257	25,239,139

^(*) Other includes accreted interest and effects of changes in foreign currency exchange rates.

(2) 2024

<i>(In millions of Korean won)</i>	As of January 1	Cash flows from financing activities	Non-cash transactions		As of December 31
			New lease contracts	Other ^(*)	
Short-term borrowings	7,114,601	5,871,346	-	186,557	13,172,504
Debentures and long-term borrowings	5,571,343	(959,554)	1,296,088	249,803	6,157,680
Total	12,685,944	4,911,792	1,296,088	436,360	19,330,184

^(*) Other includes accreted interest and effects of changes in foreign currency exchange rates.

For the years ended December 31, 2025 and 2024, cash outflows from repayment of the principal of lease liabilities (financial activities) amount to W1,284,792 million and W1,184,788 million, respectively, while cash outflows due to interest expenses (operating activities) in relation to the lease liabilities amount to W239,243 million and W223,938 million, respectively.

(D) The Company recorded cash inflows and outflows from short-term financial instruments with frequent transactions, large gross amounts and short-term maturities, as well as from short-term borrowings on a net basis. As of December 31, 2025, most of the Company's cash and cash equivalents consist mainly of bank deposits.

28. Financial Risk Management

The Company manages its financial risks with a focus on minimizing market risk, credit risk, liquidity risk and others arising from its operating activities. To this end, the Company closely monitors and responds to each risk factor. The Company establishes global financial management standards and manages the risks by periodically measuring customer's and counterparties' financial risk, applying currency hedges, and reviewing cash flows.

The Company also manages foreign exchange risk by monitoring foreign exchange rate fluctuations through local financial centers in the major regions (United States, United Kingdom, Singapore, China, Brazil, and Russia), which act as an agent for the subsidiaries in each region to manage foreign exchange transactions. In addition, local finance centers in the major regions respond to liquidity risk through a regionally integrated financial structure.

The Company's financial assets subject to financial risk management consist of cash and cash equivalents, short-term financial instruments, trade receivables and others, while its financial liabilities consist of trade payables, borrowings, and others.

(A) Market risk

(1) Foreign exchange risk

The Company is exposed to foreign exchange risk arising from its global operations through transactions in currencies other than its functional currency. The main currencies in which the Company is exposed to foreign exchange risk are the US dollar and European Euro.

The Company focuses on minimizing the impact of foreign exchange fluctuation by matching levels of assets and liabilities denominated in each foreign currency. To minimize exchange position, the Company's foreign exchange management policy requires normal business transactions, including import and export, as well as financing transactions such as depositing and borrowing, to be in local currency or match as closely as possible cash inflows and outflows incurred in the respective foreign currencies. This reduces but does not eliminate the foreign exchange risk to which the Company is exposed. Moreover, the Company periodically evaluates and monitors the foreign exchange risk to efficiently mitigate such risk, and the speculative foreign exchange transactions are strictly prohibited.

As of December 31, 2025 and 2024, the impact on profit or loss (before tax) of a 5% change in exchange rates on the Company's financial assets and financial liabilities denominated in a major foreign currency other than the functional currency would be as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Increase	Decrease	Increase	Decrease
USD	435,059	(435,059)	365,273	(365,273)
EUR	62,325	(62,325)	88,649	(88,649)

(2) Interest rate risk

Interest rate risk for floating interest rate financial instruments can be defined as the risk of changes in the fair value of components of the statements of financial position due to changes in the market interest rates, and the risk of changes in the future cash flows of interest income and expenses arising from investing and financing activities. The Company's exposure to interest rate risk arises primarily from interest-bearing deposits and floating interest rate debt obligations, and the Company manages its exposure to interest rate risk to minimize uncertainty and cost of financing resulting from changes in interest rates.

As of December 31, 2025 and 2024, the effect on profit or loss before tax of a 1%p change in interest rates on the Company's variable interest rate financial assets and liabilities is as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Increase	Decrease	Increase	Decrease
Financial assets	76,243	(76,243)	141,671	(141,671)
Financial liabilities	(33,597)	33,597	(5,702)	5,702
Net effect	42,646	(42,646)	135,969	(135,969)

(3) Price risk

The Company's investment portfolio consists of direct and indirect investments in equity instruments classified as financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss, which is in line with the Company's strategy.

As of December 31, 2025 and 2024, price fluctuation of marketable equity securities (listed stocks) by 1% would result in changes in other comprehensive income (before income tax) of W132,067 million and W76,865 million, respectively, and changes in profit before tax of W1,460 million and W862 million, respectively.

(B) Credit risk

Credit risk arises during the normal course of transactions and investing activities where customers or other parties fail to discharge an obligation. The Company monitors and sets the customer's and counterparty's credit limit on a periodic basis based on their financial conditions, default history and other factors. Adequate insurance coverage is maintained for trade receivables related to trading partners situated in higher risk countries.

Credit risk can arise from transactions with financial institutions including financial instrument transactions such as cash and cash equivalents, deposits, and derivative instruments. To minimize such risk, the Company transacts only with banks that have a strong international credit rating (S&P A and above), and new transactions with financial institutions which the Company does not have an existing relationship are subject to the completion of risk assessments prior to commencement of transactions. The Company generally enters into financial agreements without restrictions, such as debt ratio covenants, provision of collateral and/or repayment of loans/borrowings, and otherwise separate approvals are obtained.

The carrying amount of the Company's financial assets is net of impairment losses and the Company's maximum exposure to credit risk equals the carrying amount of its financial assets.

(C) Liquidity risk

Liquidity risk is the risk that a company will have difficulty in meeting all its financial obligations. The Company's main sources of liquidity are cash generated from operations and funds raised from the capital markets and financial institutions, while its main liquidity needs are for investments in production, research and development, working capital and dividends. Due to the nature of the Company's business, which involves large investments, maintaining adequate levels of liquidity is critical. The Company maintains and manages adequate liquidity through forecasting periodic cash flows, estimating required cash levels, and monitoring inflows and outflows of cash.

The Company has established Cash Pooling by region to respond effectively to liquidity risks, even when individual companies within a region are underfunded. Cash Pooling is a system that shares funds between underfunded and overfunded companies, minimizing the liquidity risk of individual companies, easing the burden of fund management, and reducing financial costs.

In addition, the Company has secured credit lines for its overseas subsidiaries by means of payment guarantees from the head office in the event of large liquidity needs, and, at the end of the period, the Company had investment grade ratings of Aa2 from Moody's and AA- from S&P, enabling it to raise funds on the capital market in a timely manner. As of December 31, 2025 and 2024, the maturity analysis of financial liabilities, based on the remaining period from the reporting date to the contractual maturity date, is as follows:

<i>(In millions of Korean won)</i>	December 31, 2025				
	Less than 3 months	~ 6 months	~1 year	1 ~ 5 years	More than 5 years

Financial liabilities	64,213,129	648,205	1,576,875	7,866,273	4,844,847
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<i>(In millions of Korean won)</i>	December 31, 2024				
	Less than 3 months	~ 6 months	~1 year	1 ~ 5 years	More than 5 years
Financial liabilities	55,955,211	1,369,038	1,890,467	7,659,645	1,993,483

The cash flows included in the maturity classification, based on the remaining period to the contractual maturity date, are undiscounted expected cash outflows.

The Company's derivative financial liabilities of W44,931 million (December 31, 2024: W36,795 million) has been included within the less than 3 months bucket. These are the Company's trading portfolio of derivative instruments, on a net settlement term, of which the contractual maturities are not essential for understanding its cash flows. These contracts are managed on a net fair value basis rather than by the maturity date. Net settled derivatives consist of forwards on currency rates used by the Company to manage the exchange rate profile.

Derivatives that are settled on a gross basis by the delivery of underlying items, including derivatives for hedging, will be settled within the next 36 months from the end of the reporting period. These derivatives are not included in the table above.

Under supplier finance arrangement with a bank, a supplier which provided goods or services to the Company may elect to receive early payment of their invoices from and the bank and the Company repays the bank on the payment due date. The principal purpose of this arrangement is to facilitate efficient payment processing and provide willing suppliers early payment terms. The Company does not derecognize the original trade or other payables relating to the arrangement because neither a legal release was obtained nor was the original liability substantially modified.

There is no maximum liquidity risk exposure from those other than the above financial liabilities (e.g., payment and performance guarantees) as of December 31, 2025.

(D) Derivative financial instruments

The Company uses cash flow hedge accounting to hedges of the exposure to changes in the price of inventories. As of December 31, 2025, the Company's derivative financial instruments designated as cash flow hedges are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Assets	Liabilities	Assets	Liabilities
Currency forward exchange contracts				
Current	34,063	43,746	30,318	30,152
Non-current	12,440	11,772	13,944	27,612
Total	46,503	55,518	44,262	57,764

For the years ended December 31, 2025 and 2024, the Company recognizes the gains and losses relating to the effective portion of changes in fair value of derivatives that are designated and qualify as cash flow hedges in other comprehensive income, which amount to the gain of W1,706 million (after tax) and the loss of W38,946 million (after tax), respectively, and recognizes the gains relating to the ineffective portion in profit or loss, which amount to the gain of W162 million (before tax) and W1,063 million (before tax), respectively. For the years ended December 31, 2025 and 2024, gains and losses reclassified directly from other comprehensive income to profit or loss amount to the gain of W2,363 million (after tax) and W6,642 million (after tax), respectively, and the gains reclassified from other comprehensive income to the carrying amount of inventory amount to the loss of W18,806 million (after tax) and gain of W35,333 million (after tax), respectively.

(E) Capital risk management

The purpose of capital management is to maintain a sound capital structure and protect the Company's ability to continue to provide benefits to its shareholders and stakeholders as a going concern. The Company monitors capital on the basis of credit ratings and debt ratio.

The debt ratio as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Total liabilities	130,621,773	112,339,878
Total equity	436,320,337	402,192,070
Debt ratio	29.9%	27.9%

29. Fair Value Measurement

(A) Carrying amounts and fair value of financial instruments by category as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Cash and cash equivalents	57,856,378	(*)	53,705,579	(*)
Short-term financial instruments	67,965,021	(*)	58,909,334	(*)
Short-term financial assets at fair value through profit or loss	25,715	25,715	36,877	36,877
Trade receivables	51,127,642	(*)	43,623,073	(*)
Financial assets at fair value through other comprehensive income	16,295,005	16,295,005	10,580,932	10,580,932
Financial assets at fair value through profit or loss	1,280,501	1,280,501	1,175,749	1,175,749
Other ^(*)2)	20,635,421	174,019	14,898,880	520,656
Total financial assets	215,185,683		182,930,424	
Financial liabilities				
Trade payables	13,039,380	(*)	12,370,177	(*)
Short-term borrowings	17,574,980	(*)	13,172,504	(*)
Other payables	19,913,847	(*)	17,390,861	(*)
Current portion of long-term liabilities	1,177,508	7,556	2,207,290	594,010
- Long-term borrowing	1,170,415	(*) ^(*)3)	1,611,282	(*) ^(*)3)
- Debentures	7,093	7,556	596,008	594,010
Debentures	7,134	7,875	14,530	16,427
Long-term borrowings	6,479,517	(*) ^(*)3)	3,935,860	(*) ^(*)3)
Long-term other payables	4,861,818	(*)	4,779,141	(*)
Other ^(*)2)	14,386,337	107,811	13,793,044	94,559
Total financial liabilities	77,440,521		67,663,407	

(*)1 Assets and liabilities whose carrying amount is a reasonable approximation of fair value are excluded from the fair value disclosures.

(*)2 Assets measured at the cost of ₩20,461,402 million and ₩14,378,224 million as of December 31, 2025 and 2024, respectively, and liabilities measured at the cost of ₩14,278,526 million and ₩13,698,485 million of at December 31, 2025 and 2024, respectively, are excluded as their carrying amounts are a reasonable estimate of fair value.

(*)3 Lease liabilities, classified under the current portion of long-term liabilities and long-term borrowings, are excluded from the fair value disclosures in accordance with *Korean IFRS 1107*.

(B) Fair value hierarchy classifications of the financial instruments that are measured at or only disclosed their fair value as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025			Total balance
	Level 1	Level 2	Level 3	
Financial assets				
Short-term financial assets at fair value through profit or loss	-	25,715	-	25,715
Financial assets at fair value through other comprehensive income	13,206,702	-	3,088,303	16,295,005
Financial assets at fair value through profit or loss	146,034	-	1,134,467	1,280,501
Other	-	116,860	57,159	174,019
Financial liabilities				
Current portion of debentures	-	7,556	-	7,556
Debentures	-	7,875	-	7,875
Other	-	107,811	-	107,811

<i>(In millions of Korean won)</i>	December 31, 2024			Total balance
	Level 1	Level 2	Level 3	
Financial assets				
Short-term financial assets at fair value through profit or loss	-	36,877	-	36,877
Financial assets at fair value through other comprehensive income	7,686,545	-	2,894,387	10,580,932
Financial assets at fair value through profit or loss	86,187	-	1,089,562	1,175,749
Other	-	98,159	422,497	520,656
Financial liabilities				
Current portion of debentures	-	594,010	-	594,010
Debentures	-	16,427	-	16,427
Other	-	94,559	-	94,559

The levels of the fair value hierarchy and its application to financial assets and liabilities are described below.

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs)

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. These instruments are included in Level 1. The instruments included in Level 1 are listed equity investments, most of which are classified as financial assets at fair value through other comprehensive income.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximize the use of observable market data where available and rely as little as possible on entity-specific estimates. If all significant inputs required to measure the fair value of an instrument are observable, the instrument is included in Level 2.

If one or more of the significant inputs are not based on observable market data, the instrument is included in Level 3. The Company performs the fair value measurements required for financial reporting purposes, including Level 3 fair values, and discusses valuation processes and results in line with the financial reporting timelines. The Company's policy is to recognize transfers between levels at the end of the reporting period if corresponding events or changes in circumstances have occurred.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments
- The fair value of forward foreign exchange contracts is determined using forward exchange rates at the reporting date, with the resulting value discounted to present value

Other techniques, such as discounted cash flow analysis, binomial distribution model, etcetera, are used to determine fair value for the remaining financial instruments. For trade and other receivables that are classified as current assets, the book value approximates a reasonable estimate of fair value.

(C) Valuation technique and the inputs

The Company utilizes a present value technique to discount future cash flows using proper interest rates for currency forward, corporate bonds, government and public bonds, and bank debentures that are classified as Level 2 in the fair value hierarchy.

The following table presents the valuation technique and the inputs used for major financial instruments classified as Level 3 as of December 31, 2025.

(In millions of Korean won and percentage)

Classification	Fair value	Valuation technique	Level 3 inputs	Input range (Weighted average)
Financial assets at fair value through other comprehensive income				
Samsung Venture Investment	35,062	Discounted cash flow	Permanent growth rate	1.0%
			Weighted average cost of capital	13.1%
MiCo Ceramics Co., Ltd.	64,679	Discounted cash flow	Permanent growth rate	0.0%
			Weighted average cost of capital	11.2%
TCL China Star Optoelectronics Technology Co. Ltd. (CSOT)	1,680,823	Discounted cash flow	Permanent growth rate	0.0%
			Weighted average cost of capital	8.9%
China Star Optoelectronics Semiconductor Display Technology Ltd (CSOSDT)	398,612	Discounted cash flow	Permanent growth rate	0.0%
			Weighted average cost of capital	8.9%
Others				
Put option on equity instruments	57,159	Binomial model	Risk-free discount rate	3.5%~3.6%, 4.1%
			Price volatility	36.3%, 31.9%

(D) Changes in Level 3 instruments for the years ended December 31, 2025 and 2024 are as follows:

(In millions of Korean won)

	2025	2024
Financial assets		
Balance as of January 1	4,406,446	3,730,134
Acquisitions	282,682	250,695
Disposals	(316,873)	(133,546)
Amount recognized in profit or loss	660,343	23,415
Amount recognized in other comprehensive income	272,770	322,885
Other	(1,025,439)	212,863
Balance as of December 31	4,279,929	4,406,446

(E) Sensitivity analysis for recurring fair value measurements categorized within Level 3

Sensitivity analysis of financial instruments is performed to measure favorable and unfavorable changes in the fair value of financial instruments which are affected by the unobservable parameters, using a statistical technique. When the fair value is affected by more than two input parameters, the amounts represent the most favorable or

unfavorable.

The results of the sensitivity analysis for effect on income or loss before tax from changes in inputs for major financial instruments which are categorized within Level 3 and subject to sensitivity analysis are as follows:

<i>(In millions of Korean won)</i>	Classification	Favorable changes		Unfavorable changes	
		Profit or loss	Equity	Profit or loss	Equity
	Financial assets at fair value through other comprehensive income ^(*)	-	293,384	-	(185,543)
	Other ^(*)	11,226	-	(10,502)	-

^(*) Changes in fair value are calculated by increasing or decreasing perpetual growth rate and weighted average cost of capital (-1%~1%), which are significant unobservable inputs.

^(*) Changes in fair value were calculated by increasing or decreasing price volatility (-5%~5%) of underlying asset, which is a significant unobservable input.

30. Segment Information

(A) Operating segment information

The chief operating decision-maker has been identified as the Management Committee. The Company determines operating segments based on the segment information reported to the Management Committee. The Management Committee reviews the operating profits of each operating segment in order to evaluate the performance and to make strategic decisions regarding the allocation of resources to each segment.

Revenue consists mostly of product sales. The operating segments are product-based and are identified based on the internal organization and revenue streams. As of the reporting date, the operating segments are comprised of DX, DS, SDC, Harman, and others.

The segment information including depreciation, amortization and operating profits is prepared after adjusting intercompany transactions. Total assets and liabilities of each operating segment are excluded from the disclosure as these have not been provided regularly to the Management Committee.

(1) For the year ended December 31, 2025

<i>(In millions of Korean won)</i>	DX	DS	SDC	Harman	Intercompany reconciliations	Total ^(*)
Revenue	187,967,346	130,128,162	29,841,661	15,783,325	(30,114,556)	333,605,938
Depreciation	2,670,815	37,957,308	2,442,593	357,912	-	43,605,740
Amortization	1,815,140	827,043	233,739	205,660	-	3,320,852
Operating profit	12,852,650	24,858,075	4,116,308	1,531,094	-	43,601,051

^(*) Other operating segments are not separately disclosed.

Revenue by major product for the year ended December 31, 2025 are as follows:

<i>(In millions of Korean won)</i>	TV, monitor, and other	Smartphone and other	Memory	Display panels	Total ^(*)
Revenue	30,860,880	126,474,386	104,081,179	29,841,661	333,605,938

^(*) Other products are not separately disclosed.

For the year ended December 31, 2024

<i>(In millions of Korean won)</i>	DX	DS	SDC	Harman	Intercompany reconciliations	Total ^(*)
Revenue	174,887,683	111,065,950	29,157,820	14,274,930	(28,515,480)	300,870,903

Depreciation	2,576,351	34,097,568	2,432,338	342,627	-	39,649,982
Amortization	1,634,046	674,945	233,604	207,607	-	2,980,840
Operating profit	12,439,897	15,094,486	3,733,429	1,307,580	-	32,725,961

(*) Other operating segments are not separately disclosed.

Revenue by major product for the year ended December 31, 2024 are as follows:

<i>(In millions of Korean won)</i>	TV, monitor, and other	Smartphone and other	Memory	Display panels	Total ^(*)
Revenue	30,931,628	114,424,862	84,463,005	29,157,820	300,870,903

(*) Other products are not separately disclosed.

(B) Regional information

The regional information provided to the Management Committee for the reportable segments as of and for the years ended December 31, 2025 and 2024 are as follows:

(1) As of and for the year ended December 31, 2025

<i>(In millions of Korean won)</i>	Korea	America	Europe	Asia and Africa	China	Intercompany elimination	Consolidated
Revenue	46,641,151	133,274,793	53,327,193	53,047,987	47,314,814	-	333,605,938
Non-current assets ^(*)	182,111,025	32,989,995	7,614,552	9,884,452	9,850,058	2,335,267	244,785,349

(*) Financial instruments, deferred tax assets, investments in associates and joint ventures, and others are excluded from non-current assets.

(2) As of and for the year ended December 31, 2024

<i>(In millions of Korean won)</i>	Korea	America	Europe	Asia and Africa	China	Intercompany elimination	Consolidated
Revenue	39,826,088	118,828,546	50,118,754	48,171,377	43,926,138	-	300,870,903
Non-current assets ^(*)	177,190,869	28,361,758	6,736,899	9,681,791	10,007,583	(2,295,125)	229,683,775

(*) Financial instruments, deferred tax assets, investments in associates and joint ventures, and others are excluded from non-current assets.

31. Related Party Transactions

(A) Sale and purchase transactions

Sale and purchase transactions with related parties for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>		2025			
Name of company ^(*)		Sales	Disposal of non-current assets	Purchases	Purchase of non-current assets
Associates and joint ventures	Samsung SDS Co., Ltd.	110,512	61	2,218,940	283,952
	Samsung Electro-Mechanics Co., Ltd.	67,330	-	1,105,394	-
	Samsung SDI Co., Ltd.	96,962	-	714,082	11,460
	Cheil Worldwide Inc.	38,867	-	1,033,493	4,222
	Other	1,342,234	794	13,148,927	150,398
	Total	1,655,905	855	18,220,836	450,032
Other related parties	Samsung C&T Co., Ltd.	10,604	20	170,643	3,737,018
	Other	393,825	-	1,458,094	2,200,133
	Total	404,429	20	1,628,737	5,937,151
Other ^(*)	Samsung E&A Co., Ltd.	5,021	-	33,665	2,141,123
	S-1 Corporation	17,876	-	561,277	71,008

Other	236,438	-	550,843	587,827
Total	259,335	-	1,145,785	2,799,958

(*) Transactions with separate entities that are related parties of the Company.

(**) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(In millions of Korean won)

		2024			
Name of company ^(*)		Sales	Disposal of non-current asset s	Purchases	Purchase of non-current asset s
Associates and joint ventures	Samsung SDS Co., Ltd.	104,837	21,504	2,130,399	286,135
	Samsung Electro-Mechanics Co., Ltd.	46,773	-	1,196,979	-
	Samsung SDI Co., Ltd.	107,474	-	664,368	20,514
	Cheil Worldwide Inc.	35,535	-	1,004,792	19,193
	Other	1,167,252	122	12,656,359	198,411
Total	1,461,871	21,626	17,652,897	524,253	
Other related p arties	Samsung C&T Co., Ltd.	23,472	-	262,652	6,797,619
	Other	757,640	-	1,395,795	4,124,354
	Total	781,112	-	1,658,447	10,921,973
Other ^(*)	Samsung E&A Co., Ltd.	2,464	-	72,000	4,305,202
	S-1 Corporation	12,320	-	541,532	43,906
	Other	247,997	-	562,134	1,174,427
	Total	262,781	-	1,175,666	5,523,535

(*) Transactions with separate entities that are related parties of the Company.

(**) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(B) Balances of receivables and payables

Balances of receivables and payables arising from the sales and purchases of goods and services as of December 31, 2025 and 2024 are as follows:

		December 31, 2025	
(In millions of Korean won)	Name of company ^(*)	Receivables	Payables ^(*)
Associates and joint ventures	Samsung SDS Co., Ltd.	26,493	652,534
	Samsung Electro-Mechanics Co., Ltd.	4,096	112,204
	Samsung SDI Co., Ltd.	121,347	76,659
	Cheil Worldwide Inc.	120	450,825
	Other	315,891	1,367,822
	Total	467,947	2,660,044
Other related parties	Samsung C&T Co., Ltd.	205,547	1,885,196
	Other	18,651	251,265
	Total	224,198	2,136,461
Other ^(*)	Samsung E&A Co., Ltd.	296	1,217,432
	S-1 Corporation	1,644	62,500
	Other	19,622	288,498
	Total	21,562	1,568,430

(*) Balances due to and from separate entities that are related parties of the Company.

(*) Payables and others include lease liabilities.

(*) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

		December 31, 2024	
(In millions of Korean won)	Name of company ^(*)	Receivables	Payables ^(*)
Associates and joint ventures	Samsung SDS Co., Ltd.	23,493	617,140
	Samsung Electro-Mechanics Co., Ltd.	5,704	113,971
	Samsung SDI Co., Ltd.	123,940	50,278
	Cheil Worldwide Inc.	206	436,315
	Other	311,560	1,380,625
	Total	464,903	2,598,329
Other related parties	Samsung C&T Co., Ltd.	205,420	1,868,959
	Other	19,784	743,167
	Total	225,204	2,612,126
Other ^(*)	Samsung E&A Co., Ltd.	513	1,919,798
	S-1 Corporation	2,660	66,988
	Other	16,848	626,382
	Total	20,021	2,613,168

(*) Balances due to and from separate entities that are related parties of the Company.

(*) Payables and others include lease liabilities.

(*) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(C) For the years ended December 31, 2025 and 2024, the Company invested W325,146 million and W11,710 million, respectively, in associates and joint ventures. In addition, the Company made a capital recovery of W6,643 million and W33,178 million from its investments in associates and joint ventures during the years ended December 31, 2025 and 2024, respectively.

(D) For the years ended December 31, 2025 and 2024, the Company declared dividends of W1,612,090 million and W1,610,832 million, respectively, to related parties. In addition, for the years ended December 31, 2025 and 2024, the Company declared dividends of W129,277 million and W128,232 million, respectively, to the entities that are not related parties of the Company in accordance with Korean IFRS 1024, but belong to the same conglomerate according to the Monopoly Regulation and Fair Trade Act. As of December 31, 2025 and 2024, there are no dividends payable to related parties.

(E) For the years ended December 31, 2025 and 2024, the Company entered into lease agreements with its related parties amounting to W33,949 million and W31,076 million, respectively, and the lease payments made to the related parties were W39,443 million and W41,800 million, respectively.

(F) Key management compensation

The compensation paid or payable to key management (executive directors) for their services for the years ended December 31, 2025 and 2024 consists of:

<i>(In millions of Korean won)</i>	2025	2024
Short-term employee benefits	12,718	9,991
Post-employment benefits	493	600
Other long-term employee benefits	5,598	8,078

32. Information for Non-Controlling Interests

(A) Changes in non-controlling interests

The profit or loss allocated to non-controlling interests and accumulated non-controlling interests of subsidiaries that are material to the Company for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	Samsung Display Co., Ltd. and its subsidiaries	
	2025	2024
Percentage of non-controlling interests	15.2%	15.2%
Balance as of January 1	9,829,653	9,727,674
Profit for the year	891,927	779,506
Dividends	(8,245)	(1,022,540)
Other	443,604	345,013
Balance as of December 31	11,156,939	9,829,653

(B) The summarized financial information for the subsidiary with non-controlling interests that are material to the Company before the intercompany eliminations for the years ended December 31, 2025 and 2024 are as follows:

(1) Summarized consolidated statements of financial position

<i>(In millions of Korean won)</i>	Samsung Display Co., Ltd. and its subsidiaries	
	December 31, 2025	December 31, 2024
Current assets	30,156,169	22,421,643
Non-current assets	52,175,754	50,635,008
Current liabilities	8,174,969	6,667,092
Non-current liabilities	841,339	1,501,348

Equity attributable to:	73,315,615	64,888,211
Owners of the parent company	73,276,247	64,849,566
Non-controlling interests	39,368	38,645

(2) Summarized consolidated statements of comprehensive income

<i>(In millions of Korean won)</i>	Samsung Display Co., Ltd. and its subsidiaries	
	2025	2024
Sales	29,710,588	29,135,660
Profit for the year	5,378,716	5,087,437
Other comprehensive income	3,054,792	2,652,443
Total comprehensive income attributable to:	8,433,508	7,739,880
Owners of the parent company	8,426,682	7,730,156
Non-controlling interests	6,826	9,724

(3) Summarized consolidated statements of cash flows

<i>(In millions of Korean won)</i>	Samsung Display Co., Ltd. and its subsidiaries	
	2025	2024
Cash flows from operating activities	6,268,712	6,570,627
Cash flows used in investing activities	(7,128,939)	(5,907,733)
Cash flows provided by (used in) financing activities	302,848	(5,975,290)
Effect of exchange rate changes on cash and cash equivalents	(39,917)	183,925
Decrease in cash and cash equivalents	(597,296)	(5,128,471)
Cash and cash equivalents at beginning of the year	2,200,777	7,329,248
Cash and cash equivalents at end of year	1,603,481	2,200,777

33. Business Combination

Details of major business combinations during the year ended December 31, 2025 are as follows:

(A) Rainbow Robotics Co., Ltd.

(1) General information

The Company decided to exercise call options to acquire 3.94 million shares (20.3%) of Rainbow Robotics Co., Ltd. from its largest shareholder through the board of directors' resolution on December 31, 2024. The equity acquisition procedure was completed on March 12, 2025.

The Company reclassified Rainbow Robotics Co., Ltd. from investment in associates using equity method to consolidated subsidiary as it obtained the right to appoint the entire board of directors of Rainbow Robotics Co., Ltd. pursuant to the shareholders' agreement entered into after the share acquisition.

The Company will prepare for development of advanced future robots by combining the Company's technology in AI and software with Rainbow Robotics Co., Ltd.'s robot technology.

(2) Consideration transferred

Fair values of the consideration transferred by each category on the acquisition date are as follows:

(In millions of Korean Won)

Cash	267,463
Derivatives (Call options of 3.94 million shares)	974,287
Previously-held equity (2.85 million shares)	900,480
Total	2,142,230

The remeasurement to fair value of the Company's previously held 2.85 million shares and the difference arising from the fair value measurement of 3.94 million call options as of the acquisition date, amounting to W847,696 million and W600,606 million, were recognized in the statement of profit or loss as other income and finance income, respectively.

Identifiable assets acquired and liabilities assumed

Identifiable assets acquired and liabilities assumed at the date of acquisition are as follows:

(In millions of Korean Won)

Cash and cash equivalents	53,429
Short-term financial instruments	18,789
Trade receivable and other receivables	7,161
Inventories	9,342
Short-term financial assets at fair value through profit or loss	18,833
Property, plant and equipment	20,727
Intangible assets	231,164
Others	7,117
Total assets	366,562
Current liabilities	3,422
Non-current liabilities	49,289
Total Liabilities	52,711
Fair value of net identifiable assets	313,851

(3) Goodwill

Goodwill arising from the business combination has been determined as follows:

(In millions of Korean Won)

Total consideration transferred	2,142,230
Fair value of net identifiable assets	(313,851)
Non-controlling interests	204,003
Goodwill	2,032,382

(B) Sound United, LLC

(1) General information

Harman International Industries, Inc., the Company's subsidiary, acquired 100% of equity stake and voting rights of Sound United, LLC, which was Masimo Corporation's audio business unit, in order to enhance competitiveness of its audio business division.

(2) Consideration transferred

Fair value of the consideration transferred on the acquisition date is as follows:

(In millions of Korean Won)

Cash and cash equivalents	457,250
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(3) Identifiable assets acquired and liabilities assumed

Identifiable assets acquired and liabilities assumed at the date of acquisition are as follows:

(In millions of Korean Won)

Cash and cash equivalents	43,633
Trade receivable and other receivables	135,772
Inventories	364,768
Property, plant and equipment	131,561
Intangible assets	86,428
Others	114,170
Total assets	876,332
Trade payable and other payables	177,005
Borrowings	108,402
Others	153,424
Total Liabilities	438,831
Fair value of net identifiable assets	437,501

(4) Goodwill

Goodwill arising from the business combination has been determined as follows:

(In millions of Korean Won)

Total consideration transferred	457,250
Fair value of net identifiable assets	(437,501)
Non-controlling interests	(85)
Goodwill	19,664

(C) FläktGroup

(1) General information

The Company acquired 100% of equity stake and voting rights of FläktGroup, a German air conditioning manufacturer, in order to expand global air conditioning business and nurture it as a new growth engine.

(2) Consideration transferred

Fair value of the consideration transferred on the acquisition date is as follows:

(In millions of Korean Won)

Cash and cash equivalents	2,416,554
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(3) Identifiable assets acquired and liabilities assumed

Identifiable assets acquired and liabilities assumed at the date of acquisition are as follows:

(In millions of Korean Won)

Cash and cash equivalents	59,841
Trade receivable and other receivables	277,179
Inventories	105,440
Property, plant and equipment	226,153
Intangible assets	1,141,063

Others	26,586
Total assets	1,836,262
Trade payable and other payables	720,418
Deferred tax liabilities	290,504
Others	168,964
Total Liabilities	1,179,886
Fair value of net identifiable assets	656,376

(4) Goodwill

Goodwill arising from the business combination has been determined as follows:

(In millions of Korean Won)

Total consideration transferred	2,416,554
Fair value of net identifiable assets	(656,376)
Goodwill	1,760,178

34. Subsequent Events

On November 3, 2025, the Company is in the process of purchasing treasury shares pursuant to the board of director's resolutions on January 7 and January 28, 2026. The total expected purchase amount is estimated to be approximately W6,073,000 million (approximately 40 million shares).

The actual number of shares to be purchased is subject to change depending on future movements in the share price.

4. Separate financial statements

Samsung Electronics Co., Ltd.

SEPARATE STATEMENTS OF FINANCIAL POSITION

(In millions of Korean won and in thousands of US dollars (Note 2.18))

		December 31	December 31,	December 31	December 31,
	Notes	2025	2024	2025	2024
		KRW	KRW	USD	USD
Assets					
Current assets					
Cash and cash equivalents	4, 28	12,581,632	1,653,766	8,848,557	1,163,080
Short-term financial instruments	4, 28	12,332,721	10,187,991	8,673,500	7,165,129
Trade receivables	4, 5, 7, 28	42,081,734	33,840,357	29,595,732	23,799,641
Non-trade receivables	4, 7, 28	2,146,762	3,249,731	1,509,800	2,285,509
Prepaid expenses		1,474,647	1,381,781	1,037,107	971,795
Inventories	8	28,051,916	29,154,115	19,728,679	20,503,846
Other current assets	4, 28	2,770,017	2,852,581	1,948,129	2,006,196
		101,439,429	82,320,322	71,341,504	57,895,196
Non-current assets					
Financial assets at fair value through other comprehensive income	4, 6, 28	4,248,587	2,176,346	2,987,996	1,530,606
Investments in subsidiaries, associates and joint ventures	9	59,498,635	57,427,196	41,844,894	40,388,068
Property, plant and equipment	10	155,360,355	151,446,870	109,263,642	106,511,320
Intangible assets	11	11,233,489	10,496,956	7,900,419	7,382,422
Net defined benefit assets	14	3,367,162	2,249,792	2,368,097	1,582,260
Deferred income tax assets	25	19,320,422	14,333,432	13,587,892	10,080,583
Other non-current assets	4, 7, 28	4,433,972	4,515,213	3,118,375	3,175,511
		257,462,622	242,645,805	181,071,315	170,650,770
Total assets		358,902,051	324,966,127	252,412,819	228,545,966

Samsung Electronics Co., Ltd.

SEPARATE STATEMENTS OF FINANCIAL POSITION

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
		KRW	KRW	USD	USD
Liabilities and Equity					
Current liabilities					
Trade payables	4, 28	14,247,155	10,287,967	10,019,905	7,235,441
Short-term borrowings	4, 5, 12, 28	15,375,658	11,110,972	10,813,572	7,814,254
Other payables	4, 28	21,165,572	18,591,524	14,885,570	13,075,263
Advances received	17	450,101	350,448	316,552	246,467
Withholdings	4, 28	495,432	516,454	348,433	363,218
Accrued expenses	4, 17, 28	11,031,657	9,039,886	7,758,472	6,357,676
Current income tax liabilities		3,811,821	1,380,469	2,680,822	970,872
Current portion of long-term liabilities	4, 12, 13, 28	268,801	22,264,226	189,046	15,658,244
Provisions	15	5,724,412	6,257,389	4,025,931	4,400,769
Other current liabilities	17	364,772	358,641	256,543	252,231
		72,935,381	80,157,976	51,294,846	56,374,435
Non-current liabilities					
Debentures	4, 13, 28	7,134	14,530	5,017	10,219
Long-term borrowings	4, 12, 28	23,399,087	795,703	16,456,383	559,611
Long-term other payables	4, 28	5,223,964	4,965,481	3,673,970	3,492,181
Long-term provisions	15	2,226,960	2,602,575	1,566,202	1,830,369
Other non-current liabilities		779,442	33,205	548,176	23,354
		31,636,587	8,411,494	22,249,748	5,915,734
Total liabilities		104,571,968	88,569,470	73,544,594	62,290,169

※ The above interim separate statements of comprehensive income should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

SEPARATE STATEMENTS OF FINANCIAL POSITION

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	December 31	December 31,	December 31	December 31,
		2025	2024	2025	2024
		KRW	KRW	USD	USD
Equity					
Preference shares	18	119,467	119,467	84,020	84,020
Ordinary shares	18	778,047	778,047	547,194	547,194
Share premium		4,403,893	4,403,893	3,097,221	3,097,221
Retained earnings	19	254,566,830	233,734,316	179,034,728	164,383,395
Other components of equity	20	(5,538,154)	(2,639,066)	(3,894,938)	(1,856,033)
Total equity		254,330,083	236,396,657	178,868,225	166,255,797
Total liabilities and equity		358,902,051	324,966,127	252,412,819	228,545,966

※ The above interim separate statements of comprehensive income should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.
SEPARATE STATEMENTS OF PROFIT OR LOSS

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	For the years ended December 31,			
		2025	2024	2025	2024
		KRW	KRW	USD	USD
Revenue	29	238,043,009	209,052,241	167,413,663	147,024,697
Cost of sales	21	165,994,290	152,061,472	116,742,400	106,943,565
Gross profit		72,048,719	56,990,769	50,671,263	40,081,132
Selling and administrative expenses	21, 22	48,445,100	44,629,735	34,071,035	31,387,720
Operating profit	29	23,603,619	12,361,034	16,600,228	8,693,412
Other non-operating income	23	9,815,254	10,351,185	6,902,987	7,279,903
Other non-operating expense	23	247,096	540,542	173,781	380,159
Financial income	24	7,445,403	7,717,689	5,236,290	5,427,786
Financial expense	24	7,181,098	8,139,788	5,050,406	5,724,645
Profit before income tax		33,436,082	21,749,578	23,515,318	15,296,297
Income tax benefit	25	(250,519)	(1,832,987)	(176,187)	(1,289,124)
Profit for the year		33,686,601	23,582,565	23,691,505	16,585,421
Earnings per share	26				
<i>(in Korean won, in US dollars)</i>					
- Basic		5,027	3,472	3.54	2.44
- Diluted		5,026	3,472	3.53	2.44

※ The above interim separate statements of comprehensive income should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.

SEPARATE STATEMENTS OF COMPREHENSIVE INCOME

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	For the years ended December 31,			
		2025	2024	2025	2024
		KRW	KRW	USD	USD
Profit for the year		33,686,601	23,582,565	23,691,505	16,585,421
Other comprehensive income (loss)					
Items that will not be reclassified subsequently to profit or loss:					
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	1,545,804	239,784	1,087,150	168,638
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	(12,435)	(592,254)	(8,745)	(416,527)
Items that may be reclassified subsequently to profit or loss		-	-	-	-
Other comprehensive income (loss) for the year, net of tax		1,533,369	(352,470)	1,078,405	(247,889)
Total comprehensive income for the year		35,219,970	23,230,095	24,769,910	16,337,532

※ The above interim separate statements of comprehensive income should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.
SEPARATE STATEMENTS OF CHANGES IN EQUITY

(In millions of Korean won)

For the year ended December 31, 2025	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Total
Balance as of January 1, 2025		119,467	778,047	4,403,893	233,734,316	(2,639,066)	236,396,657
Profit for the year		-	-	-	33,686,601	-	33,686,601
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	-	-	-	3,682	1,542,122	1,545,804
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	-	-	-	-	(12,435)	(12,435)
Total comprehensive income for the year		-	-	-	33,690,283	1,529,687	35,219,970
Dividends declared	19	-	-	-	(9,808,728)	-	(9,808,728)
Purchase of treasury shares	18, 20	-	-	-	-	(8,189,263)	(8,189,263)
Retirement of treasury shares	18	-	-	-	(3,049,041)	3,049,041	-
Share-based payment	20	-	-	-	-	711,447	711,447
Total transactions with owners		-	-	-	(12,857,769)	(4,428,775)	(17,286,544)
Balance as of December 31, 2025		119,467	778,047	4,403,893	254,566,830	(5,538,154)	254,330,083

※ The above interim separate statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.
SEPARATE STATEMENTS OF CHANGES IN EQUITY

(In thousands of US dollars (Note 2.18))

For the year ended December 31, 2025	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Total
Balance as of January 1, 2025		84,020	547,194	3,097,221	164,383,395	(1,856,033)	166,255,797
Profit for the year		-	-	-	23,691,505	-	23,691,505
Gain on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	-	-	-	2,590	1,084,560	1,087,150
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	-	-	-	-	(8,745)	(8,745)
Total comprehensive income for the year		-	-	-	23,694,095	1,075,815	24,769,910
Dividends declared	19	-	-	-	(6,898,397)	-	(6,898,397)
Purchase of treasury shares	18, 20	-	-	-	-	(5,759,440)	(5,759,440)
Retirement of treasury shares	18	-	-	-	(2,144,365)	2,144,365	-
Share-based payment	20	-	-	-	-	500,355	500,355
Total transactions with owners		-	-	-	(9,042,762)	(3,114,720)	(12,157,482)
Balance as of December 31, 2025		84,020	547,194	3,097,221	179,034,728	(3,894,938)	178,868,225

※ The above interim separate statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.
SEPARATE STATEMENTS OF CHANGES IN EQUITY

(In millions of Korean won)

For the year ended December 31, 2024	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Total
Balance as of January 1, 2024		119,467	778,047	4,403,893	219,963,351	(476,984)	224,787,774
Profit for the year		-	-	-	23,582,565	-	23,582,565
Gain (loss) on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	-	-	-	(2,163)	241,947	239,784
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	-	-	-	-	(592,254)	(592,254)
Total comprehensive income (loss) for the year		-	-	-	23,580,402	(350,307)	23,230,095
Dividends declared	19	-	-	-	(9,809,437)	-	(9,809,437)
Purchase of treasury shares	20	-	-	-	-	(1,811,775)	(1,811,775)
Total transactions with owners		-	-	-	(9,809,437)	(1,811,775)	(11,621,212)
Balance as of December 31, 2024		119,467	778,047	4,403,893	233,734,316	(2,639,066)	236,396,657

※ The above interim separate statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.
SEPARATE STATEMENTS OF CHANGES IN EQUITY

(In thousands of US dollars (Note 2.18))

For the year ended December 31, 2024	Notes	Preference shares	Ordinary shares	Share premium	Retained earnings	Other components of equity	Total
Balance as of January 1, 2024		84,020	547,194	3,097,221	154,698,390	(335,459)	158,091,366
Profit for the year		-	-	-	16,585,421	-	16,585,421
Gain (loss) on valuation of financial assets at fair value through other comprehensive income, net of tax	6, 20	-	-	-	(1,521)	170,159	168,638
Remeasurement of net defined benefit liabilities (assets), net of tax	14, 20	-	-	-	-	(416,527)	(416,527)
Total comprehensive income (loss) for the year		-	-	-	16,583,900	(246,368)	16,337,532
Dividends declared	19	-	-	-	(6,898,895)	-	(6,898,895)
Purchase of treasury shares	20	-	-	-	-	(1,274,206)	(1,274,206)
Total transactions with owners		-	-	-	(6,898,895)	(1,274,206)	(8,173,101)
Balance as of December 31, 2024		84,020	547,194	3,097,221	164,383,395	(1,856,033)	166,255,797

※ The above interim separate statements of changes in equity should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.
SEPARATE STATEMENTS OF CASH FLOWS

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	For the years ended December 31,			
		2025	2024	2025	2024
		KRW	KRW	USD	USD
Operating activities					
Profit for the year		33,686,601	23,582,565	23,691,505	16,585,421
Adjustments	27	33,652,598	21,493,129	23,667,592	15,115,938
Changes in assets and liabilities arising from operating activities	27	(4,707,300)	(760,086)	(3,310,605)	(534,562)
Cash generated from operations		62,631,899	44,315,608	44,048,492	31,166,797
Interest received		307,064	277,362	215,956	195,066
Interest paid		(687,461)	(674,010)	(483,486)	(474,026)
Dividends received		9,325,148	9,635,502	6,558,299	6,776,568
Income tax paid		(2,842,694)	(1,062,965)	(1,999,243)	(747,573)
Net cash provided by operating activities		68,733,956	52,491,497	48,340,018	36,916,832
Investing activities					
Net increase in short-term financial instruments		(2,201,896)	(10,122,673)	(1,548,575)	(7,119,191)
Disposal of financial assets at fair value through other comprehensive income		26,604	2,942	18,710	2,069
Disposal of financial assets at fair value through profit or loss		-	1	-	1
Disposal of investments in subsidiaries, associates and joint ventures		152,808	319,965	107,469	225,029
Acquisition of investments in subsidiaries, associates and joint ventures		(1,186,866)	(336,648)	(834,713)	(236,762)
Disposal of property, plant and equipment		170,270	130,956	119,749	92,100
Acquisition of property, plant and equipment		(37,748,045)	(38,246,765)	(26,547,885)	(26,898,631)
Disposal of intangible assets		2,303	13,327	1,620	9,373
Acquisition of intangible assets		(4,104,861)	(2,069,083)	(2,886,914)	(1,455,169)
Cash inflow (outflow) from other investing activities		26,135	(69,666)	18,380	(48,996)
Net cash used in investing activities		(44,863,548)	(50,377,644)	(31,552,159)	(35,430,177)

※ The above interim separate statements of cash flows should be read in conjunction with the accompanying notes.

Samsung Electronics Co., Ltd.
SEPARATE STATEMENTS OF CASH FLOWS

(In millions of Korean won and in thousands of US dollars (Note 2.18))

	Notes	For the years ended December 31,			
		2025	2024	2025	2024
		KRW	KRW	USD	USD
Financing activities					
Net increase in short-term borrowings	27	4,498,284	5,316,919	3,163,606	3,739,345
Increase in debentures and long-term borrowings	27	2,800,000	-	1,969,217	-
Repayment of debentures and long-term borrowings	27	(2,240,906)	(217,305)	(1,576,010)	(152,829)
Dividends paid		(9,809,646)	(9,808,653)	(6,899,042)	(6,898,344)
Purchase of treasury shares		(8,189,263)	(1,811,775)	(5,759,440)	(1,274,206)
Net cash used in financing activities		(12,941,531)	(6,520,814)	(9,101,669)	(4,586,034)
Effect of foreign exchange rate changes		(1,011)	(724)	(713)	(509)
Net increase (decrease) in cash and cash equivalents		10,927,866	(4,407,685)	7,685,477	(3,099,888)
Cash and cash equivalents					
Beginning of the year		1,653,766	6,061,451	1,163,080	4,262,968
End of the year		12,581,632	1,653,766	8,848,557	1,163,080

※ The above interim separate statements of cash flows should be read in conjunction with the accompanying notes.

5. Notes to Separate financial statements

As of December 31, 2025 and 2024, and
For the years ended December 31, 2025 and 2024

1. General Information

Samsung Electronics Co., Ltd. (the “Company”) was incorporated under the laws of the Republic of Korea in 1969 and listed its shares on the Korea Stock Exchange in 1975. The Company operates two business divisions: Device eXperience (“DX”) and Device Solutions (“DS”). DX division comprises businesses for digital televisions, refrigerators, smartphones, and network systems. DS division comprises businesses for semiconductor products such as memory, foundry and system Large Scale Integration (LSI). The Company is domiciled in the Republic of Korea and is located in Suwon, the Republic of Korea.

These financial statements have been prepared in accordance with Korean International Financial Reporting Standards (“Korean IFRS”) 1027, Separate Financial Statements.

2. Material Accounting Policies

The followings are material accounting policies applied on financial statements. Unless mentioned otherwise, these policies are consistent throughout the accounting periods denoted.

2.1 Basis of Presentation

The Company’s financial statements have been written in accordance with the Korean International Financial Reporting Standards (“Korean IFRS”). The Korean IFRS refers to standards selected by the Republic of Korea among accounting standards and interpretations published by International Accounting Standards Board (IASB).

The Korean IFRS permits application of material accounting estimates on the financial statements and requires management’s judgements in applying accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are material to the financial statements are disclosed in Note 3.

2.2 Changes in Accounting Policies and Disclosures

(A) New and amended standards adopted by the Company

The Company applied the following amended standards for the first time for the annual reporting period commencing on January 1, 2025:

Amendments to Korean IFRS 1021, *The Effects of Changes in Foreign Exchange Rates*

The amendments require that exchangeability of two currencies be assessed in order to clarify reporting of foreign currency transactions in the absence of normal-functioning foreign exchange market. The amendments also require applicable spot exchange rate should be determined when the assessment indicates two currencies lack exchangeability. The adoption of the amendments does not have a significant impact on the Company’s separate financial statements.

(B) New and amended standard not yet adopted by the Company

The new and amended accounting standards issued that are not yet effective for the annual reporting period commencing January 1, 2025 and have not been early adopted by the Company are as follows:

Amendments to Korean IFRS 1109, *Financial Instruments* and Korean IFRS 1107, *Financial Instruments: Disclosures*

The amendments have been implemented in order to respond to questions raised in practice and include new requirements. The amendments are effective for annual reporting periods beginning on or after January 1, 2026, with early application permitted. The impact of the amendments on the financial statements is under review by the Company.

The amended standards:

- permit derecognition of a financial liability through an electronic payment system before cash is delivered on the settlement date, when specified criteria are met,
- clarify and enhance guidance on assessing whether the contractual cash flows of financial assets consist solely of payments of principal and interest,
- require disclosure of the impact of contractual terms that modify the timing and amount of contractual cash flows and the extent of the company's exposure, presented by category of financial instrument, and
- require additional disclosure regarding investments in equity instruments designated at fair value through other comprehensive income.

Issue of Korean IFRS 1118, *Presentation and Disclosure in Financial Statements*

The Korean IFRS 1118 newly issued on December 19, 2025 will replace Korean IFRS 1001, Presentation of Financial Statements, and is effective for annual reporting periods beginning on or after January 1, 2027 with earlier application permitted.

The new accounting standard introduces the following key requirements.

- The Company is required to classify all income and expenses into five categories in the statement of profit or loss, namely the operating, investing, financing, income tax categories and discontinued operations. The Company is also required to present a newly-defined operating profit subtotal.
- Management-defined Performance Measures are disclosed in a single note in the financial statements.
- Enhanced guidance is provided on how to group information in the financial statements.

In addition, the Company is required to use the operating profit as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method.

The Company is still in the process of assessing the impact of the new accounting standard, particularly with respect to the structure of the Company's statement of profit or loss, the statement of cash flows and the additional disclosures required for management-defined performance measures. The Company is also assessing the impact on how information is grouped in the financial statements, including for items currently labeled as 'other'.

2.3 Subsidiaries, Associates and Joint Ventures

The Company, which is the ultimate controlling entity for the purposes of Korean IFRS 1110 Consolidated Financial Statements, recognizes its investments in subsidiaries, associates and joint ventures in its separate financial statements using the cost method in accordance with Korean IFRS 1027 Separate Financial Statements.

If there is objective evidence of impairment, the difference between the recoverable amount of the investments in subsidiaries, associates and joint ventures and their carrying amount is recognized as an impairment loss.

2.4 Functional and Presentation Currency

The Company measures items included in its financial statements using the currency of the primary economic environment in which it operates ("functional currency"). The functional currency of the Company is Korean won (KRW) and the financial statements are presented in Korean won (KRW).

2.5 Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, and highly liquid short-term investment assets that are readily convertible to known amounts of cash at the date of acquisition and which are subject to an insignificant risk of changes in value.

2.6 Financial Assets

(A) Classification

Financial instruments are classified based on the business model for managing the financial assets and the contractual cash flow characteristics of the financial asset. The Company considers the contractual terms of the relevant financial instrument and assesses whether the contractual cash flows consist solely of payments of principal and interest on the principal amount outstanding.

(B) Impairment

The Company assesses the expected credit losses of debt instruments carried at amortized cost or fair value through other comprehensive income on a forward-looking basis. However, the Company applies the simplified approach for trade receivables, which requires expected credit losses to be recognized over the life of the receivable from initial recognition.

2.7 Trade Receivables

Trade receivables are recognized at initial transaction price, unless they contain a significant financing component, and are subsequently measured at amortized cost using the effective interest method less any allowance for impairment.

2.8 Inventories

The Company determines the unit cost of inventories, except for materials in transit, using the average cost method. The cost of finished goods and work in progress comprises raw materials, direct labor, other direct costs and related production overheads based on normal operating capacity, excluding the cost of idle production equipment and scrapping costs.

The Company measures inventories at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business less the applicable variable selling expenses, and reflects the decrease in selling price, the increase in costs to completion, or decrease in value due to excess or obsolete inventory.

2.9 Property, Plant and Equipment

Depreciation of property, plant and equipment begins when assets are considered by management to be available for their intended use, such as in the production of products.

The Company's property, plant and equipment is depreciated on a straight-line method over the estimated useful lives of the assets, less any residual values. Land is not depreciated. Costs that are directly attributable to the acquisition, construction of a qualifying asset, including capitalized interest costs, are depreciated over the estimated useful lives.

The estimated useful lives of property, plant and equipment used by the Company for each asset category are as follows:

	Estimated useful lives
Buildings and structures	15, 30 years
Machinery and equipment	5 years
Other	5 years

2.10 Intangible Assets

Goodwill represents the excess of the cost of an acquisition over the fair value of the net identifiable assets of the acquired business at the date of acquisition and is recorded as an intangible asset.

Intangible assets, other than goodwill, are initially recognized at their historical cost and are subsequently stated at cost less accumulated amortization and accumulated impairment losses.

Membership rights are regarded as intangible assets with indefinite useful life and not amortized as there are no foreseeable restrictions on their use. However, whenever there is an indication of impairment, such as a decline in the market value of membership rights, a reasonable estimate is made to reflect the impairment. Intangible assets with finite useful lives, such as patents, trademarks and other intangible assets, are amortized on a straight-line method over their estimated useful lives.

The estimated useful lives of intangible assets used by the Company are as follows:

	Estimated useful lives
Patents, trademarks and other intangible assets	5 - 10 years

2.11 Financial Liabilities

The Company classifies financial liabilities into financial liabilities at fair value through profit or loss and other financial liabilities and recognizes them on the statement of financial position when the Company becomes a party to a contract, depending on the substance of the contractual terms.

2.12 Employee Benefits

The Company operates various types of post-employment benefit plans, including defined benefit plans and defined contribution plans. The defined benefit liability (asset) recognized in the statement of financial position in respect of

defined benefit plans is the present value of the defined benefit obligation at the reporting date less the fair value of plan assets, less any deficit (excess of plan assets over the asset recognition threshold) and is calculated annually by an independent actuary using the projected unit credit method.

2.13 Income Tax Expense

The global minimum top-up tax in accordance with the Pillar Two tax legislation is subject to Korean IFRS 1012, Corporate Income Tax. The Company accounts for the amount of global minimum top-up tax as a current tax when it is incurred, and applies the exception for the recognition and disclosure of deferred income tax related to the global minimum top-up tax.

The Company recognizes deferred tax liabilities for taxable temporary differences associated with investments in subsidiaries, associates and joint ventures, except where the Company is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets are recognized for deductible temporary differences arising on these assets only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

2.14 Derivative Instruments

The Company recognizes its rights and obligations under derivative contracts as assets and liabilities at fair value and records gains and losses on these contracts in the statement of profit or loss. However, effective portion of changes in the fair value of cash flow hedges are deferred in equity.

2.15 Revenue Recognition

The Company's revenue primarily represents the fair value of the consideration received or receivable for the sale of goods in the ordinary course of the Company's activities. Revenue is net of value-added tax, returns, sales incentives, discounts and others.

(A) Identification of performance obligations

The Company is required to transfer control of goods and services under contracts with customers. For the export of products and goods under Incoterms Group C terms (such as CIF), the Company recognizes the transportation services (including insurance) provided after the control of the goods has passed to the customer as a separate performance obligation.

(B) Performance obligations satisfied at a point of time

The Company's revenue is primarily derived from the sale of goods and is recognized when control of the goods passes to the customer.

(C) Performance obligations satisfied over time

The Company recognizes revenue over time for sales of software, transportation services, installation services, and etc. where the customer has direct control over the outcome during the performance of the service.

(D) Variable consideration

The Company provides a variety of sales promotions including incentives, promotion and sales allowances. Where these sales promotion policies result in variability in the consideration promised to customers, the Company estimates the variable consideration using either the expected value or the most likely amount whichever method the Company expects to better predict the amount of consideration to which it will be entitled. The estimate of variable

consideration is included in transaction price only to the extent that it is highly probable that a significant portion of the cumulative revenue already recognized will not be reversed when the related uncertainties are resolved. Revenue and contract liabilities are recognized when the related revenue is earned or when the decision to pay the variable consideration to the customer is made, whichever is later.

The Company recognizes contract liabilities (refund liabilities) after the sale of products to customers by estimating the return rate using the expected value methods based on historical experience. When the customer exercises its right to return the product, the Company recognizes the asset as a refund asset and adjusts cost of sales by the amount of the right to collect the product from the customer. The right to collect the product is measured by deducting the cost of collecting the product from the historical carrying amount of the product.

2.16 Leases

(A) Lessee accounting

The Company applies the practical expedient of Korean IFRS 1116, Leases, and does not separate the non-lease elements from the lease elements and accounts for the non-lease elements relating to each lease element as a single lease element.

At the commencement date of a lease, the Company recognizes a right-of-use asset (the lease asset) representing the right to use the underlying asset and a lease liability representing the obligation to make lease payments. The right-of-use asset is presented in the statement of financial position as ‘property, plant and equipment’ and the lease liability is presented as ‘current portion of long-term liabilities’ or ‘long-term borrowings.’

Lease liabilities are measured at the inception of the lease at the present value of the lease payments outstanding at that date, discounted at the Company’s incremental borrowing rate.

For short-term leases (lease terms of 12 months or less at the inception of the lease) and low value assets (underlying assets of USD 5,000 or less), lease payments are recognized as expenses on a straight-line basis over the lease term applying the simplified practical expedient.

(B) Lessor accounting

The Company, as a lessor, determines whether a lease is a finance or an operating lease at the inception of the lease. Leases that transfer substantially all the risk and rewards of ownership of the leased assets are classified as finance leases and all leases other than finance leases are classified as operating leases. Lease income from operating leases is recognized on a straight-line basis over the lease term, while initial direct costs incurred during the negotiation and contracting phase of an operating lease are added to the carrying amount of the leased asset and expensed over the lease term against the lease income.

2.17 Government Grants

Government grants relating to revenues are deferred and recognized in the statement of profit or loss in the same period in which they are matched with revenues or expenses related to the purpose for which the grant was made. Government grants received related to the acquisition of assets are treated as deferred income and credited to the statement of profit or loss over the useful lives of the related assets.

2.18 Convenience Translation into United States Dollar Amounts

The US dollar amounts provided in the separate financial statements represent supplementary information solely for the convenience of the reader. All Korean won amounts are expressed in US dollar at the rate of W 1,421.89 to \$1,

the average exchange rate for the year ended December 31, 2025. Such presentation is not in accordance with generally accepted accounting principles and should not be construed as a representation that the Korean won amounts shown could be readily converted, realized or settled in US dollars at this or any other rate.

2.19 Approval of the Separate Financial Statements

These separate financial statements of the Company were approved by the Board of Directors on January 28, 2026, and may be approved as amended at the Annual General Shareholders' Meetings.

3. Material Accounting Estimates and Assumptions

The Company makes estimates and assumptions concerning the future. Estimates and assumptions are continuously evaluated and are based on historical experience and future events that are reasonably foreseeable under the circumstances. These estimates may differ from actual results. The estimates and assumptions that have the most significant risk of causing a material adjustment to the carrying amounts of assets and liabilities in the next financial year are as follows.

(A) Revenue recognition

The Company recognizes a liability for a product return and a right to the returned goods that are expected to be returned by customers following the sale of products to customers. At the point of sale, the Company estimates the return using the expected value method based on accumulated experience at the portfolio level and the Company's revenue is affected by changes in the expected return.

Revenue from the sale of goods recognized at the point of transfer of control is the contractual consideration less consideration paid to customers in relation to certain sales promotion activities. Based on the historical experience and terms of contracts, the Company makes reasonable estimates of the sales deductions which affect the Company's revenue.

(B) Provision for warranty

The Company provides warranties for products sold. At the end of each reporting period, the Company recognizes a provision for warranties based on its best estimate of the amount it believes is necessary to provide for future and current warranty obligations. These best estimates are based on historical experience.

(C) Fair value of financial instruments

The fair value of financial instruments that are not traded in an active market is determined by using various valuation techniques and assumptions based on market conditions prevailing at the end of each reporting period.

(D) Impairment of financial assets

In measuring the allowance for impairment losses on financial assets, the Company makes assumptions about the risk of default and expected credit rates. In making these assumptions and selecting the inputs for the impairment calculations, the Company makes judgment based on past experience and current and forecast of future economic conditions at the reporting date.

(E) Lease

In determining the lease term, the Company considers all relevant facts and circumstances that provide an economic incentive to exercise a renewal option, or not to exercise a termination option. The period covered by the renewal

option (or the period covered by the termination option) is included in the lease term only if it is reasonably certain that the lessee will exercise (or not exercise) the renewal option.

The lease term is reassessed when the option is actually exercised (or not exercised) or when the Company becomes committed to exercise (or not exercise) the option. The Company only changes its assessment of whether it is reasonably certain the renewal option will be exercised (or not) if there is a significant event or change in circumstances within the lessee's control that affects the calculation of the lease term.

(F) Net defined benefit liabilities (assets)

The net defined benefit liabilities (assets) are dependent on a number of factors which are determined using actuarial methods based on a number of assumptions. Among the assumptions used to determine the net defined benefit liabilities (assets) is the discount rate, and changes in these assumptions will affect the carrying amount of the net defined benefit liability (asset). At the end of each year, the Company determines an appropriate discount rate, taking into account the interest rates on high-quality corporate bonds which represents the interest rate that should be used to determine the present value of the estimated future cash outflows expected to be required to settle the net defined benefit liability (asset). Some other key assumptions relating to the net defined benefit liability (asset) are based on current market conditions.

(G) Impairment of goodwill and intangible assets that have indefinite useful life

The Company tests goodwill and intangible assets with indefinite useful life for impairment annually. The recoverable amount of a cash-generating unit or asset, including goodwill, is determined based on a value-in-use calculation. These calculations are based on estimates.

(H) Income taxes

Income taxes on the Company's taxable income are calculated by applying tax laws and decisions of tax authorities in various countries, and, therefore, there is uncertainty in determining the final tax effect. The Company has recognized current and deferred tax based on its best estimate of the tax consequences expected to be payable in future periods as a result of the Company's operating activities up to the reporting date. However, the actual future final tax liability may not be consistent with the related assets and liabilities recognized, and such differences may affect the current and deferred tax assets and liabilities when the final tax effect is determined.

The Company is subject to additional income taxes, calculated in accordance with the method prescribed by tax laws, when a certain amount is not used for investment, wage growth, etcetera, in a given period. The related tax effect is reflected in the measurement of current and deferred income taxes for the period, and the amount of income tax payable by the Company depends on the level of investment, wage growth, etcetera in each year, resulting in uncertainty in determining the final tax effects.

The Company assesses uncertainty over its tax positions and, if the Company concludes that it is not probable that the tax authorities will accept an uncertain tax position, the effect of the uncertainty is recognized in the financial statements for each uncertain tax position using the method that is expected to provide a better estimate of the resolution of the uncertainty, which is more likely of the following methods.

- (1) Most likely amount: the single most probable amount within a range of possible outcomes.
- (2) Expected value: the sum of the probability-weighted amounts in a range of possible outcomes.

4. Financial Instruments by Category

(A) Categorizations of financial assets and liabilities as of December 31, 2025 and 2024 are as follows:

(1) As of December 31, 2025

<i>(In millions of Korean won)</i>	Financial assets measured at a mortized cost	Financial assets measured at fair value through other comprehensive income	Financial assets measured at fair value through profit or loss	Total
Financial assets				
Cash and cash equivalents	12,581,632	-	-	12,581,632
Short-term financial instruments	12,332,721	-	-	12,332,721
Trade receivables	42,081,734	-	-	42,081,734
Financial assets at fair value through other comprehensive income	-	4,248,587	-	4,248,587
Other	5,512,456	-	-	5,512,456
Total	72,508,543	4,248,587	-	76,757,130

<i>(In millions of Korean won)</i>	Financial liabilities measured at amortized cost	Other financial liabilities^(*)	Total
Financial liabilities			
Trade payables	14,247,155	-	14,247,155
Short-term borrowings	-	15,375,658	15,375,658
Other payables	20,822,393	-	20,822,393
Current portion of long-term liabilities	7,093	261,708	268,801
Debentures	7,134	-	7,134
Long-term borrowings	22,800,000	599,087	23,399,087
Long-term other payables	4,639,493	-	4,639,493
Other	4,436,223	-	4,436,223
Total	66,959,491	16,236,453	83,195,944

(*) Other financial liabilities include lease liabilities, which are not subject to categorizations, and collateralized borrowings.

(2) As of December 31, 2024

<i>(In millions of Korean won)</i>	Financial assets measured at a mortized cost	Financial assets measured at fair value through other comprehensive income	Financial assets measured at fair value through profit or loss	Total
Financial assets				
Cash and cash equivalents	1,653,766	-	-	1,653,766
Short-term financial instruments	10,187,991	-	-	10,187,991

Trade receivables	33,840,357	-	-	33,840,357
Financial assets at fair value through other comprehensive income	-	2,176,346	-	2,176,346
Other	5,265,647	-	373,681	5,639,328
Total	50,947,761	2,176,346	373,681	53,497,788

<i>(In millions of Korean won)</i>	Financial liabilities measured at amort ized cost	Other financial lia bilities^(*)	Total
Financial liabilities			
Trade payables	10,287,967	-	10,287,967
Short-term borrowings	-	11,110,972	11,110,972
Other payables	18,331,728	-	18,331,728
Current portion of long-term liabilities	21,997,265	266,961	22,264,226
Debentures	14,530	-	14,530
Long-term borrowings	-	795,703	795,703
Long-term other payables	4,383,749	-	4,383,749
Other	4,893,869	-	4,893,869
Total	59,909,108	12,173,636	72,082,744

^(*) Other financial liabilities include lease liabilities, which are not subject to categorizations, and collateralized borrowings.

(B) Net gains or net losses on each category of financial assets and liabilities for the years ended December 31, 2025 and 2024 are as follows:

(1) 2025

<i>(In millions of Korean won)</i>	Financial assets measured at amortized cost	Financial assets m easured at fair va lue through other comprehensive inc ome	Financial assets measured at fai r value through profit or loss	Total
Financial assets				
Gain on valuation, net of tax (other comprehensive income)	-	1,545,804	-	1,545,804
Gain on valuation/disposal (profit or loss)	-	-	664,223	664,223
Interest income	230,516	-	-	230,516
Foreign exchange differences (profit or loss)	(327,631)	-	-	(327,631)
Dividend income	-	4,288	-	4,288
Impairment	(135,232)	-	-	(135,232)

<i>(In millions of Korean won)</i>	Financial liabilities m easured at amortized cost	Other financial liabilit ies ^(*)	Total
Financial liabilities			
Interest expense	(459,956)	(374,141)	(834,097)
Foreign exchange differences (profit or loss)	557,823	266,869	824,692

(*) Other financial liabilities include lease liabilities, which are not subject to categorizations, and collateralized borrowings.

(2) 2024

<i>(In millions of Korean won)</i>	Financial assets measured at amortized cost	Financial assets m easured at fair va lue through other comprehensive inc ome	Financial assets m easured at fair va lue through profit or loss	Total
Financial assets				
Gain on valuation, net of tax (other comprehensive income)	-	239,784	-	239,784
Loss on valuation/disposal (profit or loss)	-	-	(14,895)	(14,895)
Interest income	396,089	-	-	396,089
Foreign exchange differences (profit or loss)	1,326,139	-	-	1,326,139

Dividend income	-	3,962	-	3,962
Impairment	(67,644)	-	-	(67,644)

<i>(In millions of Korean won)</i>	Financial liabilities measured at amortized cost	Other financial liabilities^(*)	Total
Financial liabilities			
Interest expense	(330,514)	(509,097)	(839,611)
Foreign exchange differences (profit or loss)	(657,439)	(165,169)	(822,608)

^(*) Other financial liabilities include lease liabilities which are not subject to categorizations, and collateralized borrowings.

5. Transfer of Financial Assets

The Company discounted trade receivables through factoring arrangements with banks during the years ended December 31, 2025 and 2024. Trade receivables provided as collaterals in factoring transactions have not been derecognized as they do not meet the requirements for derecognition of financial assets as the Company retains substantially all the risks and rewards, including the recourse in the event of default by the debtor. Financial liabilities recognized in these transactions are classified as ‘short-term borrowings’ on the separate statement of financial position (refer to Note 12).

The carrying amount of the discounted trade receivables and the associated liabilities as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Carrying amount of the discounted trade receivables	15,375,658	11,110,972
Carrying amount of the associated liabilities	15,375,658	11,110,972

6. Financial Assets at Fair Value

(A) Details of financial assets at fair value as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Financial assets at fair value through other comprehensive income		
Equity instruments	4,248,587	2,176,346

(B) Changes in financial assets at fair value for the years ended December 31, 2025 and 2024 are as follows:

(1) Financial assets at fair value through other comprehensive income

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	2,176,346	1,854,503
Disposal	(26,424)	(2,942)
Fair value valuation gain	2,098,665	324,785
Balance as of December 31	4,248,587	2,176,346

(2) Financial assets at fair value through profit or loss

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	-	1
Other	-	(1)
Balance as of December 31	-	-

(C) Changes in gain (loss) on valuation of financial assets at fair value through other comprehensive income for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	667,956	340,232
Fair value valuation gain	2,098,665	324,785
Reclassification to retained earnings due to disposal	(5,002)	2,939
Balance as of December 31	2,761,619	667,956
Less: Income tax effect recognized directly in equity	(731,395)	(179,854)
Total	2,030,224	488,102

(D) Details of listed equity securities of financial assets at fair value as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won, number of shares and percentage)</i>	December 31, 2025			December 31, 2024	
	Number of shares owned	Percentage of ownership (%) ^(*)	Acquisition cost	Carrying amount (Market value)	Carrying amount (Market value)
Samsung Heavy Industries Co., Ltd.	134,027,281	15.2	932,158	3,230,057	1,514,508
Hotel Shilla Co., Ltd.	2,004,717	5.1	13,957	89,410	73,974
iMarket Korea Inc.	647,320	1.9	324	5,101	5,179
KT Skylife Co., Ltd.	240,000	0.5	3,344	1,207	1,134
Mona Yongpyong Co., Ltd.	400,000	0.8	1,869	1,322	1,284
A-Tech Solution Co., Ltd.	1,592,000	15.9	26,348	16,414	8,804
Wonik Holdings Co., Ltd.	1,759,171	2.3	15,410	85,672	4,486
Wonik IPS Co., Ltd.	1,850,936	3.8	16,214	125,679	41,368
Dongjin Semichem Co., Ltd.	2,467,894	4.8	48,277	90,448	51,579
Soulbrain Co., Ltd.	437,339	5.6	40,382	114,583	72,336
S&S Tech Corporation	1,716,116	8	65,933	82,888	43,933
YC Corporation	9,601,617	11.7	47,336	139,031	98,033
KCtech Co., Ltd.	1,022,216	4.9	20,720	40,531	26,629
LOTVacuum Co., Ltd.	1,267,668	7.1	18,990	15,719	10,585
New Power Co., Ltd.	2,140,939	4.9	12,739	11,069	9,463
Fine Semitech Corporation	1,538,204	7.0	43,009	47,146	23,956
DNF Co., Ltd.	810,030	7.0	20,964	12,653	7,144
Marvell Technology. Inc.	173,187	0.0	11,705	21,118	28,119
SoundHound AI, Inc.	-	-	-	-	49,666
Total			1,339,679	4,130,048	2,072,180

^(*) Ownership represents the Company's ownership of the ordinary shares issued by each entity.

7. Trade and Non-Trade Receivables

(A) Trade and non-trade receivables as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Trade	Non-trade	Trade	Non-trade
Receivables	42,370,721	2,302,978	33,967,334	3,263,714
Less: Loss allowance	(257,981)	(6,771)	(126,977)	(4,303)
Subtotal	42,112,740	2,296,207	33,840,357	3,259,411
Less: Non-current	(31,006)	(149,445)	-	(9,680)
Current	42,081,734	2,146,762	33,840,357	3,249,731

(B) Movements in the loss allowance for receivables for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025		2024	
	Trade	Non-trade	Trade	Non-trade
Balance as of January 1	126,977	4,303	58,740	6,230
(Reversal of) Bad debt expense	132,354	2,194	68,237	(330)
Write-off	(1,350)	274	-	(1,597)
Balance as of December 31	257,981	6,771	126,977	4,303

(C) The details of trade and non-trade receivables classified by past due date for the purpose of measuring expected credit losses as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Trade	Non-trade	Trade	Non-trade
Receivables not past due	41,693,710	2,114,416	33,374,582	3,141,782
Past due:				
Less than 31 days past due ^(*)	373,294	138,858	404,847	77,956
31 days to 90 days past due	186,331	14,121	71,780	13,019
Over 90 days past due	117,386	35,583	116,125	30,957
Subtotal	677,011	188,562	592,752	121,932
Total	42,370,721	2,302,978	33,967,334	3,263,714

(*) The Company does not consider the credit risk of non-trade receivables that are overdue for less than or equal to 31 days has significantly increased.

(D) The maximum exposure to current credit risk is equivalent to the carrying amount of receivables as of December 31, 2025. The Company has entered into insurance contracts with insurers for its major receivables.

8. Inventories

Inventories as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025			December 31, 2024		
	Gross amount	Valuation allowance	Carrying amount	Gross amount	Valuation allowance	Carrying amount
Finished goods	5,147,484	(1,269,403)	3,878,081	6,374,009	(774,903)	5,599,106
Work in process	22,182,027	(2,487,276)	19,694,751	20,944,352	(1,802,857)	19,141,495
Raw materials and supplies	4,342,662	(402,208)	3,940,454	4,561,944	(552,073)	4,009,871
Materials in transit	538,630	-	538,630	403,643	-	403,643
Total	32,210,803	(4,158,887)	28,051,916	32,283,948	(3,129,833)	29,154,115

Inventories recognized as an expense for the years ended December 31, 2025 and 2024 amount to ₩164,499,020 million and ₩150,032,902 million, respectively. The amount includes loss on the valuation of inventories.

9. Investments in Subsidiaries, Associates and Joint Ventures

(A) Changes in investments in subsidiaries, associates and joint ventures for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	57,427,196	57,392,438
Acquisition	2,224,770	336,648
Disposal	(153,331)	(315,306)
Impairment reversal	-	13,416
Balance as of December 31	59,498,635	57,427,196

(B) Major investments in associates as of December 31, 2025 are as follows:
(refer to Note 31 for list of the Company's subsidiaries)

Investee	Nature of relationship with associate	Percentage of ownership (%)¹⁾	Principal business location	Fiscal period-end
Samsung Electro-Mechanics Co., Ltd.	Manufacture and supply electronic components including passive components, circuit boards, and modules	23.7	Korea	December
Samsung SDS Co., Ltd.	Provide Information Technology services including computer programming, system integration and management, and logistical services	22.6	Korea	December
Samsung Biologics Co., Ltd. ^{(*)2)(*)3)}	Investment in new business	31.2	Korea	December
Samsung Epis Holdings Co., Ltd. ^{(*)2)(*)3)}	Investment in new business	31.2	Korea	December
Samsung SDI Co., Ltd. ^{(*)4)(*)5)}	Manufacture and supply electronic parts including secondary cell batteries	19.4	Korea	December
Cheil Worldwide, Inc.	Advertising agency	25.2	Korea	December

^(*)1) Ownership represents the Company's ownership of the ordinary shares issued by each entity.

^(*)2) The Company's ownership of ordinary shares outstanding is 31.3%.

^(*)3) Samsung Biologics Co., Ltd. carried out a spin-off of Samsung Epis Holdings Co, Ltd. with November 1, 2025 as the effective date of spin-off.

^(*)4) The Company's ownership of ordinary shares outstanding is 20.3%.

^(*)5) The Company's ownership of ordinary shares issued and outstanding decreased due to the Company's participation of a non-proportional paid-in capital increase during the year ended December 31, 2025.

(C) A summary of the condensed financial information of major subsidiaries and associates as of and for the years ended December 31, 2025 and 2024 is as follows:

(1) Major subsidiaries

<i>(In millions of Korean won)</i>	2025			
	Assets	Liabilities	Sales	Profit (loss) for the year
Samsung Display Co., Ltd. (SDC)	76,710,079	8,779,728	25,993,317	5,522,684
Samsung Electronics America, Inc. (SEA)	52,966,362	20,138,323	41,064,994	1,475,163
Samsung Asia Pte. Ltd. (SAPL)	35,742,415	350,888	-	5,296,559
Samsung (China) Semiconductor Co., Ltd. (SCS)	16,042,066	1,114,773	8,635,744	1,105,878
Samsung (CHINA) Investment Co., Ltd. (SCIC)	14,604,846	13,562,847	2,717,013	168,077
Samsung India Electronics Private Ltd. (SIEL)	10,369,065	2,967,992	18,415,931	1,543,542
Shanghai Samsung Semiconductor Co., Ltd. (SS S)	9,474,930	8,969,730	31,954,060	483,630
Samsung Electronics Europe Holding Cooperatief U. A. (SEEH)	9,351,798	2,995,765	-	123,913
Samsung Eletronica da Amazonia Ltda. (SEDA)	4,815,175	1,617,379	7,288,189	(311,121)
Samsung Electronics (UK) Ltd. (SEUK)	3,174,054	2,025,539	6,521,190	205,612
SEMES Co., Ltd.	2,637,216	768,123	2,457,516	210,584
Thai Samsung Electronics Co., Ltd. (TSE)	2,324,358	621,508	5,022,979	205,028
Samsung Electronics Mexico S.A. De C.V. (SEM)	2,267,579	813,376	4,280,240	123,815
Samsung Electronics Taiwan Co., Ltd. (SET)	2,115,046	1,784,638	7,146,910	74,236
Samsung Electronics Europe Logistics B.V. (SELS)	2,072,011	1,816,197	16,169,338	(20,337)

(*) The above summary of condensed financial information is based on separate financial statements of each subsidiary.

<i>(In millions of Korean won)</i>	2024			
	Assets	Liabilities	Sales	Profit (loss) for the year
Samsung Display Co., Ltd. (SDC)	67,541,382	8,305,660	25,401,419	5,989,037
Samsung Electronics America, Inc. (SEA)	50,777,503	18,653,435	40,650,074	1,628,652
Samsung Asia Pte. Ltd. (SAPL)	31,226,978	353,722	-	5,326,248
Samsung (China) Semiconductor Co., Ltd. (SCS)	18,796,411	900,205	11,180,211	1,195,361
Samsung (CHINA) Investment Co., Ltd. (SCIC)	16,111,528	15,246,946	2,754,791	300,719
Samsung India Electronics Private Ltd. (SIEL)	9,561,708	3,226,735	17,048,976	1,408,392
Samsung Electronics Europe Holding Cooperatief U. A. (SEEH)	9,093,393	3,452,430	-	195,012
Shanghai Samsung Semiconductor Co., Ltd. (SS S)	6,467,878	5,635,634	30,068,460	468,408
Samsung Eletronica da Amazonia Ltda. (SEDA)	4,679,383	1,486,272	7,935,236	208,102
Samsung Electronics (UK) Ltd. (SEUK)	3,267,763	2,042,914	6,158,787	181,457
Thai Samsung Electronics Co., Ltd. (TSE)	2,637,138	502,266	4,513,870	166,928
Samsung Electronics Taiwan Co., Ltd. (SET)	2,411,145	1,642,510	5,744,458	62,255
SEMES Co., Ltd.	2,365,712	705,818	2,432,656	144,665

Samsung Electronics Mexico S.A. De C.V. (SEM)	2,017,910	845,480	4,086,721	125,857
Samsung Electronics Europe Logistics B.V. (SEL S)	1,928,760	1,710,124	15,682,546	(12,249)

(*) The above summary of condensed financial information is based on separate financial statements of each subsidiary.

(2) Major associates

2025

<i>(In millions of Korean won)</i>	Samsung Electro-Mec hanics Co., Ltd.	Samsung SD S Co., Ltd.	Samsung B Biologics C o., Ltd.	Samsung E pis Holdin gs Co., Lt d.	Samsung S DI Co., Lt d.	Cheil Wor ldwide In c.
	Current assets	7,097,623	9,405,729	4,408,367	1,880,001	8,739,929
Non-current assets	7,498,273	4,047,975	6,652,375	5,835,583	33,515,410	706,862
Current liabilities	3,819,497	2,331,827	2,532,917	1,401,268	9,794,853	1,627,926
Non-current liabilities	979,054	858,977	1,076,714	525,244	8,890,373	371,841
Revenue	11,314,459	13,929,868	5,701,873	243,752	13,266,731	4,546,895
Profit from continuing operations(*)	707,356	759,539	1,614,330	8,332	(939,434)	207,546
Profit (loss) from discontinued operation, net of tax(*)	(1,242)	-	170,022	-	289,965	-
Other comprehensive income (loss) (*)	182,615	46,319	(5,393)	2,336	746,802	38,901
Total comprehensive income(*)	888,729	805,858	1,778,959	10,668	97,333	246,447

(*) Profit (loss) attributable to owners of the parent company.

2024

<i>(In millions of Korean won)</i>	Samsung Electro-Mec hanics Co., Ltd.	Samsung SDS Co., L td.	Samsung Biologics C o., Ltd.	Samsung SDI Co., L td.	Cheil Worldwide, Inc.
	Current assets	5,891,746	9,003,787	5,518,118	10,334,313
Non-current assets	6,900,656	4,234,543	11,818,179	30,263,032	568,459
Current liabilities	3,056,861	2,495,409	3,853,188	10,855,694	1,594,190
Non-current liabilities	719,688	1,037,472	2,578,432	8,174,413	251,659
Revenue	10,294,103	13,828,232	4,547,322	16,592,249	4,344,257
Profit from continuing operations(*)	640,865	756,997	1,083,316	544,239	207,515
Profit from discontinued operation, net of tax (*)	38,265	-	-	55,051	-
Other comprehensive income (loss) (*)	349,340	144,625	(9,132)	722,676	76,571
Total comprehensive income(*)	1,028,470	901,622	1,074,184	1,321,966	284,086

(*) Profit (loss) attributable to owners of the parent company.

(D) Fair value of marketable investments in associates as of December 31, 2025 and 2024 is as follows:

<i>(In millions of Korean won and number of shares)</i>	December 31, 2025		December 31, 2024		
	Number of shares held	Market value	Carrying amount	Market value	Carrying amount
Samsung Electro-Mechanics Co., Ltd.	17,693,084	4,511,736	445,244	2,190,404	445,244
Samsung SDS Co., Ltd.	17,472,110	2,996,467	560,827	2,232,936	560,827
Samsung Biologics Co., Ltd.	14,449,944	24,492,655	1,410,104	21,084,226	1,595,892
Samsung Epis Holdings Co., Ltd.	7,767,364	5,771,151	185,788	-	-
Samsung SDI Co., Ltd.	15,663,968	4,221,439	1,614,403	3,332,012	1,242,605
Cheil Worldwide, Inc.	29,038,075	609,800	491,599	492,195	491,599

(E) The Company exercised its call option to acquire 3.94 million shares from the largest shareholder of Rainbow Robotics Co., Ltd. on March 12, 2025. Following the acquisition, in accordance with the shareholders' agreement, the Company secured the right to appoint the entire board of directors and consequently reclassified Rainbow Robotics Co., Ltd. from an associate to a subsidiary. The acquisition cost of the shares amounted to ₩1,241,750 million, and a valuation gain on exercised call option on the date of acquisition amounting to ₩600,606 million was recognized as financial income.

10. Property, Plant and Equipment

(A) Changes in property, plant and equipment for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025					
	Land	Buildings and structures	Machinery and equipment	Construction in progress	Other	Total
Balance as of January 1	8,043,853	28,730,334	80,826,973	31,466,912	2,378,798	151,446,870
Acquisition cost	8,048,086	46,332,683	264,285,218	31,466,912	5,691,097	355,823,996
Accumulated depreciation and impairment	(4,233)	(17,602,349)	(183,458,245)	-	(3,312,299)	(204,377,126)
Acquisitions and capital expenditures ^(*)	9,086	6,913,816	35,119,220	(3,226,941)	712,947	39,528,128
Depreciation	(2,381)	(2,738,487)	(31,864,430)	-	(686,130)	(35,291,428)
Disposal/scrap	(473)	(92,901)	(39,434)	(212)	(7,201)	(140,221)
Impairment	-	-	(5,890)	-	(1)	(5,891)
Other	-	(40,185)	(105,844)	-	(31,074)	(177,103)
Balance as of December 31	8,050,085	32,772,577	83,930,595	28,239,759	2,367,339	155,360,355
Acquisition cost	8,053,741	53,041,534	295,191,397	28,239,759	6,244,326	390,770,757
Accumulated depreciation and impairment	(3,656)	(20,268,957)	(211,260,802)	-	(3,876,987)	(235,410,402)

^(*) Acquisition cost and capital expenditures include amounts reclassified from constructions in progress. Capitalized borrowing costs amount to ₩687,528 million, and the capitalization interest rate used to calculate the capitalized borrowing costs is 4.2%.

2024

<i>(In millions of Korean won)</i>	Land	Buildings and structures	Machinery and equipment	Construction in progress	Other	Total
Balance as of January 1	7,881,222	26,564,296	69,492,787	34,675,331	1,965,525	140,579,161
Acquisition cost	7,883,620	41,814,348	228,287,817	34,675,331	5,182,709	317,843,825
Accumulated depreciation and impairment	(2,398)	(15,250,052)	(158,795,030)	-	(3,217,184)	(177,264,664)
Acquisitions and capital expenditures ^(*)	181,295	4,756,975	38,411,587	(3,208,214)	1,228,769	41,370,412
Depreciation	(2,340)	(2,464,085)	(27,213,533)	-	(605,340)	(30,285,298)
Disposal/scrap	(17,239)	(114,033)	(26,089)	-	(7,971)	(165,332)
Impairment	-	(199)	(3,624)	-	(942)	(4,765)
Other	915	(12,620)	165,845	(205)	(201,243)	(47,308)
Balance as of December 31	8,043,853	28,730,334	80,826,973	31,466,912	2,378,798	151,446,870
Acquisition cost	8,048,086	46,332,683	264,285,218	31,466,912	5,691,097	355,823,996
Accumulated depreciation and impairment	(4,233)	(17,602,349)	(183,458,245)	-	(3,312,299)	(204,377,126)

^(*) Acquisition cost and capital expenditures include amounts reclassified from constructions in progress. Capitalized borrowing costs amount to ₩849,378 million, and the capitalization interest rate used to calculate the capitalized borrowing costs is 4.6%.

(B) Changes in the right-of-use assets included in the property, plant and equipment for the years ended December 31, 2025 and 2024 are as follows:

2025					
<i>(In millions of Korean won)</i>	Land	Buildings and structures	Machinery and equipment	Other	Total
Balance as of January 1	3,014	1,135,801	56,056	535,273	1,730,144
Acquisition	3,358	125,719	1,147	23,492	153,716
Depreciation	(2,381)	(235,128)	(29,185)	(49,921)	(316,615)
Cancellation of contract	(226)	(85,901)	-	(1,668)	(87,795)
Other	-	(124)	(52)	(186)	(362)
Balance as of December 31	3,765	940,367	27,966	506,990	1,479,088

2024					
<i>(In millions of Korean won)</i>	Land	Buildings and structures	Machinery and equipment	Other	Total
Balance as of January 1	4,575	1,295,293	8,142	532,903	1,840,913
Acquisition	193	74,707	77,272	46,870	199,042
Depreciation	(2,340)	(231,116)	(29,075)	(46,160)	(308,691)
Cancellation of contract	(328)	(3,083)	-	(145)	(3,556)
Other	914	-	(283)	1,805	2,436
Balance as of December 31	3,014	1,135,801	56,056	535,273	1,730,144

(C) Details of depreciation of property, plant and equipment for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Cost of sales	31,792,760	27,673,746
Selling and administrative expenses and other	3,498,668	2,611,552
Total	35,291,428	30,285,298

11. Intangible Assets

(A) Changes in intangible assets for the years ended December 31, 2025 and 2024 are as follows:

(In millions of Korean won)	2025			
	Intellectual property rights	Membership	Other	Total
Balance as of January 1	1,287,213	209,532	9,000,211	10,496,956
Acquisitions	266,442	174	3,228,224	3,494,840
Amortization	(244,707)	-	(2,513,279)	(2,757,986)
Disposals/scrap	(26,683)	-	(556)	(27,239)
Impairment	-	(1,754)	-	(1,754)
Other	(124)	-	28,796	28,672
Balance as of December 31	1,282,141	207,952	9,743,396	11,233,489

(In millions of Korean won)	2024			
	Intellectual property rights	Membership	Other	Total
Balance as of January 1	1,287,798	196,827	8,955,586	10,440,211
Acquisitions	270,328	13,531	2,213,977	2,497,836
Amortization	(236,511)	-	(2,195,761)	(2,432,272)
Disposals/scrap	(33,661)	-	(16,040)	(49,701)
Impairment	-	(826)	-	(826)
Other	(741)	-	42,449	41,708
Balance as of December 31	1,287,213	209,532	9,000,211	10,496,956

(B) Details of amortization of intangible assets for the years ended December 31, 2025 and 2024 are as follows:

(In millions of Korean won)	2025	2024
Cost of sales	2,077,412	1,836,827
Selling and administrative expenses and other	680,574	595,445
Total	2,757,986	2,432,272

12. Borrowings

(A) Details of the carrying amounts of borrowings as of December 31, 2025 and 2024 are as follows:

(In millions of Korean won)	Financial institutions	Maturity date	Interest rate (%)		
			as of Dec 31, 2025	December 31, 2025	December 31, 2024
Short-term borrowings					
Collateralized borrowings (*1)	Woori Bank and other	-	1.2 ~ 16.5	15,375,658	11,110,972
Current portion of long-term borrowings					

Lease liabilities ^{(*)2}	-	-	2.7	261,708	266,961
Non-collateralized borrowings	Samsung Display Co., Ltd.	August 16, 2025	4.6	-	21,990,000
Total				261,708	22,256,961
Long-term borrowings					
Lease liabilities ^{(*)2}	-	-	2.7	599,087	795,703
Non-collateralized borrowings ^{(*)3}	Samsung Display Co., Ltd.	February 16, 2028	3.9	20,000,000	-
Bank Borrowings	Korea Development Bank	April 30, 2035	2.6	2,000,000	-
Bank Borrowings	Korea Development Bank	December 10, 2030	2.6	800,000	-
Total				23,399,087	795,703

(*)1 Collateralized borrowings are secured by trade receivables.

(*)2 Interest expenses arising from the lease liabilities for the years ended December 31, 2025 and 2024 amount to ₩25,646 million and ₩32,567 million, respectively, which were determined using the weighted average incremental borrowing rate. Short-term lease payments and low-valued asset lease payments that are not included in lease liabilities during the years ended December 31, 2025 and 2024 amount to ₩53,563 million and ₩47,328 million, respectively.

(*)3 The maturity of the non-collateralized borrowings amounting to ₩20,000,000 million has been extended to February 16, 2028, and the annual interest rate has been changed to 3.9%.

(B) Maturities of long-term borrowings outstanding as of December 31, 2025 are as follows:

<i>(In millions of Korean won)</i>	Non-collateralized Borrowings
Repayment in	
2026	851,720
2027	851,720
2028	20,169,949
2029	71,720
2030 and thereafter	3,091,238
Total	25,036,347

(C) Maturities of lease liabilities outstanding as of December 31, 2025 are as follows:

<i>(In millions of Korean won)</i>	Lease liabilities
Repayment in	
2026	286,771
2027	182,482
2028	136,357
2029	113,589
2030 and thereafter	220,920
Total	940,119

13. Debentures

(A) Details of the carrying amounts of debentures as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	Issue date	Due date	Interest rate	December 31,	December 31,
			(%)	2025	2024
			as of Dec 31, 2025		
US dollar denominated straight bonds(*)	October 2, 1997	October 1, 2027	7.7	14,349 (USD 10 million)	22,050 (USD 15 million)
Less: Discounts				(122)	(255)
Less: Current portion				(7,093)	(7,265)
Total				7,134	14,530

(*) US dollar denominated straight bonds are repaid annually for twenty years after a ten-year grace period from the date of issuance. Interest is paid semi-annually in arrears.

(B) Repayment schedule of debentures outstanding as of December 31, 2025 are as follows:

<i>(In millions of Korean won)</i>	Debentures
Repayment in	
2026	7,175
2027	7,174
Total	14,349

14. Net Defined Benefit Liabilities (Assets)

(A) Details of net defined benefit liabilities (assets) recognized in the statements of financial position as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Present value of funded defined benefit obligations	12,682,447	13,152,202
Present value of unfunded defined benefit obligations	10,934	25,500
Subtotal	12,693,381	13,177,702
Fair value of plan assets	(16,060,543)	(15,427,494)
Total	(3,367,162)	(2,249,792)

(B) The components of defined benefit costs recognized in profit or loss for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Current service cost	1,153,819	1,053,582
Net interest income	(114,740)	(215,644)
Total	1,039,079	837,938

The amount recognized as expenses of defined contribution plans for the years ended December 31, 2025 and 2024 are ₩130,386 million and ₩77,360 million, respectively

- (C) The expenses related to the defined benefit plans recognized in the statements of profit or loss for the years ended December 31, 2025 and 2024 are as follows :

<i>(In millions of Korean won)</i>	2025	2024
Cost of sales	428,666	336,493
Selling and administrative expenses and other	610,413	501,445
Total	1,039,079	837,938

- (D) Changes in the defined benefit obligations for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	13,177,702	11,982,327
Current service cost	1,153,819	1,053,582
Interest cost	645,319	642,716
Remeasurement:		
Changes in demographic assumptions	-	-
Changes in financial assumptions	(643,347)	538,347
Other	275,729	124,814
Benefits paid	(1,934,853)	(1,178,887)
Other	19,012	14,803
Balance as of December 31	12,693,381	13,177,702

The Company is currently assessing the potential impact of the Supreme Court's ruling on the scope of average wages on its defined benefit obligation.

- (E) Changes in the fair value of plan assets for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	15,427,494	15,728,024
Interest income on plan assets	760,059	858,360
Remeasurement of plan assets	(384,512)	(141,532)
Contributions made by the employer	2,071,100	-
Benefits paid	(1,820,333)	(1,021,978)
Other	6,735	4,620
Balance as of December 31	16,060,543	15,427,494

The reasonable estimate of the employer contributions expected to be paid in 2026 in respect of the defined benefit plans as of December 31, 2025 is ₩1,673,469 million.

- (F) As of December 31, 2025, plan assets are invested in fixed income instruments with guaranteed principal and others.
- (G) The principal actuarial assumptions as of December 31, 2025 and 2024 are as follows:

<i>(In percentage)</i>	December 31, 2025	December 31, 2024
Discount rate	5.5	5.1
Salary growth rate (including the effects of inflation)	5.4	5.5

- (H) The sensitivity analysis of the defined benefit obligations as of December 31, 2025 and 2024 to changes in the principal assumptions is as follows:

<i>(In millions of Korean won)</i>	Defined benefit obligations	
	December 31, 2025	December 31, 2024
Discount rate		
1%p increase	11,523,046	11,947,468
1%p decrease	14,058,175	14,615,589
Salary growth rate		
1%p increase	14,042,167	14,591,538
1%p decrease	11,514,171	11,943,514

- (I) The weighted average maturity of the defined benefit obligations is 9.99 years as of December 31, 2025.

15. Provisions

Changes in provisions for the year ended December 31, 2025 are as follows:

<i>(In millions of Korean won)</i>	Warranty (A)	Royalty expenses (B)	Long-term incentives (C)	Other (D, E)	Total
Balance as of January 1	756,630	2,793,901	654,326	4,655,107	8,859,964
Charged to profit or loss	513,472	653,479	196,584	415,244	1,778,779
Payment	(604,691)	(1,102,664)	(159,331)	(571,566)	(2,438,252)
Other ^(*)	-	(125,718)	(102,692)	(20,709)	(249,119)
Balance as of December 31	665,411	2,218,998	588,887	4,478,076	7,951,372

^(*) Other includes effects of changes in foreign currency exchange rates and ₩102,692 million reclassified to other components of equity pursuant to an agreement to settle a portion of long-term incentives in ordinary shares.

- (A) The Company accrues warranty provisions for estimated costs of quality assurance, exchanges, repairs, recalls, and future services based on historical experience and terms of warranty programs.
- (B) The Company recognizes provisions for the estimated royalty expenses that are under negotiation with counterparties. The timing and amount of payment depend on the settlement of the negotiation.
- (C) The Company has a long-term incentive plan for its executives based on a three-year management performance criteria and recognizes a provision for the estimated incentive cost.
- (D) The Company records provisions for future expenses expected to be incurred for products that have been discontinued from manufacturing and sales.
- (E) The Company recognizes provisions for the emission in excess of the emission rights held by the Company for the applicable years.

- (1) The amount of emission rights allocated free of charge in the current commitment period and the estimated amount of emission as of December 31, 2025 are as follows:

<i>(In ten thousand metric tons)</i>	December 31, 2025
Emission rights allocated free of charge	1,117
Estimated volume of emission	1,425

(2) Changes in the emission rights for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Balance as of January 1	3,137	3,137
Acquisition	-	-
Utilization	-	-
Balance as of December 31^(*)	3,137	3,137

(*) The quantity of emission rights is 19.67 million metric tons and no emission rights is provided as collateral as of December 31, 2025.

(3) The Company has not recognized emission liabilities for the years ended December 31, 2025 and 2024.

16. Commitments and Contingencies

(A) Guarantees

(1) Debt guarantees provided by the Company for overseas subsidiaries as of December 31, 2025 are as follows:

(In millions of Korean won and thousands of US dollars)

Debtor	Creditor	Expiration date	Amount of actual indebtedness	Guaranteed amount
		December 1		
SETK	BNP and others	6, 2026	16,700	1,358,850
Other	Others	-	-	10,268,447
			16,700	11,627,297
			(USD 11,639)	(USD 8,103,211)

(2) The ceiling amount of guarantees provided by the Company for the execution of contracts by overseas subsidiaries is W594,689 million as of December 31, 2025.

(3) The Company has not been provided any collateral or guarantees from its related parties as of December 31, 2025.

(B) Litigation

As of December 31, 2025, the Company is involved in various claims, disputes, and investigations conducted by regulatory bodies that arose during the normal course of business with numerous entities. Although the outflow of resources and timing of these matters are uncertain, the Company believes the outcome will not have a material impact on the financial position of the Company.

(C) Joint liabilities related to the divestiture

The Company, Samsung Display Co., Ltd. and others are jointly and severally liable to fulfill the debts of Samsung Display Co., Ltd. and others which relate to the periods prior to Samsung Display Co., Ltd.'s separation from the Company.

(D) Other commitments

- (1) As of December 31, 2025, the Company has entered into agreements for trade financing, working capital loans, and borrowings secured by trade receivables with 3 financial institutions, including Woori Bank, with a combined limit of ₩9,351,800 million. In addition, the Company has a trade financing agreement with 19 financial institutions, including Shinhan bank, with a limit of USD 9,937 million, and financial guarantee agreements with 4 financial institutions, including Citi Bank, with a limit of ₩95,418 million.
- (2) As of December 31, 2025, contractual commitments for the acquisition of property, plant and equipment and intangible assets amount to ₩8,586,096 million.

17. Contract Liabilities

The Company has recognized contract liabilities related to contracts with customers as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Contract liabilities ^(*)	2,433,647	1,559,287

^(*) Contract liabilities include advances received, accrued expenses, other current liabilities and others.

The revenue recognized for the year ended December 31, 2025 in relation to the contract liabilities carried forward as of January 1, 2025 amounts to ₩264,416 million.

18. Share Capital

As of December 31, 2025, the Company's total number of authorized shares is 25,000,000,000 shares (₩100 per share). As well as its ordinary shares, the Company also has non-cumulative preference shares that are eligible for an additional 1% cash dividend over par value per annum compared to ordinary shares, but without voting rights. The Company has issued 5,919,637,922 shares of ordinary shares and 815,974,664 shares of preference shares as of December 31, 2025, excluding the number of retired shares. The number of shares outstanding is different from the aforementioned number of shares issued due to purchase of treasury shares. Due to the retirement of shares, the total par value of the shares issued which excludes the number of retired shares is ₩673,561 million (ordinary shares of ₩591,964 million and preference shares of ₩81,597 million), which does not agree with paid-in capital of ₩897,514 million.

<i>(Number of shares)</i>	Ordinary shares outstanding	Preference shares outstanding
As of January 1, 2024	5,969,782,550	822,886,700
Treasury shares purchased	(29,700,000)	(4,050,000)
As of December 31, 2024	5,940,082,550	818,836,700
As of January 1, 2025	5,940,082,550	818,836,700
Treasury shares purchased	(118,314,495)	(16,465,497)
Treasury shares granted	6,040,880	-
As of December 31, 2025	5,827,808,935	802,371,203

The Company retired 50,144,628 ordinary shares and 6,912,036 preference shares during the year ended December 31, 2025, with a total acquisition cost of ₩3,049,040 million, pursuant to the board of directors' resolution on February 18, 2025. The Company granted 6,040,880 treasury shares to its employees during the year ended

December 31, 2025, with a total acquisition cost of ₩345,637 million, pursuant to the board of directors' resolutions on May 23, July 25 and October 30, 2025.

19. Retained Earnings

(A) Retained earnings as of December 31, 2025 and 2024 consist of the following:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Appropriated retained earnings		
Legal reserves:		
Earned profit reserves ^(*)	450,789	450,789
Discretionary reserves	230,829,189	217,059,556
Subtotal	231,279,978	217,510,345
Unappropriated retained earnings	23,286,852	16,223,971
Total	254,566,830	233,734,316

(*) The Commercial Code of the Republic of Korea requires the Company to appropriate as a legal reserve, an amount equal to a minimum of 10% of annual cash dividends declared, until the reserve equals 50% of the aggregate par value of issued capital stock. As of December 31, 2025, since the Company's profit reserves reached 50% of its capital stock, the Company has no obligation to appropriate additional amount.

(B) Separate statements of appropriation of retained earnings for the years ended December 31, 2025 and 2024 are as follows:

The appropriation of retained earnings for the year ended December 31, 2025, is expected to be appropriated at the general shareholders' meeting to be held on March 18, 2026. The appropriation date for the year ended December 31, 2024 was March 19, 2025.

<i>(In millions of Korean won)</i>	2025	2024
Retained earnings before appropriations		
Unappropriated retained earnings carried over from prior year	30	30
Interim dividends:		
In 2025 - ₩1,102 (dividend rate: 1102%)	(7,354,421)	(7,356,461)
In 2024 - ₩1,083 (dividend rate: 1083%)		
Retirement of treasury shares	(3,049,040)	-
Profit for the year	33,686,601	23,582,565
Disposal of financial assets measured at fair value through other comprehensive income	3,682	(2,163)
Retained earnings available for appropriation	23,286,852	16,223,971
Transfers from other reserves	-	-
Appropriations of retained earnings		
Cash dividends:	3,753,484	2,454,307
In 2025:		
Ordinary shares - ₩566 (dividend rate: 566%)		
Preference shares - ₩567 (dividend rate: 567%)		
In 2024:		
Ordinary shares - ₩363 (dividend rate: 363%)		
Preference shares - ₩364 (dividend rate: 364%)		

Reserve for research and human resources development	19,533,338	13,769,634
Total appropriations of retained earnings	23,286,822	16,223,941
Unappropriated retained earnings to be carried forward	30	30

(C) Details of interim and year-end dividends are as follows:

(1) Interim dividends (Record date: March 31, June 30 and September 30, 2025 and 2024)

<i>(In millions of Korean won and number of shares)</i>			2025	2024
1 st Quarter	Number of shares eligible for dividends	Ordinary shares	5,892,637,922	5,969,782,550
		Preference shares	812,249,664	822,886,700
	Dividend rate (based on par value)	Ordinary/Preference	365%	361%
	Dividend amount	Ordinary shares	2,150,813	2,155,092
		Preference shares	296,471	297,062
		Total	2,447,284	2,452,154
2 nd Quarter	Number of shares eligible for dividends	Ordinary shares	5,876,745,450	5,969,782,550
		Preference shares	809,337,676	822,886,700
	Dividend rate (based on par value)	Ordinary/Preference	367%	361%
	Dividend amount	Ordinary shares	2,156,766	2,155,092
		Preference shares	297,027	297,062
		Total	2,453,793	2,452,154
3 rd Quarter	Number of shares eligible for dividends	Ordinary shares	5,828,224,765	5,969,782,550
		Preference shares	802,437,676	822,886,700
	Dividend rate (based on par value)	Ordinary/Preference	370%	361%
	Dividend amount	Ordinary shares	2,156,443	2,155,092
		Preference shares	296,902	297,062
		Total	2,453,345	2,452,154

(2) Year-end dividends (Record date: December 31, 2025 and 2024)

<i>(In millions of Korean won and number of shares)</i>			2025	2024
Number of shares eligible for dividends	Ordinary shares	5,827,808,935	5,940,082,550	
	Preference shares	802,371,203	818,836,700	
Dividend rate (based on par value)	Ordinary shares	566%	363%	
	Preference shares	567%	364%	
Dividend amount	Ordinary shares	3,298,540	2,156,250	
	Preference shares	454,944	298,057	
	Total	3,753,484	2,454,307	

20. Other Components of Equity

(A) Other components of equity as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Gain on valuation of financial assets at fair value through other comprehensive income	2,030,224	488,102
Remeasurement of net defined benefit assets	(3,088,236)	(3,075,801)
Treasury shares	(6,606,360)	(1,811,775)
Share-based payment	365,810	-
Others	1,760,408	1,760,408
Total	(5,538,154)	(2,639,066)

(B) Treasury shares as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won and number of shares)</i>		2025	2024
Number of treasury shares purchased	Ordinary shares	91,828,987	29,700,000
	Preference shares	13,603,461	4,050,000
Acquisition cost	Ordinary shares	5,892,428	1,625,252
	Preference shares	713,932	186,523

(C) Equity-settled performance incentive

The Company agreed to grant 1,176,383 ordinary shares as restricted stock awards (RSA) to executives to settle a part of their performance incentives in January 2026. Accordingly, ₩63,912 million was reclassified from accrued expenses to other components of equity.

(D) Share-based compensation for employees and executives

The Company agreed to grant 30 ordinary shares to each of all employees and executives who were in service as of March 5, 2025, as agreed through labor-management negotiations. Accordingly, the Company recognized the fair value of 3,686,880 ordinary shares, amounting to ₩199,092 million as of the grant date, as wages and salaries and other components of equity, and the grant of was completed during the year ended December 31, 2025.

In addition, the Company agreed to grant a total of 3,149,370 ordinary shares to high-performing employees for retention and motivation purposes and recognized the fair value of ₩182,544 million as of the grant date, as welfare expense and other components of equity. Grant of shares was partially executed during the year ended December 31, 2025 and grants of the remaining shares will be completed in 2026.

(E) Equity-settled long-term incentives

The Company agreed to grant shares for a portion of long-term incentives to executives and provisions amounting to ₩102,692 million, which is the fair value of 1,558,299 ordinary shares as of the grant date, was reclassified to other components of equity. Grant of shares was partially executed during the year ended December 31, 2025 and the grants of the remaining shares will be completed in 2026.

(F) Performance Stock Units

The Company has introduced a Performance Stock Units (PSU) plan for employees and executives. In connection with this plan, the Company recognized expenses amounting to ₩152,091 million during the year ended December 31, 2025.

<i>(In Korean won)</i>	December 31, 2025^(*)
Grant date	October 14, 2025
Base date	October 14, 2025
Vesting date	October 13, 2028
Vesting condition	Achievement of a minimum required base stock price increase rate
Payment method	Equal installment payments over 3-years
Settlement method	Equity (Treasury stock)
Valuation model	Binomial model
Weighted average fair value	51,760
Underlying asset's fair value	91,600
Expected volatility(%)	27.84%
Expected dividend yield (%)	1.58%
Risk-free rate (%)	2.53%

(*) The target number of shares is 36 million which forms the basis for determining the actual number of shares to be issued. However, the actual number of shares to be granted to executives and employees may vary depending on the differentiated payout multiple determined by the rate of increase in the base share price.

Expected volatility of share price was determined based on the historical volatility of the parent company's share price over a period consistent with the expected vesting period.

21. Expenses by Nature

Expenses by nature for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Changes in finished goods, work in process, and other	1,167,769	(27,504)
Raw materials used, merchandise purchased, and other	92,697,315	87,478,581
Wages and salaries	18,626,836	15,247,579
Post-employment benefit	1,169,465	915,298
Depreciation	35,291,428	30,285,298
Amortization	2,757,986	2,432,272
Welfare	3,791,224	3,414,856
Utilities	6,428,646	5,759,175
Outsourcing	4,651,500	4,505,891
Advertising	2,011,624	1,634,516
Sales promotion	1,843,944	1,385,627
Other	44,001,653	43,659,618
Total^(*)	214,439,390	196,691,207

(*) Equal to sum of cost of sales and selling and administrative expenses in the separate statements of profit or loss.

22. Selling and Administrative Expenses

Selling and administrative expenses for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
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Selling and administrative expenses		
Wages and salaries	2,847,142	2,521,337
Post-employment benefit	202,970	163,548
Commissions	3,296,180	3,091,188
Depreciation	493,341	477,811
Amortization	456,509	398,113
Advertising	2,011,624	1,634,516
Sales promotion	1,843,944	1,385,627
Transportation	622,836	865,698
Service	1,154,009	1,292,125
Other	2,936,518	2,641,755
Subtotal	15,865,073	14,471,718
Research and development expenses		
Research and development	32,580,027	30,158,017
Total	48,445,100	44,629,735

23. Other Non-Operating Income and Expenses

Details of other non-operating income and expenses for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Other non-operating income		
Dividend income	9,224,817	9,736,333
Rental income	175,382	184,855
Gain on disposal of property, plant and equipment	134,295	64,356
Other	280,760	365,641
Total	9,815,254	10,351,185

<i>(In millions of Korean won)</i>	2025	2024
Other non-operating expenses		
Loss on disposal of property, plant and equipment	16,451	99,941
Donations	146,124	150,377
Other	84,521	290,224
Total	247,096	540,542

24. Financial Income and Expenses

Details of financial income and expenses for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Financial income		
Interest income	230,516	396,089
Financial assets measured at amortized cost	230,516	396,089
Foreign exchange differences	6,550,664	7,321,600
Gain from derivatives	664,223	-
Total	7,445,403	7,717,689

<i>(In millions of Korean won)</i>	2025	2024
Financial expenses		
Interest expenses	834,097	839,611
Financial liabilities measured at amortized cost	459,956	330,514
Other financial liabilities	374,141	509,097
Foreign exchange differences	6,347,001	7,280,623
Loss from derivatives	-	19,554
Total	7,181,098	8,139,788

The Company recognizes foreign exchange gains and losses arising from foreign currency transactions and translation as financial income and expenses.

25. Income Tax Expense

(A) Income tax expense (benefit) for the years ended December 31, 2025 and 2024 consists of the following:

<i>(In millions of Korean won)</i>	2025	2024
Current taxes		
Current tax on profit for the year	4,818,504	1,689,123
Adjustments recognized in the current year	473,411	754,311
Subtotal	5,291,915	2,443,434
Deferred taxes		
Changes in deferred taxes arising from unused tax credits	(5,058,664)	(4,658,032)
Changes in deferred taxes arising from temporary differences	(483,770)	(547,094)
Changes in deferred taxes arising from unused tax losses	-	928,705
Subtotal	(5,542,434)	(4,276,421)
Income tax benefit	(250,519)	(1,832,987)

(B) The difference between the income tax expense on the Company's profit before tax and the theoretical amount computed using the tax rate applicable to the Company's profit before tax is as follows:

<i>(In millions of Korean won)</i>	2025	2024
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Profit before income tax	33,436,082	21,749,578
Tax calculated at tax rates applicable to profits^(*)	8,827,126	5,741,889
Adjustments:		
Non-taxable income	(2,324,071)	(2,696,812)
Non-deductible expense	25,557	10,691
Tax credits	(6,553,643)	(4,936,294)
Effect of changes in tax rates	(171,721)	-
Other	(53,767)	47,539
Subtotal	(9,077,645)	(7,574,876)
Income tax benefit	(250,519)	(1,832,987)

(*) The statutory tax rate regulated by tax laws as of December 31, 2025 and 2024 is applied.

(C) The movement in deferred income tax assets and liabilities for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025			2024		
	Balance		Balance	Balance		Balance
	as of January 1	Increase (Decrease)	as of December 31	as of January 1	Increase (Decrease)	as of December 31
Deferred tax arising from temporary differences						
Revaluation of land	(896,689)	36	(896,653)	(898,687)	1,998	(896,689)
Investments in subsidiaries, associates and joint ventures ^(*)	(221,402)	(6,174)	(227,576)	(228,304)	6,902	(221,402)
Accumulated depreciation and other	(1,084,577)	490,228	(594,349)	(1,408,682)	324,105	(1,084,577)
Accrued income	(32,560)	21,029	(11,531)	(3,564)	(28,996)	(32,560)
Provisions, accrued expenses, and other	5,586,965	342,244	5,929,209	5,433,027	153,938	5,586,965
Foreign currency translation	166,173	117,128	283,301	124,852	41,321	166,173
Asset impairment losses	185,328	(19,195)	166,133	181,641	3,687	185,328
Post-employment benefits	(1,697,066)	(299,446)	(1,996,512)	(1,879,227)	182,161	(1,697,066)
Other	401,782	(162,080)	239,702	539,804	(138,022)	401,782
Subtotal	2,407,954	483,770	2,891,724	1,860,860	547,094	2,407,954
Deferred tax arising from tax losses						
Unused tax losses	-	-	-	928,705	(928,705)	-
Deferred tax arising from unused tax credits						
Unused tax credits	10,997,282	5,058,664	16,055,946	6,339,250	4,658,032	10,997,282
Deferred tax recognized in equity						
Gain on valuation of financial assets at fair value Through other comprehensive income and other	(175,080)	(559,904)	(734,984)	(88,295)	(86,785)	(175,080)
Remeasurement of net defined benefit assets	1,103,276	4,460	1,107,736	890,838	212,438	1,103,276
Subtotal	928,196	(555,444)	372,752	802,543	125,653	928,196
Total	14,333,432	4,986,990	19,320,422	9,931,358	4,402,074	14,333,432

(*) Deferred tax assets are not recognized if it is probable that the temporary differences will not reverse in the foreseeable future for investments in subsidiaries, associates and joint ventures.

(D) Details of the period when the deferred tax assets (liabilities) are expected to be recovered (settled) as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 20 25	December 31, 20 24
Net deferred tax assets to be recovered within 12 months	4,469,662	3,776,380
Net deferred tax assets to be recovered after more than 12 months	14,850,760	10,557,052
Total	19,320,422	14,333,432

26. Earnings per Share

Earnings per share for the years ended December 31, 2025 and 2024 are calculated as follows:

(A) Ordinary shares

(1) Basic earnings per share

<i>(In millions of Korean won and thousands of number of shares)</i>	2025	2024
Profit for the period	33,686,601	23,582,565
Profit for the period attributable to ordinary shares	29,607,505	20,724,961
Weighted-average number of ordinary shares outstanding	5,889,607	5,969,672
Basic earnings per ordinary share (in Korean won)	5,027	3,472

(2) Diluted earnings per share

<i>(In millions of Korean won and thousands of number of shares)</i>	2025	2024
Profit for the period	33,686,601	23,582,565
Profit for the period attributable to ordinary shares	29,608,800	20,724,961
Weighted-average number of ordinary shares outstanding ^(*)	5,891,373	5,969,672
Diluted earnings per ordinary share (in Korean won)	5,026	3,472

^(*) The weighted average diluted potential common shares included are related to stock-based compensation, and the number of shares is 1.767 million shares and nil for the years ended December 31, 2025 and 2024, respectively.

Diluted earnings per share is calculated by adjusting the weighted-average number of ordinary shares outstanding, assuming the conversion of all dilutive potential ordinary shares into ordinary shares. Among the dilutive potential ordinary shares held by the Company, the number of shares rising from Performance Stock Units is calculated based on the number of shares to be granted to employees and executives, assuming that the share price as of December 31, 2025 is equal to the reference share price at the end of the three-year vesting period. Potentially dilutive instruments that have an antidilutive effect are excluded from the calculation of diluted earnings per share.

(B) Preference shares

(1) Basic earnings per share

<i>(In millions of Korean won and thousands of number of shares)</i>	2025	2024
Profit for the period	33,686,601	23,582,565
Profit for the period attributable to preference shares	4,079,096	2,857,604
Weighted-average number of preference shares outstanding	811,381	822,871
Diluted earnings per preference share (in Korean won)	5,027	3,473

(2) Diluted earnings per share

<i>(In millions of Korean won and thousands of number of shares)</i>	2025	2024
Profit for the period	33,686,601	23,582,565
Profit for the period attributable to preference shares	4,077,801	2,857,604
Weighted-average number of diluted preference shares outstanding	811,381	822,871
Diluted earnings per preference share (in Korean won)	5,026	3,473

27. Statements of Cash Flows

(A) The Company used the indirect method to present cash flows from operating activities. Adjustments and changes in assets and liabilities arising from operating activities for the years ended December 31, 2025 and 2024 are as follows:

- Adjustments

<i>(In millions of Korean won)</i>	2025	2024
Adjustments :		
Income tax benefit	(250,519)	(1,832,987)
Financial income	(1,695,074)	(1,566,938)
Financial expenses	2,354,569	2,545,209
Post-employment benefits	1,169,465	915,298
Depreciation	35,291,428	30,285,298
Amortization	2,757,986	2,432,272
Bad debt expense	132,699	67,958
Dividend income	(9,224,817)	(9,736,333)
Gain on disposal of property, plant and equipment	(134,295)	(64,356)
Loss on disposal of property, plant and equipment	16,451	99,941
(Reversal of) loss on valuation of inventories and others	2,541,992	(1,691,973)
Other	692,713	39,740
Total	33,652,598	21,493,129

- Changes in assets and liabilities arising from operating activities

(In millions of Korean won)

2025

2024

Changes in assets and liabilities :		
Increase in trade receivables	(9,064,808)	(5,566,775)
Decrease (increase) in non-trade receivables	987,576	(1,213,085)
Decrease (increase) in prepaid expenses	78,263	(286,511)
Decrease (increase) in inventories	(1,339,790)	1,929,763
Increase in trade payables	4,166,034	2,028,901
Increase (decrease) in other payables	(614,178)	1,304,136
Increase in advances received	11,350	47,859
Increase (decrease) in withholdings	(21,022)	70,984
Increase (decrease) in accrued expenses	3,054,368	(50,071)
Increase (decrease) in provisions	(10,613)	1,638,190
Payment of post-employment benefits	(2,065,238)	(1,256,247)
Decrease (increase) in plan assets	(250,767)	1,021,978
Other	361,525	(429,208)
Total	(4,707,300)	(760,086)

(B) Significant non-cash investing and financing transactions for the years ended December 31, 2025 and 2024 are as follows:

(In millions of Korean won)	2025	2024
Valuation of financial assets at fair value through other comprehensive income	2,098,665	324,785
Reclassification of construction in progress to property, plant and equipment	43,854,889	43,491,326
Changes in assets and liabilities related to the acquisition of property, plant and equipment	1,626,367	2,924,605
Acquisition of right-of-use assets (new lease contracts established)	153,716	199,042
Reclassification of current portion of debentures and long-term borrowings	268,801	22,264,226

(C) Changes in liabilities arising from financing activities for the years ended December 31, 2025 and 2024 are as follows:

(1) 2025

(In millions of Korean won)	As of January 1	Cash flows from financing activities	Non-cash transactions		As of December 31
			New lease contracts	Other ^(*)	
Short-term borrowings	11,110,972	4,498,284	-	(233,598)	15,375,658
Debentures and long-term borrowings	23,074,459	559,094	153,716	(112,247)	23,675,022
Total	34,185,431	5,057,378	153,716	(345,845)	39,050,680

(*) Other includes accreted interest and effects of changes in foreign currency exchange rates.

(2) 2024

<i>(In millions of Korean won)</i>	As of January 1	Cash flows from financing activities	Non-cash transactions		As of December 31
			New lease contracts	Other ^(*)	
Short-term borrowings	5,625,163	5,316,919	-	168,890	11,110,972
Debentures and long-term borrowings	23,149,590	(217,305)	199,042	(56,868)	23,074,459
Total	28,774,753	5,099,614	199,042	112,022	34,185,431

(*) Other includes accreted interest and effects of changes in foreign currency exchange rates.

For the years ended December 31, 2025 and 2024, cash outflows from repayment of the principal of lease liabilities (financial activities) amount to ₩243,556 million and ₩210,858 million, respectively, while cash outflows due to interest expenses (operating activities) in relation to the lease liabilities amount to ₩25,646 million and ₩32,567 million, respectively.

(D) The Company recorded cash inflows and outflows from short-term financial instruments with frequent transactions, large gross amounts and short-term maturities, as well as from short-term borrowings on a net basis. As of December 31, 2025, most of the Company's cash and cash equivalents consist mainly of bank deposits.

28. Financial Risk Management

The Company manages its financial risks with a focus on minimizing market risk, credit risk, liquidity risk and other risks arising from its operating activities. To this end, the Company closely monitors and responds to each risk factor.

The Company establishes global financial management standards and manages the risks by periodically measuring customer's and counterparties' financial risk, applying currency hedges, and reviewing cash flows.

The Company also manages foreign exchange risk by monitoring foreign exchange rate fluctuations through local financial centers in the major regions (United States, United Kingdom, Singapore, China, Brazil, and Russia), which act as an agent for the subsidiaries in each region to manage foreign exchange transactions. In addition, local finance centers in the major regions respond to liquidity risk through a regionally integrated financial structure.

The Company's financial assets subject to financial risk management consist of cash and cash equivalents, short-term financial instruments, trade receivables and others, while its financial liabilities consist of trade payables, borrowings, and others.

(A) Market risk

(1) Foreign exchange risk

The Company is exposed to foreign exchange risk arising from its global operations through transactions in currencies other than its functional currency. The main currencies in which the Company is exposed to foreign exchange risk are the US dollar and European Euro.

The Company focuses on minimizing the impact of foreign exchange fluctuation by matching levels of assets and liabilities denominated in each foreign currency. To minimize exchange position, the Company's foreign exchange management policy requires normal business transactions, including import and export, as well as financing transactions, such as depositing and borrowing, to be in local currency or match as closely as possible

cash inflows and outflows incurred in the respective foreign currencies. This reduces but does not eliminate, the foreign exchange risk to which the Company is exposed. Moreover, the Company periodically evaluates and monitors the foreign exchange risk to efficiently mitigate such risk, and the speculative foreign exchange transactions are strictly prohibited.

As of December 31, 2025 and 2024, the impact on profit or loss (before tax) of a 5% change in exchange rates on the Company's financial assets and financial liabilities denominated in a major foreign currency other than the functional currency would be as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Increase	Decrease	Increase	Decrease
USD	171,804	(171,804)	132,956	(132,956)
EUR	(21,281)	21,281	(92,620)	92,620

(2) Interest rate risk

Interest rate risk for floating interest rate financial instruments can be defined as the risk of changes in the fair value of components of the statements of financial position due to changes in the market interest rates, and the risk of changes in the future cash flows of interest income and expenses arising from investing and financing activities. The Company's exposure to interest rate risk arises primarily from interest-bearing deposits and floating interest rate debt obligations, and the Company manages its exposure to interest rate risk to minimize uncertainty and cost of financing resulting from changes in interest rates.

As of December 31, 2025 and 2024, the effect on profit or loss before tax of a 1%p change in interest rates on the Company's variable interest rate financial liabilities is as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Increase	Decrease	Increase	Decrease
Financial liabilities	(28,000)	28,000	-	-

(3) Price risk

The Company's investment portfolio consists of direct and indirect investments in equity instruments classified as financial assets at fair value through other comprehensive income, which is in line with the Company's strategy.

As of December 31, 2025 and 2024, price fluctuation of marketable equity securities (listed stocks) by 1% would result in changes in other comprehensive income (before income tax) of ₩41,300 million and ₩20,722 million, respectively.

(B) Credit risk

Credit risk arises during the normal course of transactions and investing activities where customers or other parties fail to discharge an obligation. The Company monitors and sets the customer's and counterparty's credit limit on a periodic basis based on their financial conditions, default history and other factors. Adequate insurance coverage is maintained for trade receivables related to trading partners situated in higher risk countries.

Credit risk can arise from transactions with financial institutions including financial instrument transactions such

as cash and cash equivalents, deposits, and derivative instruments. To minimize such risk, the Company transacts only with banks that have a strong international credit rating (S&P A and above), and new transactions with financial institutions which the Company does not have an existing relationship are subject to the completion of risk assessments prior to commencement of transactions. The Company generally enters into financial agreements without restrictions, such as debt ratio covenants, provision of collateral and/or repayment of loans/borrowings, and otherwise separate approvals are obtained.

The carrying amount of the Company's financial assets is net of impairment losses and the Company's maximum exposure to credit risk equals the carrying amount of its financial assets.

(C) Liquidity risk

Liquidity risk is the risk that a company will have difficulty in meeting all its financial obligations. The Company's main sources of liquidity are cash generated from operations and funds raised from the capital markets and financial institutions, while its main liquidity needs are for investments in production, research and development, working capital and dividends. Due to the nature of the Company's business, which involves large investments, maintaining adequate levels of liquidity is critical. The Company maintains and manages adequate liquidity through forecasting periodic cash flows, estimating required cash levels, and monitoring inflows and outflows of cash.

The Company has established Cash Pooling by region to respond effectively to liquidity risks, even when individual companies within a region are underfunded. Cash Pooling is a system that shares funds between underfunded and overfunded companies, minimizing the liquidity risk of individual companies, easing the burden of fund management, and reducing financial costs.

In addition, the Company has secured credit lines for its overseas subsidiaries by means of payment guarantees from the head office in the event of large liquidity needs, and, at the end of the period, the Company had investment grade ratings of Aa2 from Moody's and AA- from S&P, enabling it to raise funds on the capital market in a timely manner.

As of December 31, 2025 and 2024, the maturity analysis of financial liabilities, based on the remaining period from the reporting date to the contractual maturity date, is as follows:

<i>(In millions of Korean won)</i>	December 31, 2025				
	Less than 3 months	~ 6 months	~ 1 year	1 - 5 years	More than 5 years
Financial liabilities	53,671,523	448,577	1,224,824	27,054,587	2,771,550

<i>(In millions of Korean won)</i>	December 31, 2024				
	Less than 3 months	~ 6 months	~ 1 year	1 - 5 years	More than 5 years
Financial liabilities	43,847,890	556,915	22,667,554	4,894,826	728,620

The cash flows included in the maturity classification, based on the remaining period to the contractual maturity date, are undiscounted expected cash outflows.

Under supplier finance arrangement with a bank, a supplier which provided goods or services to the Company may elect to receive early payment of their invoices from the bank and the Company repays the bank on the payment due date. The principal purpose of this arrangement is to facilitate efficient payment processing and

provide willing suppliers early payment terms. The Company does not derecognize the original trade or other payables relating to the arrangement because neither a legal release was obtained nor was the original liability substantially modified.

The maximum amount of liquidity risk in the form of payment and performance guarantees provided to subsidiaries as of December 31, 2025 and 2024, other than the financial liabilities mentioned above, is ₩ 12,221,986 million and ₩ 12,443,230 million, respectively.

(D) Capital risk management

The purpose of capital management is to maintain a sound capital structure and protect the Company's ability to continue to provide benefits to its shareholders and stakeholders as a going concern. The Company monitors capital on the basis of credit ratings and debt ratio.

The debt ratio as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025	December 31, 2024
Total liabilities	104,571,968	88,569,470
Total equity	254,330,083	236,396,657
Debt ratio	41.1%	37.5%

29. Fair Value Measurement

(A) Carrying amounts and fair value of financial instruments by category as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025		December 31, 2024	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Cash and cash equivalents	12,581,632	(*)	1,653,766	(*)
Short-term financial instruments	12,332,721	(*)	10,187,991	(*)
Trade receivables	42,081,734	(*)	33,840,357	(*)
Financial assets at fair value through other comprehensive income	4,248,587	4,248,587	2,176,346	2,176,346
Other ^{(*)2}	5,512,456	-	5,639,328	373,681
Total financial assets	76,757,130		53,497,788	
Financial liabilities				
Trade payables	14,247,155	(*)	10,287,967	(*)
Short-term borrowings	15,375,658	(*)	11,110,972	(*)
Other payables	20,822,393	(*)	18,331,728	(*)
Current portion of long-term liabilities	268,801	7,556	22,264,226	7,737
- Long-term borrowing	261,708	(*)(*3)	22,256,961	(*)(*3)
- Debentures	7,093	7,556	7,265	7,737
Debentures	7,134	7,875	14,530	16,427
Long-term borrowings	23,399,087	(*)(*3)	795,703	(*3)
Long-term other payables	4,639,493	(*)	4,383,749	(*)

Other	4,436,223	(*)	4,893,869	(*)
Total financial liabilities	83,195,944		72,082,744	

(*)1 Assets and liabilities whose carrying amount is a reasonable approximation of fair value are excluded from the fair value disclosures.

(*)2 Assets measured at the cost of ₩5,512,456 million and ₩5,265,647 million as of December 31, 2025 and 2024, respectively, are excluded as their carrying amounts are a reasonable estimate of fair value.

(*)3 Lease liabilities, classified under the current portion of long-term liabilities and long-term borrowings, are excluded from the fair value disclosures in accordance with Korean IFRS 1107.

(B) Fair value hierarchy classifications of the financial instruments that are measured at or only disclosed their fair value as of December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	December 31, 2025			
	Level 1	Level 2	Level 3	Total balance
Financial assets				
Financial assets at fair value through other comprehensive income	4,130,048	-	118,539	4,248,587
Other	-	-	-	-
Financial liabilities				
Current portion of debentures	-	7,556	-	7,556
Debentures	-	7,875	-	7,875

<i>(In millions of Korean won)</i>	December 31, 2024			
	Level 1	Level 2	Level 3	Total balance
Financial assets				
Financial assets at fair value through other comprehensive income	2,072,180	-	104,166	2,176,346
Other	-	-	373,681	373,681
Financial liabilities				
Current portion of debentures	-	7,737	-	7,737
Debentures	-	16,427	-	16,427

The levels of the fair value hierarchy and its application to financial assets and liabilities are described below.

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs)

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. These instruments are included in Level 1. The instruments included in Level 1 are listed equity investments, most of which are classified as financial assets at fair value through other comprehensive income.

The fair value of financial instruments that are not traded in an active market is determined by using valuation

techniques. These valuation techniques maximize the use of observable market data where available and rely as little as possible on entity-specific estimates. If all significant inputs required to measure the fair value of an instrument are observable, the instrument is included in Level 2.

If one or more of the significant inputs are not based on observable market data, the instrument is included in Level 3.

The Company performs the fair value measurements required for financial reporting purposes, including Level 3 fair values, and discusses valuation processes and results in line with the financial reporting timelines. The Company's policy is to recognize transfers between levels at the end of the reporting period if corresponding events or changes in circumstances have occurred.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments
- The fair value of forward foreign exchange contracts determined using forward exchange rates at the reporting date, with the resulting value discounted to present value

Other techniques, such as discounted cash flow analysis, binomial distribution model, etcetera, are used to determine fair value for the remaining financial instruments. For trade and other receivables that are classified as current assets, the book value approximates a reasonable estimate of fair value.

(C) Valuation technique and the inputs

The Company utilizes a present value technique to discount future cash flows using proper interest rates for currency forwards, corporate bonds, government and public bonds, and bank debentures that are classified as Level 2 in the fair value hierarchy.

The following table presents the valuation technique and the inputs used for major financial instruments classified as Level 3 as of December 31, 2025.

(In millions of Korean won, and percentage)

Classification	Fair value	Valuation technique	Level 3 inputs	Input range
Financial assets at fair value through other comprehensive income				
Samsung Venture Investment	35,062	Discounted cash flow	Permanent growth rate Weighted average cost of capital	1.0% 13.1%
MiCo Ceramics Co., Ltd.	64,679	Discounted cash flow	Permanent growth rate Weighted average cost of capital	0.0% 11.2%

(D) Changes in Level 3 instruments for the years ended December 31, 2025 and 2024 are as follows:

<i>(In millions of Korean won)</i>	2025	2024
Financial assets		
Balance as of January 1	477,847	490,403
Disposals	(265)	(2,942)
Amount recognized in profit or loss	600,606	(19,555)
Amount recognized in other comprehensive income	14,638	9,941
Other	(974,287)	-

Balance as of December 31	118,539	477,847
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(E) Sensitivity analysis for recurring fair value measurements categorized within Level 3

Sensitivity analysis of financial instruments is performed to measure favorable and unfavorable changes in the fair value of financial instruments which are affected by the unobservable parameters, using a statistical technique. When the fair value is affected by more than two input parameters, the amounts represent the most favorable or unfavorable.

The results of the sensitivity analysis for effect on income or loss before tax from changes in inputs for major financial instruments which are categorized within Level 3 and subject to sensitivity analysis are as follows:

<i>(In millions of Korean won)</i>	Favorable changes		Unfavorable changes
	Classification	Equity	Equity
Financial assets at fair value through other comprehensive income ^(*)		10,913	(5,871)

(*) For equity securities, changes in fair value are calculated by increasing or decreasing perpetual growth rate and weighted average cost of capital (-1.0%~1.0%), which are significant unobservable inputs.

30. Segment Information

The chief operating decision-maker has been identified as the Management Committee. The Company determines operating segments based on the segment information reported to the Management Committee. The Management Committee reviews the operating profits of each operating segment in order to evaluate the performance and to make strategic decisions regarding the allocation of resources to each segment.

Revenue consists mostly of product sales. The operating segments are product-based and are identified based on the internal organization and revenue streams. As of the reporting date, the operating segments are comprised of DX, DS, and others.

Total assets and liabilities of each operating segment are excluded from the disclosure as these have not been provided regularly to the Management Committee.

(1) For the year ended December 31, 2025

<i>(In millions of Korean won)</i>	DX	DS	Total ^(*)
Revenue	119,928,927	128,332,103	238,043,009
Depreciation	601,891	34,508,465	35,291,428
Amortization	1,748,827	764,672	2,757,986
Operating profit	1,906,355	21,695,736	23,603,619

(*) Other operating segments are not separately disclosed.

(2) For the year ended December 31, 2024

<i>(In millions of Korean won)</i>	DX	DS	Total ^(*)
Revenue	109,294,016	108,861,352	209,052,241
Depreciation	565,540	29,518,534	30,285,298
Amortization	1,595,847	605,793	2,432,272
Operating profit	1,474,559	10,886,378	12,361,034

(*) Other operating segments are not separately disclosed.

31. Related Party Transactions

(A) Subsidiaries

List of subsidiaries as of December 31, 2025 are as follows:

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
	Samsung Electronics America, Inc. (SEA)	Sale of electronic devices	100.0
	Samsung International, Inc. (SII)	Manufacture of electronic devices	100.0
	Samsung Mexicana S.A. de C.V (SAMEX)	Manufacture of electronic devices	100.0
	Samsung Electronics Home Appliances America, LLC (SEHA)	Manufacture of home appliances	100.0
	Samsung Research America, Inc. (SRA)	Research and Development (R&D)	100.0
	Samsung Next LLC (SNX)	Management of overseas subsidiaries	100.0
	Samsung Next Fund LLC (SNXF)	Technology business, venture capital investments	100.0
	NeuroLogica Corp.	Manufacture and sale of medical equipment	100.0
	Samsung Lennox HVAC North America, LLC	Sale of air conditioning products	50.1
	Joyent, Inc.	Cloud services	100.0
	SmartThings, Inc.	Sale of smart home electronics	100.0
America	TeleWorld Solutions, Inc. (TWS)	Deployment and optimization of network devices	100.0
	Xealth Inc.	Digital health care	100.0
	Samsung Semiconductor, Inc. (SSI)	Sale of semiconductor and display panels	100.0
	Samsung Federal, Inc. (SFI)	R&D	100.0
	Samsung Austin Semiconductor LLC. (SAS)	Manufacture of semiconductors	100.0
	Samsung Oak Holdings, Inc. (SHI)	Management of overseas subsidiaries	100.0
	SEMES America, Inc.	Maintenance of semiconductor equipment	100.0
	Samsung Display America Holdings, Inc. (SDAH)	Management of overseas subsidiaries	100.0
	eMagin Corporation	Development and manufacture of display panels	100.0
	Samsung Electronics Canada, Inc. (SECA)	Sale of electronic devices	100.0
	AdGear Technologies Inc.	Digital advertising platforms	100.0
	Sonio Corporation	Sale of medical software	100.0
	RAINBOW ROBOTICS USA Co., Ltd.	Sale of robots	100.0

^(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) ⁽⁶⁾
	Samsung Eletronica da Amazonia Ltda. (SEDA)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Mexico S.A. De C.V. (SEM)	Sale of electronic devices	100.0
	Samsung Electronics Digital Appliance Mexico, SA de CV (SEDAM)	Manufacture of home appliances	100.0
	Samsung Electronics Latinoamerica(Zona Libre), S. A. (SELA)	Sale of electronic devices	100.0
	Samsung Electronics Latinoamerica Miami, Inc. (SEMI)	Sale of electronic devices	100.0
	Samsung Electronica Colombia S.A. (SAMCOL)	Sale of electronic devices	100.0
	Samsung Electronics Argentina S.A. (SEASA)	Marketing and services	100.0
	Samsung Electronics Chile Limitada (SECH)	Sale of electronic devices	100.0
	Samsung Electronics Peru S.A.C. (SEPR)	Sale of electronic devices	100.0
	Samsung Electronics Venezuela, C.A. (SEVEN)	Marketing and services	100.0
	Samsung Electronics Panama. S.A. (SEPA)	Consulting	100.0
	SEMCO LLC	Manufacture and sale of air conditioning products	100.0
	SEMCO Duct & Acoustical Products Inc	Manufacture and sale of air conditioning products	100.0
	Woods Air Movement Ltd.	Manufacture and sale of air conditioning products	100.0
	Harman International Industries, Inc.	Management of overseas subsidiaries	100.0
	Harman Becker Automotive Systems, Inc.	Manufacture and sale of audio products and R&D	100.0
	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Manufacture and sale of audio products	100.0
	Harman de Mexico, S. de R.L. de C.V.	Manufacture of audio products	100.0
	Harman do Brasil Industria Eletronica e Participacoes Ltda.	Sale of audio products and R&D	100.0
	Harman International Industries Canada Ltd.	Sale of audio products	100.0
America	Harman International Mexico, S. de R.L. de C.V.	Sale of audio products	100.0
	Harman KG Holding, LLC	Management of overseas subsidiaries	100.0
	Harman Professional, Inc.	Sale of audio products and R&D	100.0
	Roon Labs, LLC.	Sale of audio products	100.0
	Viper Holdings Corporation	Management of overseas subsidiaries	100.0
	DEI Holdings, Inc.	Management of overseas subsidiaries	100.0
	DEI Sales, Inc.	Sale of audio products	100.0
	Sound United, LLC	Sale of audio products	100.0
	Sound United Canada Inc.	Sale of audio products	100.0
	Polk Audio, LLC	Sale of audio products	100.0
	D&M Holdings U.S. Inc.	Sale of audio products	100.0
	Boston Acoustics, Inc.	Sale of audio products	100.0
	D&M Premium Sound Solutions, LLC	Sale of audio products	100.0
	Denon Electronics (USA), LLC	Sale of audio products	100.0
	Digital Networks North America Inc.	Sale of audio products	100.0
	Marantz America, LLC	Sale of audio products	100.0
	D&M Sales & Marketing Americas, LLC	Sale of audio products	100.0
	The Speaker Company	Sale of audio products	100.0
	Definitive Technology, LLC	Sale of audio products	100.0
	Equity International, LLC	Sale of audio products	100.0
	Beijing Integrated Circuit Industry International Fund, L.P	Venture capital investments	61.4

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
	Samsung Electronics (UK) Ltd. (SEUK)	Sale of electronic devices	100.0
	Samsung Electronics Ltd. (SEL)	Management of overseas subsidiaries	100.0
	Samsung Semiconductor Europe Limited (SSEL)	Sale of semiconductor and display panels	100.0
	Samsung Electronics GmbH (SEG)	Sale of electronic devices	100.0
	Samsung Electronics Holding GmbH (SEHG)	Management of overseas subsidiaries	100.0
	Samsung Semiconductor Europe GmbH (SSEG)	Sale of semiconductor and display panels	100.0
	Samsung Electronics France S.A.S (SEF)	Sale of electronic devices	100.0
	Samsung Electronics Italia S.P.A. (SEI)	Sale of electronic devices	100.0
	Samsung Electronics Iberia, S.A. (SESA)	Sale of electronic devices	100.0
	Samsung Electronics Portuguesa, Unipessoal, Lda. (SEP)	Sale of electronic devices	100.0
	Samsung Electronics Hungarian Private Co. Ltd. (SEH)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Europe Logistics B.V. (SELS)	Logistics	100.0
	Samsung Electronics Benelux B.V. (SEBN)	Sale of electronic devices	100.0
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	Management of overseas subsidiaries	100.0
	Samsung Electronics Nordic Aktiebolag (SENA)	Sale of electronic devices	100.0
	Samsung Electronics Slovakia s.r.o (SESK)	Manufacture of TV and monitors	100.0
	Samsung Electronics Polska, SP.Zo.o (SEPOL)	Sale of electronic devices	100.0
	Samsung Electronics Poland Manufacturing SP.Zo.o (SEPM)	Manufacture of home appliances	100.0
	Samsung Electronics Romania LLC (SEROM)	Sale of electronic devices	100.0
Europe/	Samsung Electronics Austria GmbH (SEAG)	Sale of electronic devices	100.0
CIS	Samsung Electronics Switzerland GmbH (SESG)	Sale of electronic devices	100.0
	Samsung Electronics Czech and Slovak s.r.o. (SECZ)	Sale of electronic devices	100.0
	Samsung Electronics Baltics SIA (SEB)	Sale of electronic devices	100.0
	Samsung Electronics Greece S.M.S.A (SEGR)	Sale of electronic devices	100.0
	Samsung Electronics Air Conditioner Europe B.V. (SEACE)	Sale of air conditioning products	100.0
	Samsung Nanoradio Design Center (SNDC)	R&D	100.0
	Samsung Denmark Research Center ApS (SDRC)	R&D	100.0
	Samsung Cambridge Solution Centre Limited (SCSC)	R&D	100.0
	SAMSUNG Zhilabs, S.L.	Development and sale of network solutions	100.0
	FOODIENT LTD.	R&D	100.0
	Oxford Semantic Technologies Limited (OST)	R&D	100.0
	Sonio SAS	Sale of software and R&D	100.0
	Samsung Electronics Rus Company LLC (SERC)	Sale of electronic devices	100.0
	Samsung Electronics Rus Kaluga LLC (SERK)	Manufacture of TV	100.0
	Samsung Electronics Ukraine Company LLC (SEUC)	Sale of electronic devices	100.0
	Samsung R&D Institute Ukraine (SRUKR)	R&D	100.0
	Samsung Electronics Central Eurasia LLP (SECE)	Sale of electronic devices	100.0
	Samsung R&D Institute Rus LLC (SRR)	R&D	100.0
	Samsung Electronics Caucasus Co. Ltd (SECC)	Marketing	100.0
	Samsung Electronics Uzbekistan Ltd. (SEUZ)	Marketing	100.0
	AKG Acoustics GmbH	Manufacture and sale of audio products	100.0

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Region	Subsidiaries	Business	Percentage of ownership (%)^(*)
	Apostera UA, LLC	Connected Service Provider	100.0
	Harman Audio Iberia Espana Sociedad Limitada	Sale of audio products	100.0
	Harman Becker Automotive Systems GmbH	Manufacture and sale of audio products and R&D	100.0
	Harman Becker Automotive Systems Italy S.R.L.	Sale of audio products	100.0
	Harman Becker Automotive Systems Manufacturing Kft	Manufacture of audio products and R&D	100.0
	Harman Belgium SA	Sale of audio products	100.0
	Harman Finland Oy	Connected service provider	100.0
	Harman Connected Services GmbH	Connected service provider	100.0
	Harman Connected Services Poland Sp.zoo	Connected service provider	100.0
	Harman Consumer Nederland B.V.	Sale of audio products	100.0
	Harman Deutschland GmbH	Sale of audio products	100.0
	Harman France SNC	Sale of audio products	100.0
	Harman Holding GmbH & Co. KG	Management company	100.0
	Harman Hungary Financing Ltd.	Financing company	100.0
	Harman Inc. & Co. KG	Management of overseas subsidiaries	100.0
	Harman International Estonia OU	R&D	100.0
	Harman International Industries Limited	Sale of audio products and R&D	100.0
	Harman International Romania SRL	R&D	100.0
	Harman Management GmbH	Management of overseas subsidiaries	100.0
Europe/CIS	Harman Professional Kft	Manufacture of audio products and R&D	100.0
	Harman Professional Denmark ApS	Sale of audio products and R&D	100.0
	Red Bend Software SAS	Software design	100.0
	Harman Connected Services OOO	Connected service provider	100.0
	Harman RUS CIS LLC	Sale of audio products	100.0
	D&M Europe B.V.	Sale of audio products	100.0
	D&M Audiovisual Ltd.	Sale of audio products	100.0
	D&M France SAS	Sale of audio products	100.0
	D&M Germany GmbH	Sale of audio products	100.0
	B&W Group Ltd	Sale of audio products	100.0
	B&W Group Belgium B.V.	Sale of audio products	100.0
	B&W Loudspeakers Nederland B.V.	Sale of audio products	100.0
	B&W Loudspeakers Group Espana S.A.	Sale of audio products	100.0
	B&W Loudspeakers Ltd.	Sale of audio products	100.0
	B&W Group (Schweiz) GmbH	Sale of audio products	100.0
	B&W Group (Logistics) Ltd.	Sale of audio products	100.0
	B&W Group Germany GmbH	Sale of audio products	100.0
	B&W Group France SARL	Sale of audio products	100.0
	B&W Group Finland Oy	Sale of audio products	100.0
	Marantz Italy Srl	Sale of audio products	51.0
	Bowers & Wilkins Ltd.	Sale of audio products	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
Europe/CIS	FlaktGroup Austria GmbH	Sale of air conditioning products	100.0
	Flakt Woods SA	Sale of air conditioning products	100.0
	Flakt Elve NV	Sale of air conditioning products	100.0
	FlaktGroup Belgium N.V.	Sale of air conditioning products	100.0
	FlaktGroup Switzerland SA	Management of overseas subsidiaries	100.0
	FlaktGroup Czech Republic a.s.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup Holding GmbH	Management of overseas subsidiaries	100.0
	FlaktGroup Deutschland GmbH	Sale of air conditioning products	100.0
	FlaktGroup Wurzen GmbH	Manufacture of air conditioning products	100.0
	SE Electronic GmbH	Manufacture and sale of air conditioning products	100.0
	Woods Air Movement GmbH	Sale of air conditioning products	100.0
	FlaktGroup A/S	Sale of air conditioning products	100.0
	FlaktGroup Eesti OU	Sale of air conditioning products	100.0
	Ventilation Holding Finland OY	Management of overseas subsidiaries	100.0
	FlaktGroup Finland OY	Manufacture and sale of air conditioning products	100.0
	FlaktGroup France SAS	Sale of air conditioning products	100.0
	Woods Holdings Ltd.	Management of overseas subsidiaries	100.0
	Flakt Woods Ltd.	Manufacture and sale of air conditioning products	100.0
	FlaktGroup UK Ltd.	Sale of air conditioning products	100.0
	FlaktGroup Ireland Ltd.	Sale of air conditioning products	100.0
	FlaktGroup Italy S.r.l.	Sale of air conditioning products	100.0
	FlaktGroup Baltics UAB	Sale of air conditioning products	100.0
	Flakt Woods (Luxembourg) S.a.r.l.	Management of overseas subsidiaries	100.0
	Flakt Woods ACS S.a.r.l.	Management of overseas subsidiaries	100.0
	FlaktGroup Latvija SIA	Sale of air conditioning products	100.0
	FlaktGroup Netherlands B.V.	Sale of air conditioning products	100.0
	FlaktGroup Poland Sp. z.o.o.	Sale of air conditioning products	100.0
	FlaktGroup Romania s.r.l.	Sale of air conditioning products	100.0
	Ventilation Holding Sweden AB	Management of overseas subsidiaries	100.0
	Fusilli HoldCo AB	Management of overseas subsidiaries	100.0
	FlaktGroup Sweden AB	Manufacture and sale of air conditioning products	100.0
	Forvaltnings bolaget Ljungarum HB	Management of overseas subsidiaries	100.0
Stromboli investissements SAS	Management of overseas subsidiaries	100.0	

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Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
	Samsung Gulf Electronics Co., Ltd. (SGE)	Sale of electronic devices	100.0
	Samsung Electronics Turkiye (SETK)	Sale of electronic devices	100.0
	Samsung Electronics Industry and Commerce Ltd. (SETK-P)	Manufacture of electronic devices	100.0
	Samsung Electronics Levant Co., Ltd. (SELV)	Sale of electronic devices	100.0
	Samsung Electronics Maghreb Arab (SEMAG)	Sale of electronic devices	100.0
	Samsung Electronics Egypt S.A.E (SEEG)	Manufacture and sale of electronic devices	100.0
	Samsung Electronics Israel Ltd. (SEIL)	Marketing	100.0
	Samsung Electronics Tunisia S.A.R.L (SETN)	Marketing	100.0
	Samsung Electronics Pakistan(Private) Ltd. (SEPAK)	Marketing	100.0
Middle East & Africa	Samsung Electronics Middle East and North Africa (SEMENA)	Management of overseas subsidiaries	100.0
	Samsung Electronics Saudi Arabia Ltd. (SESAR)	Sale of electronic devices	100.0
	Samsung Semiconductor Israel R&D Center, Ltd. (SIRC)	R&D	100.0
	a) Corephotonics Ltd.	R&D	100.0
	Samsung Electronics South Africa(Pty) Ltd. (SSA)	Sale of electronic devices	100.0
	Samsung Electronics South Africa Production (Pty) Ltd. (SSAP)	Manufacture of TV and monitors	100.0
	Samsung Electronics West Africa Ltd. (SEWA)	Marketing	100.0
	Samsung Electronics East Africa Ltd. (SEEA)	Marketing	100.0
	FlaktWoods LLC	Sale of air conditioning products	100.0
	FlaktGroup Havalandirma Sanayi A.S.	Manufacture and sale of air conditioning products	100.0
	Harman Industries Holdings Mauritius Ltd.	Management of overseas subsidiaries	100.0
	Red Bend Ltd.	Manufacture of audio products	100.0
	Samsung Asia Pte. Ltd. (SAPL)	Management of overseas subsidiaries	100.0
	Samsung Electronics Singapore Pte. Ltd. (SESP)	Sale of electronic devices	100.0
	Samsung Malaysia Electronics (SME) Sdn. Bhd. (SME)	Sale of electronic devices	100.0
	Samsung Electronics Display (M) Sdn. Bhd. (SDMA)	Manufacture of electronic devices	100.0
	Samsung Electronics (M) Sdn. Bhd. (SEMA)	Manufacture of home appliances	100.0
	Samsung Vina Electronics Co., Ltd. (SAVINA)	Sale of electronic devices	100.0
	Samsung Electronics Vietnam Co., Ltd. (SEV)	Manufacture of electronic devices	100.0
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	Manufacture of communication equipment	100.0
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	Manufacture and sale of electronic devices	100.0
	Samsung Display Vietnam Co., Ltd. (SDV)	Manufacture of display panels	100.0
Asia (Excluding China)	PT Samsung Electronics Indonesia (SEIN)	Manufacture and sale of electronic devices	100.0
	PT Samsung Telecommunications Indonesia (STIN)	Sale of electronic devices and services	100.0
	a) Thai Samsung Electronics Co., Ltd. (TSE)	Manufacture and sale of electronic devices	91.8
	Laos Samsung Electronics Sole Co., Ltd (LSE)	Marketing	100.0
	Samsung Electronics Philippines Corporation (SEPCO)	Sale of electronic devices	100.0
	Samsung Electronics Australia Pty. Ltd. (SEAU)	Sale of electronic devices	100.0
	Samsung Electronics New Zealand Limited (SENZ)	Sale of electronic devices	100.0
	Samsung India Electronics Private Ltd. (SIEL)	Manufacture and sale of electronic devices	100.0
	Red Brick Lane Marketing Solutions Pvt. Ltd.	Marketing	100.0
	Samsung Display Noida Private Limited (SDN)	Manufacture of display panels	100.0
	Samsung R&D Institute India-Bangalore Private Limited (SRI-Bangalore)	R&D	100.0
	Samsung R&D Institute Bangladesh Limited (SRBD)	R&D	100.0
	Samsung Nepal Services Pvt, Ltd (SNSL)	Service	100.0
	Samsung Japan Corporation (SJC)	Sale of semiconductor and display panels	100.0

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Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)	
Asia (Excluding China)	Samsung R&D Institute Japan Co. Ltd. (SRJ)	R&D	100.0	
	Samsung Electronics Japan Co., Ltd. (SEJ)	Sale of electronic devices	100.0	
	FläktGroup India Private Ltd.	Manufacture and sale of air conditioning products	100.0	
	FlaktGroup Singapore Pte. Ltd.	Sale of air conditioning products	100.0	
	Harman International (India) Private Limited	Sale of audio products and R&D	100.0	
	Harman International Industries PTY Ltd.	Management of overseas subsidiaries	100.0	
	Harman International (Thailand) Co., Ltd.	Manufacture and sale of audio products	100.0	
	Harman International Japan Co., Ltd.	Sale of audio products and R&D	100.0	
	Harman Singapore Pte. Ltd.	Sale of audio products	100.0	
	D&M Holdings, Inc.	Manufacture and sale of audio products, R&D	100.0	
	Sound United Australia Pty Ltd.	R&D	100.0	
	Sound United Sales & Marketing Australia Pty Limited	Sale of audio products	100.0	
	China	Samsung (CHINA) Investment Co., Ltd. (SCIC)	Sale of electronic devices	100.0
		Samsung Electronics Hong Kong Co., Ltd. (SEHK)	Sale of electronic devices	100.0
Samsung Electronics Taiwan Co., Ltd. (SET)		Sale of electronic devices	100.0	
Suzhou Samsung Electronics Co., Ltd. (SSEC)		Manufacture of home appliances	88.3	
Samsung Suzhou Electronics Export Co., Ltd. (SSEC-E)		Manufacture of home appliances	100.0	
Samsung Electronics Suzhou Computer Co., Ltd. (SESC)		R&D	100.0	
Tianjin Samsung Telecom Technology Co., Ltd. (TSTC)		Manufacture of communication equipment	90.0	
Beijing Samsung Telecom R&D Center (SRC-Beijing)		R&D	100.0	
Samsung Electronics China R&D Center (SRC-Nanjing)		R&D	100.0	
Samsung Mobile R&D Center China-Guangzhou (SRC-Guangzhou)		R&D	100.0	
Samsung R&D Institute China-Shenzhen (SRC-Shenzhen)		R&D	100.0	
Shanghai Samsung Semiconductor Co., Ltd. (SSS)		Sale of semiconductor and display panels	100.0	
Samsung (China) Semiconductor Co., Ltd. (SCS)		Manufacture of semiconductors	100.0	
Samsung SemiConductor Xian Co., Ltd. (SSCX)		Sale of semiconductor and display panels	100.0	
Samsung Electronics Suzhou Semiconductor Co., Ltd. (SESS)		Toll processing of semiconductors	100.0	
Tianjin Samsung LED Co., Ltd. (TSLED)		Manufacture of LED	100.0	
Samsung Semiconductor (China) R&D Co., Ltd. (SSCR)		R&D	100.0	
Samsung Display Dongguan Co., Ltd. (SDD)		Manufacture of display panels	100.0	
Samsung Display Tianjin Co., Ltd. (SDT)		Manufacture of display panels	95.0	
SEMES (XIAN) Co., Ltd.		Semiconductor/FPD equipment services	100.0	
Samsung Semiconductor Investment L.P.I		Technology business, and venture capital investments	99.0	
Harman (China) Technologies Co., Ltd.		Manufacture of audio products	100.0	
Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.		Sale of audio products	100.0	
Harman Automotive Electronic Systems (Suzhou) Co., Ltd.		Manufacture of audio products and R&D	100.0	
Harman Commercial (Shanghai) Co., Ltd.		Sale of audio products	100.0	
Harman Holding Limited		Sale of audio products	100.0	
Harman International (China) Holdings Co., Ltd.		Sale of audio products and R&D	100.0	
Harman Technology (Shenzhen) Co., Ltd.		Sale of audio products and R&D	100.0	

Sound United Hong Kong Limited	Management of overseas subsidiaries	100.0
Sound Electronics (Shenzhen) Co. Ltd.	R&D	100.0

(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

Region	Subsidiaries	Business	Percentage of ownership (%) ^(*)
China	D&M Sales & Marketing (H.K) Ltd.	Sale of audio products	100.0
	D&M Digital Audio Trading (Shanghai) Ltd.	Management of overseas subsidiaries	100.0
	Marantz Shanghai Trading Ltd.	Management of overseas subsidiaries	100.0
	D&M Shanghai Electronics Ltd.	Sale of audio products	100.0
	D&M Sales & Marketing Taiwan Ltd.	Sale of audio products	100.0
	Bowers & Wilkins Trading Zhuhai Company Ltd.	Manufacture of audio products	100.0
	B&W Group Asia Limited	Sale of audio products	100.0
Domestic	Samsung Display Co., Ltd.	Manufacture and sale of display panels	84.8
	SU Materials	Manufacture of display panel components	50.0
	STECO Co., Ltd.	Manufacture of semiconductor components	70.0
	SEMES Co., Ltd.	Manufacture and sale of semiconductor/FPD	91.5
	Samsung Electronics Service Co., Ltd.	Repair services for electronic devices	99.3
	Samsung Electronics Service Customer Satisfaction Co., Ltd.	Call center for repair services for electronic devices	100.0
	Samsung Electronics Sales Co., Ltd.	Sale of electronic devices	100.0
	Samsung Electronics Logitech Co., Ltd.	General logistics agency	100.0
	Samsung Medison Co., Ltd.	Manufacture and sale of medical equipment	68.5
	Stella Forest of Hope	Manufacture of food	100.0
	Mirero System Co., Ltd.	Development and supply of semiconductor process defect and quality control software	99.9
	Harman International Korea	Software development and supply	100.0
	Rainbow Robotics Co., Ltd.	Manufacture and sale of robots and robot parts	35.0
	D&M Sales & Marketing Korea Ltd.	Sale of audio products	100.0
	Samsung Venture Capital Union #21	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #22	Technology business, Venture capital investments	99.0
	Samsung Venture Capital Union #26	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #28	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #32	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #33	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #42	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #43	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #45	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #52	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #55	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #56	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #57	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #62	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #67	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #74	Venture capital investments in technology business	99.0
	Samsung Venture Capital Union #76	Venture capital investments in technology business	73.3
	Growth Type Private Equity Trust Specialized in Semiconductors	Investment in semiconductor industry	66.7
	System LSI Mutual Benefit Private Equity Trust	Investment in semiconductor industry	62.5
Semiconductor Ecosystem Private Equity Trust	Investment in semiconductor industry	66.7	

^(*) Ownership represents the Company's ownership of the voting rights in each entity, including subsidiaries' ownerships.

(B) Sale and purchase transactions

Sale and purchase transactions with related parties for the years ended December 31, 2025 and 2024 are as follows:

		2025			
(In millions of Korean won)	Name of company ^(*)	Sales and ot her	Disposal of non-current assets	Purchases a nd other	Purchase of non-current assets
	Samsung Display Co., Ltd.	536,224	-	1,501,733	-
	Samsung Electronics America, Inc. (SEA)	29,834,584	-	373,773	-
	Samsung Asia Pte. Ltd. (SAPL)	56	-	13,413	-
	Samsung Austin Semiconductor LLC. (SAS)	7,212	-	3,755,827	-
	Samsung Semiconductor, Inc. (SSI)	55,971,618	-	950,149	442
	Harman and its subsidiaries ^{(*)2}	3,077	-	73,356	-
	Samsung (China) Semiconductor Co., Ltd. (SCS)	4,603,085	58,639	8,635,744	23,610
	Samsung (CHINA) Investment Co., Ltd. (SCIC)	1,716,402	-	11,340	-
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	3,150,399	276	25,501,081	340
	Samsung India Electronics Private Ltd. (SIEL)	3,762,566	-	6,335,321	27,473
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	30,612,240	-	-	-
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	-	-	-	-
Subsidiaries	Samsung Display Vietnam Co., Ltd. (SDV)	1,518,556	-	-	-
	Samsung Electronics Vietnam Co., Ltd. (SEV)	1,596,054	93	16,834,919	219
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	521,304	950	6,717,032	28
	Samsung Eletronica da Amazonia Ltda. (SEDA)	1,785,453	3	4,569	-
	Samsung Electronics (UK) Ltd. (SEUK)	1,971,464	-	110,774	-
	Samsung International, Inc. (SII)	311,845	3	7,303,971	-
	SEMES Co., Ltd.	7,244	-	1,950,547	-
	Thai Samsung Electronics Co., Ltd. (TSE)	2,578,313	-	2,421,169	-
	Samsung Electronics Mexico S.A. De C.V. (SEM)	3,140,046	-	8,052	-
	Samsung Electronics Taiwan Co., Ltd. (SET)	6,343,132	-	1,159	-
	Samsung Electronics Europe Logistics B.V. (SELS)	5,410,620	-	10,267	-
	Samsung Japan Corporation (SJC)	3,279,175	-	123,749	-
	Samsung Electronics GmbH (SEG)	3,633,097	-	8,360	-
	Others	56,096,545	17,261	13,708,670	13,094
	Total	218,390,311	77,225	96,354,975	65,206
	Samsung SDS Co., Ltd.	109,037	61	2,053,507	273,364
	Samsung Electro-Mechanics Co., Ltd.	44,483	-	690,052	-
Associates and joint ventures	Samsung SDI Co., Ltd.	71,500	-	358,010	11,460
	Cheil Worldwide Inc.	38,099	-	954,179	4,197
	Others	711,946	794	855,270	11,391
	Total	975,065	855	4,911,018	300,412
Other related parties	Samsung C&T Co., Ltd.	2,060	20	38,884	3,375,496
	Others	293,109	-	639,885	64,157
	Total	295,169	20	678,769	3,439,653
Other ^{(*)3}	Samsung E&A Co., Ltd.	4,476	-	32,480	2,069,984
	S-1 Corporation	14,868	-	469,779	60,564
	Others	190,132	-	247,236	479,486
	Total	209,476	-	749,495	2,610,034

(*)1 Transactions with separate entities that are related parties of the Company.

(*)2 Transactions with the intermediate parent company, Harman International Industries, Inc. and its subsidiaries.

(*)3 Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

		2024			
(In millions of Korean won)	Name of company ^(*1)	Sales and other	Disposal of non-current assets	Purchases and other	Purchase of non-current assets
	Samsung Display Co., Ltd.	6,081,548	-	1,978,814	-
	Samsung Electronics America, Inc. (SEA)	29,191,890	49	239,434	-
	Samsung Asia Pte. Ltd. (SAPL)	45	-	19,630	-
	Samsung Austin Semiconductor LLC. (SAS)	92	-	4,998,728	-
	Samsung Semiconductor, Inc. (SSI)	42,993,409	-	952,847	-
	Harman and its subsidiaries ^(*2)	1,691	-	86,182	-
	Samsung (China) Semiconductor Co., Ltd. (SCS)	305,793	13,573	11,179,941	4,579
	Samsung (CHINA) Investment Co., Ltd. (SCIC)	2,623,756	-	14,749	-
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	2,822,390	461	22,021,129	4,070
	Samsung India Electronics Private Ltd. (SIEL)	3,382,049	-	6,247,023	-
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	-	-	-	-
	Samsung Electronics Vietnam Co., Ltd. (SEV)	1,715,000	-	14,392,955	132
Subsidiaries	Samsung Display Vietnam Co., Ltd. (SDV)	1,567,614	-	-	-
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	28,414,204	-	-	-
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	508,390	272	6,049,850	-
	Samsung Eletronica da Amazonia Ltda. (SEDA)	2,470,490	149	6,434	-
	Samsung Electronics (UK) Ltd. (SEUK)	1,921,656	-	116,400	-
	Thai Samsung Electronics Co., Ltd. (TSE)	2,283,763	20	2,158,606	-
	Samsung International, Inc. (SII)	259,766	1,753	7,316,100	-
	Samsung Electronics Taiwan Co., Ltd. (SET)	4,652,560	-	1,490	-
	SEMES Co., Ltd.	6,286	-	1,973,123	-
	Samsung Electronics GmbH (SEG)	3,367,756	-	7,298	-
	Samsung Electronics Mexico S.A. De C.V. (SEM)	2,982,398	-	10,331	-
	Samsung Electronics Europe Logistics B.V. (SELS)	6,291,992	-	3,153	-
	Samsung Electronics Benelux B.V. (SEBN)	931,126	-	937	-
	Others	50,898,717	22,109	13,541,160	7,969
	Total	195,674,381	38,386	93,316,314	16,750
	Samsung SDS Co., Ltd.	103,524	21,504	1,960,668	271,717
	Samsung Electro-Mechanics Co., Ltd.	37,521	-	793,001	-
Associates and joint ventures	Samsung SDI Co., Ltd.	70,196	-	326,467	20,515
	Cheil Worldwide Inc.	34,803	-	934,551	7,125
	Others	641,033	122	982,206	8,264
	Total	887,077	21,626	4,996,893	307,621
	Samsung C&T Co., Ltd.	12,795	-	119,056	5,658,238
Other related parties	Others	629,744	-	642,110	161,448
	Total	642,539	-	761,166	5,819,686
	Samsung E&A Co., Ltd.	2,244	-	57,371	4,209,500
Other ^(*3)	S-1 Corporation	8,812	-	452,836	38,931
	Others	207,490	-	251,877	894,163
	Total	218,546	-	762,084	5,142,594

(*1) Transactions with separate entities that are related parties of the Company.

(*2) Transactions with the intermediate parent company, Harman International Industries, Inc. and its subsidiaries.

(*3) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(C) Balances of receivables and payables

Balances of receivables and payables arising from the sales and purchases of goods and services as of December 31, 2025 and December 31, 2024 are as follows:

(In millions of Korean won)	Name of company ^(*1)	December 31, 2025	
		Receivables and other ^(*2)	Payables and other ^(*3)
	Samsung Display Co., Ltd.	52,814	158,345
	Samsung Electronics America, Inc. (SEA)	2,161,468	967,625
	Samsung Asia Pte. Ltd. (SAPL)	2,090	-
	Samsung Austin Semiconductor LLC. (SAS)	6,536	183,567
	Samsung Semiconductor, Inc. (SSI)	17,075,167	238,368
	Harman and its subsidiaries ^(*4)	4,487	17,164
	Samsung (China) Semiconductor Co., Ltd. (SCS)	66,784	1,864,110
	Samsung (CHINA) Investment Co., Ltd. (SCIC)	142,708	271,131
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	1,160,571	3,620,502
	Samsung India Electronics Private Ltd. (SIEL)	841,800	1,909,955
	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	8,168,594	6,277
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	1,721	-
	Samsung Display Vietnam Co., Ltd. (SDV)	111,701	-
Subsidiaries	Samsung Electronics Vietnam Co., Ltd. (SEV)	515,417	2,365,410
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	108,414	579,428
	Samsung Eletronica da Amazonia Ltda. (SEDA)	290,367	3,585
	Samsung Electronics (UK) Ltd. (SEUK)	145,685	34,066
	Samsung International, Inc. (SII)	275,082	162,601
	SEMES Co., Ltd.	94,204	847,790
	Thai Samsung Electronics Co., Ltd. (TSE)	130,685	261,094
	Samsung Electronics Mexico S.A. De C.V. (SEM)	67,872	33,614
	Samsung Electronics Taiwan Co., Ltd. (SET)	473,249	123,449
	Samsung Electronics Europe Logistics B.V. (SELS)	328,563	926,490
	Samsung Japan Corporation (SJC)	795,141	57,326
	Samsung Electronics GmbH (SEG)	40,555	5,844
	Other	7,311,079	2,756,367
	Total	40,372,754	17,394,108
	Samsung SDS Co., Ltd.	26,250	611,133
	Samsung Electro-Mechanics Co., Ltd.	2,474	55,018
Associates and joint ventures	Samsung SDI Co., Ltd.	120,664	32,385
	Cheil Worldwide Inc.	54	435,498
	Other	168,932	221,149
	Total	318,374	1,355,183
Other related p arties	Samsung C&T Corporation	182,715	1,795,005
	Other	14,535	133,003
	Total	197,250	1,928,008
Other ^(*5)	Samsung E&A Co., Ltd.	260	1,190,006
	S-1 Corporation	1,238	49,080
	Other	3,652	228,548
	Total	5,150	1,467,634

(*1) Balances due to and from separate entities that are related parties of the Company.

(*2) The Company has not recognized bad debt allowance in relation to the receivables due from subsidiaries as of December 31, 2025.

(*3) Payables and others include lease liabilities.

(*4) Balances due to and from the intermediate parent company, Harman International Industries, Inc. and its subsidiaries.

(*5) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

(In millions of Korean won)		December 31, 2024	
		Receivables and other ^(*2)	Payables and other ^(*3)
	Name of company ^(*1)		
	Samsung Display Co., Ltd.	64,853	218,158
	Samsung Electronics America, Inc. (SEA)	4,440,842	637,861
	Samsung Asia Pte. Ltd. (SAPL)	1,817	1,301
	Samsung Austin Semiconductor LLC. (SAS)	7,277	584,322
	Samsung Semiconductor, Inc. (SSI)	11,910,574	340,273
	Harman and its subsidiaries ^(*4)	8,749	20,906
	Samsung (China) Semiconductor Co., Ltd. (SCS)	59,706	970,717
	Samsung (CHINA) Investment Co., Ltd. (SCIC)	190,954	363,362
	Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	833,617	2,620,106
	Samsung India Electronics Private Ltd. (SIEL)	696,280	430,196
	Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	3,256	-
	Samsung Electronics Vietnam Co., Ltd. (SEV)	513,163	2,010,992
	Samsung Display Vietnam Co., Ltd. (SDV)	97,479	362
Subsidiaries	Shanghai Samsung Semiconductor Co., Ltd. (SSS)	4,859,048	82
	Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	137,456	620,008
	Samsung Eletronica da Amazonia Ltda. (SEDA)	271,048	9,157
	Samsung Electronics (UK) Ltd. (SEUK)	93,808	30,843
	Thai Samsung Electronics Co., Ltd. (TSE)	98,027	262,109
	Samsung International, Inc. (SII)	167,656	212,535
	Samsung Electronics Taiwan Co., Ltd. (SET)	388,807	69,362
	SEMES Co., Ltd.	81,448	699,286
	Samsung Electronics GmbH (SEG)	16,599	95,727
	Samsung Electronics Mexico S.A. De C.V. (SEM)	88,572	2,064
	Samsung Electronics Europe Logistics B.V. (SELS)	424,204	244,987
	Samsung Electronics Benelux B.V. (SEBN)	23,398	7,495
	Other	6,759,498	3,156,728
	Total	32,238,136	13,608,939
	Samsung SDS Co., Ltd.	23,133	569,158
	Samsung Electro-Mechanics Co., Ltd.	4,039	66,901
Associates and joint ventures	Samsung SDI Co., Ltd.	114,061	33,653
	Cheil Worldwide Inc.	69	425,271
	Other	156,624	197,504
	Total	297,926	1,292,487
Other related p arties	Samsung C&T Corporation	181,822	1,781,431
	Other	14,747	179,533
	Total	196,569	1,960,964
	Samsung E&A Co., Ltd.	475	1,870,246
Other ^(*5)	S-1 Corporation	2,330	50,798
	Other	3,489	599,373
	Total	6,294	2,520,417

(*1) Balances due to and from separate entities that are related parties of the Company.

(*2) The Company has not recognized bad debt allowance in relation to the receivables due from subsidiaries as of December 31, 2024.

(*3) Payables and others include lease liabilities.

(*4) Balances due to and from the intermediate parent company, Harman International Industries, Inc. and its subsidiaries.

(*5) Although these entities are not related parties of the Company in accordance with Korean IFRS 1024, they belong to the same large enterprise group in accordance with the Monopoly Regulation and Fair Trade Act.

- (D) For the years ended December 31, 2025 and 2024, the Company had no lending to its subsidiaries. The Company had no additional borrowings from its subsidiaries during the years ended December 31, 2025 and 2024. For the years ended December 31, 2025 and 2024, the Company repaid borrowings from its subsidiaries amounting to ₩1,990,000 million and nil, respectively. In addition, the Company had no lending to or borrowings from associates and joint ventures during years ended December 31, 2025 and 2024.
- (E) For the years ended December 31, 2025 and 2024, the Company invested ₩878,685 million and ₩336,648 million, respectively, in subsidiaries, and made a capital recovery of ₩152,092 million and ₩319,943 million from its investments in subsidiaries, respectively. In addition, the Company invested ₩308,181 million and nil in associates and joint ventures and made a recovery of ₩720 million and nil from its associates and joint ventures for years ended December 31, 2025 and 2024, respectively.
- (F) For the years ended December 31, 2025 and 2024, the Company declared dividend of ₩1,612,090 million and ₩1,610,832 million, respectively, to related parties. In addition, for the years ended December 31, 2025 and 2024, the Company declared dividends of ₩129,277 million and ₩128,232 million, respectively, to the entities that are not related parties of the Company in accordance with Korean IFRS 1024, but belong to the same conglomerate according to the Monopoly Regulation and Fair Trade Act. As of December 31, 2025 and 2024, there are no dividends payable to related parties.
- (G) For the years ended December 31, 2025 and 2024, the Company entered into lease agreements with its related parties amounting to ₩87,834 million and ₩23,571 million, respectively, and the lease payments made to the related parties were ₩49,663 million and ₩60,211 million, respectively.
- (H) As of December 31, 2025, the Company provides guarantees in relation to borrowings of the related parties (refer to Note 16).
- (I) Key management compensation

The compensation paid or payable to key management (executive directors) for their services for the years ended December 31, 2025 and 2024 consists of:

<i>(In millions of Korean won)</i>	2025	2024
Short-term employee benefits	12,718	9,991
Post-employment benefits	493	600
Other long-term employee benefits	5,598	8,078

32. Subsequent events

The Company is in the process of purchasing treasury shares pursuant to the board of director's resolutions on January 7 and January 28, 2026. The total expected purchase amount is estimated to be approximately ₩6,073,000 million (approximately 40 million shares). The actual number of shares to be purchased is subject to change depending on future movements in the share price.

6. Dividends

6-1) Matters concerning the company's dividend policy

We continue to work to enhance shareholder value alongside our efforts to strengthen competitiveness of our products and businesses. In accordance with the previous shareholder return policy covering FY2021 to FY2023, we distributed an annual return of 9.8 trillion won in regular dividends as a part of a total return of 50% of free cash flow. In January 2024, we announced our shareholder return policy for FY2024 to FY2026, which maintains the terms of the previous shareholder return policy: Samsung Electronics will pay an annual regular dividend of 9.8 trillion won as a part of total shareholder returns of 50% of the free cash flow for the period covering FY2024 to FY2026. At the close of each year, we will consider executing an early return of capital beyond regular dividends if we forecast there is potential for a significant surplus. Furthermore, the Company will consider implementing a new policy flexibly before the expiration of the policy for FY2024 to FY2026 in consideration of M&A activities and cash positions.

In November 2024, the Company announced a plan to repurchase 10 trillion worth of shares over the following 12-month period. To enhance shareholder value, the Company repurchased 3 trillion won out of the 10 trillion won worth of shares and then cancelled the acquired shares in February 2025. Also, in February 2025, the Company announced it will repurchase approximately 3 trillion won worth of shares to enhance shareholder value and for use in employee compensation, and the acquisition was completed in May 2025. In July 2025, the Company decided to acquire the remaining shares worth approximately 4 trillion to enhance shareholder value and for use in employee compensation, and the acquisition was completed in September 2025.

6-2) Provision of predictability on dividends

Implementation of improvement measures for dividend procedure under the Articles of Incorporation

Category	Year-end dividend	Quarterly, interim dividend
Decision-making body on dividend amount under the Articles of Incorporation	AGM	Board
Possibility of setting the dividend record date after determining the dividend amount under the articles of incorporation	X	X
Future plans for implementing improvement measures for the dividend procedure	Under review	Under review

Confirmation date of year-end dividend amount and designation of dividend record date

Category	Fiscal year-end month	Distribution	Confirmation date of dividend amount	Dividend record date	Provision of dividend predictability	Remarks
Year-end dividend	December 2024	O	March 19, 2025	December 31, 2024	X	-
Year-end dividend	December 2023	O	March 20, 2024	December 31, 2023	X	-
Year-end dividend	December 2022	O	March 15, 2023	December 31, 2022	X	-

6-3) Other notes

Key dividend indices

(KRW mil, %, shares)

Classification	2025	2024	2023
Par value per share (KRW)	100	100	100
Consolidated net profit (KRW mil)	44,260,956	33,621,363	14,473,401
Separate net profit (KRW mil)	33,686,601	23,582,565	25,397,099

EPS (KRW)		6,605	4,950	2,131
Total cash dividend (KRW mil)		11,107,906	9,810,767	9,809,438
Total stock dividend (KRW mil)		-	-	-
Dividend payout ratio (%)		25.1	29.2	67.8
Cash dividend yield (%)	Common	1.5	2.7	1.9
	Preferred	1.9	3.3	2.4
Stock dividend yield (%)	Common	-	-	-
	Preferred	-	-	-
Cash dividend per share (KRW)	Common	1,668	1,446	1,444
	Preferred	1,669	1,447	1,445
Stock dividend per share (share)	Common	-	-	-
	Preferred	-	-	-

※ (Consolidated) net profit refers to consolidated net income attributable to controlling interests.

※ EPS is basic earnings per common share on a consolidated basis. For further information relating to the calculation of basic EPS, see Earnings Per Share in '3 Note to Consolidated Financial Statements,' in 'III. Financial Affairs.'

※ For details on the total amount of cash dividends, please refer to 'Retained Earnings in '3 Note to Consolidated Financial Statements,' in 'III. Financial Affairs.'

※ The quarterly dividends in 2025 were KRW 2,447,284 million (KRW 365 per share) in the first quarter, KRW 2,453,793 million (KRW 367 per share) in the second quarter, and KRW 2,453,345 million (KRW 370 per share) in the third quarter.

※ The quarterly dividends in 2024 were KRW 2,452,154 million (KRW 361 per share) in the first quarter, KRW 2,452,154 million (KRW 361 per share) in the second quarter, and KRW 2,452,154 million (KRW 361 per share) in the third quarter.

※ The quarterly dividends in 2023 were 2,452,154 million (KRW 361 per share) in the first quarter, 2,452,154 million (KRW 361 per share) in the second quarter, and 2,452,154 million (KRW 361 per share) in the third quarter.

The history of dividend payouts is as follows:

Number of continuous dividend payments		Average dividend yield	
Quarterly/biannual dividends	End-year dividends	Past 3 years	Past 5 years
45	45	2.0%	2.1%

※ The number of continuous dividend payments includes the quarterly dividend for the quarter and the end-year dividend for the recent business year.

※ Continuous payment of the end-year dividend started in 1981, biannual dividend in 1999, and quarterly dividend in 2017.

※ The average dividend yield is based on common shares. The average dividend yield of preferred shares for the past 3 years and past 5 years are 2.5% and 2.5% respectively

※ The "past 3 years" refers to the period from 2023 through 2025, and the "past 5 years" refers to the period from 2021 through 2025. For the dividend yield of 2025, please refer to the table [Key dividend indices] above (common shares at 1.5%, preferred shares at 1.9%).

7. Matters about financing through the issuance of securities

7-1 Financing through the issuance of securities

[Issuance of equity securities]

Not Applicable

[Issuance of debt securities]

A. List of issued debt securities

(As of December 31, 2025)

(KRW mil, %)

Issuing company	Type of securities	Issuance method	Date of issuance	Total nominal amount	Interest rate	Rating (rating institution)	Maturity date	Payment status	Management company
Samsung Electronics Co., Ltd.	Corporate bonds	Public offering	Oct 2, 1997	143,490	7.7	Aa2(Moody's), AA-(S&P)	Oct 1, 2027	Partial redemption	Goldman Sachs et al.
Total	-	-	-	143,490	-	-	-	-	-

B. Commercial Paper Unredeemed Balance

Not Applicable

(Reporting Date: December 31, 2025)

(KRW mil)

Maturity		Under 10 days	Above 10 days / under 30 days	Above 30 days / under 90 days	Above 90 days / under 180 days	Above 180 days / under 1 year	Above 1 year / under 2 years	Above 2 years / under 3 years	Above 3 years	Total
Unredeemed balance	Public	-	-	-	-	-	-	-	-	--
	Private	-	-	-	-	-	-	-	-	--
	Total	-	-	-	-	-	-	-	-	--

C. Short-term Bond Unredeemed Balance

Not Applicable

(Reporting Date: December 31, 2025)

(KRW mil)

Maturity		Under 10 days	Above 10 days / under 30 days	Above 30 days / under 90 days	Above 90 days / under 180 days	Above 180 days / under 1 year	Total	Issue limit	Balance limit
Unredeemed balance	Public	-	-	-	-	-	-	-	--
	Private	-	-	-	-	-	-	-	--
	Total	-	-	-	-	-	-	-	--

D. Corporate Bond Unredeemed Balance

Samsung Electronics Co., Ltd.

(Reporting Date: December 31, 2025)

(KRW mil)

Maturity		Under 1 year	Above 1 year / under 2 years	Above 2 years / under 3 years	Above 3 years / under 4 years	Above 4 years / under 5 years	Above 5 years / under 10 years	Above 10 years	Total
Unredeemed balance	Public	7,174	7,175	-	-	-	-	-	14,349
	Private	-	-	-	-	-	-	-	-
	Total	7,174	7,175	-	-	-	-	-	14,349

E. Hybrid Bond Unredeemed Balance

Not Applicable

(Reporting Date: December 31, 2025)

(KRW mil)

Maturity		Under 1 year	Above 1 year / under 5 years	Above 5 years / under 10 years	Above 10 years / under 15 years	Above 15 years / under 20 years	Above 20 years / under 30 years	Above 30 years	Total
Unredeemed balance	Public	-	-	-	-	-	-	-	-
	Private	-	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-	-

F. Contingent Convertible Bond Unredeemed Balance

Not Applicable

(Reporting Date: December 31, 2025)

(KRW mil)

Maturity		Under 1 year	Above 1 year / under 2 years	Above 2 years / under 3 years	Above 3 years / under 4 years	Above 4 years / under 5 years	Above 5 years / under 10 years	Above 10 years / under 20 years	Above 20 years / under 30 years	Above 30 years	Total
Unredeemed balance	Public	-	-	-	-	-	-	-	-	-	-
	Private	-	-	-	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-	-	-	-

G. Details and Compliance of the Bond Management Contract (Samsung Electronics Co., Ltd.)

(Reporting Date: December 31, 2025)

(KRW mil, %)

Name of security	Date of issuance	Maturity date	Issued amount	Settlement date of bond management contract	Debenture management company
US\$ 100,000,000 7.7% debenture	Oct 2, 1997	Oct 1, 2027	143,490	Oct 2, 1997	The Bank of New York Mellon Trust Company, N.A.

(Reporting Date: December 31, 2025)

Financial ratios	Contract details	Not applicable
	Implementation status	Not applicable

Constraint on collateral	Contract details	Less than 10% of net tangible assets
	Implementation status	Compliant (there is no collateral for the relevant assets)
Constraint on disposal of assets	Contract details	Certain requirements, such as transfer of obligations on the bond, must be satisfied to dispose all or most of an asset
	Implementation status	Compliant (disposed assets accounted for 0.0% of the total assets during 2025)
Constraint on governance	Contract Details	Not applicable
	Implementation status	Not applicable
Submission of implementation report	Implementation status	Not applicable

※ The exchange rate as of the base date has been applied.

※ The date of the bond management contract was signed on the same day as the Fiscal Agency Agreement; accordingly, the Bank of New York Mellon Trust Company, N.A. is under the authority of the Fiscal Agent.

※ The net tangible assets subjected to the limitation of collaterals are production facilities and stocks owned by the Company.

※ Implementation status base date is the most recent reporting date of financial statements on which external auditor's opinion has been expressed.

※ The constraint on governance is as of the reporting date.

7-2 Use of funds financed through the issuance of securities

Not applicable

8. Other financial information

A. Restatement of financial statements and other matters to note

(1) Restatement of financial statements: Not Applicable

(2) Acquisition, divestment, asset sales, and sale of business

[Equity Acquisition of eMagin Corporation]

On October 18, 2023, Samsung Display America Holdings, Inc.(SDAH), the company's subsidiary, acquired 100% ownership of eMagin Corporation (CEO: Andrew Sculley, Location: New York, USA) to secure technological competitiveness in micodisplay industry.

[Equity Sale of DOWOOINSYS]

On January 31, 2024, Samsung Display Co., Ltd., the company's subsidiary, sold 56.8% of equity stake in DOWOOINSYS held by Samsung Venture Investment Co. No. 29 and No.48 to three companies including Newpower Co., Ltd., to focus its capabilities on main business and R&D amid increasingly intensified competition in OLED industry.

[Equity Acquisition of Rainbow Robotics Inc.]

On December 31, 2024, the Company decided to exercise call options to acquire 3.94 million shares (20.3%) of Rainbow Robotics Inc. from its largest shareholder upon the Board's resolution and the relevant procedure has been completed on March 12, 2025. The Company will prepare for developing cutting-edge futuristic robots in a swift and systematic manner by combining the Company's AI and software technology with Rainbow Robotics's robot technology.

[Equity Acquisition of Sound United.]

On September 23, 2025, Harman International Industries, Inc., the Company's subsidiary, acquired 100% of equity stake and voting rights of Sound United, LLC, Masimo Corporation's (CEO: Katie Szyman, Location: Irvine, USA) audio business unit. The Company plans to foster the audio business as one of its core businesses by enhancing competitiveness of Harman, the audio business division, and expanding synergy with the Company's business such as mobile and TV.

[Equity Acquisition of Flakt Group]

On November 6, 2025, the company acquired 100% of the shares of FlaktGroup Holding GmbH (CEO: David Dorney, Location: Herne, Germany) to strengthen its global central air conditioning competitiveness. Going forward, the company plans to expand its business domain in the high-growth global HVAC market through synergy with FlaktGroup, a central air conditioning specialist with high demand in AI and data centers, and actively foster it as a future growth engine.

[Equity Acquisition of Xealth, Inc.]

On October 16, 2025, the company acquired 100% of the shares of Xealth, Inc., a U.S.-based digital healthcare specialist (CEO: Mike McSherry, Location: Seattle, WA, USA) to strengthen its digital healthcare competitiveness. Going forward, the company plans to combine Xealth's platform, which connects over 500 hospitals and more than 70 digital healthcare solution companies in the United States, with its own mobile and wearable technologies to build a 'Connected Care' ecosystem that links patients and medical professionals, and to continuously strengthen the global competitiveness of the Samsung Health platform.

(3) Information on the accounting treatment of the sales of assets related to asset backed securities and contingent liabilities

Accounting Treatment of the sale of assets related to asset backed securities:

- Not applicable

Litigation

The Company is involved in various claims, disputes, and investigations conducted by regulatory bodies, which arose during the normal course of business with numerous entities. Although the outflow of resources and timing of these matters are uncertain, as of the reporting date, the Company believes the outcome will not have a material impact on the financial position of the Company.

Debt guarantee

- Domestic: Not applicable

- Overseas:

(USD thousand)

Company	Relationship	Creditor	Guarantee	Transactions			Limit of guarantee
			Expiry date	Beginning of period	Increase/decrease	End of period	
SEA	Subsidiary	BOA etc.	Dec 16, 2026	-	-	-	1,278,000
SEM	Subsidiary	BBVA etc.	Dec 16, 2026	-	-	-	715,000
SAMCOL	Subsidiary	Citibank etc.	Dec 16, 2026	-	-	-	180,000
SEDA	Subsidiary	BRADESCO etc.	Dec 16, 2026	-	-	-	329,000
SECH	Subsidiary	Citibank etc.	Dec 16, 2026	-	-	-	64,000
SEPR	Subsidiary	BBVA etc.	Dec 16, 2026	-	-	-	150,000
SSA	Subsidiary	SCB etc.	Dec 16, 2026	-	-	-	286,000
SEMAG	Subsidiary	SocGen etc.	Dec 16, 2026	-	-	-	46,000
SETK	Subsidiary	BNP etc.	Dec 16, 2026	495,321	△483,682	11,639	947,000
SETK-P	Subsidiary	BNP etc.	Dec 16, 2026	-	-	-	70,000
SECE	Subsidiary	Citibank	Dec 16, 2026	-	-	-	114,000
SEEG	Subsidiary	HSBC	Jun 13, 2026	-	-	-	85,000
SEIN	Subsidiary	BNP etc.	Nov 08, 2026	-	-	-	70,000
SJC	Subsidiary	Mizuho Bank etc.	Dec 16, 2026	-	-	-	809,211
SEUC	Subsidiary	Credit Agricole etc.	Nov 08, 2026	-	-	-	115,000

SEDAM	Subsidiary	Citibank etc.	Dec 16, 2026	-	-	-	537,000
SECA	Subsidiary	BoA	Nov 08, 2026	-	-	-	72,000
SELA	Subsidiary	Citibank	Dec 16, 2026	-	-	-	90,000
SEEH	Subsidiary	HSBC etc.	Dec 16, 2026	-	-	-	938,400
SELV	Subsidiary	Citibank	Dec 16, 2026	-	-	-	10,000
SEIL	Subsidiary	Citibank	Dec 16, 2026	-	-	-	15,600
SAPL	Subsidiary	BOA etc.	Dec 16, 2026	-	-	-	404,000
SAVINA	Subsidiary	HSBC	Jun 13, 2026	-	-	-	51,000
SEV	Subsidiary						
SEVT	Subsidiary						
SEHC	Subsidiary						
SCIC	Subsidiary	HSBC etc.	Dec 16, 2026	-	-	-	270,000
SESP	Subsidiary	SCB	Nov 08, 2026	-	-	-	30,000
SME	Subsidiary	SCB	Nov 08, 2026	-	-	-	110,000
SAMEX	Subsidiary	Citibank	Dec 16, 2026	-	-	-	5,000
SEASA	Subsidiary	Citibank	Dec 16, 2026	-	-	-	2,000
SSAP	Subsidiary	SCB	Nov 08, 2026	-	-	-	35,000
SEPM	Subsidiary	HSBC	Jun 13, 2026	-	-	-	35,000
SESAR	Subsidiary	HSBC	Jun 13, 2026	-	-	-	20,000
SEUZ	Subsidiary	Citibank	Dec 16, 2026	-	-	-	20,000
AdGear Technologies Inc.	Subsidiary	BOA	Nov 08, 2025	-	-	-	-
Harman International Industries, Inc.	Subsidiary	JP Morgan	Jun 13, 2026	-	-	-	100,000
Harman International Japan Co., Ltd.	Subsidiary	MUFG	Nov 08, 2026	-	-	-	25,000
Harman Holding Limited	Subsidiary	HSBC	Jun 13, 2026	-	-	-	30,000
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Subsidiary	SocGen	Nov 08, 2026	-	-	-	15,000
Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Subsidiary						
Harman International Industries Limited	Subsidiary	HSBC	Jun 13, 2026	-	-	-	30,000
SDN	Subsidiary	SIEL	Nov 24, 2027	497,067	△23,635	473,432	556,979
SAS	Subsidiary	Epcor	The date of debt expiration	-	-	-	275,000
SEA	Subsidiary	US Government	The date of debt expiration	-	-	-	6,435,000
Total				992,388	△507,317	485,071	15,370,190

※ On a consolidated basis. Debt guarantees for SDN are provided by Samsung Display Co., Ltd. and SAS by SEA, respectively.

※ SEC requires Board approval for individual guarantees exceeding 2.5% of total equity. When the guarantee amount is between 0.1% and/or less than 2.5%, the approval decision is delegated to the Management Committee. Samsung Display Co., Ltd requires Board approval for individual guarantees over KRW 10,000 million.

※ SEC claims fees on the debt guarantees based on the maturity date of each debt guarantee, general loan interest rate, and other conditions. In 2025, the Company claimed approximately USD 1,199,000 in fees, which had not yet been collected as of the end of 2025. Meanwhile, Samsung Display Co., Ltd. claimed approximately USD 2,841,000 in fees from SDN, which had not yet been collected as of the end of 2025.

※ SEA's US. Government debt refers to a payment guarantee contract by the parent company for the amount that SAS must return to the U.S. Department of Commerce in case of non-compliance with the semiconductor subsidy agreement.

Refer to the notes to the consolidated financial statements for the information on contingent liabilities.

(4) Other matters requiring attention in relation to the use of the financial statements

A. Emphasis of matter and key audit matter in independent auditor's report

Period	Emphasis of matter	Key audit matter
2025	Not applicable	(Consolidated financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products (Separate financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products
2024	Not applicable	(Consolidated financial statement) 1. Assessment of depreciation commencement date of assets under construction

		2. Accuracy and completeness of sales deduction related to sales promotion activities of products (Separate financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products
2023	Not applicable	(Consolidated financial statement) 1. Valuation of memory semiconductor inventory at net realizable value 2. Accuracy and completeness of sales deduction related to sales promotion activities of products (Separate financial statement) 1. Valuation of memory semiconductor inventory at net realizable value 2. Accuracy and completeness of sales deduction related to sales promotion activities of products

B. Allowance for bad debt

The allowances for bad debt by account over the past 3 years are as follows:

(KRW mil, %)

Period	Account	Receivables amount	Allowance amount	Allowance
2025	Trade receivables	51,702,078	574,436	1.1%
	Short-term loans	19,121	279	1.5%
	Other receivables	7,522,132	40,805	0.5%
	Advances	1,500,422	5,227	0.3%
	Trade receivables (long-term)	464,435	313	0.1%
	Other receivables (long-term)	830,274	1,510	0.2%
	Advances (long-term)	4,026,670	9,170	0.2%
	Long-term loans	136,703	898	0.7%
	Total	66,201,835	632,638	1.0%
2024	Trade receivables	44,044,074	421,001	1.0%
	Short-term loans	119,558	94,051	78.7%
	Other receivables	9,707,716	84,742	0.9%
	Advances	1,366,329	4,573	0.3%
	Trade receivables (long-term)	27,641	-	0.0%
	Other receivables (long-term)	784,030	203	0.0%
	Advances (long-term)	5,997,761	6,802	0.1%
	Long-term loans	141,149	911	0.6%
Total	62,188,258	612,285	1.0%	
2023	Trade receivables	37,002,849	355,456	1.0%
	Short-term loans	21,279	204	1.0%
	Other receivables	6,715,263	82,015	1.2%
	Advances	994,525	3,316	0.3%
	Trade receivables (long-term)	23,889	-	0.0%
	Other receivables (long-term)	759,704	209	0.0%
	Advances (long-term)	4,964,481	9,255	0.2%
	Long-term loans	239,149	77,608	32.5%
Total	50,721,139	528,063	1.0%	

※ Based on consolidated financial statements

※ Receivables amount represents the value after deducting present value discount.

Allowance for bad debt by year

(KRW mil)

	2025	2024	2023
1. Allowance for bad debt (beginning balance)	612,285	528,063	406,677
2. Net bad debt expense (① – ②+③)	150,107	△22,558	14,647
① Bad debt expense, etc (Write-off)	142,603	10,834	19,179
② Bad debt recovered	-	-	4
③ Others	7,504	△33,392	△4,528
3. Bad debts expense	170,460	61,664	136,033
4. Allowance for bad debts (Ending balance)	632,638	612,285	528,063

※ Based on consolidated financial statements.

The guideline for bad debt allowances for trade receivables

(1) Calculation of bad debt allowance

- Bad debt allowance is calculated using an expected credit loss impairment model which is based on write-off experience rate and future expected bad debt amount.

(2) Calculation basis of write-off experience rate and future expected bad debt:

- Write-off experience rate for each aging group of receivables is calculated based on the actual rate of credit losses to three-year average receivables balance.
- Future expected bad debt is determined taking into consideration cases of debtor bankruptcy, compulsory execution, death, disappearance, credit information of debtor and forward-looking information.

[Bad debt allowance by circumstance]

Circumstance	Rate of allowance
Dispute or conflict	25%
Receivable through utilization of third-party collection agency	50%
Receivable under litigation	75%
Customer filed or in the process of filing bankruptcy	100%

(3) Instruction: Write-off is recorded when trade receivables contain the following characteristics:

- Objective proof of bad debts, such as bankruptcy, compulsory execution, discontinuance of business, debtor's death or disappearance
- Legal action has failed or the right of collection has been extinguished.
- When the third party collection agency notifies that collection is not possible.
- When the collateral is sold or insurance is received.
- When collection expense exceeds receivables amount.

The outstanding period of trade receivables

(Reporting Date: December 31, 2025)

(KRW mil, %)

	Less than 6 months	6 months ~ 1 year	1 year ~ 3 years	More than 3 years	Total
Amount	51,916,017	13,934	133,742	102,820	52,166,513

(Reporting Date: December 31, 2025)

(KRW mil, %)

	Less than 6 months	6 months ~ 1 year	1 year ~ 3 years	More than 3 years	Total
Ratio	99.5%	0.0%	0.3%	0.2%	100.0%

※ Base on consolidated financial statements

※ Receivables amount represents the value after deducting present value discount.

C. Inventory

- The inventory status by Division over the last three years is as follows:

(KRW mil, %)

Division	Category	2025	2024	2023	Note
DX	Finished goods	7,435,663	7,198,304	7,229,898	
	Work in process	1,059,652	1,130,657	967,513	
	Raw material	10,735,674	10,352,671	9,608,619	
	Material in transit	1,157,612	1,231,092	1,014,420	
	Total	20,388,601	19,912,724	18,820,450	
DS	Finished goods	3,308,507	5,394,407	6,476,768	
	Work in process	22,074,106	21,091,920	20,961,730	
	Raw material	3,376,739	3,134,003	3,484,046	
	Material in transit	46,567	68,244	76,226	
	Total	28,805,919	29,688,574	30,998,770	
SDC	Finished goods	491,293	458,697	284,394	
	Work in process	630,600	151,553	296,788	
	Raw material	847,793	575,119	564,573	
	Material in transit	11,080	15,672	6,509	
	Total	1,980,766	1,201,041	1,152,264	
Harman	Finished goods	1,122,098	916,269	725,484	
	Work in process	117,851	108,241	104,514	
	Raw material	855,096	680,564	700,011	
	Material in transit	382,940	401,238	319,785	
	Total	2,477,985	2,106,312	1,849,794	
Total	Finished goods	12,279,101	13,842,276	14,553,014	
	Work in process	23,776,930	22,340,482	22,198,448	
	Raw material	15,271,612	14,146,279	13,697,354	
	Material in transit	1,309,185	1,425,828	1,177,058	
	Total	52,636,828	51,754,865	51,625,874	
Inventory ratio (%) [Inventory ÷ Total Assets] × 100		9.3%	10.1%	11.3%	
Inventory turnover (x) [Yearly COGS ÷ {(Beginning inventory + Ending inventory)÷2}]		3.9	3.6	3.5	

※ Based on consolidated financial statements

Inventory counts

(1) Inspection date

- End of May and November (twice a year)

- For the difference between the inspection date and year-end, the Company verifies receiving and shipping of inventory during the period thereby confirming existence of inventory on the reporting date.

(2) Inspection method

- Internal warehouse: Closed & entire quantity inspection
- ※ Sample tests on semi-conductor and display panel in the production lines and SVC materials in automated warehouses
- Outside warehouse
 - Conduct both sample tests and total inspections on third-party inventory and inventory-in-transit by requiring their custodians to submit confirmation documents
- External auditors join and observe the inspection and carry out sample tests to confirm the existence and completeness.
- ※ For the HQ, the most recent inventory inspection was conducted from Nov 28 to Dec 2, 2025, and the subsidiaries conducted the inventory inspection during the same period as HQ.

Inventory aging and valuation

Inventory is recognized at the lower of cost or net realizable value. Inventory as of December 31, 2025 are as follows:

(KRW mil)

Category	Acquisition cost	Inventory valuation reserve	Balance	Note
Finished goods	13,982,644	△ 1,703,543	12,279,101	-
Work in process	26,775,342	△ 2,998,412	23,776,930	-
Raw material	16,411,422	△ 1,139,810	15,271,612	-
Material in transit	1,309,185	-	1,309,185	-
Total	58,478,593	△ 5,841,765	52,636,828	-

※ Based on consolidated financial statements

D. Supply contracts

As of December 31, 2025, there is no long-term agreement that has a material impact on the Company's financial statements.

E. Fair value estimation

Refer to 3. Financial Instruments by Category and 25. Financial Risk Management in 『Ⅲ. Financial Affairs』 .

IV. Management Discussion and Analysis

1. Note on forward-looking statements

This report includes forward-looking statements that relate to future events and can be generally identified by phrases containing words such as “believes,” “expects,” “anticipates,” “foresees,” “forecasts,” “estimates” or other words or phrases of similar meaning. These forward-looking statements are not guarantees of future performance and may involve known and unknown risks, uncertainties and other factors that may affect our actual results, performance, achievements or financial position, making them materially different from the actual future results, performance, achievements or financial position expressed or implied by these forward-looking statements. Unless otherwise specified, all data presented in this report is from our consolidated financial statements.

Uncertain events that could positively or negatively affect the Company’s management condition and financial performance include, but are not limited to:

- Trends of financial markets domestically and abroad, including changes in exchange rates and interest rates
- The Company’s strategic decision making, including disposals and purchases of businesses
- Unexpected sudden changes in core businesses such as DX and DS Divisions, SDC, and Harman
- Other changes domestically and abroad that can affect management condition and financial performance

Please note that due to the aforementioned uncertainties, the Company’s actual future performance may differ materially from the contents explicitly or implicitly included in forecast information.

The Company assumes no obligation to revise or update this report to reflect risks or uncertainties that arise after the reporting period.

2. Overview

In 2025, the global economy faced heightened uncertainties driven by shifts in the AI technologies, the spread of protectionist trade policies, and increased foreign exchange rate volatility. Against this backdrop, the Company recorded total revenue of 334 trillion won and operating profit of 44 trillion won on a consolidated basis; and total revenue of 238 trillion won and operating profit of KRW 24 trillion won on a separate basis.

The financial structure has remained solid, with a debt-to-equity ratio of 29.9%, an equity-to-asset ratio of 77.0%, and return on equity of 10.8% on a consolidated basis; and respective figures of 41.1%, 70.9%, and 13.7% on a separate basis. The Company’s brand value in 2025 reached USD 90.5 billion, ranking 5th among all global peers (based on Interbrand’s announcement in October 2025).

The Company, integrating AI technology across a diverse product lineup, launched the Galaxy S25 series, Galaxy Z Fold7, and Galaxy Z Flip7. Through 'Vision AI', Samsung is delivering personalized display experiences and further strengthening its industry leadership. In the semiconductor business, the Company is proactively addressing growing demand for high value-added products such as HBM4 and DDR5.

In 2026, we expect to face continued challenges in the economic landscape, including heightened trade barriers and continued foreign exchange and interest rate volatility. In particular, competition is expected to intensify as AI technologies become deeply embedded across industries. These changes present both opportunities to grow and challenges to overcome: the Company will focus its capabilities on securing a foundation for growth by responding swiftly to market changes through continuous technological innovation.

3. Financial position and performance(consolidated)

A. Financial position

(KRW mil)

Classification	2025	2024	Increase/decrease	Change
Current assets	247,684,612	227,062,266	20,622,346	9.1%
- Cash and cash equivalents	57,856,378	53,705,579	4,150,799	7.7%
- Short-term financial instruments	67,965,021	58,909,334	9,055,687	15.4%
- Other current financial assets	25,715	36,877	-11,162	-30.3%
- Trade and other receivables	51,127,642	43,623,073	7,504,569	17.2%
- Inventories	52,636,828	51,754,865	881,963	1.7%
- Other current assets	18,073,028	19,032,538	-959,510	-5.0%
Non-current assets	319,257,498	287,469,682	31,787,816	11.1%
- Other non-current financial assets	17,575,506	11,756,681	5,818,825	49.5%
- Associates and joint ventures	13,772,121	12,592,117	1,180,004	9.4%
- Property, plant and equipment	215,304,784	205,945,209	9,359,575	4.5%
- Intangible assets	29,480,565	23,738,566	5,741,999	24.2%
- Other non-current assets	43,124,522	33,437,109	9,687,413	29.0%
Total assets	566,942,110	514,531,948	52,410,162	10.2%
Current liabilities	106,411,348	93,326,299	13,085,049	14.0%
Non-current liabilities	24,210,425	19,013,579	5,196,846	27.3%
Total liabilities	130,621,773	112,339,878	18,281,895	16.3%
Equity attributable to owners of the parent	424,313,255	391,687,603	32,625,652	8.3%
Non-controlling interest	12,007,082	10,504,467	1,502,615	14.3%
Total equity	436,320,337	402,192,070	34,128,267	8.5%
Total liabilities and equity	566,942,110	514,531,948	52,410,162	10.2%
Capital adequacy ratio	77.0%	78.2%	-1.2%p	
Debt-to-equity ratio	23.9%	27.9%	2.0%p	
Inventory turnover	3.9	3.6	0.3	

*2025 figures are based on consolidated financial statements prior to approval at the AGM.

* If the agenda item related to the approval of financial statements is rejected or adjusted at the AGM, the details will be published in future reports.

Samsung Electronics' total assets in 2025 were KRW 566.9421 trillion, an increase of KRW 52.4102 trillion (10.2%) from the previous year. The increase is mainly attributable to liquid assets, including short-term financial products, which increased by KRW 20.6223 trillion, and to an increase in tangible assets caused by facility investments worth KRW 9.3596 trillion for the semiconductor and DP businesses.

Total liabilities were KRW 130.6218 trillion, an increase of KRW 18.2819 trillion (16.3%) from the previous year. This includes an increase of KRW 13.085 trillion (14.0%) in current liabilities and an increase of KRW 5.1968 trillion (27.3%) in non-current liabilities. Total equity was KRW 436.3203 trillion, an increase of KRW 34.1283 trillion (8.5%) from the previous year.

In terms of financial ratios, the Company maintained a sound financial structure as the capital adequacy ratio decreased by 1.2%pts from the previous year to 77.0% and the debt-to-equity ratio increased by 2.0%pts from the previous year to 29.9%.

B. Performance

(KRW mil)

Classification	2025	2024	Increase/decrease	Change
Sales	333,605,938	300,870,903	32,735,035	10.9%
Cost of sales	202,235,513	186,562,268	15,673,245	8.4%
Gross profit	131,370,425	114,308,635	17,061,790	14.9%
Selling and administrative expenses	87,769,374	81,582,674	6,186,700	7.6%
Operating profit	43,601,051	32,725,961	10,875,090	33.2%
Other income	2,267,083	1,960,338	306,745	15.6%
Other expenses	1,575,901	1,625,229	-49,328	-3.0%
Equity-method valuation gains	682,700	751,044	-68,344	-9.1%
Financial income	16,240,302	16,703,304	-463,002	-2.8%
Financial expenses	11,733,764	12,985,684	-1,251,920	-9.6%
Income before income tax expense	49,481,471	37,529,734	11,951,737	31.8%
Income tax expense	4,274,666	3,078,383	1,196,283	38.9%
Net income	45,206,805	34,451,351	10,755,454	31.2%
Equity attributable to owners of the parent	44,260,956	33,621,363	10,639,593	31.6%
Non-controlling interests	945,849	829,988	115,861	14.0%

* 2025 figures are based on consolidated financial statements prior to approval at the AGM.

* If the agenda item related to the approval of financial statements is rejected or adjusted at the AGM, the details will be published in future reports.

For the full year in 2025, compared to last year, revenue increased by KRW 32.735 (10.9%) trillion to KRW 333.6059 trillion, and operating profit increased by KRW 10.8751 trillion (33.2%) to KRW 43.6011 trillion. Compared to last year, income before income taxes increased by KRW 11.9517 trillion (31.8%) to KRW 49.4815 trillion, and net income increased by KRW 10.7555 trillion (31.2%) to KRW 45.2068 trillion.

We continued to maintain a sound financial structure, highlighted by an increase in ROE of 1.8%pts to 10.8%, and an increase in net profit ratio of 2.1%pts to 13.6%.

[Performance by division]

(KRW mil)

Classification	Division	2025		2024		Change	
		Amount	Share	Amount	Share	Amount	(%)
Revenue	DX Division	187,967,346	56.3%	174,887,683	58.1%	13,079,663	7.5%
	DS Division	130,128,162	39.0%	111,065,950	36.9%	19,062,212	17.2%
	SDC	29,841,661	8.9%	29,157,820	9.7%	683,841	2.3%
	Harman	15,783,325	4.7%	14,274,930	4.7%	1,508,395	10.6%
	Overall revenue	333,605,938	100.0%	300,870,903	100.0%	32,735,035	10.9%
Operating profit	DX Division	12,852,650	29.5%	12,439,897	38.0%	412,753	3.3%
	DS Division	24,858,075	57.0%	15,094,486	46.1%	9,763,589	64.7%
	SDC	4,116,308	9.4%	3,733,429	11.4%	382,879	10.3%
	Harman	1,531,094	3.5%	1,307,580	4.0%	223,514	17.1%
	Overall operating profit	43,601,051	100.0%	32,725,961	100.0%	10,875,090	33.2%

* Includes inter-divisional revenue and operating profit.

(DX Division)

In the DX Division in 2025, compared to last year, revenue increased by KRW 13.0797 trillion (7.5%) to KRW 187.9673 trillion, operating profit increased by KRW 0.4128 trillion (3.3%) to KRW 12.8527 trillion.

Growth in the VD/DA businesses is centered on premium TVs, such as Neo QLED, micro LED and OLED that incorporate AI technology, and AI home appliances that provide differentiated user experiences.

The Visual Display business, under its vision of ‘Screens Everywhere, Screens For All,’ is expanding its share of the premium market by broadening its lineup of ultra-large TVs (100- and 115-inch) and Micro LED products (101-, 114-, and 144-inch). In addition, through Vision AI, we are expanding the role of TVs by providing personalized experiences, including real-time translation during viewing and background powered by generative AI.

Backed by such innovations and stable supply chain operations, Samsung has remained atop the global TV market for 20 consecutive years, spanning from 2006 to 2025.

In the Digital Appliance Business, we continue to launch products and services that not only offer advanced functions based on highly-efficient, eco-friendly technologies, but also increase convenience in our consumers’ lives, leveraging our deep understanding of our consumers’ changing life patterns. We are also offering differentiated user experience with AI appliances that connect various devices as well as a suite of services centering on Bixby and SmartThings.

In 2026, the Company will lead the market with strengthened market and consumer research and launches of innovative products. Furthermore, we will provide new experiences through further advancement of AI functionalities and continue to grow as a global HVAC leader, leveraging the acquisition of FlaktGroup.

The MX business strengthened its leadership in the mobile AI market through the introduction of Galaxy AI and the expansion of flagship product sales, driving year-on-year revenue growth. Across diverse form factors—including Galaxy S25, Galaxy Z Fold7, and Flip7—we are delivering personalized AI experiences and rich multimodal interactions. We are also enriching the mobile experience through Galaxy ecosystem products, such as tablets, watches, smart rings, and wireless earphones.

We are providing multi-device experiences through services—such as Samsung Wallet, Samsung Health, and Bixby—while diversifying our revenue structure through strategic partnerships and our global service business.

In 2026, we plan to deepen our market and customer research and lead the mobile market by launching innovative products. Through the Galaxy S26 series, we will deliver next-generation AI experiences and push AI capabilities forward to create new value for customers.

(DS Division)

For 2025, the DS Division returned to profit, with revenue increasing by KRW 19.0622 trillion (17.2%) to KRW 130.1282 trillion and operating profit by KRW 9.7636 trillion to 24.8581 trillion.

The Memory business has seen sustained demand strength centered on server products, driven by expanded AI-related investments from data center companies and resulting in tight supply and demand dynamics overall. Strong AI-driven demand is expected to continue into 2026. In particular, alongside the full-scale expansion of the high-performance HBM4 market, the introduction of PCIe Gen6 SSD—specifically KV SSDs for AI Inference—is expected to drive increased demand for high-performance TLC. However, a potential decline in PC and mobile shipments due to rising memory prices warrants continued monitoring.

For DRAM, we plan to proactively address customer demand by expanding timely supply of competitive HBM4 to the market. We will also continue growing the sales proportion of high-value-added products linked to AI demand, such as high-capacity DDR5, SOCAMM2, and GDDR7. For NAND, we will address growing demand for high-capacity server SSDs and maintain market leadership through V9 high-performance products, in line with the expansion of the PCIe Gen6 server market.

The Foundry business is expected to simultaneously experience revenue growth from advanced nodes and continued price competition in mature nodes. We are bolstering our competitiveness through comprehensive measures across all business areas in response to market changes. For advanced nodes, we are focused on stabilizing mass production yields while advancing the timely development of new processes to attract a broader customer base and secure mid-to-long-term demand. For mature nodes, we are expanding applications and diversifying our business through enhanced process and product portfolios, while improving profitability through a higher portion of high-value-added products.

Amid the uncertain external environment, the System LSI business aims to capitalize on the growing mid- to long-term demand driven by AI growth. We will position ourselves for the future market by improving our profit structure through expanded high-value-added orders and diversified applications.

(SDC)

Compared to the prior year, SDC's revenue increased by KRW 683.8 billion (5.9%) to KRW 29.8417 trillion; and its operating profit increased by KRW 382.9 billion (10.3%) to KRW 4.1163 trillion.

The mobile display business has solidified its leadership in the smartphone panel market through differentiated technologies and performance, while continuing to diversify its applications across IT, Auto, and other segments, further strengthening its customer base and product portfolio.

The large display business expanded sales of TV and monitor products by leveraging the superior performance of QD-OLED, further solidifying its position in the premium market. In 2026, we will continue launching differentiated new products to diversify our revenue structure and strengthen business portfolio stability.

(Harman)

Harman's revenue in 2025 increased by KRW 1.5084 trillion (10.6%) year-on-year to KRW 15.7833 trillion, and its operating profit increased by KRW 223.5 billion (17.1%) to KRW 1.5311 trillion.

Harman has sustained solid growth momentum in automotive components and consumer audio, while expanding its business capabilities through convergence with mobile, IT, display, and semiconductor technologies across business lines.

At the forefront of auto components market, Harman supplies innovative technology products to automakers while maintaining quality standards aligned with its premium brand positioning. In particular, in the infotainment segment, Harman proactively adapted to the full-scale transition from IVI (in-vehicle infotainment) to digital cockpit, securing a leading market position. In TCUs (telematics control units), we are leading technological development, having secured the first TCU order in 5G industry. As automobiles are evolving into SDVs (software-defined vehicles) through the integration of IT technologies and software, the automotive components market is also expected to shift toward a CCU architecture that integrates digital cockpits and ADAS.

Harman's consumer audio brand has built a strong reputation through technological innovation, and JBL has maintained its position at the top of the global Bluetooth speaker market since 2015. Additionally, technologies from Sound United—a strategic acquisition—and premium brands such as B&W, Denon, and Marantz will generate synergies across business sectors and continue to lead the industry.

C. New and closed businesses

Not Applicable

D. Changes in organizational structure

In December 2021, the Company merged and restructured the CE and IM Divisions to form the DX Division and renamed the Mobile Communications Business to the MX Business. Also, SDC and the DS Division have been separated to align with the corporate organizational structure.

As of December 2021

	Before	After
Business organization	CE Division (Visual Display, Digital Appliances, Health & Medical Equipment)	DX Division (Visual Display, Digital Appliances, Health & Medical Equipment, Mobile eXperience, Network)
	IM Division (Mobile, Network)	
	DS Division (Memory, System LSI, Foundry, Display Panel)	DS Division (Memory, System LSI, Foundry)
		SDC (Display Panel)
Harman Division	Harman	
Regional headquarters	Korea, North America, Latin America, Europe, CIS, Southwest Asia, Southeast Asia, China, Middle East, Africa	Korea, North America, Latin America, Europe, CIS, Southwest Asia, Southeast Asia, China, Middle East, Africa
	Americas (DS), Europe (DS), China (DS), Southeast Asia (DS), Japan (DS)	Americas (DS), Europe (DS), China (DS), Southeast Asia (DS), Japan (DS)

E. Foreign exchange risk

The Company experiences currency gains and losses based on the different functional currency of each entity due to global operations. As such, the Company is exposed to foreign currency volatility from exchange positions of currencies, especially related to the US dollar, and Euro.

Closing rate end at year-end by currency

(KRW)

Currency	2025	2024	Change	Change (%)
USD	1,434.90	1,470.00	-35.10	-2.4%
EUR	1,685.72	1,528.73	156.99	10.3%

The foreign currency exposure to financial assets and liabilities of a 5% currency rate change against the Korean won (before income tax) are presented below:

(KRW mil)

Currency	December 31, 2025		December 31, 2024	
	Increase	Decrease	Increase	Decrease
USD	435,059	-435,059	365,273	-365,273
EUR	62,325	-62,325	88,649	-88,649

To minimize foreign exchange risk arising from operating activities, the Company maintains the same level of equity and liability in each currency. To minimize foreign exchange positions, the Company's foreign exchange management policy requires normal business transactions (including imports and exports) as well as financing transactions (such as deposits/borrowings) to be in the functional currency or for the cash-in currency to be matched up with the cash-out currency. However, when some foreign exchange positions arise, the impact of foreign exchange fluctuation is to be mitigated through measures such as bond sales and forward exchanges. While such means can reduce foreign exchange risk, they can't remove the risk entirely. The company regularly monitor and assess the foreign exchange risk to efficiently manage the risk and strictly prohibit speculative foreign exchange transactions.

F. Recognition of asset impairment loss

The Company conducts an annual review on asset impairment of individual assets (including goodwill) or CGUs (cash generating unit). The recoverable amount of a CGU is based on the calculation of value in use, and the value in use is calculated using a BTCF (before tax cash flow) assumption that based on the financial budget for the next five years (or longer if mid- to long-term plans for new businesses with emerging technologies are deemed appropriate) approved by the management committee. In calculating terminal-year cash flow for period that exceeds the term, assumption of fixed average growth (does not exceed industry average) was used.

Impairment losses are recognized to the extent the carrying amount exceeds the recoverable amount of a CGU. The recoverable amount is determined by choosing the greater figure between the use-value and fair-value, which deducts the disposal amount per cost. Recognized impairment gains or losses reached KRW 58.9 billion for tangible assets and KRW 271.3 billion for intangible assets.

Refer to 『3. Notes to consolidated financial statements』 of 『III. Financial Affairs』 and 『B. Equity Investments in other corporations』 of 『IX. Affiliates and Subsidiaries』 for more details about asset impairment loss.

4. Liquidity, financing, and expenditure

Liquidity risk refers to the possibility of a company having difficulties in fulfilling its obligations related to financial liabilities. Our main sources of liquidity are cash generated by business operations and funds procured from capital market and financial institutions. The main demands on our liquidity include investment for production and R&D, working capital, and dividend payouts. The nature of our business requires making large investments, so maintaining an adequate level of liquidity risk is crucial. The Company maintains and manages an adequate level of liquidity by estimating required cash, managing income and expenses, and others.

The Company effectively manages its liquidity risk by periodically forecasting projected cash flows and by utilizing regional cash pooling, which allows for the use of internal funds when an entity in a region lacks liquidity. The cash-pooling program allows sharing of surplus funds among entities and contributes to minimizing liquidity risk and reducing capital operation expenses and financial expenses.

In addition, the Company's headquarters provides payment guarantees to overseas subsidiaries to secure credit limit to brace for potential large-scale liquidity needs. As of end of 2025, our investment ratings from international rating agencies Moody's and S&P are Aa2 and AA-, respectively, allowing us to raise capital in the capital market in a timely manner.

A. Current status of liquidity

In 2025, the Company has ample liquidity, and its cash coverage (liquid funds/borrowings) is 499%.

	2025	2024
Cash coverage (liquid funds/borrowings)	499%	583%

(KRW mil)

Classification	2025	2024	Change
Liquid funds			
Cash and cash equivalents	57,856,378	53,705,579	4,150,799
Short-term financial instruments	67,965,021	58,909,334	9,055,687
Financial assets at fair value through profit or loss	25,715	36,877	-11,162
Total financial assets	125,847,114	112,651,790	13,195,324
Borrowings			
Short-term borrowings	17,574,980	13,172,504	4,402,476
Current portion of long-term liabilities	1,177,508	2,207,290	-1,029,782
Debentures	7,134	14,530	-7,396
Long-term borrowings	6,479,517	3,935,860	2,543,657
Total financial liabilities	25,239,139	19,330,184	5,908,955
Net cash (liquid funds – borrowings)	100,607,975	93,321,606	7,286,369

* Current portion of long-term liabilities is current portion of long-term borrowings and current portion of debentures

As of the end of 2025, the Company had KRW 125.8471 trillion of liquid funds. These liquid funds include: i) cash and cash equivalents; ii) short-term financial instruments; and iii) financial assets at fair value through other comprehensive income. This balance increased by KRW 13.1953 trillion from KRW 112.6518 trillion at the end of the previous year.

The Company's borrowings (including debentures) are KRW 25.2391 trillion, an increase of KRW 5.909 trillion from KRW 19.3302 trillion at the end of the previous year.

The Company's liquidity includes an inflow of KRW 85.3151 trillion in cash flows from operating activities and an outflow of KRW 52.1531 trillion in acquisition of tangible and intangible assets, and KRW 9.8972 trillion in dividends. The Company's net cash (liquid funds – borrowings) in 2025 is KRW 100.608 trillion, which is an increase of KRW 7.2864 trillion from KRW 93.3216 trillion at the end of the previous year.

B. Financing and expenditures

(Borrowings)

As of December 31, 2025, the Company's borrowings (including debentures) are presented below:

(KRW mil)

Classification	Creditor	Annual interest rate (%)	2025	2024
Short-term borrowings				
Collateralized borrowings	Woori Bank, etc.	1.2~16.5	17,411,670	12,834,446
Non-collateralized borrowings	CitiBank, etc.	0.0~33.1	163,310	338,058
Total short-term borrowings			17,574,980	13,172,504
Liquid long-term borrowings				
Bank borrowings	BNP, etc.	4.4	1,977	510,756
Capital lease liabilities	CSSD, etc.	4.8	1,168,437	1,100,526
Total liquid long-term borrowings			1,170,414	1,611,282
Long-term borrowings				
Bank borrowings	-	0.0~7.4	2,806,014	6,537
Capital lease liabilities	CSSD, etc.	4.8	3,673,503	3,929,323
Total long-term borrowings			6,479,517	3,935,860

(KRW mil)

Classification	Issuance date	Maturity date	Annual interest rate (%)	2025	2024
USD denominated Straight Bonds	1997.10.02	2027.10.01	7.7	14,349 (USD 10,000,000)	22,050 (USD 15,000,000)
USD denominated Debenture Bonds	2015.05.11	2025.05.15	4.2	-	588,000 (USD 400,000,000)
Sub Total				14,349	610,050
Premium on bonds payable (discount on bonds payable)				-122	488
Total				14,227	610,538
Deduction: Current debentures				-7,093	-596,008
Non-current debentures				7,134	14,530

(Borrowings and payment of borrowings)

The Company's short-term borrowing increases or decreases depending on the discount amount of trade receivables. In 2025, short-term borrowing increased by KRW 4.4025 trillion, while KRW 1.5071 trillion of long-term borrowing increased due to increased capital lease liabilities.

(Plan for payment of borrowings)

(KRW mil)

Year of payment	Amount of payment
2026	18,948,806
2027	1,006,647
2028	783,444
2029	582,561
2030~	1,819,149
Total	23,140,607

* Amount calculated excluding bond discount, premium on bonds payable, and present value of bonds payable discount

(Compliance to bond management contract conditions)

The Company's bonds are subject to conditions to protect investors such as constraint on collateral, constraint on disposal of assets, etc., and the Company complies with these conditions.

5. Off-balance sheet activities

Refer to 『3. Notes to consolidated financial statements』 and 『5. Notes to non-consolidated financial statements』 in 『III. Financial Affairs』 .

6. Other information for investment decision making

A. Significant accounting policies and estimation

The Company applied the following amended standards for the first time for the annual reporting period commencing on January 1, 2025:

Amendments to Korean IFRS 1021, "Exchange Rate Effects"

The amendments clarify the reporting of foreign currency transactions in the functional currency when the foreign exchange market is not functioning normally and the conversion of the functional currency of an overseas operation into the parent company's presentation currency. To achieve this, the amendments add provisions for evaluating the exchangeability between the two currencies. Additionally, they introduce guidelines for estimating the applicable spot exchange rate if it is determined that exchangeability between the two currencies is lacking. The adoption of these amendments does not have a significant impact on the Company's financial statements.

B. Matters Related to Environment and Employees

For details regarding environmental sanctions or administrative actions, please refer to section "XI. Other Matters Necessary for Investor Protection" under "3. Matters Related to Sanctions, etc." There have been no significant changes related to employees, including major key personnel movements, during the current period.

C. Regulatory Matters

For information on major regulatory contents related to the Company's business, please refer to section "XI. Other Matters Necessary for Investor Protection" under "3. Matters Related to Sanctions, etc."

D. Policies on Derivative Products and Risk Management

To manage foreign exchange rate risk, overseas subsidiaries hedge foreign currency positions that are not in their functional currency by trading currency forward (Currency Forward) products.

For details on the Company's major derivative products and risk management policies, please refer to section "II. Business Overview" under "5. Risk Management and Derivative Transactions" and section "III. Financial Information" under "3. Notes to Consolidated Financial Statements."

V. Auditor's Report

1. Matters related to external Audit

A. Auditor's opinion

Samjong KPMG conducted audit on the consolidated/separate financial statements of the Company for the year ended December 31, 2023, 2024 and 2025 with unqualified opinions.

All of the Company's subsidiaries received unqualified opinions for the disclosure periods.

Period end	Company Auditor	Audit Opinion	Emphasis of Matter	Key Audit Matter(s)
Dec 31, 2025	Samjong KPMG	N/A	N/A	(Consolidated financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products (Separate financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products
Dec 31, 2024	Samjong KPMG	N/A	N/A	(Consolidated financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products (Separate financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products
Dec 31, 2023	Samjong KPMG	N/A	N/A	(Consolidated financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products (Separate financial statement) 1. Assessment of depreciation commencement date of assets under construction 2. Accuracy and completeness of sales deduction related to sales promotion activities of products

※ Audit opinion on both separate and consolidated financial statements.

[Audit Contract Description]

(KRW mil)

Fiscal Period	Auditor	Description	Contract		Actual	
			Audit fee	Total Hours	Fee Claimed	Hours spent
Year ended Dec 31, 2025	Samjong KPMG	- Review of the interim separate/consolidated financial statements - Audit of separate/consolidated financial statements - Audit of separate/consolidated Internal Control over Financial Reporting	8,100	81,000	8,100	80,540
Year ended Dec 31, 2024	Samjong KPMG	- Review of the interim separate/consolidated financial statements - Audit of separate/consolidated financial statements - Audit of separate/consolidated Internal Control over Financial Reporting	7,800	78,000	7,800	76,830
Year ended Dec 31, 2023	Samjong KPMG	- Review of the interim separate/consolidated financial statements - Audit of separate/consolidated financial statements - Audit of separate/consolidated Internal Control over Financial Reporting	7,800	85,700	7,800	85,036

< Review plan for the period ended December 31, 2025 >

Review Period		Planned Dates
2025 1Q	Pre-review	Mar 10, 2025 ~ Mar 28, 2025
	Review	Apr 7, 2025 ~ May 14, 2025
2025 2Q	Pre-review	Jun 9, 2025 ~ Jun 27, 2025
	Review	Jul 7, 2025 ~ Aug 13, 2025

2025 3Q	Pre-review	Sep 8, 2025 ~ Sep 26, 2025
	Review	Oct 13, 2025 ~ Nov 13, 2025
Audit of IT systems and automated internal controls		Apr 7, 2025 ~ Jan 31, 2026
Early substantive audit procedures (annual audit)		Mar 10, 2025 ~ Dec 31, 2025
Audit of Internal Control over Financial Reporting ("ICFR")		Apr 7, 2025 ~ Jan 31, 2026
Update of early substantive audit procedures and audit of financial statements		Jan 2, 2026 ~ Feb 12, 2026

※ Above schedule is for the review of separate and consolidated financial statements

[Non-Audit Service Contract Description]

(KRW mil)

Fiscal Period	Contract Date	Non-audit Service Description	Period for Service	Compensation	Note
Year ended Dec 31, 2025	-	-	-	-	-
Year ended Dec 31, 2024	Feb 2017	Tax advisory services(overseas subsidiaries)	Jan – Jun 2024	43	Samjong KPMG
	Sep 2018	Tax advisory services(overseas subsidiaries)	Jan – May 2024	-	
	May 2019	Tax advisory services(overseas subsidiaries)	Jan – Jun 2024	73	
Year ended Dec 31, 2023	Feb 2017	Tax advisory services(overseas subsidiaries)	Jan – Dec 2023	202	Samjong KPMG
	Sep 2018	Tax advisory services(overseas subsidiaries)	Jan – Dec 2023	27	
	May 2019	Tax advisory services(overseas subsidiaries)	Jan – Dec 2023	79	
	May 2023	ESG certification(domestic subsidiaries)	May – Jul 2023	25	

[Status of Non-Audit Service Contracts with Network Accounting Firms]

Fiscal Period	Network Accounting Firm	Contract Date	Service Details	Period	Service Fee	Remark
Year ended Dec 31, 2025	-	-	-	-	-	-
	-	-	-	-	-	-
Year ended Dec 31, 2024	-	-	-	-	-	-
	-	-	-	-	-	-
Year ended Dec 31, 2023	-	-	-	-	-	-
	-	-	-	-	-	-

[Details of internal audit committee's discussion with Auditors]

No.	Date	Participants	Method	Details of discussion
1	Jan 24, 2025	Audit Committee: 3 members Company: Head of Audit Team Auditor: Signing partner and 5 others	Face-to-face meeting	- Annual audit plan and its progress - Key Audit Matters and other areas of focus - Progress of audit of Internal Control over Financial Reporting - Other required communications at the completion stage of the audit
2	Apr 28, 2025	Audit Committee: 3 members Company: Head of Audit Team Auditor: Signing partner and 4 others	Face-to-face meeting	- Reporting on progress of quarterly review - Audit plan for the year 2025 - Other required communications at the planning stage of the audit
3	Jul 29, 2025	Audit Committee: 3 members Company: Head of Audit Team Auditor: Signing partner and 4 others	Face-to-face meeting	- Annual audit plan and its progress - Key Audit Matters listing plan - Other required communications at the planning stage of the audit

4	Oct 28, 2025	Audit Committee: 3 members Company: Head of Audit Team Auditor: Signing partner and 4 others	Face-to-face meeting	<ul style="list-style-type: none"> - Annual audit plan and its progress - Key Audit Matters listing plan - Progress of audit of Internal Control over Financial Reporting - Discussion of quarterly review focus areas and other required communications
5	Jan 28, 2026	Audit Committee: 3 members Company: Head of Audit Team Auditor: Signing partner and 4 others	Face-to-face meeting	<ul style="list-style-type: none"> - Annual audit plan and its progress - Key Audit Matters listing plan - Progress of audit of Internal Control over Financial Reporting - Other required communications at the planning stage of the audit

B. Change of Independent Auditor

There are 308 subsidiaries as of December 31, 2025. During the period, among the overseas subsidiaries, Harman Belgium SA and 6 other subsidiaries changed their auditors from PwC to KPMG, and Samsung Electronics Rus Company LLC changed from TeDO to B1. Among the domestic subsidiaries, Steco Co., Ltd. and Samsung Medison Co., Ltd. changed their auditors from Samil PwC to Samjong KPMG, while SVIC #21 and 15 other subsidiaries changed their auditors from Samjong KPMG to Deloitte Anjin. SVIC #74 and SVIC #76, established during the period, newly appointed Deloitte Anjin as their auditors. The changes and new appointments of auditors for the subsidiaries are made at each company's discretion.

Details of change in subsidiaries' external auditors during the period are as follows:

Subsidiaries	Previous auditor	Current Auditor
STECO Co., Ltd.	Samil PwC	Samjeong KPMG
Samsung Medison Co., Ltd.	Samil PwC	Samjeong KPMG
Samsung Venture Capital Union #21	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #22	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #26	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #28	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #32	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #33	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #37	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #42	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #43	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #45	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #52	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #55	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #56	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #57	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #62	Samjeong KPMG	Deloitte Anjin
Samsung Venture Capital Union #67	Samjeong KPMG	Deloitte Anjin
Samsung Electronics Rus Kaluga LLC	TeDO	B1
Harman Belgium SA	PwC	KPMG
Harma Connected Services AB.	PwC	KPMG
Harman Finland Oy	PwC	KPMG
Harman Inc. & Co. KG	PwC	KPMG
Harman International Romania SRL	PwC	KPMG
Harman Connected Services Corp. India Pvt. Ltd.	PwC	KPMG
Harman International (India) Private Limited	PwC	KPMG

There are 228 subsidiaries as of December 31, 2024. During the period ended December 31, 2024, Harman International Industries, Inc. and 16 other overseas subsidiaries changed its external auditor from PwC to KPMG, and Harman International Korea, Inc., the Company's domestic subsidiary, changed from Samil PwC to Samjong KPMG. Samsung Venture Capital Union #67 and Samsung Electronics Middle East and North Africa, established during the year 2024, have appointed Samjong KPMG and KPMG as external auditors, respectively. Also, eMagin Corporation, newly acquired in 2023, and Samsung Federal Inc., established in 2023, appointed KPMG as external auditor. Change and new appointment of external auditor is decided at each entity's own discretion

Details of change in subsidiaries' external auditors during the period are as follows:

Subsidiaries	Previous auditor	Current Auditor
Harman International Korea, Inc.	Samil PwC	Samjong KPMG
Harman International Industries, Inc.	PwC	KPMG
Harman (China) Technologies Co., Ltd.	PwC	KPMG
Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	PwC	KPMG
Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	PwC	KPMG

Subsidiaries	Previous auditor	Current Auditor
Harman Commercial (Shanghai) Co., Ltd.	PwC	KPMG
Harman Connected Services Solutions (Chengdu) Co., Ltd.	PwC	KPMG
Harman Holding Limited	PwC	KPMG
Harman International (China) Holdings Co., Ltd.	PwC	KPMG
Harman Technology (Shenzhen) Co., Ltd.	PwC	KPMG
Harman Becker Automotive Systems GmbH	PwC	KPMG
Harman Becker Automotive Systems Manufacturing Kft	PwC	KPMG
Harman Connected Services GmbH	PwC	KPMG
Harman Consumer Nederland B.V.	PwC	KPMG
Harman Deutschland GmbH	PwC	KPMG
Harman Holding GmbH & Co. KG	PwC	KPMG
Harman Hungary Financing Ltd.	PwC	KPMG
Harman Professional Kft	PwC	KPMG

For the year ended December 31, 2023, the Company holds 232 subsidiaries. In 2023, 8 domestic subsidiaries, including Samsung Display Co., Ltd., changed external auditor from Deloitte Anjin to Samjong KPMG and SU Materials Co., Ltd. from E&Y Hanyoung to Samjong KPMG. Among overseas subsidiaries, 30 companies including Samsung Electronics America, Inc. (SEA) switched from Deloitte to KPMG, 65 including Samsung (China) Semiconductor Co., Ltd. (SCS) from PwC to KPMG, 6 including Samsung Electronics Benelux B.V. (SEBN) from E&Y to KPMG, and Laos Samsung Electronics Sole Co., Ltd (LSE) from KPP Co., Ltd to KPMG. Samsung Venture Investment Co. No. 62 established in 2023 and Stellar Forest of Hope established in 2022 appointed Samjong KPMG, and Samsung Electronics Uzbekistan FC LCC (SEUZ) and DOWOINSYS VINA COMPANY LIMITED appointed KPMG as their external auditors. As the Company switched its external auditor, those subsidiaries newly designated and shifted their auditors in pursuit of efficient consolidated audit at each entity's own discretion.

Details of change in subsidiaries' external auditors during the year are as follows:

Subsidiaries	Previous auditor	Current Auditor
Samsung Display Co., Ltd.	Deloitte Anjin	Samjong KPMG
Samsung Electronics Service Co., Ltd.	Deloitte Anjin	Samjong KPMG
Samsung Electronics Service CS Co., Ltd.	Deloitte Anjin	Samjong KPMG
Samsung Electronics Sales Co., Ltd.	Deloitte Anjin	Samjong KPMG
Samsung Electronics Logitech Co., Ltd.	Deloitte Anjin	Samjong KPMG
Dowoinsys Co., Ltd.	Deloitte Anjin	Samjong KPMG
Gf-System Co., Ltd.	Deloitte Anjin	Samjong KPMG
Mirero System Co., Ltd.	Deloitte Anjin	Samjong KPMG
SU Materials Co., Ltd.	E&Y Hanyoung	Samjong KPMG
Samsung Electronics America, Inc. (SEA)	Deloitte	KPMG
Samsung Semiconductor, Inc. (SSI)	Deloitte	KPMG
Samsung Mexicana S.A. de C.V (SAMEX)	Deloitte	KPMG
Samsung International, Inc. (SII)	Deloitte	KPMG
Samsung Austin Semiconductor LLC. (SAS)	Deloitte	KPMG
Samsung Electronics Mexico S.A. De C.V. (SEM)	Deloitte	KPMG
Samsung Electronics (UK) Ltd. (SEUK)	Deloitte	KPMG
Samsung Electronics Holding GmbH (SEHG)	Deloitte	KPMG
Samsung Semiconductor Europe GmbH (SSEG)	Deloitte	KPMG
Samsung Electronics GmbH (SEG)	Deloitte	KPMG
Samsung Semiconductor Europe Limited (SSEL)	Deloitte	KPMG
Samsung Vina Electronics Co., Ltd. (SAVINA)	Deloitte	KPMG
Samsung Electronics Singapore Pte. Ltd. (SESP)	Deloitte	KPMG
Samsung Asia Pte. Ltd. (SAPL)	Deloitte	KPMG
Samsung Electronics Australia Pty. Ltd. (SEAU)	Deloitte	KPMG
Thai Samsung Electronics Co., Ltd. (TSE)	Deloitte	KPMG
Samsung Display Vietnam Co., Ltd. (SDV)	Deloitte	KPMG

Subsidiaries	Previous auditor	Current Auditor
Samsung R&D Institute BanglaDesh Limited (SRBD)	Deloitte	KPMG
Samsung Electronics Vietnam Co., Ltd. (SEV)	Deloitte	KPMG
Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	Deloitte	KPMG
Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	Deloitte	KPMG
Samsung (CHINA) Investment Co., Ltd. (SCIC)	Deloitte	KPMG
Samsung Electronics Taiwan Co., Ltd. (SET)	Deloitte	KPMG
Shanghai Samsung Semiconductor Co., Ltd. (SSS)	Deloitte	KPMG
Samsung Gulf Electronics Co., Ltd. (SGE)	Deloitte	KPMG
Samsung Electronics Saudi Arabia Ltd. (SESAR)	Deloitte	KPMG
Samsung Electronics South Africa(Pty) Ltd. (SSA)	Deloitte	KPMG
Samsung Electronics Turkiye (SETK)	Deloitte	KPMG
Samsung Electronics Industry and Commerce Ltd. (SETK-P)	Deloitte	KPMG
Samsung Eletronica da Amazonia Ltda. (SEDA)	Deloitte	KPMG
Samsung Japan Corporation (SJC)	PwC	KPMG
Samsung R&D Institute Japan Co. Ltd. (SRJ)	PwC	KPMG
Samsung Electronics Japan Co., Ltd. (SEJ)	PwC	KPMG
Samsung Oak Holdings, Inc. (SHI)	PwC	KPMG
Samsung Electronics Canada, Inc. (SECA)	PwC	KPMG
Samsung Research America, Inc (SRA)	PwC	KPMG
SAMSUNG NEXT LLC (SNX)	PwC	KPMG
SAMSUNG NEXT FUND LLC (SNXF)	PwC	KPMG
Samsung Electronics Home Appliances America, LLC (SEHA)	PwC	KPMG
Samsung Electronics Digital Appliance Mexico, SA de CV (SEDAM)	PwC	KPMG
Samsung Electronics Latinoamerica Miami, Inc. (SEMI)	PwC	KPMG
Samsung Electronics France S.A.S (SEF)	PwC	KPMG
Samsung Electronics Hungarian Private Co. Ltd. (SEH)	PwC	KPMG
Samsung Electronics Czech and Slovak s.r.o. (SECZ)	PwC	KPMG
Samsung Electronics Italia S.P.A. (SEI)	PwC	KPMG
Samsung Electronics Europe Logistics B.V. (SELS)	PwC	KPMG
Samsung Electronics Romania LLC (SEROM)	PwC	KPMG
Samsung Electronics Overseas B.V. (SEO)	PwC	KPMG
Samsung Electronics Polska, SP.Zo.o (SEPOL)	PwC	KPMG
Samsung Electronics Nordic Aktiebolag (SENA)	PwC	KPMG
Samsung Electronics Austria GmbH (SEAG)	PwC	KPMG
Samsung Electronics Switzerland GmbH (SESG)	PwC	KPMG
SAMSUNG ELECTRONICS BALTICS SIA (SEB)	PwC	KPMG
Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	PwC	KPMG
Samsung Electronics Poland Manufacturing SP.Zo.o (SEPM)	PwC	KPMG
Samsung Electronics Greece S.M.S.A (SEGR)	PwC	KPMG
Samsung Nanoradio Design Center (SNDC)	PwC	KPMG
Samsung Electronics Air Conditioner Europe B.V. (SEACE)	PwC	KPMG
Samsung Denmark Research Center ApS (SDRC)	PwC	KPMG
Samsung Cambridge Solution Centre Limited (SCSC)	PwC	KPMG
Samsung R&D Institute India-Bangalore Private Limited (SRI-Bangalore)	PwC	KPMG
Samsung Electronics New Zealand Limited (SENZ)	PwC	KPMG
PT Samsung Electronics Indonesia (SEIN)	PwC	KPMG
PT Samsung Telecommunications Indonesia (STIN)	PwC	KPMG
Samsung Display Noida Private Limited (SDN)	PwC	KPMG
Samsung Display Dongguan Co., Ltd. (SDD)	PwC	KPMG
Samsung Display Tianjin Co., Ltd. (SDT)	PwC	KPMG
Samsung Electronics Hong Kong Co., Ltd. (SEHK)	PwC	KPMG
Suzhou Samsung Electronics Co., Ltd. (SSEC)	PwC	KPMG

Subsidiaries	Previous auditor	Current Auditor
Samsung Suzhou Electronics Export Co., Ltd. (SSEC-E)	PwC	KPMG
Samsung Mobile R&D Center China-Guangzhou (SRC-Guangzhou)	PwC	KPMG
Samsung R&D Institute China-Shenzhen (SRC-Shenzhen)	PwC	KPMG
Samsung Electronics Suzhou Semiconductor Co., Ltd. (SESS)	PwC	KPMG
SEMES (XIAN) Co., Ltd.	PwC	KPMG
Beijing Samsung Telecom R&D Center (SRC-Beijing)	PwC	KPMG
Samsung Electronics Suzhou Computer Co., Ltd. (SESC)	PwC	KPMG
Samsung Semiconductor (China) R&D Co., Ltd. (SSCR)	PwC	KPMG
Samsung Electronics China R&D Center (SRC-Nanjing)	PwC	KPMG
Samsung (China) Semiconductor Co., Ltd. (SCS)	PwC	KPMG
Samsung SemiConductor Xian Co., Ltd. (SSCX)	PwC	KPMG
Samsung Electronics West Africa Ltd. (SEWA)	PwC	KPMG
Samsung Electronics East Africa Ltd. (SEEA)	PwC	KPMG
Samsung Electronics Israel Ltd. (SEIL)	PwC	KPMG
Samsung Electronics Tunisia S.A.R.L (SETN)	PwC	KPMG
Samsung Electronics Pakistan(Private) Ltd. (SEPAK)	PwC	KPMG
Samsung Electronics South Africa Production (pty) Ltd. (SSAP)	PwC	KPMG
Samsung Semiconductor Israel R&D Center, Ltd. (SIRC)	PwC	KPMG
Samsung Electronics Maghreb Arab (SEMAG)	PwC	KPMG
Samsung Electronics Latinoamerica(Zona Libre), S. A. (SELA)	PwC	KPMG
Samsung Electronica Colombia S.A. (SAMCOL)	PwC	KPMG
Samsung Electronics Chile Limitada (SECH)	PwC	KPMG
Samsung Electronics Peru S.A.C. (SEPR)	PwC	KPMG
Samsung Electronics Ukraine Company LLC (SEUC)	PwC	KPMG
Samsung R&D Institute Ukraine (SRUKR)	PwC	KPMG
Samsung Electronics Central Eurasia LLP (SECE)	PwC	KPMG
Samsung Electronics Iberia, S.A. (SESA)	E&Y	KPMG
Samsung Electronics Benelux B.V. (SEBN)	E&Y	KPMG
Samsung Electronics Portuguesa, Unipessoal, Lda. (SEP)	E&Y	KPMG
Samsung Electronics Philippines Corporation (SEPCO)	E&Y	KPMG
Samsung Electronics Levant Co.,Ltd. (SELV)	E&Y	KPMG
Samsung Electronics Caucasus Co. Ltd (SECC)	E&Y	KPMG
Laos Samsung Electronics Sole Co., Ltd (LSE)	KPP Co., Ltd	KPMG

2. Regarding Internal Control

[Management’s Evaluation on Internal Control over Financial Reporting (ICFR)]

Fiscal Year	Category	Report Date	Evaluation Conclusion	Significant Deficiency	Improvement Action Plan, etc.
Year ended Dec 31, 2025	Separate	Jan 28, 2026	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Jan 28, 2026	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
Year ended Dec 31, 2024	Separate	Jan 24, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Jan 24, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
Year ended Dec 31, 2024	Separate	Jan 24, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Jan 24, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A

[Audit Committee's Evaluation on Internal Control over Financial Reporting (ICFR)]

Fiscal Year	Category	Report Date	Evaluation Conclusion	Significant Deficiency	Improvement Action Plan, etc.
Year ended Dec 31, 2025	Separate	Jan 28, 2026	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Jan 28, 2026	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
Year ended Dec 31, 2024	Separate	Feb 18, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Feb 18, 2025	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
Year ended Dec 31, 2023	Separate	Jan 31, 2024	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A
	Consolidated	Jan 31, 2024	ICFR, in all material respects, is evaluated to be effective in terms of its design and operation.	N/A	N/A

[Audit Opinion of Internal Control over Financial Reporting (ICFR)]

Fiscal Year	Category	Auditor	Audit/Review	Audit/Review Conclusion	Feedback	Company's Countermeasure
Year ended Dec 31, 2025	Separate	Samjong KPMG	Audit	Unqualified	N/A	N/A
	Consolidated	Samjong KPMG	Audit	Unqualified	N/A	N/A
Year ended Dec 31, 2024	Separate	Samjong KPMG	Audit	Unqualified	N/A	N/A
	Consolidated	Samjong KPMG	Audit	Unqualified	N/A	N/A
Year ended Dec 31, 2023	Separate	Samjong KPMG	Audit	Unqualified	N/A	N/A
	Consolidated	Samjong KPMG	Audit	Unqualified	N/A	N/A

[Personnel related to managing and operating Internal Control over Financial Reporting (ICFR)]

Organization	Total Headcount	Proportion of KICPA Holders among Personnel related to ICFR			Average Working Period (Month)
		Personnel related to ICFR (A)	KICPA Holders (B)	Ratio(B/A*100)	
Audit Committee	3	3	-	-	27
Board of Directors	9	9	-	-	27
Internal Control Management Director	1	1	-	-	296
Accounting	43	38	6	15.8	136
Treasury	27	22	1	4.5	154
IT	109	28	-	-	290
Disclosure	20	12	-	-	115
HR	91	39	-	-	176
Internal Control Management	17	15	1	6.7	173
Internal Control Audit Support	5	5	1	20.0	80

[Accounting PIC's Career and Education]

Position	Name	Contact	Registered Accounting PIC	Career		Education	
				Total Career (YY.MM)	Accounting Career (YY.MM)	Current (Hours)	Accumulated (Hours)
Internal Control Manager	Sooncheol Park	031-277-7212	O	33.10	24.08	1	2
Accounting Executive	DongWook Kim	031-277-7218	O	32.01	32.01	1	7
Accounting Manager	Sihoon Bae	031-277-7223	O	19.02	19.09	2	6

VI. Corporate Governance

1. Board of Directors

A. Overview

As of the end of 2025, the Board of Directors consisted of 9 members: 3 Executive Directors (Young-Hyun Jun, Tae-moon Roh, and Jai-Hyuk Song) and 6 Independent Directors (Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, Myung-hee Yoo, Hye-kyung Cho and Hyuk-Jae Lee). In March 2016, the Board amended the Articles of Incorporation and the Board regulations to separate the positions of the Board Chair and CEO. Since March 2020, an independent director has been appointed as Board Chair to enhance the independence and transparency of the Board. Maintaining this approach, the Board in March 2025 appointed Independent Director Je-yoon Shin as the Chair, recognizing his capabilities to coordinate director opinions and oversee Board activities. The Board has six committees: Management Committee, Audit Committee, Independent Director Recommendation Committee, Related Party Transactions Committee, Compensation Committee, and Sustainability Committee.

[As of December 31, 2025]

Classification	Composition	Members	Head	Role
Board of Directors	3 Executive Directors	Young-Hyun Jun, Tae-moon Roh, Jai-Hyuk Song	Je-yoon Shin (Independent)	- Make resolutions on matters provided for by the relevant laws and regulations or the Articles of Incorporation, matters delegated by a general meeting of shareholders, as well as on important matters concerning basic policies and business execution. - Supervise management.
	6 Independent Directors	Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, Myung-hee Yoo, Hye-kyung Cho, Hyuk-Jae Lee		
Management Committee	3 Executive Directors	Young-Hyun Jun, Tae-moon Roh, Jai-Hyuk Song	Young-Hyun Jun (Executive)	- Deliberate and decide on matters related to finance, general management, and on matters specifically delegated by the Board.
Audit Committee	3 Independent Directors	Je-yoon Shin, Myung-hee Yoo, Hye-kyung Cho	Je-yoon Shin (Independent)	- Review and audit matters concerning management of the Company, including the Company's financial situation.
Independent Director Recommendation Committee	4 Independent Director	Je-yoon Shin, Eun-nyeong Heo, Myung-hee Yoo, Jun-sung Kim	Je-yoon Shin (Independent)	- Assess the independence, diversity, and ability of potential candidates for Independent Director positions recommend candidates.
Related Party Transactions Committee	3 Independent Directors	Eun-nyeong Heo, Jun-sung Kim, Hyuk-Jae Lee	Eun-nyeong Heo (Independent)	- Voluntarily comply with fair transaction regulations to enhance corporate transparency.
Compensation Committee	3 Independent Directors	Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo	Je-yoon Shin (Independent)	- Ensure the objectivity and transparency of the decision-making process for Director compensation.
Sustainability Committee	6 Independent Directors	Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, Myung-hee Yoo, Hye-kyung Cho, Hyuk-Jae Lee	Jun-sung Kim (Independent)	- Promote sustainability management in ESG areas and enhance shareholder value.

※ For more information on the appointment of each Board member, please refer to 『I. Corporate Overview-2. Company history』

※ Mar 15, 2023: Executive Director Jong-hee Han was appointed as a member of the Management Committee, and Independent Directors Eun-nyeong Heo and Myung-hee Yoo were appointed as members of the Independent Director Recommendation Committee at the Board meeting.

※ April 27, 2023: Executive Director Jong-hee Han was appointed as the Head of the Management Committee

※ March 20, 2024: Je-yoon Shin was newly appointed as Independent Director, Hye-kyung Cho was newly appointed as Independent Director for Audit Committee member, and Myung-hee Yoo was appointed as member of the Audit Committee at the AGM. Independent Director Eun-nyeong Heo and Independent Director Myung-hee Yoo were appointed as members of the Related Party Transaction Committee; Independent Director Je-yoon Shin was appointed as member of the Independent Director Recommendation Committee, Compensation Committee, and Sustainability Committee; and Independent Director Hye-Kyung Cho was appointed as member of the Sustainability Committee at the Board meeting.

※ April 26, 2024: Independent Director Eun-nyeong Heo was appointed as the Head of the Related Party Transaction Committee.

※ May 21, 2024: Kye-hyun Kyung resigned from his position of Executive Director.

※ July 29, 2024: Independent Director Je-yoon Shin was appointed as the Head of the Independent Director Recommendation Committee.

※ December 26, 2024: Hark-kyu Park resigned from his position of Executive Director

※ January 31, 2025: Independent Director Han-jo Kim was appointed as a member of Independent Director Recommendation Committee in the first Board meeting and then as the Head of the Compensation Committee on February 24, 2025.

※ March 19, 2025: Young-hyun Jun and Jai-hyuk Song were newly appointed as Executive Directors; Hyuk-jae Lee was newly appointed as Independent Director; Executive Director Tae-moon Roh, Independent Director Jun-sung Kim and Independent Director Eun-nyeong Heo, and Independent Director Myung-hee Yoo were reappointed; Independent Director Je-yoon Shin and Independent Director Myung-hee Yoo were appointed as members of the Audit Committee at the AGM. At the Board meeting, Executive Director Young-hyun Jun, Executive Director Tae-moon Roh, Executive Director Jai-hyuk Song were appointed as members of the Management committee; Independent Director Jun-sung Kim was appointed as a member of the Related Party Transaction Committee, Compensation Committee, and Sustainability Committee; Eun-nyeong Heo was appointed as a member of Independent Director Recommendation Committee, Related Party Transaction Committee, Compensation Committee, and Sustainability Committee; Independent Director Myung-hee Yoo was appointed as a member of Independent Director Recommendation Committee and Sustainability Committee; Independent Director Hyuk-jae Lee was appointed as a member of the Related Party Transaction Committee and Sustainability Committee

※ March 19, 2025: Independent Director Han-jo Kim's term expired.

※ March 25, 2025: CEO Jong-hee Han (appointed in March, 2025) resigned from his positions of CEO and Executive Director

※ April 25, 2025: Executive Director Young-hyun Jun was appointed as the Head of the Management Committee.

※ April 28, 2025: Independent Director Je-yoon Shin was appointed as the Head of the Audit Committee and Compensation Committee; Independent Director Eun-nyeong Heo was appointed as the head of the Related Party Transaction Committee

※ April 29, 2025: Independent Director Jun-sung Kim was appointed as the Head of the Sustainability Committee

※ July 31, 2025, Independent Director Jun-sung Kim was appointed as a member of Independent Director Recommendation Committee.

The number of Independent Directors and changes in the number are shown below.

Number of Directors	Number of Independent Directors	Changes of Independent Directors		
		Appointed	Dismissed	Resigned
9	6	4	-	2

B. Agendas considered and voting results

Date	Agenda	Results	Executive Directors (attendance)					Independent Directors (attendance)						
			Jong-hee Han (100%)	Young-Hyun Jun (100%)	Tae-moon Roh (100%)	Jung-bae Lee (100%)	Jai-Hyuk Song (100%)	Han-jo Kim (100%)	Jun-sung Kim (100%)	Eun-nyeong Heo (100%)	Myung-hee Yoo (100%)	Je-yoon Shin (100%)	Hye-kyung Cho (100%)	Hyuk-Jae Lee (100%)
Jan 31	1. Approval of FY24 financial statements and full-year business report	Approved	For		For	For		For	For	For	For	For	For	
	2. Appointment of the member of the Independent Director Recommendation Committee ※ Reported items ① 2024 internal accounting management system	Approved	For		For	For		For	For	For	For	For	For	
Feb 18	1. Cancellation of treasury shares	Approved	For		For	For		For	For	For	For	For	For	
	2. Acquisition of shares	Approved	For		For	For		For	For	For	For	For	For	
	3. Decision to convene the 56th AGM	Approved	For		For	For		For	For	For	For	For	For	
	4. Decision on the 56th AGM agenda items ※ Reported Items ① Audit report ② Full-year business report ③ Report on internal accounting management system activities	Approved	For		For	For		For	For	For	For	For	For	
	□ Agenda Item 1: Approval of FY24 financial statements, including balance sheet, income statement, and the statement of appropriation of retained earnings, etc. □ Agenda Item 2: Election of directors - Item 2-1: Election of Independent Director · 2-1-1: Election of Jun-sung Kim as Independent Director · 2-1-2: Election of Eun-nyeong Heo as Independent Director · 2-1-3: Election of Myung-hee Yoo as Independent Director			N/A (newly appointed)		N/A (newly appointed)							N/A (newly appointed)	

	<ul style="list-style-type: none"> · 2-1-4: Election of Hyuk-jae Lee as Independent Director - Item 2-2: Election of Executive Directors · 2-2-1: Election of Young-hyun Jun as Executive Director · 2-2-2: : Election of Tae-moon Roh as Executive Director · 2-2-3: : Election of Jai-hyuk Song as Executive Director □ Agenda Item 3: Approval of Director Remuneration Limit □ Agenda item 4: Election of Audit Committee members - 4-1: Election of Je-yoon Shin as Audit Committee member - 4-2: Election of Myung-hee Yoo as Audit Committee member 5. . Approval of 2025 social contribution matching fund 6. Amendment to the Agenda item of donation contribution 7. Sponsorship for the WorldSkills Competition 8. Establishment of plans on health and safety for 2025 ※ Reported Items ① Report on FY24 internal accounting management system activities 	Approved	For	For	For	For	For	For	For	For	For	For	For	
Mar 19	<ul style="list-style-type: none"> 1. Appointment of the Board chair 2. Appointment of CEO 3. Appointment of Board committee members 4. Setting remuneration of Directors 5. Appointment of Samsung Compliance Committee members 	Approved Approved Approved	For For For	For For For	For For For	For For For	For For For	For For For	For For For	For For For	For For For	For For For	For For For	
Apr 30	<ul style="list-style-type: none"> 1. Approval of 1Q25 interim business report and quarterly dividend 2. Participation in the rights offering of Samsung SDI 3. Subscription to Group insurance for employees 4. Contribution for relief funds to wildfire-affected areas in Gyeongsang and Ulsan 5. Joining of New Technology Business Investment Associations 6. Contribution for incentive funds of outstanding partners in the DS Division ※ Reported Items ① Promotion of SSAFY 2.0 program 	Approved Approved Approved Approved Approved		For For For For	For For For For	For For For For	For For For For	For For For For	For For For For	For For For For	For For For For	For For For For	For For For For	
May 23	1. Cancellation of treasury shares	Approved		For	For	N/A (term expired)	For	N/A (term expired)	For	For	For	For	For	For
Jul 8	1. Acquisition of treasury shares	Approved		For	For	N/A (term expired)	For	N/A (term expired)	For	For	For	For	For	For
Jul 25	1. Cancellation of treasury shares	Approved	N/A (resigned)	For	For		For		For	For	For	For	For	For
Jul 31	<ul style="list-style-type: none"> 1. Approval of 2Q25 half-year business report and quarterly dividend 2. Extension of loan agreement with Samsung Display Co., Ltd. 3. Appointment of a member of Independent Director Recommendation Committee 	Approved Approved Approved		For For For	For For For		For For For		For For For	For For For	For For For	For For For	For For For	
Oct 30	<ul style="list-style-type: none"> 1. Approval of 3Q25 interim business report and quarterly dividend 2. Payment of annual membership fee to the Federation of Korean Industries 3. Charitable contributions 4. Cancellation of treasury shares ※ Reported Items ① Report on the CEO candidate pool ② Introduction of Performance Stock Units (PSU) ③ Agenda items resolved by the 	Approved Approved Approved		For For For	For For For		For For For		For For For	For For For	For For For	For For For	For For For	

Management Committee													
Nov 28	1. Appointment of CEO	Approved	For	For	For	For	For	For	For	For	For	For	For
	2. Approval of transaction with affiliate company	Approved	For	For	For	For	For	For	For	For	For	For	For
	3. Payment of retirement pension plan	Approved	For	For	For	For	For	For	For	For	For	For	For
	4. Approval of business plan for 2026	Approved	For	For	For	For	For	For	For	For	For	For	For
	5. Joining of New Technology Business Investment Association	Approved	For	For	For	For	For	For	For	For	For	For	For
	6. Contribution to Community Chest of Korea's annual fundraising campaign	Approved	For	For	For	For	For	For	For	For	For	For	For
	7. Contribution to UNDP sourced from Samsung Global Goals	Approved	For	For	For	For	For	For	For	For	For	For	For
	8. Appointment of compliance officer	Approved	For	For	For	For	For	For	For	For	For	For	For
	※ Reported Items												
	① Report on compliance control activities												
	② Information security and personal data management system												

C. Committees

(1) Composition of Board Committees

[As of December 31, 2025]

Committee	Composition	Members	Responsibilities and authorities	Note
Management	3 Executive Directors	Young-Hyun Jun (head), Tae-moon Roh, Jai-Hyuk Song	See below	Appointment of Executive Director Young-Hyun Jun as the Head (April 25, 2025)
Related Party Transactions	3 Independent Directors	Eun-nyeong Heo (head), Jun-sung Kim, Hyuk-Jae Lee		Appointment of Independent Director Eun-nyeong Heo as the Head (April 26, 2025)
Compensation	3 Independent Directors	Je-yoon Shin(head), Jun-sung Kim, Eun-nyeong Heo		Appointment of Independent Director Je-yoon Shin as the Head (April 28, 2025)
Sustainability	6 Independent Directors	Jun-sung Kim (head), Eun-nyeong Heo, Myung-hee Yoo, Je-yoon Shin, Hye-kyung Cho, Hyuk-Jae Lee		Appointment of Independent Director Jun-sung Kim as the Head (April 29, 2025)

※ The Audit Committee and Independent Director Recommendation Committee was excluded according to Corporate Disclosure Guidelines.

※ For each committee under the Board of Directors, including the Management Committee, the head is appointed by the committee members.

(The Management Committee)

- Responsibilities: The Management Committee deliberates and decides on matters specified by Board regulations and resolutions or specifically delegated by the Board. The composition and operation of the management committee are determined by the Board.

- Authorities:

(A) General management

1. Annual or mid to long-term management policy and strategy
2. Key management strategy
3. Business planning and restructuring
4. Establishment, relocation, and withdrawal of overseas branch and corporation
5. Initiating cooperation such as strategic partnership with foreign companies
6. Acquisition or disposal of domestic and overseas subsidiaries (provided that the value of transaction exceeds 0.1% of total equity)

7. Other major management issues
8. Establishment, relocation, and withdrawal of branches and operations
9. Appointment or dismissal of supervisors
10. Suspension or shutdown of production over 5% of the total production in the recent year
11. Licensing agreements and technology transfer, partnership in regards to technology of over 0.5% of the total equity
12. Acquisitions and transfers of patents related to new material and new technology of over 0.5% of the total equity
13. Collection and destruction of products corresponding to over 5% of the total sales in the recent business year
14. Contracting for over 5% of the total sales in the recent business year
15. Contracting or canceling of single sales agency and suppliers over 5% of the total sales in the recent business year
16. Establishment of basic principles of organization management
17. Decision making on basic principles and any changes related to wages, bonus, and fringe benefits
18. Appointments, dismissals and changes of transfer agent
19. Closing of shareholder register and setting reference date
20. Establishment of corporate guidelines for business and management related activities

(B) Matters related to Finance

1. Acquisitions or disposals of equity investments with a value no less than 0.1% and less than 2.5% of the total equity
2. Direct overseas investments with a value no less than 0.1% and less than 2.5% of the total equity
3. New debt guarantee (excluding extension of period) or collateral issuance with a value no less than 0.1% and less than 2.5% of the total equity
 - A. Collateral: Only in the case of providing collateral for others
 - B. Guarantee: Excludes performance guarantee (e.g., bid, contract, defect, difference guarantee) and tax payment guarantee
4. New credit agreement contract (excluding extension of period) with a value no less than 0.1% and less than 5% of the total equity
5. Approval of related party transactions:

Related party transactions with affiliates involving cash (loans and payments), equity (stocks and bonds) or assets (such as real estate and intangible property rights) with a value no less than KRW 3 billion as defined in the Monopoly Regulation and Fair Trade Act

※ Excluding cases where existing contracts are renewed without significant change.
6. Issuance of corporate bonds
7. Acquisition and disposal of real estate with a value of over 0.1% of the total equity, provided that the transaction is with a third party
8. Any matters that the CEO deems necessary and important for the business (e.g., capex)

(C) All other matters except for those delegated to the Board and other committees in accordance with Board regulations

(Related Party Transactions Committee)

- Responsibilities: Improve management transparency through the establishment of a voluntary compliance system

- Authorities:

1. Right to receive reports on related party transactions:

The Committee can request reports on related party transactions with affiliates

※ According to the Monopoly Regulation and Fair Trade Act, the Related Party Transactions committee is permitted to conduct preliminary reviews and approves on related party transactions and other transactions that are deemed as significant
2. Right to order ex officio investigation of related party transactions
3. Right to propose corrective measures for related party transactions

(Compensation Committee)

- Responsibilities: Provide transparent and objective decision making process related to remuneration of directors

- Authorities:

1. Propose remuneration limit of directors at AGM
2. Establish the director remuneration system
3. Other matters delegated by the Board

(Sustainability Committee)

- Responsibilities: Promote sustainability management in ESG areas and enhance shareholder value

- Authorities:

1. Matters related to corporate sustainability management
 - Key strategies and policies on sustainability management
 - Report on key activities for sustainability management including environment, society, and governance
 - Plans for publishing the Company’s Sustainability Report
2. Matters related to shareholder value enhancement
 - Preliminary review on shareholder return policies
 - Report on key issues related to shareholder rights and interests
3. Other matters that may significantly impact sustainability management and shareholder value that are deemed necessary for the Committee to discuss
4. Establishment, composition, operation of organizations under the committee including research groups, councils, etc.
5. Other matters delegated by the Board

(2) Committee Activities

The Management Committee (2025)

Date	Agenda	Voting results	Director (attendance)				
			Jong-hee Han (75%)	Young-Hyun Jun (100%)	Tae-moon Roh (100%)	Jung-bae Lee (100%)	Jai-Hyuk Song (100%)
Jan 17	1. Investment in memory business 2. Acquisition of overseas R&D facility 3. Introduction of stock-based compensation for performance incentives	Approved	For For For	N/A (newly appointed)	For For For	For For For	N/A (newly appointed)
Feb 7	1. Investment in logistics center	Approved	For		For	For	
Feb 26	1. Investment in memory business 2. Investment in memory business 3. Investment in foundry business	Approved	For For For		For For For	For For For	
Mar 24	1. Investment at Pyeongtaek campus 2. Execution of licensing agreement	Approved Approved	Absent Absent	For For	For For	N/A (term expired)	For For
Apr 25	1. Appointment of Head of Management Committee 2. Investment in memory business 3. Approval of long-term borrowings and related terms 4. Purchase of product liability insurance	Approved Approved Approved Approved	N/A (resigned)	For For For For	For For For For		For For For For
May 6	1. Acquisition of equity stake in overseas subsidiary	Approved		For	For		For
May 14	1. Acquisition of equity stake in overseas subsidiary	Approved		For	For		For
May 30	1. Introduction of stock-based compensation for long-term performance incentives for executives	Approved		For	For		For
Jul 1	1. Investment in memory business 2. Investment in memory business	Approved Approved		For For	For For		For For
Jul 26	1. Supply agreement with Tesla	Approved		For	For		For
Jul 29	1. Amendment to lease agreement	Approved		For	For		For
Aug 21	1. Sale of equity stake in overseas subsidiary	Approved		For	For		For

Aug 29	1. Investment in foundry business 2. Execution of patent agreement	Approved Approved		For For	For For		For For
Sep 10	1. Investment in memory business 2. Investment in logistics center	Approved Approved		For For	For For		For For
Sep 30	1. Investment in memory business	Approved		For	For		For
Oct 13	1. Introduction of performance-based stock compensation program and enhancement of performance incentive stock compensation program	Approved		For	For		For
Nov 4	1. Investment in memory business 2. Investment in Pyeongtaek facility	Approved Approved		For For	For For		For For
Nov 14	1. Establishment of overseas subsidiary 2. Investment in memory business 3. Establishment of overseas subsidiary	Approved Approved Approved		For For For	For For For		For For For
Nov 27	1. Investment in memory business 2. Long-term borrowings	Approved Approved		For For	For For		For For
Dec 1	1. Investment in foundry business 2. Investment in memory business	Approved Approved		For For	For For		For For
Dec 15	1. Investment in memory business 2. Acquisition of land in the Yong-in National Industrial Complex 3. Investment in GPU business	Approved Approved Approved		For For For	For For For		For For For
Dec 22	1. Acquisition of equity stake in overseas subsidiary stake	Approved		For	For		For
Dec 31	1. Investment in memory business	Approved		For	For		For

The Related Party Transactions Committee (2025)

Date	Agenda	Voting results	Directors (attendance)				
			Han-jo Kim (100%)	Myung-hee Yoo (100%)	Eun-nyeong Heo (100%)	Jun-sung Kim (75%)	Hyuk-jae Lee (100%)
Jan 24	1. Report on 4Q24 related party transactions	-	-	-	-	N/A (newly appointed)	N/A (newly appointed)
Apr 28	1. Appointment of the Head of the Related Party Transactions Committee	Approved	N/A (term expired)	N/A (resigned)	For	For	For
	2. Prior review on large-scale related party transactions	-			-	-	-
	① Participation in the rights offering of Samsung SDI ② Joining of New Technology Business Investment Associations ③ Subscription to Group insurance for employees	-			-	-	-
3. Report on 1Q25 related party transactions	-						
Jul 30	1. Prior review on large-scale related party transactions ① Extension of loan agreement with Samsung Display 2. Report on 2Q25 related party transactions	- -			- -	Absent Absent	- -
Oct 28	1. Prior review on large-scale related party transactions ① Charitable contributions 2. Report on 3Q25 related party transactions	- -			- -	- -	- -
Nov 26	1. Prior review on large-scale related party transactions ① Payment of retirement pension plan ② Joining of New Technology Business Investment Association ③ Approval of 2026 large-scale product and service transactions	-			-	-	-

The Compensation Committee (2025)

Date	Agenda	Voting results	Directors (attendance)			
			Han-jo Kim (100%)	Jun-sung Kim (100%)	Je-yoon Shin (100%)	Eun-nyeong Heo (100%)
Feb 14	1. Appointment of the Head of the Compensation Committee	Approved	For	For	For	N/A (newly appointed)
	2. Deliberation on Executive Director Remuneration System and fixed annual salary for each Executive Director for 2025	Approved	For	For	For	
	3. Deliberation on Director remuneration limit for 2025	Approved	For	For	For	

Apr 28	1. Appointment of the Head of the Compensation Committee 2. Deliberation on Executive Director Remuneration System for 2025 3. Settlement of incentives following the passing of an Executive Director	Approved Approved Approved	N/A (term expired)	For For For	For For For	For For For
Oct 13	1. Approval of the 2025 performance-based stock compensation agreement 2. Review on 2025 remuneration limit for Executive Directors	Approved Approved		For For	For For	For For

□ The Sustainability Committee (2025)

Date	Agenda	Voting results	Directors (attendance)						
			Han-jo Kim (100%)	Jun-sung Kim (80%)	Eun-nyeong Heo (100%)	Myung-hee Yoo (100%)	Je-yoon Shin (100%)	Hye-kyung Cho (100%)	Hyuk-jae Lee (100%)
Jan 24	1. Plans to release Sustainability Report 2025 2. Quality innovation Committee 3. Report on updates of IR	- - -	- - -	- - -	- - -	- - -	- - -	- - -	N/A (newly appointed)
Apr 29	1. Appointment of the Head of the Sustainability Committee 2. Mid- to long-term health and safety goals 3. Global disclosure regulation trends 4. Progress of climate scenario analysis 5. Report on updates of IR	Approved - - - -	N/A (term expired)	For	For	For	For	For	For
Jul 30	1. Report on updates of IR 2. Status of stakeholder engagement 3. Establishment of ESG Data platform	- - -		Absent Absent Absent	- - -	- - -	- - -	- - -	- - -
Oct 28	1. Recent activism trends and key implications 2. Report on updates of IR 3. Progress of New Environmental Strategy 4. Response to stakeholder requirements related to carbon reduction target in DX Division	- - - -		- - - -	- - - -	- - - -	- - - -	- - - -	- - - -
Nov 26	1. Progress on 2024-2025 shareholder return policy and policy direction for 2026	-		-	-	-	-	-	-

D. Independent Director activities

In addition to deliberating and resolving Board agenda items, Independent Directors carry out separate reviews on a range of issues, receive reports on and conduct inspections at domestic and overseas business sites, and participate in workshops, all with the objective of enhancing shareholder value and promoting sustainable management.

Independent Directors engage in a wide range of activities from an independent perspective. Drawing on their unique experiences and proven expertise, they provide diverse views on the Company's management activities and make substantive contributions to the Board's ability to make sound, responsible decisions.

(1) Management meeting (reports from on-site management and discussion on business strategy, etc.)

Date	Type	Members	Content	Note
Jan 31, 2023	Regular	All Independent Directors	Briefing on DX Division's R&D status and discussions on strategies - Meeting with the CTO	-
Apr 27, 2023	Regular	All Independent Directors	Report on the status of DA business and discussion on business competitiveness - Report on business status of and visit to Gwangju site	-
Jul 27, 2023	Regular	All Independent Directors	Report on the management status of S.LSI business and discussions on mid- to long-term business strategy	-
August 2023	Regular	All Independent Directors	Report on the management status of oversea subsidiaries and discussion of key issues Review of internal control systems and visit to production lines and marketing sites	-
Oct 31, 2023	Regular	All Independent Directors	Report on the management status of VD business and discussion of business strategies	-
Jan 31, 2024	Regular	All Independent Directors	Report on the status of MX business and discussion on strategic products	-
Apr 30, 2024	Regular	All Independent Directors	Status of memory business and discussion on business competitiveness - Visit to Hwaseong and Pyeongtaek fabs and new line construction sites	Attended by Executive Directors
Jul 29, 2024	Regular	All Independent Directors	Introduction to domestic sales organization and discussion on marketing strategies - Visit to Samsung store	-

Jul 31, 2024	Regular	All Independent Directors	Briefing on DX Division's R&D and design status - meeting with the CTO	-
August 2024	Regular	All Independent Directors	Report on the management status of oversea subsidiaries and discussion of key issues Review of internal control systems and visit to production lines and marketing sites	-
Oct 31, 2024	Regular	All Independent Directors	Report on subsidiary business performance and discussion on business strategies - Visit to Giheung site	-
Nov 29, 2024	Regular	All Independent Directors	Report on the status of MX business and discussion on strategic product	Attended by Executive Directors
Jan 31, 2025	Regular	All Independent Directors	Report on the status of DA business and discussion on strategic products - Discussion of business strategies of each business unit and visit to business sites, etc.	-
Apr 30, 2025	Regular	All Independent Directors	Report on management status and humanoid development progress and plans, etc. - Discussion on future growth engine and technological capabilities	-
Jul 31, 2025	Regular	All Independent Directors	Report on management status of VD business and discussion on mid-to-long-term strategies for future readiness - Introduction of latest products and strategic technologies and on-site inspection, etc.	-
Aug 2025	Regular	All Independent Directors	Report on the management status of overseas subsidiaries and discussion on major issues Evaluation of internal control activities and visit to new production lines and research centers	-
Oct 30, 2025	Regular	All Independent Directors	Report on management status of Foundry business and discussion on business strategies - Visit to new HPC facilities at Giheung and Hwasung sites	-

(2) Separate deliberations (on agenda items considered by the Board and Committees, etc.)

Date	Type	Members	Content	Note
Jan 31, 2023	Regular	All Independent Directors	Management Committee's 1st report and deliberation on key agenda items in 2023	Attended by Executive Directors
Apr 25, 2023	Regular	Non-Audit Committee members	1Q23 business report and future business strategy and operational plans	-
Jul 25, 2023	Regular	Non-Audit Committee members	1H23 business report and 2H business strategy and operational plans	-
Jul 27, 2023	Regular	All Independent Directors	Management Committee's 2nd report and deliberation on key agenda items in 2023	Attended by Executive Directors
Oct 30, 2023	Regular	Non-Audit Committee members	3Q23 business report and future business strategy and operational plans	-
Oct 31, 2023	Regular	All Independent Directors	Management Committee's 3rd report and deliberation on key agenda items in 2023	Attended by Executive Directors
Jan 29, 2024	Regular	Non-Audit Committee members	2023 business report and future business strategy and operational plans	-
Mar 20, 2024	Regular	All Independent Directors	Management Committee's 1st deliberation on key agenda items in 2024	Attended by Executive Directors
Apr 23, 2024	Adhoc	Newly appointed Independent Directors	1Q24 business report and future business strategy and operational plans	-
Apr 29, 2024	Regular	Non-Audit Committee members	1Q24 business report and future business strategy and operational plans	-
Jul 30, 2024	Regular	Non-Audit Committee members	1H24 business report and 2H business strategy and operational plans	-
Jul 31, 2024	Regular	All Independent Directors	Management Committee's 2nd deliberation on key agenda items in 2024	Attended by Executive Directors
Oct 29, 2024	Regular	Non-Audit Committee members	3Q24 business report and future business strategy and operational plans	-
Oct 31, 2024	Regular	All Independent Directors	Management Committee's 3rd deliberation on key agenda items in 2024	Attended by Executive Directors
Jan 24, 2025	Regular	Non-Audit Committee members	2024 business report and future business strategy and operational plans	-
Jan 31, 2025	Ad hoc	All Independent Directors	Management Committee's deliberation on the agenda regarding the use of treasury shares for performance incentives	-
Apr 28, 2025	Regular	Non-Audit Committee members	1Q25 business report and future business strategy and operational plans	-
Apr 30, 2025	Regular	All Independent Directors	Management Committee's 1st deliberation on key agenda items in 2025	Attended by Executive Directors
May 10, 2025	Ad hoc	All Independent Directors	Management Committee's deliberation on equity acquisition	-
Jul 30, 2025	Regular	Non-Audit Committee members	1H25 business report and future business strategy and operational plans	-
Jul 31, 2025	Regular	All Independent Directors	Management Committee's 2nd deliberation on key agenda items in 2025	Attended by Executive Directors
Oct 28, 2025	Regular	Non-Audit Committee members	3Q25 business report and future business strategy and operational plans	-

(3) Independent Director sessions (meetings with external experts, regular workshops, and ad hoc reports/discussions on current issues)

Date	Type	Members	Content	Note
Mar 15, 2023	Ad hoc	All Independent Directors	Measures to improve the Board and the role of Independent Directors	-
Jul 26, 2023	Ad hoc	All Independent Directors	Participation and activities of external organizations	-

Oct 30, 2023	Regular	All Independent Directors	Strategies promoting mutual growth and operational strategies for the AGM ESG disclosures and measures to strengthen governance	Board workshop Attended by Executive Directors
Nov 28, 2023	Regular	All Independent Directors	Report on 2024 management plan and discussions on management strategy	-
May 23, 2024	Regular	All Independent Directors	Key management issues Promotion of understanding of Samsung's history and founding philosophy and enhancing awareness on welfare policies	Board workshop Attended by Executive Directors
Oct 31, 2024	Ad hoc	All Independent Directors	Introduction of future growth industries and report on business strategy	-
Nov 27, 2024	Regular	All Independent Directors	Report on 2025 management plan and discussions on management strategy	-
Feb 18, 2025	Ad hoc	All Independent Directors	Report on the current status of the semiconductor business and business directions and related discussions	Attended by Executive Directors
Mar 19, 2025	Ad hoc	All Independent Directors	Report on the impact of share acquisition on financial statements and related discussions	Attended by Executive Directors
Apr 28, 2025	Ad hoc	All Independent Directors	Analyst meeting on semiconductor business status	-
May 10, 2025	Ad hoc	All Independent Directors	Board operations and human resource development policies	-
Jul 4, 2025	Ad hoc	All Independent Directors	Report on treasury share utilization and compensation system and related discussions Discussions on board operations in accordance with the amendment to the Commercial Act	-
Jul 30, 2025	Regular	All Independent Directors	Interim report on the 2025 management plan and discussions on strategies for the second half of the year	-
Sep 26, 2025	Ad hoc	All Independent Directors	Report on major business issues by division and related discussions	-
Oct 13, 2025	Ad hoc	All Independent Directors	Report on the introduction of the Performance Stock Units (PSU) and related discussions	-
Oct 28, 2025	Ad hoc	All Independent Directors	Report on sponsorship of media foundations and related discussions Report on major legal amendments and related discussions Meeting with next-generation female leaders	-
Nov 26, 2025	Regular	All Independent Directors	Report on 2026 management plan and discussions on management strategy	-
Nov 26, 2025	Ad hoc	All Independent Directors	Introduction of the fintech service and report on its implementation status	-

E. Director independence

(1) Appointment of Directors

The Board nominates Executive Director candidates and the Independent Director Recommendation Committee nominates Independent Director candidates. Directors are then appointed at the general meeting.

A candidate for Director must meet the requirements of relevant laws and the Articles of Incorporation. Executive Directors are recommended at a Board meeting based on their expertise and leadership from among a list of candidates that is continually updated. Independent Directors candidates are recommended by the Independent Director Recommendation Committee, and the Board reviews and finalizes the choices as agenda items at an AGM. Independent Directors should have no material interests with the Company and its major shareholder; possess knowledge and experience in areas such as finance, law, IT (robotics, AI, semiconductor), ESG (environment, energy), investment, international trade, and risk management; and be able to fulfill the roles and responsibilities of supervising management from an independent perspective.

Please refer to 『VIII. Executives and Employees』 for more information about the career of each Director.

The Board submits shareholders' proposal for appointment of Directors at the general shareholder meeting as a separate agenda if the proposal satisfies related laws and regulations.

The composition of the Board of Directors, as appointed by shareholders, is as follows:

[As of December 31, 2025]

Position	Name	Term (No. of reappointments)	Reasons for appointment	Nominator	Responsibility	Transaction with the Company	Relationship with the Company's major
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							shareholders
Executive Director (CEO)	Young-hyun Jun	Mar 2025 – Mar 2028 (N/A)	Director Young-hyun Jun is an expert in memory development and business management and has extensive industry and technical knowledge. He is expected to lead a business recovery and the technological competitiveness in the DS Division and contribute to strengthening market leadership	The Board	Overall management of the DS Division	N/A	Related party
Executive Director	Tae-moon Roh	Mar 2022– Mar 2028 (1)	Director Tae-moon Roh has served in various core positions in the MX Business and played a leading role in creating the success story of Galaxy. In 2024, he launched the world's first AI smartphone, the Galaxy S24, solidifying the Company's AI leadership in AI in the global market. Also, by serving as the acting head of the DX Division, he is expected to further strengthen the leadership by navigating the Company through an increasingly competitive market environment.	The Board	Overall management of the DX Business	N/A	Related party
Executive Director	Jai-hyuk Song	Mar 2025– Mar 2028 (N/A)	Jai-Hyuk Song led the initial development of V-NAND and has since driven the development of new Flash products as the CTO of the DS Division. He is expected to strengthen the company's position and enhance shareholder value by restoring technological competitiveness and securing future growth engines	The Board	Overall R&D of the DS Division	N/A	Related party
Independent Director	Je-yoon Shin	Mar 2024– Mar 2027 (N/A)	Director Je-yoon Shin is an expert in finance who served as the fourth Chairman of Financial Services Commission. Samsung believes Director Shin will contribute in multiple areas, including the Company's financial management and global strategies based on his expertise.	Independent Director Recommendation Committee	Overall management	N/A	N/A
Independent Director	Jun-sung Kim	Mar 2022– Mar 2028 (1)	Director Jun-sung Kim is an expert in the global economy and investment who has experience analyzing and investing in stock markets in advanced economies. He will effectively represent foreign markets and investors and contribute significantly to establishing investment strategies in line with current trends via global networking.	Independent Director Recommendation Committee	Overall management	N/A	N/A
Independent Director	Eun-nyeong Heo	Nov 2022– Mar 2028 (1)	Director Eun-nyeong Heo is an expert in energy, resources, and the environment and, in particular, how they relate to economy and policy. As a renowned international scholar, he will contribute to strengthening the Company's management in the relevant fields and provide practical advice to the Board.	Independent Director Recommendation Committee	Overall management	N/A	N/A
Independent Director	Myung-hee Yoo	Nov 2022– Mar 2028 (1)	Director Myung-hee Yoo is an expert in international trade who served as Trade Minister. By leveraging her diplomatic communication skills and global human network, she will effectively manage and maintain close communication with major investors and stakeholders.	Independent Director Recommendation Committee	Overall management	N/A	N/A
Independent Director	Hye-kyung Cho	Mar 2024– Mar 2027– (N/A)	Director Hye-kyung Cho is an expert in robotics and related software who served as the 19th President of the Korea Robotics Society and has spearheaded promotion of robotics-related education in Korea. Samsung believes Director Cho will support the Company by providing relevant advice on the related businesses.	Independent Director Recommendation Committee	Overall management	N/A	N/A
Independent Director	Hyuk-jae Lee	Mar 2025– Mar 2028– (N/A)	Hyuk-jae Lee is a semiconductor expert who actively provided recommendations to address challenges in the domestic semiconductor industry. He is expected to offer practical advice on the Company's rapidly evolving businesses	Independent Director Recommendation Committee	Overall management	N/A	N/A

※ Relationship with Company's major shareholders is in accordance with Article 542-8 of the Commercial Act.

(2) Independent Director Recommendation Committee

The Independent Director Recommendation Committee assesses the independence and ability of potential candidates and recommends selected candidates to be appointed at the AGM. As of the reporting date (December 31, 2025), The Committee currently consists of 4 Independent Directors (Je-yoon Shin, Jun-sung Kim, Eun-nyeong Heo, and Myung-hee Yoo), meeting the requirement of having Independent Directors comprise the majority of Committee

members, as stipulated in Article 542-8, Paragraph 4 of the Commercial Act. After the record date, Independent Director Jun-sung Kim was appointed as a member of the Independent Director Recommendation Committee.

The Independent Director Recommendation Committee conducts a thorough evaluation for the candidates (including those recommended by Independent Directors and external organizations) of factors including Board composition, the professional background of the outgoing Independent Director, and committee engagements within the Board. Based on this assessment, the committee selects the ultimate candidate to be recommended as a member of the Independent Director.

Date	Agenda	Voting results	Directors (attendance)				
			Je-yoon Shin (100%)	Eun-nyeong Heo(100%)	Myung-hee Yoo(100%)	Han-jo Kim (100%)	Jun-sung Kim (100%)
Jan 24	① Deciding the date for recommending Independent Directors	Approved	For	For	For	N/A (newly appointed)	N/A (newly appointed)
Feb 14	① Recommending candidates for Independent Directors	Approved	For	For	For	For	
Jul 31	① Report on the process for selecting Independent Director candidates	Reported	-	-	--	N/A (term expired)	-

※ On January 31, 2025, Independent Director Han-jo Kim was appointed as a member of the Independent Director Recommendation Committee at the Board meeting.

※ On July 31, 2025, Jun-sung Kim was appointed as a member of the Independent Director Recommendation Committee.

F. Expertise of Independent Directors

(1) Support team for Independent Directors

[As of December 31, 2025]

Team	Number of employees	Position (total years served/years in support team)	Key activities
Board of Directors Office	5	Corporate EVP: 1 person (20 years and 11 months / 3 years and 1 month) Principal Professional: 2 person (19 years / 4 years and 3 months) Senior Professional: 2 person (10 years and 2 months / 1 years and 8 months)	<ul style="list-style-type: none"> Support operation of annual shareholders' meeting, Board meetings, and Committee meetings Support education for Independent Directors and their activities Establish database on Director candidates Provide information regarding the agenda to each Director Administrative work for meetings Record meeting agendas for the Board and committee meetings

(1) Education programs to provide updates on key management issues for Independent Directors

① Education programs for Independent Directors

Date	Organizer	Participants	Reasons for absence	Education contents
Mar 15, 2023	Human Resources Development Center	Han-jo Kim Sun-uk Kim Jeong Kim Jun-sung Kim Eun-nyeong Heo Myung-hee Yoo	N/A	History of Samsung and management philosophy and strategies
Apr 25, 2023	Global Marketing Office	Han-jo Kim	Concurrent Business	Understanding of marketing

	Global EHS Center	Sun-uk Kim Jeong Kim Eun-nyeong Heo Myung-hee Yoo	(Jun-sung Kim)	Understanding of EHS management status and environment management
Oct 27, 2023	Corporate Citizenship Office Samsung S/W Academy For Youth Creativity & Innovation Center	Han-jo Kim Sun-uk Kim Jeong Kim Eun-nyeong Heo Myung-hee Yoo	Concurrent Business (Jun-sung Kim)	Understanding of CSR activities such as Stepping Stone of Hope Introduction of SSAFY program Introduction of C-Lab and its activities
Apr 23, 2024	IR Team Corporate Sustainability Center	Je-yoon Shin Hye-kyung Cho	Education on newly-appointed Independent Directors	Report on the implementation structure and key issues of the Sustainability Committee
Apr 23, 2024	Auditing Team	Myung-hee Yoo Hye-kyung Cho	Education on newly-appointed Audit members	Pre-orientation on Audit Committee operations .
Jul 29, 2024	DS Division Global Infrastructure	Han-jo Kim Jun-sung Kim Eun-nyeong Heo Myung-hee Yoo Je-yoon Shin Hye-kyung Cho	N/A	Understanding of Semiconductor fab infrastructure
Apr 4, 2025	Board of Directors Office	Je-yoon Shin	Education for newly-appointed Board Chair	Orientation on Board operation - Schedule, Board evaluation, and BSM, etc.

② Orientation for newly appointed Independent Directors

Date	Organizer	Participants	Reasons for absence	Education contents
Mar 20, 2024	Corporate Management Office	Je-yoon Shin Hye-kyung Cho	N/A	Key issues regarding Board activities and management
Apr 26, 2024	Human Resources Development Center	Je-yoon Shin Hye-kyung Cho	N/A	History of Samsung and management philosophy
Mar 19, 2025	Corporate Management Office	Hyuk-jae Lee	N/A	Key issues regarding Board activities and management
Apr 29, 2025	Human Resources Development Center	Hyuk-jae Lee	N/A	History of Samsung and management philosophy

※ New Independent Directors are subject to the orientation.

2. Audit System

A. Profiles of Audit Committee members

As of December 31, 2025, SEC operates an Audit Committee consisting of three Independent Directors. Director Je-yoon Shin qualifies as an expert in finance in accordance with relevant regulations.

Name	Major experience	Accounting/financial expertise ¹⁾	
		Classification	Relevant experience
Je-Yoon Shin	<ul style="list-style-type: none"> • 2019–2024: Audit committee member, Lotte Insurance • 2018–2024: Audit committee member, HDC Holdings • 2017–present: Senior Advisor at Bae, Kim, and Lee LLC • 2017–2023: President, Financial Education Council • 2017–2018: Ambassador for International Financial Cooperation, Ministry of Foreign Affairs • 2015–2016: President, Financial Action Task Force on Money Laundering • 2013–2015: Chairman, Financial Services Commission • 2011–2013: First Vice-minister of Economy and Finance • 2008–2011: Director General of International affairs, Ministry of Economy and 	Type 4 ²⁾	<ul style="list-style-type: none"> • 2013–2015: Chairman, Financial Services Commission • Ministry of Economy and Finance - 2011–2013: First Vice-minister - 2008–2011: Director General of International

	Finance (Deputy Minister)		
Myung-hee Yoo	<ul style="list-style-type: none"> • 2022–present: Audit committee member, Hyundai Construction Equipment • 2022–present: Visiting Professor, Graduate School of International Studies, Seoul National University • 2021–2022: Ambassador for Economy and Trade, Ministry of Foreign Affairs (MOFA) • 2019–2021: Trade Minister, Ministry of Trade, Industry and Energy (MOTIE) • 2018–2019: Director General for FTA Policy, Office of FTA Negotiations, MOTIE • 2017–2018: Director General, Bureau of Trade Policy, office of FTA Negotiations, MOTIE • 2015–2017: Director General, FTA Negotiations & East Asia FTA Bureau, MOTIE • 2014–2015: Spokesperson for Foreign Media, Office of Public Relations, Office of the President 	–	–
Hye-kyung Cho	<ul style="list-style-type: none"> • 2021–present: Audit committee member, Hyundai Construction • 2023–present: Full member of National Academy of Engineering of Korea • 2022–2022: President of Korea Robotics Society • 2021–2022: Member of Mechanical Material Advisory Committee at Presidential Advisory Council on Science & Technology • 2020–2021: Vice President of Institute of Control, Robotics and Systems • 2014–2017: Director of the Korean Institute of Electrical Engineers • 2012–2015: Director of the Korea Institute for Robot Industry Advancement (Board Chair) • 1996–present: Professor in Applied AI at Hansung University 	-	–

* Defined in Public Disclosure Guideline and Article 37-2 of the Enforcement Decree of the Commercial Act

1) Experience at financial, government, securities-related organizations in charge of accounting or finance or in charge of supervision over accounting or finance for an aggregate of at least five years

B. Audit Committee independence

Pursuant to related laws and the Articles of Incorporation, SEC has prepared internal audit regulations which encompass composition, operation, authority, and responsibility of the Audit Committees to carry out audit related activities.

Audit Committee members are approved at general meeting of shareholders following recommendations by the Board of Directors and the Independent Director Recommendation Committee. The Audit Committee is composed of financial expert Director Je-Yoon Shin as well as Directors Myung-hee Yoo and Hye-kyung Cho, who have audit committee experience at other listed companies. The Audit Committee members have no relationship with the Company, its largest shareholder, or major shareholders that could undermine the independence of the Audit Committee. In addition, the Audit Committee meets all requirements set forth by relevant laws, such as being headed by an Independent Director.

Requirements	Requirement status	Applicable acts, etc.
The audit committee shall consist of at least three directors.	Satisfied: the committee consists of three Directors	Article 415-2 (2) of the Commercial Act,
The ratio of independent directors shall exceed two thirds of the total number of members.	Satisfied: all members are independent directors	Article 2 of the Company's Audit Committee Regulation
At least one member of the committee shall be an accounting or financing expert.	Satisfied: Independent Director Je-Yoon Shin	Article 542-11 (2) of the Commercial Act,
The representative of the committee shall be an Independent Director.	Satisfied: Independent Director Je-Yoon Shin	Article 3 of the Company's Audit Committee Regulation
Other conditions (related party of the major shareholder, etc.)	Satisfied (n/a)	Article 542-11 (3) of the Commercial Act

[As of December 31, 2025]

Name	Term (No. of reappointments)	Reasons for appointment	Nominator	Relationship with the Company	Relationship with the Company's	Concurrent positions
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					major shareholders	
Je-Yoon Shin	Mar 2025– Mar 2027 (newly appointed)	Director Je-Yoon Shin is a financial expert with extensive experience and professional expertise. He is expected to carryout Audit Committee activities with an objective and independent perspective on overall management	Board of Directors	N/A	N/A	-
Myung-hee Yoo	Mar 2025– Mar 2028 (1)	Director Myung-hee Yoo is an expert in international trade who previously served as the Minister for Trade, Ministry of Trade, Industry, and Energy. Leveraging his diplomatic communication skills and extensive global network, he is expected to contribute to the Audit Committee with an independent and objective perspective.	Board of Directors	N/A	N/A	-
Hye-kyung Cho	Mar 2024– Mar 2027 (newly appointed)	Director Hye-kyung Cho is an engineering expert who has served as a professor in AI Applications and as president of the Korea Robotics Society. She is expected to strictly and fairly fulfill her roles and responsibilities as a member of the Audit Committee, in response to the growing diversity of stakeholders and increasing demands for ESG management.	Independent Director Recommendation Committee	N/A	N/A	-

※ Relationship with the Company and Company’s major shareholders is in accordance with Article 542-8 of the Commercial Act.

The Audit Committee reviews accounting documents including financial statements and audit process related documents presented by the external auditor, and if needed, requests the external auditor to perform additional reviews on accounting books and records.

To ensure the reliability of accounting related disclosures, the audit committee receives and reviews a report on internal accounting control systems prepared by internal accounting managers. Also, the Audit Committee receives biannual reports form the auditing team, which include regular audits, ad-hoc audits and special audits, and attend the Board meetings and other significant meetings. The Committee receives reports on deliberations of the Management Committee and on business performance from Directors and requests additional reviews and supplementation of data as needed.

In particular, the Committee strengthened its supporting organization to conduct audits of financial accounting in conjunction with the evaluation of the internal control system. Additionally, the Committee is reinforcing its evaluation of the Compliance Officer and the audit department's compliance control activities, the operation of whistleblowing channels, and the activities of the security and personal data protection department in safeguarding trade secrets and customer information, as part of the Company's overall risk prevention efforts.

C. Major activities of the Audit Committee (2025)

Date	Agenda	Voting results	Directors (attendance)			
			Han-jo Kim (100%)	Myung-hee Yoo (100%)	Hye-kyung Cho (100%)	Je-Yoon Shin (100%)
Jan 24	1. 2024 internal accounting management system activities	-	-	-	-	N/A (newly appointed)
	2. Communication between external auditor and audit committee	-	-	-	-	
	3. FY24 financial statements and full-year business report	-	-	-	-	
	4. 4Q24 non-audit activities	-	-	-	-	
	5. 4Q24 external contributions	-	-	-	-	
	6. 2024 audit activities	-	-	-	-	
Feb 14	1. Deliberation on the 56th AGM agenda items	-	-	-	-	
	2. Evaluation of 2024 internal accounting management system activities	-	-	-	-	
	3. Audit Committee's audit report	-	-	-	-	
	4. Operational status of 2024 internal accounting management system	-	-	-	-	
Apr 28	1. Appointment of the head of the Audit Committee	Approved	-	For	For	For
	2. Communication between external auditor and audit committee	-	-	-	-	-
	3. 2024 external audit activities	-	-	-	-	-
	4. 1Q25 interim business report	-	-	-	-	-
	5. 1Q25 non-audit activities	-	-	-	-	-
	6. Determining contract terms with external auditors	-	-	-	-	-
	7. Inspection plans for 2025 internal accounting management system activities.	Approved	-	For	For	For
	8. 1Q25 external contributions	-	-	-	-	-
May 28	1. Evaluation plans for 2025 internal accounting management system activities	-	-	-	-	
Jul 29	1. Communication between external auditor and audit committee	-	-	-	-	
	2. Amendment to the operating regulations for Audit Committee support department	Approved	For	For	For	
	3. Approval of compliance requirements and evaluation criteria for the appointment of external auditor	Approved	For	For	For	
Jul 30	1. 1H25 interim business report	-	-	-	-	
	2. 2Q25 non-audit activities	-	-	-	-	
	3. 2025 interim report internal accounting management system activities	-	-	-	-	
	4. 2Q25 external contributions	-	-	-	-	
	5. 1H25 audit activities	-	-	-	-	
	6. Report on operational status of compliance reporting	-	-	-	-	
	7. Report on operational status of information security management system	-	-	-	-	
Aug 11	1. Report on operational status of capital management and control system in North America	-	-	-	-	
	2. Report on status of litigation response in North America	-	-	-	-	
	3. Report on operation of misconduct reporting channels and compliance audit status	-	-	-	-	
	4. Report on the status of revenue deduction operation and control	-	-	-	-	
Oct 28	1. Communication between external auditor and audit committee	-	-	-	-	
	2. 3Q25 interim business report	-	-	-	-	
	3. 3Q25 non-audit activities	-	-	-	-	
	4. 3Q25 external contributions	-	-	-	-	
	5. 2025 Interim report on evaluation of internal accounting management system activities	-	-	-	-	
Nov 26	1. Report on evaluation result of external auditor candidate proposal	-	-	-	-	
	2. Report on status of compliance inspection	-	-	-	-	
	3. Report on security framework of the DS Division	-	-	-	-	
Nov 28	1. Approval of the appointment of external auditor	Approved	For	For	For	

※ The external auditor reported that it did not perform non-audit services subject to approval by the Audit Committee, which was confirmed by the Audit Committee. Audit Committee made final confirmation through internal discussion that non-audit services subject to the Committee's approval had not been performed.

D. Education programs for the Audit Committee

In accordance with the Internal accounting management system guidelines, the Company systematically operates regular training programs for the Audit committee at least once a year. Also, to enable the Audit Committee to effectively respond to legal amendments and changes in accounting standards, and to enhance its understanding of the Company's risk management framework and internal controls, the supporting team provides guidance on and actively encourages participation in external seminars and other relevant training programs. Furthermore, it plans and conducts ad-hoc briefing sessions on corporate governance business structure, changes in business environment, the roles and responsibilities of the Audit Committee, and updates related to internal controls and the Internal Accounting Management System.

E. Previous education sessions

Date	Organizer	Participants	Reasons for absence	Education contents
Oct 27, 2023	Corporate Finance & Accounting Team, External experts	Han-jo Kim Sun-uk Kim Jeong Kim	N/A	Measures for advancement of internal accounting control system using generative AI, etc.
Apr 23, 2024	External experts, Audit team Internal accounting assessment support group	Myung-hee Yoo Hye-kyung Cho	only for newly-appointed members of Audit Committee	Basic overview of the Audit Committee and roles/responsibilities of Committee members
May 21, 2024	External experts	Hye-kyung Cho	Voluntary attendance	Corporate governance the Audit Committee's system, operation, and action plans.
Jul 4, 2024	External experts	Myung-hee Yoo Hye-kyung Cho	Voluntary attendance	IT controls, digital audit, compliance oversight
Jul 8, 2024	Internal accounting assessment support group	Myung-hee Yoo Hye-kyung Cho	Voluntary attendance	Key audit matters
Nov 20, 2024	External experts	Han-jo Kim Myung-hee Yoo Hye-kyung Cho	N/A	Internal accounting control system
Apr 14, 2025	External experts Internal accounting assessment support group	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	Roles/responsibilities of Committee members Annual schedule and auditor appointment procedures
May 23, 2025	External experts	Je-Yoon Shin Hye-kyung Cho	Voluntary attendance	Corporate governance the Audit Committee's system, operation, and action plans.
May 28, 2025	External experts	Je-Yoon Shin Hye-kyung Cho	Voluntary attendance	Prevention of fund misappropriation, cases of fund misconduct detection, financial reporting and internal control, etc.
May 28, 2025	Internal accounting assessment support group	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	The Company's global business structure and financial reporting IT
Jul 1, 2025	External experts	Myung-hee Yoo Hye-kyung Cho	Voluntary attendance	Considerations of the Board and the Audit Committee in preparation for sustainability disclosure, etc.
Jul 29, 2025	External experts	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	Understanding financial statements and analysis of business feasibility
Sep 22, 2025	External experts	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	Cash flow and corporate value
Oct 21, 2025	External experts	Myung-hee Yoo Hye-kyung Cho	Voluntary attendance	New business environment and the role of Audit Committee
Nov 26, 2025	External experts	Je-Yoon Shin Myung-hee Yoo Hye-kyung Cho	N/A	Internal accounting control system

F. Support team for the Audit Committee

[As of December 31, 2025]

Team	Number of employees	Service years on team	Major tasks
Audit Committee Office	5	1 Vice President: 2 months 1 Lawyer: 9 months 2 Principal Professionals: 2 years and 7 months on average 1 Senior Professional: 1 year and 4 months	Support the Audit Committee Support assessment of the internal accounting management system

※ The supporting organizations, previously divided between the Management Advisory Team and the Internal Accounting Assessment Support Group under the Audit Committee, were integrated in the Audit Committee Office under the direct supervision of the Audit Committee to strengthen its independence.

※ Service years are based on the period in charge of the assigned duty.

G. Compliance Officer

[As of December 31, 2025]

1. Personal information and major career	Name	Jung-ho Park
	Date of birth	September 1971
	Sex	Male
	Current position	Corporate Compliance Team leader at Samsung Electronics (December 2022–present)
	Career	Dec 2022: Head of Compliance Team, SEC (Executive Vice President) Jan 2020: Compliance Team, SEC (Vice President) Mar 2018: Legal & Compliance Team, DS Division, SEC (Vice President) Dec 2014: Corporate Legal Team, Corporate Legal Office, SEC (Vice President) May 2004: HR Team, Corporate Management Office, SEC (lawyer)
Academic background	Bachelor's Degree in Law (Seoul National University) Master's Degree in Human Resources & Labor Relations (Michigan State University)	
2. Date of Board resolution		November 28, 2025
3. Disqualifications		N/A
4. Others		N/A

※ Compliance officer meets the eligibility requirement (lawyer) stated in Article 542-13 (5) of the Commercial Act.

※ Jung-ho Park, Head of Compliance Team was re-appointed as Compliance Officer following Board resolution in November 28, 2025.

H. Major compliance activities

The Company conducts compliance assessments on a regular and ad-hoc basis and reflects the results in the Company's business activities to improve compliance of the Company and its employees.

Date	Assessment subject	Assessment area	Results
Feb 2025	Compliance of subsidiaries	Trade secrets, technology misuse	Overall result was satisfactory. Internal policies were followed in areas where there was room for improvement.
Mar 2025	Compliance of domestic and overseas third-party production customers	Integrated QA (ODM, OEM, KD, etc.)	
Apr 2025	Compliance of online sales websites	Consumer protection, dark patterns	
	Assessment of customer trade secret infringement risks	Trade secrets	
May 2025	Compliance of online sales websites	Consumer protection, green washing	
Jun 2025	Voluntary compliance of overseas subsidiaries	Status of compliance program	
	Compliance of domestic and overseas third-party production customers	Integrated QA (ODM, OEM, KD, etc.)	
Jul 2025	Patent application process	Technology misuse, trade secrets, etc.	
Aug 2025	Compliance of online sales websites	Consumer protection, dark patterns, green washing	

Sep 2025	Internal personal information processing system	Personal information
	Assessment of business partner trade secret infringement risks	Trade secrets
	Compliance of domestic and overseas third-party production customers	Technology leakage, product liability, etc.
Nov 2025	Compliance of online sales websites	Consumer protection, dark patterns, green washing
	Risks related to external sponsorships	Anti-corruption, fair trade
Dec 2025	Patent application process	Technology misuse, trade secrets, etc.
	Trade secret infringement risks involving business partners	Trade secrets
	Export control compliance program	Export controls
	Compliance of domestic and overseas third-party production customers	Technology leakage, product liability, etc.

※ Assessment conducted in the final month of each quarter.

※ Each assessment was conducted on selected organizations.

I. Support team for the Compliance Officer

[As of December 31, 2025]

Team	Composition	Service years (average)	Major tasks
Compliance team, etc.	Vice Presidents (2) Principal Professionals (24) Lawyers (12) Senior Professionals (26) Professionals (4) Total: 68	Vice Presidents (8 months) Principal Professionals (9 years and 3 months) Lawyers (6 years and 1 months) Senior Professionals (6 years and 7 months) Professionals (3 years and 1 months)	Supports activities of the Compliance Officer

※ Service years are based on the period in charge of the assigned duty.

3. General meeting of shareholders

A. Voting method

As of December 31, 2025, the Company has not adopted cumulative voting or paper voting and has adopted electronic voting, which was used at the AGM on March 19, 2025.

On January 30, 2020, the Board resolved to adopt electronic voting to enhance convenience in exercising voting rights for shareholders in accordance with Article 368-4 (Exercise of Voting Rights by Electronic Means) of the Commercial Act. E-voting has been used at every AGM since it was introduced at the AGM on March 18, 2020.

The convocation notice of general meeting of shareholders includes the information that voting rights can be exercised electronically. Owners of shares as of the last day of every settlement term can exercise their voting rights via the electronic voting system of Korea Securities Depository ten days prior to general meeting date until the day before the meeting, without being present at the meeting.

[As of December 31, 2025]

Classification	Cumulative voting	Paper voting	Electronic voting
Adoption	Excluded	Not adopted	Adopted
Implementation	-	-	AGM (2024)

※ The Company as of the reporting date employs proxy voting and it contacts shareholders directly to recommend delegating voting rights, contacts shareholders by mail or email, and also made a power of attorney form available on the Company website.

B. Minority shareholder rights

No minority shareholder rights were exercised during the reporting period.

C. Competition over management rights

No competition over management rights occurred during the reporting period.

D. Voting shares

As of December 31, 2025, SEC has 5,919,637,922 issued shares of common stock, and 815,974,664 issued shares of preferred stock with no voting rights. Among them, 91,828,987 common shares and preferred shares have no voting rights. Excluding shares(598,645,009 shares) whose voting rights are restricted under other regulations, the number of shares eligible to exercise voting rights is 5,229,163,926.

[As of December 31, 2025]

Classification	Share type	Number of shares	Note
Number of issued shares (A)	Common	5,919,637,922	-
	Preferred	815,974,664	-
Shares with no voting rights (B)	Common	91,828,987	Treasury shares
	Preferred	-	-
Shares with no voting rights according to Articles of Incorporation (C)	Common	-	-
	Preferred	815,974,664	Including 13,603,461 preferred shares held in treasury
Shares with limited voting rights under relevant laws (D)	Common	598,329,941	Restricted by the Monopoly Regulation and Fair Trade Act: 503,904,843 shares held by Samsung Life Insurance & 88,058,948 shares held by Samsung Fire & Marine Insurance 4,484,150 shares held by Samsung Welfare Foundation 1,880,750 shares held by Samsung Foundation of Culture 1,250 shares held by Samsung Life Public Welfare Foundation
	Common	315,068	Restricted by the Insurance Business Act: Shares held by Samsung Life Insurance in certain special accounts
Shares with voting rights (E = A - B - C - D)	Common	5,229,163,926	-
	Preferred	-	-

※ Pursuant to Korea's Monopoly Regulation and Fair Trade Act, owners can exercise certain rights on some shares (598,329,941) in accordance with related laws, including the right to vote on agendas such as the appointment or dismissal of directors and revisions to the Articles of Incorporation.

E. Stock affairs

Preemptive rights in the Articles of Incorporation
<p>1. New shares to be issued by the Company shall be allocated to the shareholders in proportion to their respective shareholdings in accordance with Paragraph 6, Article 8. If shares are not subscribed for as a result of waiver or loss of the preemptive right of the shareholders to subscribe for new shares, or if fractional shares remain at the time of allocation of new shares, such shares may be disposed of by a resolution of the Board of Directors in accordance with applicable laws and regulations.</p> <p>2. Notwithstanding the above Paragraph 1, new shares may be allocated to persons other than shareholders in the following cases:</p> <p>① If the Company issues new shares or causes underwriters to underwrite new shares by a resolution of the Board of Directors in accordance with applicable laws and regulations including the Financial Investment Services and Capital Markets Act;</p> <p>② If the Company allocates new shares preferentially to members of the Employee Stock Ownership Association by a resolution of the Board of Directors in accordance with applicable laws and regulations including the Financial Investment Services and Capital Markets Act;</p> <p>③ If the Company issues new shares for the issuance of depositary receipts (DR) by a resolution of the Board of Directors in accordance with the applicable laws and regulations including the Financial Investment Services and Capital Markets Act;</p>

- ④ If the Company issues new shares by public offering in accordance with Article 11-3;
- ⑤ If new shares are issued by the exercise of stock options in accordance with Article 11-4;
- ⑥ If the Company issues new shares to the extent of 20% of the total issued and outstanding shares to domestic or foreign financial institutions for the purpose of obtaining financing urgently or to the relevant partner company for the purpose of inducing technology therefrom, etc., by a resolution of the Board of Directors; provided that the issue price of the new shares shall not be less than the price prescribed by the Financial Investment Services and Capital Markets Act and other applicable laws and regulations.

☞ (Note) Paragraph 6, Article 8

In the case of rights issue, bonus issue or stock dividend, the holders of common shares shall be entitled to common shares, and the holders of preferred shares shall be entitled to preferred shares, in proportion to their respective shareholdings; provided that in the case of rights issue and stock dividend the Company may, if necessary, issue only one kind of shares, where all the shareholders shall be entitled to such kind of shares to be issued.

☞ (Note) Article 11-3 (Public Offering)

1. The Company may issue new shares by public offering to the extent that the new shares do not exceed 20% of the total number of issued and outstanding shares by a resolution of the Board of Directors, pursuant to Article 165-6, Paragraph 1, Item 3 of the Financial Investment Services and Capital Markets Act.

2. If the Company issues new shares by public offering, the type, quantity and issue price of the shares to be newly issued shall be determined by a resolution of the Board of Directors; provided that the issue price of such new shares shall not be less than the price prescribed by the Financial Investment Services and Capital Markets Act and other applicable laws and regulations.

☞ (Note) Article 11-4 (Stock Options)

1. The Company may grant stock options to its officers and employees (including officers and employees of the related companies as set forth in Article 542-3, Paragraph 1 of the Commercial Code; the same shall apply for the purpose of this Article) by a special resolution of the general meeting of shareholders pursuant to Article 542-3 of the Commercial Code, to the extent permitted by the Commercial Code; provided, however, that the Company may grant the stock options to its officers and employees (except for the directors of the Company) by a resolution of the Board of Directors to the extent determined by the relevant laws and regulations.

2. The person to whom stock options may be granted are the officers and employees who have contributed or have the capacity to contribute to the establishment, management, overseas business, technical innovation, etc. of the Company; provided, however, that the officers and employees who may not be entitled to stock options under the relevant laws and regulations shall be excluded.

3. The shares to be issued to the officers or employees by the exercise of their stock options (in case the Company pays, either in cash or treasury shares, the difference between the exercise price of stock options and the market price, they refer to the shares which are the basis for such calculation) shall be common shares in registered form or preferred shares in registered form.

4. Total number of shares to be delivered in accordance with the exercise of stock options shall be up to the extent permitted by the relevant laws and regulations.

5. The stock options may be exercised until an expiry date determined by a resolution of the general meeting of shareholders or the Board of Directors and such expiry date shall be determined within a period not exceeding eight (8) years from the date when two (2) years have elapsed from the date of the general meeting of shareholders or the date of the Board of Directors' meeting at which a resolution to grant such stock options is adopted; provided, however, that the person to whom a stock option is granted should serve the Company for at least two (2) years after the date of such resolution in order to exercise such stock option, unless otherwise set forth by relevant laws and regulations.

6. The terms and conditions for stock options, such as the contents and exercise price thereof shall be determined by a special resolution of the general meeting of shareholders or by a resolution of the Board of Directors in accordance with the relevant laws and regulations and the Articles of Incorporation; provided, however, that such matters which are not provided for as matters reserved for resolutions of the general meeting of shareholders or the Board of Directors' meeting under the relevant laws and regulations or the Articles of Incorporation may be determined by the Board of Directors or a committee authorized by the Board of Directors.

7. The Company may cancel the grant of stock options by a resolution of the Board of Directors in any of the following cases:

- ① In case the relevant officer or employee voluntarily retires from his/her office or leaves the Company after the grant of stock options;
- ② In case the relevant officer or employee causes substantial damages to the Company due to his/her willful misconduct or negligence;
- ③ In case any of the causes for cancellation set forth in the stock option agreement occurs.

Settlement date	Dec 31	Annual General Meetings of Shareholders	Within 3 months after the end of every business year	
Record date (closing period)				Last day of fiscal year (One month from Jan 1)
Transfer agent	Korea Securities Depository (T: +82-51-519-1500): 40 Munhyeongeumyung-ro, Nam-gu, Busan, Korea			
Shareholder benefit	n/a	Published on	Joongang Daily	

* With Act on Electronic Registration of Stocks, Bonds, etc. ("Electronic Securities Act") taking effect Sep 16, 2019, rights specified on stocks

and subscription warrants are subject to mandatory electronic registration, therefore, “Stock types” are no longer applicable.

* Related information is published on Joongang Daily in pursuant to our Articles of Incorporation, as well as on our website (<https://www.samsung.com/sec/ir>).

F. Summary of the AGM minutes

[As of December 31, 2025]

Date	Agenda	Results	Content
AGM (Mar 19, 2025)	1. Approval of audited financial statements for FY2024, including Statements of Financial Position, Statements of Profit or Loss, Statements of Appropriation of Retained Earnings	Approved	<ul style="list-style-type: none"> Explanation of FY2024 business performance and dividends Q&A on measures to enhance shareholder value, including stock price management Q&A on M&A, business competitiveness and tariffs Q&A on internal accounting control system
	2. Election of Directors 2-1. Election of Independent Directors 2-1-1. Election of Jun-sung Kim as Independent Director 2-1-2. Election of Eun-nyeong Heo as Independent Director 2-1-3. Election of Myung-hee Yoo as Independent Director 2-1-4. Election of Hyuk-jae Lee as Independent Director 2-2. Election of Executive Directors 2-2-1. Election of Young-Hyun Jun as Executive Director 2-2-2. Election of Tae-moon Roh as Executive Director 2-2-3. Election of Jae-hyuk Song as Executive Director	Approved	<ul style="list-style-type: none"> Explanation of the selection process for Independent Director candidates and the reasons for recommending Executive Directors Q&A on the criteria for selecting Independent Director candidates Q&A on female directors and executives Q&A on the appointment of global talent
	3. Approval of Director Remuneration Limit (FY2025)	Approved	<ul style="list-style-type: none"> Q&A on the procedures for reviewing director remuneration limit and its composition
	4. Election of Audit Committee member 4-1. Election of Jae-yoon Shin as Audit Committee Member 4-2. Election of Myung-hee Yoo as Audit Committee Member	Approved	<ul style="list-style-type: none"> Explanation of the reasons for recommending Audit Committee member candidates with expertise in finance/accounting and international trade/law Q&A regarding accounting/financial expertise of Audit Committee member candidates
AGM (Mar 20, 2024)	1. Approval of audited financial statements for FY2023, including Statements of Financial Position, Statements of Profit or Loss, Statements of Appropriation of Retained Earnings	Approved	<ul style="list-style-type: none"> Explanation of FY2023 business performance and dividends Q&A on measures to enhance shareholder value Q&A on business competitiveness
	2. Election of Je-Yoon Shin as Independent Director	Approved	<ul style="list-style-type: none"> Explanation of the reasons for recommending the candidate with finance/accounting expertise
	3. Election of Hye-Kyung Cho as Independent Director for Audit Committee Member	Approved	<ul style="list-style-type: none"> Explanation of the reasons for recommending the candidate, including her audit experience in various organizations Q&A on the selection of a candidate including opinions on the IT and accounting/financial expertise of an independent director candidate who may serve as an Audit Committee member
	4. Election of Myung-Hee Yoo as Audit Committee Member	Approved	<ul style="list-style-type: none"> Explanation of the reasons for recommending the candidate with expertise in international trade and law Q&A on the selection of an Audit Committee member candidate, including accounting/financial expertise of the candidate and views on the diversity of the Committee
	5. Approval of Director Remuneration Limit (FY2024)	Approved	<ul style="list-style-type: none"> Q&A on the procedures for reviewing director remuneration limit and its composition
	6. Approval of Amendments to the Articles of Incorporation	Approved	<ul style="list-style-type: none"> Explanations of the background and details of the amendments to the Articles of Incorporation, including the reflection of relevant

			laws and regulations and the activities of Board committees
AGM (Mar 15, 2023)	1. Approval of FY22 financial statements, including balance sheet, income statement, and the statement of appropriation of retained earnings, etc.	Approved	<ul style="list-style-type: none"> · Explanation of FY2023 business performance and dividends · Q&A on measures to enhance shareholder value, · Q&A on business competitiveness
	2. Appointment of Jong-hee Han as Executive Director	Approved	<ul style="list-style-type: none"> · Explanation of the reasons for recommending the candidate, including his leadership across the end-product business
	3. Approval of remuneration limit for Directors	Approved	<ul style="list-style-type: none"> · Q&A on the procedures for reviewing director remuneration limit and its composition

VII. Information on Shareholders

1. Ownership of shares by the major shareholder(s) and related parties

[As of December 31, 2025]

(shares, %)

Name	Relationship ¹⁾	Type of share	Ownership				Notes
			Period start		Period end		
			Shares	Stake (%)	Shares	Stake (%)	
Samsung Life Insurance	Major shareholder	Common	508,157,148	8.51	503,904,843	8.51	Off-hours trading
		Preferred	43,950	0.01	43,950	0.01	-
Samsung Life Insurance (special accounts)	Major shareholder	Common	5,378,652	0.09	4,424,328	0.07	Open market transactions
		Preferred	329,788	0.04	159,926	0.02	Open market transactions
Samsung C&T	Affiliate	Common	298,818,100	5.01	298,818,100	5.05	-
Samsung Fire & Marine Insurance	Affiliate	Common	88,802,052	1.49	88,058,948	1.49	Off-hours trading
Samsung Welfare Foundation	Funded foundation	Common	4,484,150	0.08	4,484,150	0.08	-
Samsung Foundation Of Culture	Funded foundation	Common	1,880,750	0.03	1,880,750	0.03	-
Samsung Life Public Welfare Foundation	Funded foundation	Common	1,250	0.00	1,250	0.00	-
Ra-hee Hong	Related party of the major shareholder	Common	97,978,700	1.64	87,978,700	1.49	Off-hours trading
		Preferred	206,633	0.03	206,633	0.03	-
Jae-yong Lee	Related party of the major shareholder	Common	97,414,196	1.63	97,414,196	1.65	-
		Preferred	137,757	0.02	137,757	0.02	-
Boo-jin Lee	Executive member of affiliate	Common	47,745,681	0.80	41,745,681	0.71	Off-hours trading
		Preferred	137,755	0.02	137,755	0.02	-
Seo-hyun Lee	Executive member of affiliate	Common	47,290,190	0.79	45,574,190	0.77	Off-hours trading
		Preferred	137,755	0.02	137,755	0.02	-
Young-hyun Jun	Executive member of affiliate	Common	0	0.00	17,000	0.00	Newly appointed
Tae-moon Roh	Executive member of affiliate	Common	28,000	0.00	50,679	0.00	Stock-based compensation
Jai-hyuk Song	Executive member of affiliate	Common	0	0.00	13,373	0.00	Newly appointed Stock-based compensation
Hye-Kyung Cho	Executive member of affiliate	Common	500	0.00	500	0.00	-
Hyuk-jae Lee	Executive member of affiliate	Common	0	0.00	200	0.00	Newly appointed
Jong-hee Han	Executive member of affiliate	Common	25,000	0.00	0	0.00	Resigned
Jung-bae Lee	Executive member of affiliate	Common	21,800	0.00	0	0.00	Term expired
Han-jo Kim	Executive member of affiliate	Common	6,985	0.00	0	0.00	Term expired
Total		Common	1,198,033,154	20.07	1,174,366,888	19.84	-
		Preferred	993,638	0.12	823,776	0.10	-

※ In accordance with Article 3 Paragraph 1 of Enforcement Decree of the Act on Corporate Governance of Financial Companies.

※ Common shares have voting rights, while preferred shares do not. (However, the voting rights of certain common shares are restricted under other applicable laws.)

※ Changes in ownership ratio, other than those from on-market and off-hour trading, are due to Company repurchases and cancellations.

※ For changes after December 31, 2025, please refer to 'Ownership status of securities, etc. of executives and major shareholder' published in Korean in DART (<https://dart.fss.or.kr>).

※ A securities disposal trust agreement was entered into on January 9, 2026, with respect to a portion of the shares held by a related party (Ra-hee Hong) of the Company's major shareholder. For further details, please refer to the 'Report on Significant Holdings of Stocks, etc. (General)' dated January 16, 2026, published in DART (<http://dart.fss.or.kr>)

2. Matters related to the major shareholder

A. Overview of the major shareholder (corporation or organization)

(1) Basic information of the major shareholder (Samsung Life Insurance Co., Ltd.)

- 1) Legal, commercial name: Samsung Life Insurance Co., Ltd.
- 2) Date of establishment: April 24, 1957
- 3) Address, phone number, and English language website of the corporate headquarters
 - Address: 11, Seocho-daero 74-gil, Seocho-gu, Seoul, Republic of Korea
 - Phone: +82-2-1588-3114
 - Website: <https://www.samsunglife.com>
- 4) CEO and major shareholder of the major shareholder (Samsung Life Insurance)

Name	Number of investors	CEO		Major shareholder	
		Name	Share ratio (%)	Name	Share ratio (%)
Samsung Life Insurance Co., Ltd	75,305	Won-hak Hong	0.00	Samsung C&T	19.34

※ As of December 31, 2025, based on common shares.

5) Changes to the CEO and major shareholder of the major shareholder (Samsung Life Insurance)

Date of change	CEO		Major shareholder	
	Name	Share ratio (%)	Name	Share ratio (%)
Mar 21, 2024	Won-hak Hong	0.00	-	-

※ Mar 21, 2024: Young-muk Jeon resigned from his position as CEO, and Executive Director Won-hak Hong was appointed as CEO

(2) Basic information of the major shareholder (Samsung Life Insurance Co., Ltd.)

(KRW mil)

Classification	-
Name of the corporation or organization	Samsung Life Insurance Co., Ltd
Total assets	350,685,701
Total liabilities	285,850,383
Total equity	64,835,318
Revenue	37,138,310
Operating profit	2,580,469
Net profit	2,451,515

※ The financial status is as of December 31, 2025, based on the consolidated K-IFRS financial statements.

(3) Business conditions of the major shareholder (Samsung Life Insurance)

Samsung Life Insurance is a company in which life insurance and its related reinsurance contract are the key purpose of business operations, and it operates businesses in accordance with the Insurance Business Act and other related laws.

Its key subsidiary, Samsung Card, is a specialized credit finance business company that operates specialized credit finance businesses (including credit card business, facility leasing business, and installment financing business) in accordance with the Specialized Credit Finance Business Act and other related laws.

☞ Please refer to the business report (interim and half-year) of Samsung Life Insurance published in DART (<https://dart.fss.or.kr>) for more details of the major shareholder.

B. Certain transaction that may cause changes in the major shareholder

N/A

C. Overview of the major shareholder of the major shareholder

(1) Basic information of the major shareholder (Samsung C&T) of the major shareholder (Samsung Life Insurance)

1) Legal, commercial name: Samsung C&T Corporation

2) Date of establishment and period of existence: Dongwha Real Estate was first established on December 23, 1963, and the company name was changed to Cheil Industries in July 2014. It merged with Samsung C&T Corporation (founded as Samsung Sanghoe on March 1, 1938, and established as Samsung C&T in January 1951) and changed the company name to Samsung C&T Corporation on September 2, 2015 (merger registration date).

3) Address, phone number, and English language website of the corporate headquarters

- Address: 26, Sangil-ro 6-gil, Gangdong-gu, Seoul, Republic of Korea

- Phone: +82-2-2145-5114

- Website: <https://www.samsungcnt.com>

4) CEO and major shareholder of the major shareholder (Samsung C&T) of the major shareholder

Name	Number of investors	CEO		Major shareholder	
		Name	Share ratio (%)	Name	Share ratio (%)
Samsung C&T	107,942	Se-chul Oh	0.00	Jae-yong Lee	19.93
		Hai-lin Jeong	0.00		
		Jae-eon Lee	0.00		

※ As of December 31, 2025, based on common shares.

※ Jan 2, 2026: Following the transfer of shares by way of gift from Ra-hee Hong (donor) to Jae-yong Lee (donee), Jae-yong Lee, the Company's major shareholder, holds 21.00% ownership stake as of the filing date.

5) Changes to the CEO and major shareholder of the major shareholder (Samsung C&T) of the major shareholder (Samsung Life Insurance)

Date of change	CEO		Major shareholder	
	Name	Share ratio (%)	Name	Share ratio (%)
Mar 17, 2023	Seung-hwan Han	-	-	-
Mar 17, 2023	Hai-lin Jeong	0.00	-	-
Apr 21, 2023	-	-	Jae-yong Lee	18.26
Mar 15, 2024	Jung-suk Koh	-	-	-
Mar 15, 2024	Jae-eon Lee	0.00	-	-
Apr 19, 2024	-	-	Jae-yong Lee	19.06
Feb 5, 2025	-	-	Jae-yong Lee	19.93

※ Mar 17, 2023: Seung-hwan Han resigned from his position as CEO, and Executive Director Hai-lin Jeong was appointed as CEO.

※ Apr 21, 2023: The share ratio of the major shareholder was changed (18.13%→18.26%) due to the cancellation of treasury shares (1,295,411 common shares).

※ May 15, 2024: Jung-suk Koh resigned from his position as CEO, and Jae-eon Lee was appointed as CEO.

※ Apr 19, 2024: The share ratio of the major shareholder changed (18.26%→19.06%) due to the cancellation of treasury shares (7,807,563 common shares).

※ Feb 5, 2025: The share ratio of the major shareholder changed (19.06%→19.93%) due to the cancellation of treasury shares (7,807,563 common shares)

※ Jan 2, 2026: Following the transfer of shares by way of gift (1,808,577 common shares) from Ra-hee Hong (donor) to Jae-yong Lee (donee), the major shareholder's ownership of common shares changed from 19.93% to 21.00%

(2) Financial status of the recent settlement term of the major shareholder (Samsung C&T) of the major shareholder (Samsung Life Insurance)

(KRW mil)

Classification	
Name of the corporation or organization	Samsung C&T
Total assets	86,532,746
Total liabilities	29,035,796
Total equity	57,496,950
Revenue	40,742,241
Operating profit	3,292,747
Net profit	3,906,653

※ The financial status is as of December 31, 2025, based on the consolidated K-IFRS financial statements.

(3) Business conditions of the major shareholder (Samsung C&T) of the major shareholder (Samsung Life Insurance)

Samsung C&T is consisted of Engineering & Construction, Trading & Investment, Fashion, and Resort Groups as well as biomedicine OEM and biosimilar businesses. The Engineering & Construction Group operates businesses in building, civil infrastructure, plant, and housing areas domestically and globally; Trading & Investment trades internationally in various fields, including resource development, steel, chemical, industrial materials, and textiles. The Fashion Group imports and sells clothing. The Resort Group manages landscaping business, Everland (dry park), Caribbean Bay (water park), golf course, food supply services, and food distribution business (Samsung Welstory).

☞ Please refer to the business report (interim and half-year) of Samsung C&T published in DART (<https://dart.fss.or.kr>) for more details of the major shareholder of the major shareholder.

3. Change of the major shareholder

N/A

4. Ownership of shares

A. Share ownership status

[As of December 31, 2025]

Classification	Name	Number of shares owned	Share ratio (%)	Note
Shareholders with over 5% voting shares ¹⁾	Samsung Life Insurance	508,329,171	8.59	Including special accounts
	National Pension Service	460,135,840	7.77	-
	BlackRock Fund Advisors	300,391,061	5.07	Based on January 28, 2019
	Samsung C&T	298,818,100	5.05	-
Employee Stock Ownership Association	-	-	-	-

1) Including shares with limited voting rights in accordance with relevant laws. For more information, please refer to 『VI. Corporate Governance-3. General meeting of shareholders-B. Voting shares』

※ Number of shares owned and share ratio of BlackRock Fund Advisors is based on the “Report on Mass Holding of Securities” disclosed on DART (<http://dart.fss.or.kr>) on February 7, 2019

B. Minority shareholders

[As of December 31, 2025]

Classification	Shareholder			Shares owned ¹⁾			Note
	Number of shareholders	Total shareholders	Portion (%)	Number of shares	Total number of shares	Portion (%)	
Minority shareholder	4,195,927	4,196,025	99.99	3,909,148,867	5,919,637,922	66.04	-

※ Number of voting shares, including those with limited voting rights in accordance with relevant laws.

※ Shareholders with shares less than 1/100 of total issued stocks.

5. Stock price and stock transactions

A. Domestic stock market

(KRW, shares)

Type		Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	
Common stock	Stock price (KRW)	High	72,600	71,900	86,100	107,500	111,100	119,900
		Low	60,200	68,800	67,600	86,000	94,800	100,800
		Average	65,087	70,470	77,023	97,111	100,700	108,724
	Volume (shares)	High (day)	39,448,683	24,038,534	28,219,678	54,824,564	44,843,020	34,018,174
		Low (day)	8,080,910	9,277,432	9,263,135	15,937,611	15,292,277	10,905,526
		Month	491,591,703	282,943,885	409,841,865	484,630,984	472,946,077	389,028,028
Preferred stock	Stock price (KRW)	High	58,700	58,900	67,400	84,400	86,800	89,800
		Low	50,100	55,900	55,400	68,000	72,300	76,300
		Average	53,800	57,590	61,945	76,244	76,840	82,529
	Volume (shares)	High (day)	2,950,666	2,138,816	3,083,353	7,604,945	7,785,154	3,845,765
		Low (day)	876,503	779,966	535,518	2,451,127	1,671,215	1,150,673
		Month	39,090,286	25,364,776	41,405,294	73,541,426	65,015,427	49,378,275

※ Stock price is based on the closing exchange rate of the applicable trading day.

B. Overseas stock market

Name of stock exchange: London Stock Exchange (common stock)

(USD, KRW, shares)

Type		Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	
Common stock	High	USD	1,293.00	1,306.00	1,511.00	1,865.00	1,952.00	2,070.00
		KRW	1,799,080	1,825,919	2,106,334	2,654,268	2,786,285	2,968,173
	Low	USD	1,090.00	1,221.00	1,209.00	1,563.00	1,608.00	1,713.00
		KRW	1,475,424	1,697,678	1,677,729	2,193,202	2,361,187	2,511,087
	Average	USD	1,172.83	1,261.80	1,379.18	1,686.87	1,720.90	1,846.81

		KRW	1,612,896	1,752,729	1,919,583	2,394,651	2,508,676	2,710,606
Volume (shares)	High (day)		28,432	33,252	24,546	30,282	41,082	31,758
	Low (day)		4,970	5,628	4,570	8,578	5,599	2,262
	Month		307,336	276,225	301,859	442,533	417,530	260,210

※ Stock price in KRW is based on the closing exchange rate of the applicable trading day.

※ High and low price in KRW are based on the KRW/USD closing exchange rate of the applicable trading day; average price in KRW is based on monthly average KRW/USD exchange rate.

※ Conversion ratio between GDRs and original shares is 1:25.

Name of stock exchange: London Stock Exchange (preferred stock)

(USD, KRW, shares)

Type			Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	
Preferred stock	Price per GDR	High	USD	1,045.00	1,065.00	1,195.00	1,455.00	1,505.00	1,550.00
			KRW	1,454,013	1,480,563	1,665,830	2,070,756	2,148,237	2,235,565
	Low	USD	914.00	984.00	988.00	1,225.00	1,215.00	1,305.00	
		KRW	1,250,352	1,368,154	1,371,048	1,718,920	1,784,106	1,913,000	
	Average	USD	967.74	1,028.45	1,102.41	1,313.04	1,312.50	1,397.86	
		KRW	1,330,856	1,428,589	1,534,363	1,863,974	1,913,323	2,051,668	
	Volume (shares)	High (day)		36,380	2,474	8,308	6,258	11,809	2,991
		Low (day)		171	126	687	869	326	283
Month		88,536	21,804	44,476	69,806	69,097	27,685		

※ Stock price in KRW is based on the closing exchange rate of the applicable trading day.

※ High and low price in KRW are based on the KRW/USD closing exchange rate of the applicable trading day; average price in KRW is based on monthly average KRW/USD exchange rate.

※ Conversion ratio between GDRs and original shares is 1:25.

VIII. Executives and Employees

1. Executives and employees

A. Registered Executives

[As of December 31, 2025]

(shares)

Name Gender Date of birth	Position	Registered Executive	Full-time/ part-time	Responsibility	Major career	Number of shares owned		Relationship with major shareholder	Length of service (months)	Term expiration
						Common	Preferred			
Young-hyun Jun Male Dec, 1960	Vice Chairman	Executive Director	Full	CEO (head of DS)	Doctor's degree in Electrical Engineering from KAIST Head of DS Division; head of Memory Business	17,000	-	Executive Member of an affiliate	10	Mar 18, 2028
Tae-moon Roh Male Sep 1968	President	Executive Director	Full	CEO (head of DX)	Doctor's degree in Electrical Engineering from Pohang University of Science and Technology Head of DX Division and head of MX (Mobile eExperience) Business, head of Quality Innovation Committee, head of AI Innovation Committee	50,679	-	Executive Member of an affiliate	46	Mar 15, 2028
Jai-hyuk Song Male Aug 1967	President	Executive Director	Full	DS CTO	Doctor's degree in Electrical Engineering from Seoul National University CTO of DS Division Head of Semiconductor Research Center	13,373	-	Executive Member of an affiliate	10	Mar 18, 2028
Je-Yoon Shin Male Mar 1958	Director	Independent Director	Part	Board Chair, Head of Audit Committee, Head of Independent Director Recommendation Committee, Head of Compensation Committee, Sustainability Committee	Bachelor's Degree in Economics from Seoul National University Chair of Financial Services Commission	-	-	Executive Member of an affiliate	22	Mar 28, 2027
Jun-sung Kim Male Oct 1967	Director	Independent Director	Part	Related Party Transactions Committee, Compensation Committee, Head of Sustainability Committee	Bachelor's degree in Economics & Business Administration from Carnegie Mellon University Managing Director of Government of Singapore Investment Corporation (GIC) Total Return Group	-	-	Executive Member of an affiliate	46	Mar 15, 2028
Eun-nyeong Heo Male Aug 1964	Director	Independent Director	Part	Independent Director Recommendation Committee Head of Related Party Transactions Committee Compensation Committee Sustainability Committee	Doctor's degree in Mineral Economics from The Pennsylvania State University Professor of College of Engineering at Seoul National University	-	-	Executive Member of an affiliate	38	Mar 18, 2028
Myung-hee Yoo Female Jun 1967	Director	Independent Director	Part	Audit Committee Independent Director Recommendation Committee Sustainability Committee	Doctor's degree in Administrative Law from Vanderbilt University Trade Minister, Ministry of Trade, Industry and Energy	-	-	Executive Member of an affiliate	38	Mar 18, 2028
Hye_Kyung Cho Female Jul 1964	Director	Independent Director	Part	Audit Committee Sustainability Committee	Doctor's degree in Robotics from Seoul National University Professor of Applied AI at Hansung University	500	-	Executive Member of an affiliate	22	Mar 19, 2027
Hyuk-jae Lee Male Feb 1965	Director	Independent Director	Part	Related Party Transactions Committee Sustainability Committee	Doctor's degree in Electrical and Computer Engineering from Purdue University Professor of Electrical and Computer Engineering at	200	-	Executive Member of an affiliate	10	Mar 18, 2028

					Seoul National University				
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※ Relationship with major shareholder is in accordance with Article 3 Paragraph 1 of the Enforcement Decree of the Act on Corporate Governance of Financial Companies

※ As of the reporting date; for changes after the reporting date, please refer to ‘Ownership status of securities, etc. of executives and major shareholder’ published in Korean in DART (<https://dart.fss.or.kr>)

※ January 31, 2025: Independent Director Han-jo Kim was appointed as a member of Independent Director Recommendation Committee in the first Board meeting and then as the Head of the Compensation Committee on Feb 14, 2025.

※ March 19, 2025: Young-hyun Jun and Jai-hyuk Song were newly appointed as Executive Directors; Hyuk-jae Lee was newly appointed as Independent Director; Executive Director Tae-moon Roh, Independent Director Jun-sung Kim and Independent Director Eun-nyeong Heo, and Independent Director Myung-hee Yoo were reappointed; Independent Director Je-yoon Shin and Independent Director Myung-hee Yoo were appointed as members of the Audit Committee at the AGM. At the Board meeting, Executive Director Young-hyun Jun, Executive Director Tae-moon Roh, Executive Director Jai-hyuk Song were appointed as members of the Management committee; Independent Director Jun-sung Kim was appointed as a member of the Related Party Transaction Committee, Compensation Committee, and Sustainability Committee; Eun-nyeong Heo was appointed as a member of Independent Director Recommendation Committee, Related Party Transaction Committee, Compensation Committee, and Sustainability Committee; Independent Director Myung-hee Yoo was appointed as a member of Independent Director Recommendation Committee and Sustainability Committee; Independent Director Hyuk-jae Lee was appointed as a member of the Related Party Transaction Committee and Sustainability Committee

※ March 19, 2025: Independent Director Han-jo Kim’s term expired.

※ March 25, 2025: CEO Jong-hee Han (appointed in March, 2022) has resigned from his position of CEO and Executive Director

※ April 25, 2025: Executive Director Young-hyun Jun was appointed as the Head of the Management Committee.

※ April 28, 2025: Independent Director Je-yoon Shin was appointed as the Head of the Audit Committee and Compensation Committee; Independent Director Eun-nyeong Heo was appointed as the head of the Related Party Transaction Committee

※ April 29, 2025: Independent Director Jun-sung Kim was appointed as the Head of the Sustainability Committee

※ July 31, 2025: Independent Director Jun-sung Kim was appointed as a member of Independent Director Recommendation Committee.

B. Registered executive director candidates

[As of December 31, 2025]

	Name	Gender	Date of birth	Executive or Independent Director	Career highlights	Due Date of appointment or retirement	Relationship with the major shareholder
Appointment	Yong Kwan Kim	M	Dec 1963	Executive Director	MBA at Thunderbird School of Global Management 2020-2024: Head of Health & Medical Equipment Business 2025-present: Corporate President, Corporate Management Strategy Operation, Device Solutions (DS)	Mar 18, 2026	Executive member of affiliate
Appointment	Eunnyeong Heo	M	Aug 1964	Independent Director (Member of Audit Committee)	Ph.D. in Mineral Economics, The Pennsylvania State University 2017-2019: Vice president, International Association for Energy Economics 1996-Present: Professor, College of Engineering, Seoul National University	Mar 18, 2026	Executive member of affiliate

* The above are agenda items for the 57th AGM, which is held after the disclosure of the report. Details of any rejections or adjustments at the AGM will be published in future reports.

* In accordance with Article 3 Paragraph 1 of the Enforcement Decree of the Act on Corporate Governance of Financial Companies.

C. Registered Executives with concurrent positions

[As of December 31, 2025]

Concurrent office holder		Company		
Name	Position	Name of company	Position	Period
Jun-sung Kim	Independent Director	Novo holdings A/S	Independent Director	2025-present
Myung-hee Yoo	Independent Director	HD Hyundai Construction Equipment	Independent Director	2022-present

Hye-Kyung Cho	Independent Director	Hyundai E&C	Independent Director	2021-present
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D. Employees

[As of December 31, 2025]

(KRW mil)

Division	Gender	Number of employees ¹⁾				Average length of service (years)	Total compensation	Average compensation per employee ²⁾	Non-affiliated ³⁾		
		Regular	Contract-based	Others	Total				Male	Female	Total
DX	M	37,787	-	332	38,119	17.4	-	-	30,990	13,500	44,439
	F	12,588	197	110	12,698	14.4	-	-			
DS	M	56,013	-	141	56,154	11.7	-	-			
	F	21,883	176	27	21,910	12.1	-	-			
Gender total	M	93,800	-	473	94,273	14.0	15,562,454	167			
	F	34,471	373	137	34,608	13.0	4,237,308	130			
Total		128,271	373	610	128,881	13.7	19,799,762	158			

* Separate basis; represents employees of domestic headquarters in Korea, including employees on leave and excluding 9 registered executives (3 Executive Directors and 6 Independent Directors).

* Total compensation for 2025 and average compensation per employee were calculated before income tax and other deductions based on the earned income payment record submitted to the district tax office in accordance with Article 20 of the Income Tax Act.

* Calculated based on average number of employees: 125,516employees (male: 93,017, female: 32,499).

E. Status of Childcare Support Programs and Flexible Work Hours

Childcare Support Program

[As of December 31, 2025]

Category		2025	2024	2023
Number of employees using parental leave ¹⁾	M	2,022	1,510	1,303
	F	3,413	3,382	3,167
	Total	5,435	4,892	4,470
Paternity leave usage rate ²⁾	M	14.4%	13.6%	12.2%
	F	95.5%	97.8%	96.3%
	Total	38.1%	39.5%	37.4%
Employees returning from parental leave and remaining employed for 12+ months ³⁾	M	832	777	771
	F	1,832	1,750	1,594
	Total	2,664	2,527	2,365
Number of employees using reduced working hours for childcare ⁴⁾		172	161	148
Number of employees using spousal paternity leave ⁵⁾		3,809	3,148	2,841

1) Number of employees who took parental leave during the year.

2) Among employees (working or on leave at end-year) who had a child born during the year, the percentage who took parental leave within one year of the birth.

3) Number of employees who returned from parental leave in the previous year and remained employed for at least 12 months thereafter.

- 4) Number of employees who used reduced working hours for childcare during the year.
 5) Number of employees who took spousal paternity leave during the year.

Childcare Support Program

[As of December 31, 2025]

Category	2025	2024	2023
Adoption of flexible working hours ¹⁾	Active	Active	Active
Number of employees using staggered working hours	551	507	340
Number of employees using selective working hours ²⁾	105,038	105,419	100,958
Number of employees using remote work ³⁾	830	2,064	3,080

※ The current usage is based on half-year data, while the other figures are on an annual basis

- 1) Includes adoption of staggered working hours, selective work hours and remote work (including telecommuting), etc.
 2) Number of employees use Flextime work hours, in which they adjust their starting and ending times as well as daily working hours, within a period of adjustment not exceeding one month, provided that the average weekly working hours do not exceed 40 hours.
 3) Calculated by dividing the number of total annual remote work days (telecommuting, remote training, etc.) by the total number of business days in the year.
 ※ Number of employees at end-year subject to staggered working hours and selective working hours based on employment at end-year.

F. Remuneration of unregistered executives

[As of December 31, 2025]

Classification	Number of employees	Total compensation (KRW mil)	Average compensation per employee (KRW mil)
Non-registered Executives	989	705,452	744

- ※ The number of executives is based on those in office as of the reporting date, and the total semiannual salary and average salary per person are based on earned income reported in the Statement of payment of Wage and Salary income submitted to the relevant tax authority pursuant to Article 20 of the Income Tax Act.
 ※ Unregistered executives who did not generate employment income in Korea have been excluded
 ※ The average salary per person was calculated based on an average of 947 employees
 ※ The total semiannual salary includes performance incentives, and the timing of incentive payment varies from year to year

2. Remuneration for Directors

A. Summary on total remuneration

<Remuneration of directors and auditors>

(1) Remuneration approved at the annual general meetings of shareholders

(KRW mil)

	Number of persons ¹⁾	Amount approved at shareholders' meeting ²⁾	Note
Registered Directors	4	-	-
Independent Directors	3	-	-
Audit Committee members or Auditor	3	-	-
Total	10	36,000	-

1) As of the day of AGM, as approved on the occasion

2) Remuneration limit for directors (including those retired) approved at the AGM on March 19, 2025, as per Article 388 of the Commercial Act and our Articles of Incorporation.

(2) Remuneration Paid

[Remuneration paid for directors and auditors]

(KRW mil)

Number of persons	Total amount of remuneration	Average remuneration per Director	Note
9	28,052	3,006	The average remuneration per Director is calculated based on 9.3 Directors.

※ There are no recognized expenses (compensation expenses) in this term from granting stock options.

※ Based on the Income Tax Act that incumbent registered directors, independent directors, and members of audit committee in the fiscal year received in accordance with Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree of the same Act. 1) Based on the number of persons as of the reporting date.

※ Earned income as per Income Tax Act (Article 20: Wage and Salary Income, Article 21: Other Income, Article 22: Retirement income).

※ Includes remuneration received as non-registered executives for Directors who were newly appointed or resigned during the fiscal year.

[Remuneration paid, by Director type]

(KRW mil)

	Number of persons ¹⁾	Total remuneration ²⁾	Average remuneration per Director	Note
Registered Directors (excluding Independent Directors and Audit Committee members)	3	26,981	8,302	The average remuneration per Director is calculated based on 3.3 Directors.
Independent Directors (excluding Audit Committee members)	3	678	220	The average remuneration per Director is calculated based on 3.1 Directors.
Audit Committee members	3	392	131	The average remuneration per Director is calculated based on 3.0 Directors.
Auditor	-	-	-	

※ Based on the Income Tax Act that incumbent registered directors, independent directors, and members of audit committee in the fiscal year received in accordance with Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree of the same Act.

1) As of the reporting date.

2) Earned income as per Income Tax Act (Article 20: Wage and Salary Income, Article 21: Other Income, Article 22: Retirement income). Includes remuneration received as non-registered executives for Directors who were newly appointed or resigned during the fiscal year.

※ There are no recognized expenses (compensation expenses) in this term from granting stock options.

(3) Criteria and methodology

Remuneration of directors is paid in accordance with internal regulations for Executive treatment and Independent Director treatment within the remuneration limit approved at the AGM.

Type	Criteria and methodology
Registered Directors (excluding Independent Directors and Audit Committee members)	<ul style="list-style-type: none"> • Salary: In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position, responsibilities, and performance results. • Traditional-holiday bonuses: 100% of monthly wage for each • Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved. (adjusted according to division performance.) • Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax (± assessed considerations) and cost of capital for the fiscal year by business unit. (Adjusted according to individual performance.) • Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. • Fringe benefits: Medical services, checkups, group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution)

Independent Directors (excluding Audit Committee members)	<ul style="list-style-type: none"> Salary: In accordance with internal regulations for independent director treatment, remuneration is determined based on responsibilities, etc. Fringe benefits: Medical services, checkups, group accident insurance are provided in line with the internal regulations for independent director treatment
Audit Committee members	<ul style="list-style-type: none"> Salary: In accordance with internal regulations for the treatment of Independent Directors, remuneration for Audit Committee members is determined individually and accounts for their roles, legal responsibilities and associated risks, travel distance, opportunity costs, etc. Fringe benefits: Medical services, checkups, group accident insurance are provided in line with the internal regulations for independent director treatment

<Remuneration for individual Directors and Auditors who are paid KRW 500 million or more >

(1) Summary on Remuneration by Executive

(KRW mil)

Name	Position	Total remuneration	Remuneration not included in total amount
Jong-hee Han	Vice Chairman (former CEO)	13,407	-
Young-hyun Jun	CEO	5,606	There is an agreement to grant Restricted Stock Awards (RSA) in Jan 2026, equivalent of 5,135 treasury shares. The final number of shares and the total payment amount will be determined based on the stock price at the time of grant (January 2026)
Tae-moon Roh	CEO	6,125	There is an agreement to grant Restricted Stock Awards (RSA) in January and July 2026, equivalent of 63,257 treasury shares. The final number of shares and the total payment amount will be determined based on the stock price at the time of grant (January and July 2026)
Jae-hyuk Song	Executive Director	1,843	There is an agreement to grant Restricted Stock Awards (RSA) in January and July 2026, equivalent of 6,136 treasury shares. The final number of shares and the total payment amount will be determined based on the stock price at the time of grant (January and July 2026)

※ Based on the Income Tax Act that incumbent or retired registered directors, independent directors, and members of audit committee in the fiscal year received in accordance with Article 159 of the Financial Investment Services and Capital Markets Act and Article 168 of the Enforcement Decree of the same Act.

※ Earned income as per Income Tax Act (Article 20: Wage and Salary Income, Article 21: Other Income, Article 22: Retirement income). Includes remuneration that directors who were newly appointed or resigned during the fiscal year received as non-registered executives.

※ For Performance Stock Units (PSU) granted in October 2025, in addition to remuneration not included in the total compensation above, please refer to C. Stock-based compensation system excluding stock options and X. Transactions with affiliates and subsidiaries-4. Transaction of stock-based compensation for major shareholders below.

(2) Criteria and methodology

(KRW mil)

Name	Type of remuneration	Total amount	Criteria and methodology
Jong-hee Han (Vice Chairman, Former CEO)	Salary	465	<ul style="list-style-type: none"> In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (vice chairman), responsibilities, and performance results. He was paid KRW 133 million per month from January to February, and KRW 199 million in March.
	Bonus	4,353	<ul style="list-style-type: none"> Traditional-holiday bonus: 100% of monthly wage Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance and retroactively applied). Long-term performance incentive: Based on the evaluation of ROE, earnings per share, and pre-tax profit margin (the 3-year average annual salary is used as a reference). The amount is calculated within the director compensation limit approved at the AGM and is paid in installments over 3-year period. Quantitative indicators suggest that the Company reached ROE of 13.2%, pre-tax profit

				margin of 16.6%, and a stock price decrease of 0.9% between 2020 and 2022, while the DX Division achieved revenue of KRW 174.9 trillion and operating profit of KRW 12.4 trillion in 2024. Qualitative indicators include his contributions to leading the improvement of product competitiveness of the DX Division by establishing global growth strategies for each region and expanding synergies between products. The bonus amount was determined based on the indicators listed above.
		Profit from exercising stock option	-	-
		Other Income	30	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
		Retirement Income	8,558	· In accordance with the Executive retirement pay regulations, the retirement income was calculated by multiplying the retirement base salary of KRW 139 million by the executive's service period of 18 years and the applicable payment multiple (1-3.5).
		Other Income	-	n/a

Name	Type of remuneration	Total amount	Criteria and methodology	
Young-hyun Jun (CEO)	Earned Income	Salary	1,711	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (vice chairman), responsibilities, and performance results. He was paid KRW 95 million per month from January to February, KRW 299 million in March, and KRW 136 million from April to December.
		Bonus	3,578	· Traditional-holiday bonus: 100% of monthly wage. · Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance) ※ Quantitative indicators suggest that the DS Division achieved revenue of KRW 130.1 trillion and operating profit of KRW 24.9 trillion in 2025. Qualitative indicators include his contributions to improving business performance through expanded sales of high-value-added products, including server DRAM and HBM. The bonus amount was determined based on the indicators.
		Profit from exercising stock option	-	-
		Other Income	317	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income	-	-	
	Other Income	-	-	

Name	Type of remuneration	Total amount	Criteria and methodology	
Tae-moon Roh (CEO)	Earned Income	Salary	1,597	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 119 million per month from January to February, KRW 179 million in March, and KRW 131 million from April to December.
		Bonus	4,366	· Traditional-holiday bonus: 100% of monthly wage · Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance and retroactively applied). · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators suggest that the Company recorded a ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% over 2020–2022; and that the DX Division achieved

			revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contributions to delivering robust performance through Slim Tech technological innovation and effective marketing, as well as strengthening product competitiveness based on AI-driven innovation to lay the foundation for future business growth. The bonus amount was determined based on the indicators listed above.
	Profit from exercising stock option	-	-
	Other Income	163	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution)
	Retirement Income	-	-
	Other Income	-	-

Name	Type of remuneration	Total amount	Criteria and methodology
Jae-hyuk Song (Director)	Salary	766	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 57 million per month from January to February, KRW 86 million in March, and KRW 63 million from April to December.
	Earned Income Bonus	918	· Traditional-holiday bonus: 100% of monthly wage · Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance and retroactively applied). · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators suggest that the Company recorded a ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% over 2020–2022; and that the DS Division achieved revenue of KRW 130.1 trillion and operating profit of KRW 24.9 trillion in 2025. Qualitative indicators suggest that his contributions to securing research capabilities and developing key products strengthened business competitiveness. The bonus amount was determined based on the indicators listed above.
	Profit from exercising stock option	-	-
	Other Income	159	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution)
	Retirement Income	-	-
	Other Income	-	-

< Remuneration for five highest-paid Executive Directors who are paid KRW 500 million or more >

(1) Summary on Remuneration by Executive

(KRW mil)

Name	position	Total amount of remuneration	Remuneration not included in total amount
Jong-hee Han	Vice Chairman (former CEO)	13,407	-
Won-jin Lee	President	7,305	There is an agreement to grant shares without transfer restrictions over a three-year period starting in January 2026 (equivalent to 53,170 treasury shares). The final number of shares and the final grant amount will be determined based on the stock price at the time of grant (during the three-year period starting in January 2026).

Kyung-whoon Cheun	Advisor	6,417	There is an agreement to grant RSA (Restricted Stock Award) and shares without transfer restrictions in January and July 2026 (equivalent to 19,486 treasury shares). The final number of shares and the final grant amount will be determined based on the stock price at the time of grant (January and July 2026).
Myung-hoon Shin	Advisor	6,331	There is an agreement to grant RSA (Restricted Stock Award) and shares without transfer restrictions in January and July 2026 (equivalent to 8,266 treasury shares). The final number of shares and the final grant amount will be determined based on the stock price at the time of grant (January and July 2026).
Tae-moon Roh	CEO	6,125	There is an agreement to grant RSA (Restricted Stock Award) and shares without transfer restrictions in January and July 2026 (equivalent to 63,257 treasury shares). The final number of shares and the final grant amount will be determined based on the stock price at the time of grant (January and July 2026).

※ Earned income as per Income Tax Act (Article 20: Wage and Salary Income, Article 21: Other Income, Article 22: Retirement income).

※ For Performance Stock Units (PSU) granted in October 2025, in addition to remuneration not included in the total compensation above, please refer to C. Stock-based compensation system excluding stock options and X. Transactions with affiliates and subsidiaries-4. Transaction of stock-based compensation for major shareholders shareholders below.

(2) Criteria and methodology

Name	Type of remuneration	Total amount	Criteria and methodology	
Jong-hee Han (Vice chairman, former CEO)	Earned income	Salary	465 · In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (vice chairman), responsibilities, and performance results. He was paid KRW 133 million per month from January to February, and KRW 199 million in March.	
		Bonus	4,353 · Traditional-holiday bonus: 100% of monthly wage · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance). · Long-term performance incentive: Based on the evaluation of ROE, earnings per share, and pre-tax profit margin, the 3-year average annual salary is used as a reference. The amount is calculated within the director compensation limit approved at the AGM and is paid in installments over 3-year period. ※ Quantitative indicators suggest that the Company reached ROE of 13.2%, pre-tax profit margin of 16.6%, and a stock price -0.9% between 2020 and 2022, while the DX Division achieved revenue of KRW 174.9 trillion and operating profit of KRW 12.4 trillion in 2024. Qualitative indicators include his contributions to leading the improvement of product competitiveness of the DX Division by establishing global growth strategies for each region and expanding synergies between products. The bonus amount was determined based on the indicators listed above.	
		Profit from exercising stock option	-	n/a
		Other income	30	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
		Retirement income	8,558	· In accordance with the executive retirement pay regulations, the retirement income was calculated by multiplying the retirement base salary of KRW 139 million by the executive's service period of 18 years and the applicable payment multiple (1-3.5).
		Other Income	-	n/a

Name	Type of remuneration	Total amount	Criteria and methodology
Won-jin Lee (President)	Earned Income	Salary	3,457 · In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (president), responsibilities, and performance results. He was paid an average of KRW 288 million per month from January to December
		Bonus	3,758 · Traditional-holiday bonus: Payment of KRW 187 million. · Target achievement incentive: Paid on biannual basis with the incentive calculated based on the payout rate determined by the CEO according to the level of target achieved and the individual base amount.

			<ul style="list-style-type: none"> Performance incentive: based on the achievement of individual annual work objective (strengthening business competitiveness through global marketing), the incentive, which was calculated according to the payout rate determined by the CEO and the individual reference amount was paid once a year. ※ Quantitative indicators suggest that the DX Division achieved revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contribution in strengthening the global brand, expanding online sales through enhanced customer experience, and reinforcing business competitiveness through effective big-data-based marketing. The bonus amount was determined based on the indicators listed above.
	Profit from exercising stock option	-	-
	Other Income	90	<ul style="list-style-type: none"> Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income		-
	Other Income	-	-

Name	Type of remuneration	Total amount	Criteria and methodology
Kyung-woon Cheun (Advisor)	Salary	1,093	<ul style="list-style-type: none"> In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (president), responsibilities, and performance results. He was paid KRW 109 million in January, KRW 92 million per month from February to November, and KRW 64 million in December.
	Bonus	1,725	<ul style="list-style-type: none"> Traditional-holiday bonus: 100% of monthly wage Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance). Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. ※ Quantitative indicators suggest that the Company recorded a ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% over 2020–2022; and that the DX Division achieved revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contributions to leading company-wide product commercialization through AI-based technologies and proactively securing key technologies in major fields to prepare for the future. The bonus amount was determined based on the indicators listed above.
	Profit from exercising stock option	-	-
	Other Income	219	<ul style="list-style-type: none"> Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income	3,380	<ul style="list-style-type: none"> In accordance with internal regulations for severance pay of executives (Board resolution), the amount was calculated by multiplying KRW 88 million (monthly wage at the time of retirement) by 11 (years of service) and a variable within a 1.0–3.5 range.
	Other Income	-	-

Name	Type of remuneration	Total amount	Criteria and methodology
Myung-hoon Shin (Advisor)	Salary	627	<ul style="list-style-type: none"> In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on position (president), responsibilities, and performance results. He was paid KRW 54 million per month from January to November and KRW 38 million in December.
	Bonus	1,026	<ul style="list-style-type: none"> Traditional-holiday bonus: 100% of monthly wage Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance)

			<ul style="list-style-type: none"> · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance). · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. <p>※ Quantitative indicators suggest that the Company recorded a ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% over 2020–2022; and that the DX Division achieved revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contributions to establishing a stable management environment through systematic responses to key legal issues and compliance activities. The bonus amount was determined based on the indicators listed above.</p>
	Profit from exercising stock option	-	-
	Other Income	97	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution).
	Retirement Income	4,581	· In accordance with internal regulations for severance pay of executives (Board resolution), the amount was calculated by multiplying KRW 54 million (monthly wage at the time of retirement) by 26 (years of service) and a variable within a 1.0–3.5 range.
	Other Income	-	-

Name	Type of remuneration	Total amount	Criteria and methodology
Tae-moon Roh (CEO)	Salary	1,597	· In accordance with internal regulations for executive treatment (Board resolution), remuneration is determined based on his position (president), responsibilities, and performance results. He was paid KRW 119 million per month from January to February, KRW 179 million in March, and KRW 131 million from April to December.
	Earned Income Bonus	4,366	<ul style="list-style-type: none"> · Traditional-holiday bonus: 100% of monthly wage · Target achievement incentive: Paid on biannual basis within the range of 0–200% of monthly wage, and CEO decides the amount according to the level of target achieved (adjusted according to division performance). · Performance incentive: Paid once a year within 0–50% of salary based on the compensation resources calculated according to financial factors such as profit after tax and cost of capital for the fiscal year by business unit (adjusted according to individual performance and retroactively applied). · Long-term incentive: Calculated within the director remuneration limit, based on the average salary of 3 years, using ROE, stock performance, and EBIT margin as criteria. Paid over the course of 3 years. <p>※ Quantitative indicators suggest that the Company recorded a ROE of 13.2%, EBIT margin of 16.6%, and stock performance of -0.9% over 2020–2022; and that the DX Division achieved revenue of KRW 188.0 trillion and operating profit of KRW 12.9 trillion in 2025. Qualitative indicators include his contributions to delivering robust performance through Slim Tech technological innovation and effective marketing, as well as strengthening product competitiveness based on AI-driven innovation to lay the business foundation. The bonus amount was determined based on the indicators listed above.</p>
	Profit from exercising stock option	-	-
	Other Income	163	· Fringe benefits: Medical services, checkups, and group accident insurance are provided in line with the internal regulations for executive treatment (Board resolution)
	Retirement Income	-	-
	Other Income	-	-

B. Stock options granted and exercised

(1) Status of stock options granted to registered Directors

As of December 31, 2025, there were no accumulated-basis unexercised stock options granted to registered Directors, auditors, or people who instruct another person to conduct business.

(KRW mil)

Type	Number ¹⁾	Total fair value of stock options	Note
Registered Director	3	-	-
Independent Director	3	-	-
Audit Committee member or auditor	3	-	-
Person who instructs another person to conduct business	1,119	-	-
Total	1,128	-	-

1) Based on the number of persons as of the reporting date.

C. Stock-based compensation system excluding stock options

(1) 2024 OPI stock-based compensation

The Company has agreed, through resolutions of the Board and its Committees, to grant a portion of performance incentive as Restricted Stock Awards in January 2026 for executives. Registered executives are to receive 100% of their performance incentives in stock while others will receive at least 50% in stock according to their chosen proportion. The shares are subject to a one-year transfer restriction (2-year for president-level executives). If the stock price at the time of grant is lower than the price of the agreement date, the number of shares granted will be reduced proportionally to the decline.

※ The reference stock price is calculated as the arithmetic average of the volume-weighted average prices over the 1-week, 1-month, and 2-months from the previous day of the reference date

Agreement date	Type of agreed stock	Number of agreed shares	Agreement participants and headcount	Grant date
January 2025	Common	1,152,022	1,051 executives	January 2026

(2) LTI stock compensation

Pursuant to resolutions of the Board, the Company agreed to grant a portion of the long-term performance incentive to executives in the form of treasury shares at the respective payment dates as set forth below. Registered directors will receive 100% of their incentive in shares while other executives will receive at least 50% of their incentive in shares based on their elected proportion.

Agreement date	Type of agreed stock	Number of shares (granted/agreed)	Agreement participants and headcount	Grant date
July 2025	Common	779,315	622 executives	July 2025
		778,984		July 2026
Jan 2026	Common	132,738	80 executives	Jan 2026
		132,713		Jan 2027
		126,881		Jan 2028

(3) Performance Stock Units

Following discussion on the introduction of a Performance Stock Unit (PSU) program at a briefing for Independent Directors, the Company established the PSU program and entered into agreements with incumbent executives and employees, pursuant to resolutions of the Management Committee (PSU for employees) and the Compensation Committee (PSU for directors), aiming to encourage executives and employees who contribute to the Company's development, promote mid-to-long-term performance, and enhance shareholder value.

Under the program, a base number of shares (in common share units) is granted by position level, and whether shares will be granted and the number of shares to be delivered will be determined based on the stock price increase over the three-year period. The number of shares may be adjusted based on individual performance and contributions to enhancing corporate value according to management responsibilities. Vested PSUs are scheduled to be paid in installments over three years subject to continued service.

Agreement date	Type of agreed stock	Number of agreed shares	Agreement participants/ headcount	Grant date
October 2025	Common	35,292,600	All employees / 128,322	Over a three-year period from October 2028

※ The number of shares and the number of executives and employees above may change due to retirements or other changes in employment between the agreement and payment dates.

(4) OPI stock compensation for 2025

The Company agreed to grant a portion of the performance incentive to employees in the form of Restricted Stock Award (RSA) in January 2026, following the approval of the Board and its committees. Under this program, individuals may elect to receive between 0% and 50% of their performance incentive in shares, and an additional 15% of the elected amount will be granted in shares. The shares will be subject to transfer restrictions for one year from the date of grant.

Agreement date	Type of agreed stock	Number of agreed shares	Agreement participants/ headcount	Grant date
January 2026	Common	6,524,129	Employees / 51,646	January 2026

IX. Affiliates and Subsidiaries

1. Affiliates & subsidiaries

A. Affiliates

As of the end of 2025, compared to the end of the previous year, the Samsung Group has increased by four companies (D&M Sales & Marketing Korea Co., Samsung Noble Life Co., Samsung Epis Holdings Co., and Epis Nexlab Co.), resulting in a total of 67 domestic affiliates. Among them, there are 18 listed companies including the Company, and 49 unlisted companies.

[As of December 31, 2025]

Name of affiliated group	No. of Affiliates		
	Listed	Unlisted	Total
Samsung	18	49	67

B. Ownership status of affiliates and subsidiaries

1) Domestic

Investee Investor	Samsung C&T Corporation	Samsung BioLogics	Samsung Life Insurance	Samsung SDI	Samsung SDS	SamsungFN REIT	Samsung Epis Holdings	Samsung E&A	Samsung Electro-Mechanics	Samsung Electronics	Samsung Heavy Industries	Samsung Securities	Samsung Card	Samsung Fire & Marine Insurance
Samsung C&T Corporation		43.1	19.3		17.1		43.1	7.0		5.0	0.1			
Samsung Life Insurance	0.1	0.0		0.1	0.1	19.5	0.0	0.2	0.1	8.6	3.0	29.4	71.9	15.4
Samsung SDI								11.7			0.4			
Samsung SDS														
Samsung Epis Holdings														
Samsung Electro-Mechanics											2.1			
Samsung Electronics		31.2		19.4	22.6		31.2		23.7		15.2			
Samsung Heavy Industries														
Samsung Securities						0.4								
Samsung Card														
Samsung Fire & Marine Insurance						18.7		0.2		1.5				
S1 Corporation						0.7								
Cheil Worldwide											0.1			
Hotel Shilla														
Samsung Display														
Samsung Asset Management														
Samsung Electronics Service														
Miracom														

Samsung Global Research														
D&M Holdings, Inc.														
Harman International Industries, Inc.														
Total	0.1	74.3	19.3	19.5	39.7	39.3	74.3	19.1	23.8	15.1	20.9	29.4	71.9	15.4

※ Percent of ownership as of December 31, 2025 based on common shares

Investee Investor	MULTICA MPUS	S1 Corporation	Cheil Worldwide	Hotel Shilla	D&M Sales Marketing Korea	Samsung Noble Life	Samsung Display	Samsung Medison	Samsung BioEpis	Samsung Venture Investment	Samsung Life Service	Samsung Futures	Samsung Active Asset Management	Samsung SRA Asset management
Samsung C&T Corporation										16.7				
Samsung Life Insurance	0.0	5.4	0.2	7.3		100.0					99.8			100.0
Samsung SDI		11.0		0.1			15.2			16.3				
Samsung SDS	62.4													
Samsung Epis Holdings									100.0					
Samsung Electro-Mechanics										17.0				
Samsung Electronics			25.2	5.1			84.8	68.5		16.3				
Samsung Heavy Industries										17.0				
Samsung Securities		1.3		3.1						16.7		100.0		
Samsung Card		1.9	3.0	1.3										
Samsung Fire & Marine Insurance		1.0												
S1 Corporation														
Cheil Worldwide														
Hotel Shilla														
Samsung Display														
Samsung Asset Management													100.0	
Samsung Electronics Service														
Miracom														
Samsung Global Research														
D&M Holdings, Inc.					100.0									

Harman International Industries, Inc.														
Total	62.4	20.7	28.5	16.9	100.0	100.0	100.0	68.5	100.0	100.0	99.8	100.0	100.0	100.0

※ Percent of ownership as of December 31, 2025 based on common shares

Investor	Investee	Samsung Welstory	Samsung Asset Management	Samsung Electronics Logitech	Samsung Electronics Service	Samsung Electronics Service CS	Samsung Electronics Sales	Samsung Card Customer Service	Samsung Corning Advanced Glass	Samsung Hedge Asset Management	Samsung Fire & Marine Insurance Service	Samsung Claim Adjustment Service	SEMES	Suwon Samsung Bluewings FC
Samsung C&T Corporation		100.0												
Samsung Life Insurance			100.0											
Samsung SDI														
Samsung SDS														
Samsung Epis Holdings														
Samsung Electro-Mechanics														
Samsung Electronics				100.0	99.3		100.0						91.5	
Samsung Heavy Industries														
Samsung Securities														
Samsung Card								100.0						
Samsung Fire & Marine Insurance											100.0	100.0		
S1 Corporation														
Cheil Worldwide														100.0
Hotel Shilla														
Samsung Display									50.0					
Samsung Asset Management										100.0				
Samsung Electronics Service						100.0								
Miracom														
Samsung Global Research														
D&M Holdings, Inc.														
Harman International Industries, Inc.														
Total		100.0	100.0	100.0	99.3	100.0	100.0	100.0	50.0	100.0	100.0	100.0	91.5	100.0

※ Percent of ownership as of December 31, 2025 based on common shares

Investor	Investee	STECO	Shilla HM	SD Flex	SBTM	S-1CRM	SU Materials	S-Core	STM	HDC Shilla Duty Free LTD	EPIS NexLab	Open Hands	Cheil Fashion Retail	Miracom
Samsung C&T Corporation													100.0	
Samsung Life Insurance														
Samsung SDI				50.0					100.0					
Samsung SDS								81.8				100.0		83.6
Samsung Epis Holdings											100.0			
Samsung Electro-Mechanics														
Samsung Electronics		70.0												
Samsung Heavy Industries														
Samsung Securities														
Samsung Card														
Samsung Fire & Marine Insurance														
S1 Corporation						100.0		0.6						0.6
Cheil Worldwide								5.2						5.4
Hotel Shilla			100.0		100.0					50.0				
Samsung Display							50.0							
Samsung Asset Management														
Samsung Electronics Service														
Miracom								0.5						
Samsung Global Research														
D&M Holdings, Inc.														
Harman International Industries, Inc.														
Total		70.0	100.0	50.0	100.0	100.0	50.0	88.1	100.0	50.0	100.0	100.0	100.0	89.6

※ Percent of ownership as of December 31, 2025 based on common shares

Investor	Investee	Mirero System	Samsung Global Research	Samsung Lions	Samsung Life Financial Service	Samsung Fire & Marine Financial Service	Samwoo Architects & Engineers	Seoul Lakeside CC	SECUI	CVnet	SHP Corporation	Harman International Korea	Human TSS	Stellar Forest of Hope
Samsung C&T Corporation			1.0				100.0	100.0	8.7	40.1				
Samsung Life Insurance			14.8		100.0									
Samsung SDI			29.6											
Samsung SDS									56.5	9.4				
Samsung Epis Holdings														
Samsung Electro-Mechanics			23.8											
Samsung Electronics			29.8											100.0
Samsung Heavy Industries			1.0											
Samsung Securities														
Samsung Card														
Samsung Fire & Marine Insurance						100.0								
S1 Corporation													100.0	
Cheil Worldwide				67.5										
Hotel Shilla											100.0			
Samsung Display														
Samsung Asset Management														
Samsung Electronics Service														
Miracom														
Samsung Global Research														
D&M Holdings, Inc.														
Harman International Industries, Inc.												100.0		
Total		-	100.0	67.5	100.0	100.0	100.0	100.0	65.2	49.5	100.0	100.0	100.0	100.0

※ Percent of ownership as of December 31, 2025 based on common shares

2) Overseas

Investor	Investee	Ownership
Samwoo Architects & Engineers	SAMOO AUSTIN INC	100.0
Samwoo Architects & Engineers	SAMOO HU Designer and Engineering Services Limited	100.0
Samwoo Architects & Engineers	SAMOO DESIGNERS & ENGINEERS INDIA PRIVATE LIMITED	100.0
Samwoo Architects & Engineers	SAMOO (KL) SDN. BHD.	100.0
Samwoo Architects & Engineers	SAMOO Design Consulting Co.,Ltd	100.0
Samsung C&T America Inc.	Samsung Solar Construction Inc.	100.0
Samsung C&T America Inc.	QSSC, S.A. de C.V.	20.0
Samsung C&T America Inc.	Samsung Solar Energy LLC	100.0
Samsung C&T America Inc.	Equipment Trading Solutions Group, LLC	70.0
Samsung C&T America Inc.	SAMSUNG C&T CHARGING SOLUTIONS LLC	100.0
Samsung Renewable Energy Inc.	SP Arnow Wind Ontario LP	50.0
Samsung Renewable Energy Inc.	SRE GRW EPC GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE GRW EPC LP	100.0
Samsung Renewable Energy Inc.	SRE SKW EPC GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE SKW EPC LP	100.0
Samsung Renewable Energy Inc.	SRE WIND PA GP INC.	100.0
Samsung Renewable Energy Inc.	SRE WIND PA LP	100.0
Samsung Renewable Energy Inc.	SRE GRS Holdings GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE GRS Holdings LP	100.0
Samsung Renewable Energy Inc.	SRE K2 EPC GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE K2 EPC LP	100.0
Samsung Renewable Energy Inc.	SRE KS HOLDINGS GP INC.	100.0
Samsung Renewable Energy Inc.	SRE KS HOLDINGS LP	100.0
Samsung Renewable Energy Inc.	SP Belle River Wind LP	42.5
Samsung Renewable Energy Inc.	SRE Arnow EPC GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Arnow EPC LP	100.0
Samsung Renewable Energy Inc.	North Kent Wind 1 LP	35.0
Samsung Renewable Energy Inc.	SRE Wind GP Holding Inc.	100.0
Samsung Renewable Energy Inc.	South Kent Wind LP Inc.	50.0
Samsung Renewable Energy Inc.	Grand Renewable Wind LP Inc.	45.0
Samsung Renewable Energy Inc.	SRE North Kent 2 LP Holdings LP	100.0
Samsung Renewable Energy Inc.	SRE Solar Development GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Solar Development LP	100.0
Samsung Renewable Energy Inc.	SRE Windsor Holdings GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Southgate Holdings GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Solar Construction Management GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Solar Construction Management LP	100.0
Samsung Renewable Energy Inc.	SRE BRW EPC GP INC.	100.0
Samsung Renewable Energy Inc.	SRE BRW EPC LP	100.0
Samsung Renewable Energy Inc.	SRE North Kent 1 GP Holdings Inc	100.0
Samsung Renewable Energy Inc.	SRE North Kent 2 GP Holdings Inc	100.0
Samsung Renewable Energy Inc.	SRE Belle River GP Holdings Inc	100.0
Samsung Renewable Energy Inc.	SRE NK1 EPC GP Inc	100.0
Samsung Renewable Energy Inc.	SRE NK1 EPC LP	100.0
Samsung Renewable Energy Inc.	SRE Summerside Construction GP Inc.	100.0
Samsung Renewable Energy Inc.	SRE Summerside Construction LP	100.0
Samsung Renewable Energy Inc.	Nuevo SRE Inc.	100.0
SP Arnow Wind Ontario GP Inc	SP Arnow Wind Ontario LP	0.0
Samsung C&T Oil & Gas Parallel Corp.	PLL Holdings LLC	83.6
SRE GRW EPC GP Inc.	SRE GRW EPC LP	0.0
SRE SKW EPC GP Inc.	SRE SKW EPC LP	0.0
SRE WIND PA GP INC.	SRE WIND PA LP	0.0
SRE GRS Holdings GP Inc.	Grand Renewable Solar GP Inc.	50.0
SRE GRS Holdings GP Inc.	SRE GRS Holdings LP	0.0
SRE K2 EPC GP Inc.	SRE K2 EPC LP	0.0
SRE KS HOLDINGS GP INC.	KINGSTON SOLAR GP INC.	50.0

Investor	Investee	Ownership
SRE KS HOLDINGS GP INC.	SRE KS HOLDINGS LP	0.0
SP Belle River Wind GP Inc	SP Belle River Wind LP	0.0
SRE Armow EPC GP Inc.	SRE Armow EPC LP	0.0
SRE Wind GP Holding Inc.	SP Armow Wind Ontario GP Inc	50.0
SRE Wind GP Holding Inc.	South Kent Wind GP Inc.	50.0
SRE Wind GP Holding Inc.	Grand Renewable Wind GP Inc.	50.0
South Kent Wind GP Inc.	South Kent Wind LP Inc.	0.0
Grand Renewable Wind GP Inc.	Grand Renewable Wind LP Inc.	0.0
North Kent Wind 1 GP Inc	North Kent Wind 1 LP	0.0
SRE Solar Development GP Inc.	SRE Solar Development LP	0.0
SRE Solar Construction Management GP Inc.	SRE Solar Construction Management LP	0.0
SRE BRW EPC GP INC.	SRE BRW EPC LP	0.0
SRE North Kent 1 GP Holdings Inc	North Kent Wind 1 GP Inc	50.0
SRE North Kent 2 GP Holdings Inc	SRE North Kent 2 LP Holdings LP	0.0
SRE Belle River GP Holdings Inc	SP Belle River Wind GP Inc	50.0
SRE NK1 EPC GP Inc	SRE NK1 EPC LP	0.0
SRE Summerside Construction GP Inc.	SRE Summerside Construction LP	0.0
Samsung Solar Energy LLC	Samsung Solar Energy 1 LLC	100.0
Samsung Solar Energy LLC	Samsung C&T Renewables, LLC	100.0
Samsung Solar Energy LLC	Samsung Solar Energy 3, LLC	100.0
Samsung C&T Renewables, LLC	5S ENERGY HOLDINGS, LLC	50.0
Samsung C&T Renewables, LLC	EnerCrest LLC	50.0
Samsung C&T Deutschland GmbH	SungEel Recycling Park Thuringen GmbH	50.0
Samsung C&T Deutschland GmbH	POSS-SLPC, S.R.O	20.0
Samsung C&T Deutschland GmbH	Solluce Romania 1 B.V.	20.0
Samsung C&T Deutschland GmbH	Samsung C&T Renewable Energy Europe GmbH	100.0
Samsung C&T Deutschland GmbH	S.C. Otelinor S.A	99.9
Samsung C&T Corporation Poland LLC	Samsung C&T Corporation Romania S.R.L	100.0
Samsung C&T Renewable Energy Europe GmbH	Arteus Partner I HoldCo GmbH & Co. KG	50.0
Samsung C&T Renewable Energy Europe GmbH	Arteus Partner I GP GmbH	50.0
Samsung C&T (KL) Sdn.,Bhd.	VISTA SV SOLAR 1 SDN. BHD.	1.0
Samsung C&T Singapore Pte., Ltd.	Samsung Chemtech Vina LLC	48.3
Samsung C&T Singapore Pte., Ltd.	Samsung C&T Thailand Co., Ltd	0.2
Samsung C&T Singapore Pte., Ltd.	Malaysia Samsung Steel Center Sdn.Bhd	30.0
Samsung C&T Singapore Pte., Ltd.	S&G Biofuel PTE.LTD	12.6
S&G Biofuel PTE.LTD	PT. Gandaerah Hendana	95.0
S&G Biofuel PTE.LTD	PT. Inecda	95.0
Vista Contracting and Investment Global Pte. Ltd.	VISTA CONTRACTING AND DEVELOPMENT BANGLADESH LTD.	100.0
Vista Contracting and Investment Global Pte. Ltd.	Vista NEXT Limited	51.0
Vista Contracting and Investment Global Pte. Ltd.	CME - VISTA JOINT STOCK COMPANY	51.0
Vista Contracting and Investment Global Pte. Ltd.	VISTA SV SOLAR 1 SDN. BHD.	79.0
Vista Contracting and Investment Global Pte. Ltd.	WELVISTA COMPANY LIMITED	30.0
CHEIL HOLDING INC.	SAMSUNG CONST. CO. PHILS.	75.0
CME - VISTA JOINT STOCK COMPANY	CME-VISTA ONE COMPANY LIMITED	100.0
Samsung C&T Hongkong Ltd.	Samsung C&T Thailand Co., Ltd	6.8
Samsung C&T Hongkong Ltd.	SAMSUNG TRADING (SHANGHAI) CO., LTD	100.0
Samsung C&T Hongkong Ltd.	Samsung Precision Stainless Steel(pinghu) Co.,Ltd.	45.0
Samsung Electronics	Samsung Japan Corporation	100.0
Samsung Electronics	Samsung R&D Institute Japan Co. Ltd.	100.0
Samsung Electronics	Samsung Electronics America, Inc.	100.0
Samsung Electronics	Samsung Electronics Canada, Inc.	100.0
Samsung Electronics	Samsung Electronics Mexico S.A. De C.V.	63.6
Samsung Electronics	Samsung Electronics Ltd.	100.0
Samsung Electronics	Samsung Electronics (UK) Ltd.	100.0
Samsung Electronics	Samsung Electronics Holding GmbH	100.0
Samsung Electronics	Samsung Electronics Iberia, S.A.	100.0
Samsung Electronics	Samsung Electronics France S.A.S	100.0
Samsung Electronics	Samsung Electronics Hungarian Private Co. Ltd.	100.0

Investor	Investee	Ownership
Samsung Electronics	Samsung Electronics Italia S.P.A.	100.0
Samsung Electronics	Samsung Electronics Europe Logistics B.V.	100.0
Samsung Electronics	Samsung Electronics Benelux B.V.	100.0
Samsung Electronics	Samsung Electronics Polska, SP.Zo.o	100.0
Samsung Electronics	Samsung Electronics Portuguesa, Unipessoal, Lda.	100.0
Samsung Electronics	Samsung Electronics Nordic Aktiebolag	100.0
Samsung Electronics	Samsung Electronics Austria GmbH	100.0
Samsung Electronics	Samsung Electronics Slovakia s.r.o	51.4
Samsung Electronics	Samsung Electronics Europe Holding Cooperatief U.A.	100.0
Samsung Electronics	Samsung Electronics Display (M) Sdn. Bhd.	75.0
Samsung Electronics	Samsung Electronics (M) Sdn. Bhd.	100.0
Samsung Electronics	Samsung Vina Electronics Co., Ltd.	100.0
Samsung Electronics	Samsung Asia Pte. Ltd.	100.0
Samsung Electronics	Samsung India Electronics Private Ltd.	100.0
Samsung Electronics	Samsung R&D Institute India-Bangalore Private Limited	100.0
Samsung Electronics	Samsung Electronics Australia Pty. Ltd.	100.0
Samsung Electronics	PT Samsung Electronics Indonesia	100.0
Samsung Electronics	Thai Samsung Electronics Co., Ltd.	91.8
Samsung Electronics	Samsung Malaysia Electronics (SME) Sdn. Bhd.	100.0
Samsung Electronics	Samsung Electronics Hong Kong Co., Ltd.	100.0
Samsung Electronics	Suzhou Samsung Electronics Co., Ltd.	69.1
Samsung Electronics	Samsung (CHINA) Investment Co., Ltd.	100.0
Samsung Electronics	Samsung Electronics Suzhou Semiconductor Co., Ltd.	100.0
Samsung Electronics	Samsung Electronics Taiwan Co., Ltd.	100.0
Samsung Electronics	Tianjin Samsung Telecom Technology Co., Ltd.	90.0
Samsung Electronics	Shanghai Samsung Semiconductor Co., Ltd.	100.0
Samsung Electronics	Samsung Electronics Suzhou Computer Co., Ltd.	73.7
Samsung Electronics	Samsung Semiconductor (China) R&D Co., Ltd.	100.0
Samsung Electronics	Samsung (China) Semiconductor Co., Ltd.	100.0
Samsung Electronics	Samsung SemiConductor Xian Co., Ltd.	100.0
Samsung Electronics	Samsung Gulf Electronics Co., Ltd.	100.0
Samsung Electronics	Samsung Electronics Egypt S.A.E	0.1
Samsung Electronics	Samsung Electronics South Africa(Pty) Ltd.	100.0
Samsung Electronics	Samsung Electronics Latinoamerica(Zona Libre), S. A.	100.0
Samsung Electronics	Samsung Eletronica da Amazonia Ltda.	87.0
Samsung Electronics	Samsung Electronics Argentina S.A.	98.0
Samsung Electronics	Samsung Electronics Chile Limitada	4.1
Samsung Electronics	Samsung Electronics Rus Company LLC	100.0
Samsung Electronics	Samsung Electronics Rus Kaluga LLC	100.0
Samsung Electronics	Tianjin Samsung LED Co., Ltd.	100.0
Samsung Bioepis	Samsung Biologics America, Inc.	100.0
Samsung Bioepis	Samsung Bioepis United States Inc.	100.0
Samsung Bioepis	SAMSUNG BIOEPIS UK LIMITED	100.0
Samsung Bioepis	Samsung Bioepis NL B.V.	100.0
Samsung Bioepis	Samsung Bioepis CH GmbH	100.0
Samsung Bioepis	Samsung Bioepis PL Sp. z o.o.	100.0
Samsung Bioepis	SAMSUNG BIOEPIS AU PTY LTD	100.0
Samsung Bioepis	SAMSUNG BIOEPIS NZ LIMITED	100.0
Samsung Bioepis	Samsung Bioepis TW Limited	100.0
Samsung Bioepis	SAMSUNG BIOEPIS IL LTD	100.0
Samsung Bioepis	SAMSUNG BIOEPIS BR PHARMACEUTICAL LTDA	100.0
Samsung Display	Intellectual Keystone Technology LLC	41.9
Samsung Display	Samsung Display America Holdings, Inc	100.0
Samsung Display	Samsung Display Vietnam Co., Ltd.	100.0
Samsung Display	Samsung Display Noida Private Limited	100.0
Samsung Display	Samsung Display Dongguan Co., Ltd.	100.0
Samsung Display	Samsung Display Tianjin Co., Ltd.	95.0
Samsung Display	Novald GmbH	9.9

Investor	Investee	Ownership
SEMES	SEMES America, Inc.	100.0
SEMES	SEMES (XIAN) Co., Ltd.	100.0
Samsung Medison	Sonio SAS	100.0
D&M Holdings, Inc.	D&M Digital Audio Trading (Shanghai) Ltd.	100.0
D&M Holdings, Inc.	Marantz Shanghai Trading Ltd.	51.0
D&M Holdings, Inc.	D&M Sales & Marketing Taiwan Ltd.	100.0
Samsung Electronics America, Inc.	NeuroLogica Corp.	100.0
Samsung Electronics America, Inc.	Samsung Lennox HVAC North America, LLC	50.1
Samsung Electronics America, Inc.	SmartThings, Inc.	100.0
Samsung Electronics America, Inc.	Samsung Oak Holdings, Inc.	100.0
Samsung Electronics America, Inc.	Joyent, Inc.	100.0
Samsung Electronics America, Inc.	Xealth Inc.	100.0
Samsung Electronics America, Inc.	TeleWorld Solutions, Inc.	100.0
Samsung Electronics America, Inc.	Samsung Semiconductor, Inc.	100.0
Samsung Electronics America, Inc.	Samsung Research America, Inc	100.0
Samsung Electronics America, Inc.	Samsung Electronics Home Appliances America, LLC	100.0
Samsung Electronics America, Inc.	Samsung International, Inc.	100.0
Samsung Electronics America, Inc.	Harman International Industries, Inc.	100.0
Samsung Semiconductor, Inc.	Samsung Federal, Inc.	100.0
Samsung Semiconductor, Inc.	Samsung Austin Semiconductor LLC.	100.0
Samsung Electronics Canada, Inc.	AdGear Technologies Inc.	100.0
Samsung Research America, Inc	SAMSUNG NEXT LLC	100.0
SAMSUNG NEXT LLC	SAMSUNG NEXT FUND LLC	100.0
Samsung International, Inc.	Samsung Mexicana S.A. de C.V	100.0
Samsung Electronics Mexico S.A. De C.V.	Samsung Electronics Digital Appliance Mexico, SA de CV	100.0
Samsung Display America Holdings, Inc	eMagin Corporation	100.0
SEMCO LLC	SEMCO Duct & Acoustical Products Inc	100.0
Harman International Industries, Inc.	Harman International Japan Co., Ltd.	100.0
Harman International Industries, Inc.	Harman International Industries Canada Ltd.	100.0
Harman International Industries, Inc.	Harman Becker Automotive Systems, Inc.	100.0
Harman International Industries, Inc.	Harman Professional, Inc.	100.0
Harman International Industries, Inc.	Roon Labs, LLC	100.0
Harman International Industries, Inc.	Viper Holdings Corporation	100.0
Harman International Industries, Inc.	Harman Belgium SA	100.0
Harman International Industries, Inc.	Harman Finland Oy	100.0
Harman International Industries, Inc.	Harman France SNC	100.0
Harman International Industries, Inc.	Red Bend Software SAS	100.0
Harman International Industries, Inc.	Harman Inc. & Co. KG	66.0
Harman International Industries, Inc.	Harman Connected Services GmbH	100.0
Harman International Industries, Inc.	Harman KG Holding, LLC	100.0
Harman International Industries, Inc.	Harman Becker Automotive Systems Italy S.R.L.	100.0
Harman International Industries, Inc.	Harman Connected Services Poland Sp.zoo	100.0
Harman International Industries, Inc.	Harman Industries Holdings Mauritius Ltd.	100.0
Harman International Industries, Inc.	Harman International Mexico, S. de R.L. de C.V.	99.9
Harman Becker Automotive Systems, Inc.	Harman International Estonia OU	100.0
Harman Becker Automotive Systems, Inc.	Harman International (Thailand) Co., Ltd.	99.0
Harman Professional, Inc.	Harman Singapore Pte. Ltd.	100.0
Harman Professional, Inc.	Harman International (Thailand) Co., Ltd.	1.0
Harman Professional, Inc.	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	0.0
Harman Professional, Inc.	Harman do Brasil Industria Eletronica e Participacoes Ltda.	0.0
Viper Holdings Corporation	DEI Holdings, Inc.	100.0
DEI Holdings, Inc.	DEI Sales, Inc.	100.0
DEI Sales, Inc.	D&M Holdings, Inc.	100.0
DEI Sales, Inc.	Sound United, LLC	100.0
DEI Sales, Inc.	Equity International, LLC	100.0
DEI Sales, Inc.	B&W Group Ltd	100.0
DEI Sales, Inc.	Sound United Hong Kong Limited	100.0
Sound United, LLC	Sound United Canada Inc.	100.0

Investor	Investee	Ownership
Sound United, LLC	Polk Audio, LLC	100.0
Sound United, LLC	D&M Holdings U.S. Inc.	100.0
Sound United, LLC	Definitive Technology, LLC	100.0
Sound United, LLC	D&M Europe B.V	100.0
Sound United, LLC	Sound United Australia Pty Ltd	100.0
Sound United, LLC	D&M Sales & Marketing (H.K) Ltd.	100.0
D&M Holdings U.S. Inc.	Boston Acoustics, Inc.	100.0
D&M Holdings U.S. Inc.	Denon Electronics (USA), LLC	100.0
D&M Holdings U.S. Inc.	Digital Networks North America Inc.	100.0
D&M Holdings U.S. Inc.	Marantz America, LLC	100.0
D&M Holdings U.S. Inc.	D&M Sales & Marketing Americas, LLC	100.0
D&M Holdings U.S. Inc.	The Speaker Company	100.0
Boston Acoustics, Inc.	D&M Premium Sound Solutions, LLC	100.0
Samsung Electronics (UK) Ltd.	Samsung Semiconductor Europe Limited	100.0
Samsung Electronics Holding GmbH	Samsung Semiconductor Europe GmbH	100.0
Samsung Electronics Holding GmbH	Samsung Electronics GmbH	100.0
Sonio SAS	Sonio Corporation	100.0
Samsung Electronics Hungarian Private Co. Ltd.	Samsung Electronics Czech and Slovak s.r.o.	31.4
Samsung Electronics Hungarian Private Co. Ltd.	Samsung Electronics Slovakia s.r.o	48.6
Samsung Electronics Benelux B.V.	Samsung Electronics Mexico S.A. De C.V.	36.4
Samsung Electronics Benelux B.V.	SAMSUNG ELECTRONICS BALTICS SIA	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics West Africa Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics East Africa Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Saudi Arabia Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Egypt S.A.E	99.9
Samsung Electronics Benelux B.V.	Samsung Electronics Israel Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Tunisia S.A.R.L	99.0
Samsung Electronics Benelux B.V.	Samsung Electronics Pakistan(Private) Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Middle East and North Africa	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics South Africa Production (pty) Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Turkiye	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Industry and Commerce Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Semiconductor Israel R&D Center, Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Levant Co.,Ltd.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Maghreb Arab	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Venezuela, C.A.	100.0
Samsung Electronics Benelux B.V.	Samsung Eletronica da Amazonia Ltda.	13.0
Samsung Electronics Benelux B.V.	Samsung Electronics Chile Limitada	95.9
Samsung Electronics Benelux B.V.	Samsung Electronics Peru S.A.C.	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Ukraine Company LLC	100.0
Samsung Electronics Benelux B.V.	Samsung R&D Institute Ukraine	100.0
Samsung Electronics Benelux B.V.	Samsung R&D Institute Rus LLC	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Central Eurasia LLP	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Caucasus Co. Ltd	100.0
Samsung Electronics Benelux B.V.	Samsung Electronics Uzbekistan FC LLC	100.0
Samsung Electronics Benelux B.V.	Corephotonics Ltd.	100.0
Samsung Electronics Nordic Aktiebolag	Samsung Nanoradio Design Center	100.0
Stromboli investissements SAS	Ventilation Holding Sweden AB	85.0
Fusilli HoldCo AB	Stromboli investissements SAS	100.0
Fusilli HoldCo AB	Forvaltnings bolaget Ljungarum HB	1.0
Fusilli HoldCo AB	Ventilation Holding Sweden AB	15.0
Fusilli HoldCo AB	Ventilation Holding Finland OY	100.0
Ventilation Holding Sweden AB	Forvaltnings bolaget Ljungarum HB	99.0
FlaktGroup Austria GmbH	FlaktGroup Romania s. r. l	99.0
Flakt Woods SA	Flakt Elve NV	100.0
FlaktGroup Holding GmbH	Fusilli HoldCo AB	100.0
FlaktGroup Holding GmbH	FlaktGroup Deutschland GmbH	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Romania s. r. l	1.0

Investor	Investee	Ownership
FlaktGroup Deutschland GmbH	FlaktGroup Austria GmbH	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Belgium N. V. .	99.7
FlaktGroup Deutschland GmbH	FlaktGroup CZ a. s.	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Wurzen GmbH	100.0
FlaktGroup Deutschland GmbH	SE Electronic GmbH	100.0
FlaktGroup Deutschland GmbH	FlaktGroup France SAS	100.0
FlaktGroup Deutschland GmbH	FlaktGroup UK Ltd.	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Netherlands B. V.	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Havalandirma Sanayi A.S.	100.0
FlaktGroup Deutschland GmbH	FlaktGroup Baltics UAB	100.0
FlaktGroup Wurzen GmbH	FlaktGroup Belgium N. V. .	0.3
Ventilation Holding Finland OY	Flakt Woods (Luxembourg) S. a. r. l	100.0
Ventilation Holding Finland OY	Flakt Woods ACS S. a. r. l	100.0
Woods Holdings Ltd.	Flakt Woods Ltd.	100.0
Woods Holdings Ltd.	FlaktGroup Italy S. p. A.	0.0
Flakt Woods Ltd.	Woods Air Movement Ltd.	100.0
Flakt Woods Ltd.	Woods Air Movement GmbH	100.0
Flakt Woods Ltd.	FlaktGroup Italy S. p. A.	100.0
Flakt Woods Ltd.	FlaktGroup Singapore Pte. Ltd.	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Sweden AB	100.0
Flakt Woods (Luxembourg) S. a. r. l	Flakt Woods SA	100.0
Flakt Woods (Luxembourg) S. a. r. l	Flakt Elve NV	0.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Switzerland SA	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup A/S	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Eesti OU	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Finland OY	100.0
Flakt Woods (Luxembourg) S. a. r. l	Woods Holdings Ltd.	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Ireland Ltd.	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Latvija SIA	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktGroup Poland Sp. Z. o. o.	100.0
Flakt Woods (Luxembourg) S. a. r. l	FlaktWoods LLC	100.0
Flakt Woods ACS S. a. r. l	SEMCO LLC	100.0
Flakt Woods ACS S. a. r. l	FlaktGroup India Private Ltd.	100.0
AKG Acoustics GmbH	Harman Professional Denmark ApS	100.0
Harman Professional Denmark ApS	Martin Professional Japan Ltd.	40.0
Harman Becker Automotive Systems GmbH	Harman International Romania SRL	0.0
Harman Becker Automotive Systems GmbH	Apostera UA, LLC	100.0
Harman Holding GmbH & Co. KG	Harman Becker Automotive Systems GmbH	100.0
Harman Holding GmbH & Co. KG	Harman Deutschland GmbH	100.0
Harman Holding GmbH & Co. KG	Harman Becker Automotive Systems Manufacturing Kft	100.0
Harman Holding GmbH & Co. KG	Harman RUS CIS LLC	100.0
Harman Inc. & Co. KG	Harman Holding GmbH & Co. KG	100.0
Harman Inc. & Co. KG	Harman Management GmbH	100.0
Harman Inc. & Co. KG	Harman Hungary Financing Ltd.	100.0
Harman Connected Services GmbH	Harman Connected Services OOO	100.0
Harman KG Holding, LLC	Harman Inc. & Co. KG	34.0
Harman Becker Automotive Systems Manufacturing Kft	Harman Professional Kft	100.0
Harman Becker Automotive Systems Manufacturing Kft	Harman Consumer Nederland B.V.	100.0
Harman Becker Automotive Systems Manufacturing Kft	Harman International Romania SRL	100.0
Harman Becker Automotive Systems Manufacturing Kft	Red Bend Ltd.	100.0
Harman Becker Automotive Systems Manufacturing Kft	Harman do Brasil Industria Eletronica e Participacoes Ltda.	100.0
Harman Hungary Financing Ltd.	Harman International Industries Limited	100.0
Harman Consumer Nederland B.V.	AKG Acoustics GmbH	100.0
Harman Consumer Nederland B.V.	Harman Audio Iberia Espana Sociedad Limitada	100.0
Harman Consumer Nederland B.V.	Harman Holding Limited	100.0
Harman Audio Iberia Espana Sociedad Limitada	Harman France SNC	0.0
Harman International Industries Limited	Harman International Industries PTY Ltd.	100.0
Harman International Industries Limited	Harman de Mexico, S. de R.L. de C.V.	100.0

Investor	Investee	Ownership
Samsung Electronics Austria GmbH	Samsung Electronics Switzerland GmbH	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Czech and Slovak s.r.o.	68.6
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Romania LLC	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	SAMSUNG Zhilabs, S.L.	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	FlaktGroup Holding GmbH	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Porta Nuova Varesine Building 2 S.r.l.	49.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Poland Manufacturing SP.Zo.o	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Greece S.M.S.A	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Electronics Air Conditioner Europe B.V.	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	FOODIENT LTD.	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	OXFORD SEMANTIC TECHNOLOGIES LIMITED	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Denmark Research Center ApS	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Samsung Cambridge Solution Centre Limited	100.0
Samsung Electronics Europe Holding Cooperatief U.A.	Novald GmbH	40.0
D&M Europe B.V	D&M Audiovisual Ltd	100.0
D&M Europe B.V	D&M France SAS	100.0
D&M Europe B.V	D&M Germany GmbH	100.0
D&M Europe B.V	Marantz Italy Srl	51.0
B&W Group Ltd	B&W Group Belgium B.V	100.0
B&W Group Ltd	B&W Loudspeakers Nederland B.V	100.0
B&W Group Ltd	B&W Loudspeakers Group Espana S.A	100.0
B&W Group Ltd	B&W Loudspeakers Ltd	100.0
B&W Group Ltd	B&W Group (Schweiz) GmbH	100.0
B&W Group Ltd	B&W Group (Logistics) Ltd	100.0
B&W Group Ltd	B&W Group Germany GmbH	100.0
B&W Group Ltd	B&W Group France SARL	100.0
B&W Group Ltd	B&W Group Finland Oy	100.0
B&W Group Ltd	Bowers & Wilkins Ltd	100.0
B&W Group Ltd	Sound United Sales & Marketing Australia Pty Limited	100.0
B&W Group Ltd	Bowers & Wilkins Trading Zhuhai Company Ltd.	100.0
B&W Group Ltd	B&W Group Asia Limited	100.0
Samsung Electronics Singapore Pte. Ltd.	Samsung Electronics Display (M) Sdn. Bhd.	25.0
Samsung Asia Pte. Ltd.	Samsung Electronics Japan Co., Ltd.	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics Singapore Pte. Ltd.	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics New Zealand Limited	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics Philippines Corporation	100.0
Samsung Asia Pte. Ltd.	Samsung R&D Institute BanglaDesh Limited	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics Vietnam Co., Ltd.	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics Vietnam THAINGUYEN Co., Ltd.	100.0
Samsung Asia Pte. Ltd.	Samsung Electronics HCMC CE Complex Co., Ltd.	100.0
Samsung India Electronics Private Ltd.	Samsung Nepal Services Pvt, Ltd	100.0
Samsung India Electronics Private Ltd.	Red Brick Lane Marketing Solutions Pvt. Ltd.	100.0
PT Samsung Electronics Indonesia	PT Samsung Telecommunications Indonesia	100.0
Thai Samsung Electronics Co., Ltd.	Laos Samsung Electronics Sole Co., Ltd	100.0
Samsung Electronics Hong Kong Co., Ltd.	iMarket Asia Co., Ltd.	42.0
Suzhou Samsung Electronics Co., Ltd.	Samsung Suzhou Electronics Export Co., Ltd.	100.0
Samsung (CHINA) Investment Co., Ltd.	Suzhou Samsung Electronics Co., Ltd.	19.2
Samsung (CHINA) Investment Co., Ltd.	Samsung Mobile R&D Center China-Guangzhou	100.0
Samsung (CHINA) Investment Co., Ltd.	Samsung R&D Institute China-Shenzhen	100.0
Samsung (CHINA) Investment Co., Ltd.	Beijing Samsung Telecom R&D Center	100.0
Samsung (CHINA) Investment Co., Ltd.	Samsung Electronics Suzhou Computer Co., Ltd.	26.3
Samsung (CHINA) Investment Co., Ltd.	Samsung Electronics China R&D Center	100.0
Harman International (China) Holdings Co., Ltd.	Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	100.0
Harman International (China) Holdings Co., Ltd.	Harman Technology (Shenzhen) Co., Ltd.	100.0
Harman International (China) Holdings Co., Ltd.	Harman (China) Technologies Co., Ltd.	100.0
Harman Holding Limited	Harman Commercial (Shanghai) Co., Ltd.	100.0
Harman Holding Limited	Harman International (China) Holdings Co., Ltd.	100.0
Harman Holding Limited	Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	100.0

Investor	Investee	Ownership
Sound United Hong Kong Limited	Sound Electronics (Shenzhen) Co. Ltd.	100.0
D&M Digital Audio Trading (Shanghai) Ltd.	Marantz Shanghai Trading Ltd.	49.0
D&M Digital Audio Trading (Shanghai) Ltd.	D&M Shanghai Electronics Ltd.	66.7
Marantz Shanghai Trading Ltd.	D&M Shanghai Electronics Ltd.	33.3
Samsung Gulf Electronics Co., Ltd.	Samsung Electronics Egypt S.A.E	0.1
Samsung Electronics Maghreb Arab	Samsung Electronics Tunisia S.A.R.L	1.0
Harman Industries Holdings Mauritius Ltd.	Harman International (India) Private Limited	100.0
Samsung Electronics Latinoamerica(Zona Libre), S. A.	Samsung Electronics Latinoamerica Miami, Inc.	100.0
Samsung Electronics Latinoamerica(Zona Libre), S. A.	Samsung Electronica Colombia S.A.	100.0
Samsung Electronics Latinoamerica(Zona Libre), S. A.	Samsung Electronics Panama. S.A.	100.0
Samsung Eletronica da Amazonia Ltda.	Samsung Electronics Argentina S.A.	2.0
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	100.0
Samsung Electronics Central Eurasia LLP	Samsung Electronics Caucasus Co. Ltd	0.0
Samsung SDI	Intellectual Keystone Technology LLC	41.0
Samsung SDI	Samsung SDI Japan Co., Ltd.	89.2
Samsung SDI	Samsung SDI America Inc.	91.7
Samsung SDI	Samsung SDI Hungary Zrt.	100.0
Samsung SDI	Samsung SDI Europe GmbH	100.0
Samsung SDI	Samsung SDI Battery Systems GmbH	100.0
Samsung SDI	Samsung SDI Vietnam Co., Ltd.	100.0
Samsung SDI	Samsung SDI Energy Malaysia Sdn. Bhd.	100.0
Samsung SDI	Samsung SDI India Private Limited	100.0
Samsung SDI	Samsung SDI(Hong Kong) Ltd.	97.6
Samsung SDI	Samsung SDI China Co., Ltd.	100.0
Samsung SDI	Samsung SDI-ARN (Xi'an) Power Battery Co., Ltd.	65.0
Samsung SDI	Samsung SDI (Tianjin) Battery Co.,Ltd.	80.0
Samsung SDI	StarPlus Energy LLC.	51.0
Samsung SDI	SDI-GM Synergy Cells Holdings LLC	50.0
Samsung SDI	Novald GmbH	50.1
Samsung SDI	Samsung SDI Southeast Asia PTE. LTD.	100.0
Samsung SDI	iMarket Asia Co., Ltd.	8.7
Samsung SDI(Hong Kong) Ltd.	Samsung SDI India Private Limited	0.0
Samsung SDI(Hong Kong) Ltd.	Tianjin Samsung SDI Co., Ltd.	80.0
Samsung Electro-Mechanics	Samsung Electro-Mechanics Japan Co., Ltd.	100.0
Samsung Electro-Mechanics	Samsung Electro-Mechanics America, Inc.	100.0
Samsung Electro-Mechanics	Samsung Electro-Mechanics Mexico, S.A. de C.V.	100.0
Samsung Electro-Mechanics	Samsung Electro-Mechanics GmbH	100.0
Samsung Electro-Mechanics	Samsung Electro-Mechanics Philippines, Corp.	100.0
Samsung Electro-Mechanics	Calamba Premier Realty Corporation	39.8
Samsung Electro-Mechanics	Samsung Electro-Mechanics Pte Ltd.	100.0
Samsung Electro-Mechanics	Samsung Electro-Mechanics Vietnam Co., Ltd.	100.0
Samsung Electro-Mechanics	Samsung Electro-Mechanics Software India Bangalore Private Limited	99.9
Samsung Electro-Mechanics	Tianjin Samsung Electro-Mechanics Co., Ltd.	81.8
Samsung Electro-Mechanics	Samsung High-Tech Electro-Mechanics(Tianjin) Co., Ltd.	95.0
Samsung Electro-Mechanics	Samsung Electro-Mechanics (Shenzhen) Co., Ltd.	100.0
Samsung Electro-Mechanics	iMarket Asia Co., Ltd.	8.7
Samsung Electro-Mechanics America, Inc.	Samsung Electro-Mechanics Mexico, S.A. de C.V.	0.0
Calamba Premier Realty Corporation	Batino Realty Corporation	100.0
Samsung Electro-Mechanics Pte Ltd.	Samsung Electro-Mechanics Software India Bangalore Private Limited	0.1
Samsung Fire & Marine Insurance	Samsung Fire & Marine Management Corporation	100.0
Samsung Fire & Marine Insurance	SAMSUNG FIRE & MARINE INSURANCE COMPANY OF EUROPE LTD.	100.0
Samsung Fire & Marine Insurance	Fortuna Topco Limited	40.0
Samsung Fire & Marine Insurance	PT. Asuransi Samsung Tugu	70.0
Samsung Fire & Marine Insurance	SAMSUNG VINA INSURANCE COMPANY LIMITED	75.0
Samsung Fire & Marine Insurance	Samsung Reinsurance Pte. Ltd.	100.0
Samsung Fire & Marine Insurance	Samsung Property & Casualty Insurance Company(China), Ltd	37.0
Samsung Fire & Marine Insurance	Samsung Fire & Marine Insurance Management Middle East Limited	100.0
Fortuna Topco Limited	Fortuna Midco Limited	100.0

Investor	Investee	Ownership
Fortuna Midco Limited	Fortuna Holdings Limited	100.0
Fortuna Holdings Limited	Canopus Group Limited	100.0
Canopus Group Limited	Canopus Holdings UK Ltd	100.0
Canopus Group Limited	Canopus US Holdings, Inc.	100.0
Canopus Group Limited	Omega Underwriting Holdings Ltd	100.0
Canopus Group Limited	Canopus Reinsurance Ltd	100.0
Canopus Group Limited	Canopus Labuan PTE Ltd	100.0
Canopus Group Limited	Canopus Asia PTE Ltd	100.0
Canopus Group Limited	Canopus Underwriting Bermuda Ltd	100.0
Canopus Group Limited	Canopus Ireland Ltd	100.0
Canopus Holdings UK Ltd	Creechurch Holdings Ltd	100.0
Canopus Holdings UK Ltd	Vave Holdings Limited	100.0
Canopus Holdings UK Ltd	Pebbles 456 Ltd	100.0
Canopus Holdings UK Ltd	Canopus Services Ltd	100.0
Canopus Holdings UK Ltd	Canopus Corporate Capital Ltd	100.0
Canopus Holdings UK Ltd	Canopus Capital Seven Ltd	100.0
Canopus Holdings UK Ltd	Canopus Capital Twelve Ltd	100.0
Canopus Holdings UK Ltd	Canopus Capital Sixteen Ltd	100.0
Canopus Holdings UK Ltd	Flectat 2 Ltd	100.0
Canopus Holdings UK Ltd	Canopus Managing Agents Ltd	100.0
Canopus Holdings UK Ltd	Canopus Europe Ltd	100.0
Canopus Holdings UK Ltd	Trenwick Underwriting Ltd	100.0
Canopus US Holdings, Inc.	Canopus US Insurance, Inc.	100.0
Canopus US Holdings, Inc.	Canopus Underwriting Agency Inc.	100.0
Canopus US Holdings, Inc.	Canopus Re Underwriting Management, Inc.	100.0
Omega Underwriting Holdings Ltd	Canopus Germany GmbH	100.0
Creechurch Holdings Ltd	KDIB Holdings Ltd	100.0
Vave Holdings Limited	Vave Digital Services Ltd	100.0
Vave Holdings Limited	Vave Underwriting Agency Inc.	100.0
Pebbles 456 Ltd	Multi Strat Holdings Ltd	100.0
Pebbles 456 Ltd	Canopus ILS Ltd	100.0
Multi Strat Holdings Ltd	Multi-Strat Re, Ltd	100.0
Multi Strat Holdings Ltd	Garden Insurance Company of Vermont	100.0
Canopus ILS Ltd	Liberica ILS Fund Ltd	100.0
Samsung Heavy Industries Co.,Ltd.	Camellia Consulting Corporation	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries India Pvt.Ltd.	100.0
Samsung Heavy Industries Co.,Ltd.	SAMSUNG HEAVY INDUSTRIES (M) SDN.BHD	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries(Rongcheng) Co., Ltd	100.0
Samsung Heavy Industries Co.,Ltd.	SAMSUNG HEAVY INDUSTRIES NIGERIA LIMITED	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries Mozambique LDA	100.0
Samsung Heavy Industries Co.,Ltd.	Samsung Heavy Industries Rus LLC	100.0
SAMSUNG HEAVY INDUSTRIES NIGERIA LIMITED	SHI - MCI FZE	70.0
Samsung Life Insurance	Porta Nuova Varesine Building 2 S.r.l.	51.0
Samsung Life Insurance	Samsung Life Insurance (Thailand) Public Co., Ltd	48.9
Samsung Life Insurance	Beijing Samsung Real Estate Co., Ltd	90.0
Samsung Life Insurance	Samsung Asset Management (New York), Inc.	100.0
Samsung Life Insurance	Samsung Global SME Private Equity Manager Fund Co., Ltd.	100.0
Samsung Life Insurance	Samsung Asset Management U.S. Holdings, Inc.	100.0
Samsung Life Insurance	Samsung Private Equity Fund 2022 GP, Ltd.	100.0
Samsung Life Insurance	Samsung Co-Investment 2021 GP, Ltd.	100.0
Samsung Life Insurance	Samsung Asset Management(London) Ltd.	100.0
Samsung Life Insurance	Samsung Private Equity Manager I Co., Ltd.	100.0
Samsung Life Insurance	Samsung Asset Management (Hong Kong) Ltd.	100.0
SDI-GM Synergy Cells Holdings LLC	SDI-GM Synergy Cells LLC	100.0
Samsung C&T	Samsung C&T Japan Corporation	100.0
Samsung C&T	SAMSUNG C&T INVESTMENT Co.,Ltd.	100.0
Samsung C&T	Samsung C&T America Inc.	100.0
Samsung C&T	Samsung E&C America, INC.	100.0

Investor	Investee	Ownership
Samsung C&T	Samsung Renewable Energy Inc.	100.0
Samsung C&T	QSSC, S.A. de C.V.	80.0
Samsung C&T	Samsung C&T Oil & Gas Parallel Corp.	100.0
Samsung C&T	Samsung C&T Lima S.A.C.	100.0
Samsung C&T	Samsung C&T Deutschland GmbH	100.0
Samsung C&T	Samsung C&T U.K. Ltd.	100.0
Samsung C&T	Samsung C&T ECUK Limited	100.0
Samsung C&T	Whessoe engineering Limited	100.0
Samsung C&T	POSS-SLPC, S.R.O	50.0
Samsung C&T	Solluce Romania 1 B.V.	80.0
Samsung C&T	SAM investment Manzanilo.B.V	53.3
Samsung C&T	Samsung C&T Corporation Poland LLC	100.0
Samsung C&T	Samsung C&T (KL) Sdn.,Bhd.	100.0
Samsung C&T	Samsung C&T Malaysia SDN. BHD	100.0
Samsung C&T	Erdsam Co., Ltd.	100.0
Samsung C&T	Samsung Chemtech Vina LLC	51.7
Samsung C&T	Samsung C&T Thailand Co., Ltd	93.0
Samsung C&T	Samsung C&T India Private Limited	100.0
Samsung C&T	Samsung C&T Corporation India Private Limited	100.0
Samsung C&T	Malaysia Samsung Steel Center Sdn.Bhd	70.0
Samsung C&T	Samsung C&T Singapore Pte., Ltd.	100.0
Samsung C&T	S&G Biofuel PTE.LTD	50.5
Samsung C&T	SAMSUNG C&T Mongolia LLC.	70.0
Samsung C&T	Samsung C&T Eng.&Const. Mongolia LLC.	100.0
Samsung C&T	S&WOO CONSTRUCTION PHILIPPINES,INC.	100.0
Samsung C&T	VSSC STEEL CENTER LIMITED LIABILITY COMPANY	70.0
Samsung C&T	Vista Contracting and Investment Global Pte. Ltd.	100.0
Samsung C&T	SAMSUNG CONST. CO. PHILS.	25.0
Samsung C&T	CHEIL HOLDING INC.	40.0
Samsung C&T	Samsung C&T Renewable Energy Australia Pty Ltd	100.0
Samsung C&T	SAMSUNG C&T PHILIPPINES, CORP.	100.0
Samsung C&T	Samsung C&T Hongkong Ltd.	100.0
Samsung C&T	Samsung C&T Taiwan Co., Ltd.	100.0
Samsung C&T	Samsung Precision Stainless Steel(pinghu) Co.,Ltd.	55.0
Samsung C&T	SAMSUNG C&T (SHANGHAI) CO., LTD.	100.0
Samsung C&T	Samsung C&T (Xi'an) Co., Ltd.	100.0
Samsung C&T	SAMSUNG C&T CORPORATION SAUDI ARABIA	100.0
Samsung C&T	SAM Gulf Investment Limited	100.0
Samsung C&T	Samsung C&T Chile Copper SpA	100.0
Samsung C&T	SCNT Power Kelar Inversiones Limitada	100.0
Samsung C&T	Samsung C&T Corporation Rus LLC	100.0
Samsung C&T	Samsung SDI America Inc.	8.3
Samsung C&T	Samsung SDI(Hong Kong) Ltd.	2.4
Samsung C&T	Beijing Samsung Real Estate Co.. Ltd	10.0
Samsung C&T	CHEIL INDUSTRIES ITALY SRL	100.0
Samsung C&T	Samsung Fashion Trading Co. ,Ltd	100.0
Samsung C&T	SAMSUNG C&T CORPORATION VIETNAM CO., LTD	100.0
Samsung C&T	Samsung C&T Corporation UEM Construction JV Sdn Bhd	60.0
Samsung C&T	SAMSUNG VISTA C&I AUSTRALIA PTY LTD	100.0
Welstory	Welstory America Inc.	100.0
Welstory	Welstory Hungary Kft.	100.0
Welstory	WELSTORY VIETNAM COMPANY LIMITED	100.0
Welstory	Shanghai Ever-Hongjun Business Mgt Service Co.,LTD	85.5
MULTICAMPUS	LANGUAGE TESTING INTERNATIONAL, INC.	82.4
WELSTORY VIETNAM COMPANY LIMITED	WELVISTA COMPANY LIMITED	70.0
Pengtai Greater China Company Limited	PENGTAI CHINA CO.,LTD.	100.0
Pengtai Greater China Company Limited	PengTai Taiwan Co., Ltd.	100.0
PENGTAI CHINA CO.,LTD.	PENGTAI E-COMMERCE CO.,LTD	100.0

Investor	Investee	Ownership
PENGTAI CHINA CO.,LTD.	Beijing Pengtai Borui E-commerce Co.,Ltd.	100.0
PENGTAI INTERACTIVE ADVERTISING CO.,LTD	Medialytics Inc.	100.0
PENGTAI INTERACTIVE ADVERTISING CO.,LTD	Beijing Pengtai Baozun E-commerce Co., Ltd.	51.0
iMarket Asia Co., Ltd.	iMarket China Co., Ltd.	80.0
Samsung Securities	Samsung Securities (America), Inc.	100.0
Samsung Securities	Samsung Securities (Europe) Limited.	100.0
Samsung Securities	Samsung Securities (Asia) Limited.	100.0
Samsung SDS	iMarket Asia Co., Ltd.	40.6
Samsung SDS	Samsung SDS America, Inc.	100.0
Samsung SDS	SAMSUNG SDS GSCL Canada., Ltd.	100.0
Samsung SDS	Samsung SDS Europe, Ltd.	100.0
Samsung SDS	Samsung SDS Global SCL Hungary, Kft.	100.0
Samsung SDS	Samsung SDS Global SCL Slovakia, S.R.O.	100.0
Samsung SDS	Samsung SDS Global SCL Poland Sp. Z.o.o.	100.0
Samsung SDS	Samsung GSCL Sweden AB	100.0
Samsung SDS	Samsung SDS Global SCL France SAS	100.0
Samsung SDS	Samsung SDS Global SCL Italy S.R.L. A Socio Unico	100.0
Samsung SDS	Samsung SDS Global Supply Chain Logistics Spain S.L.U	100.0
Samsung SDS	Samsung SDS Global SCL Netherlands Cooperatief U.A.	100.0
Samsung SDS	Samsung SDS Global SCL Germany GmbH	100.0
Samsung SDS	Samsung SDS Global SCL Romania S.R.L	100.0
Samsung SDS	Samsung SDS Asia Pacific Pte, Ltd.	100.0
Samsung SDS	Samsung Data Systems India Private Limited	100.0
Samsung SDS	Samsung SDS Vietnam Co., Ltd.	100.0
Samsung SDS	PT. Samsung SDS Global SCL Indonesia	100.0
Samsung SDS	Samsung SDS Global SCL Philippines Co., Ltd.Inc.	100.0
Samsung SDS	Samsung SDS Global SCL Thailand Co.,Ltd.	100.0
Samsung SDS	SAMSUNG SDS MALAYSIA SDN. Bhd.	100.0
Samsung SDS	Samsung SDS Global SCL Australia Pty.,Ltd.	100.0
Samsung SDS	SDS-ACUTECH CO., Ltd.	50.0
Samsung SDS	ALS SDS Joint Stock Company	51.0
Samsung SDS	SDS-MP Logistics Joint Stock Company	51.0
Samsung SDS	Samsung SDS China Co., Ltd.	100.0
Samsung SDS	Samsung SDS Global SCL Hong Kong Limited	100.0
Samsung SDS	SAMSUNG SDS Global SCL Egypt	100.0
Samsung SDS	Samsung SDS Global SCL South Africa (PTY) Ltd.	100.0
Samsung SDS	Samsung SDS Global SCL Nakliyat ve Lojistik Anonim Sirketi	100.0
Samsung SDS	Samsung SDS Global Supply Chain Logistics Middle East DWC-LLC	100.0
Samsung SDS	Samsung SDS Latin America Tecnologia E Logistica LTDA.	99.7
Samsung SDS	INTE-SDS Logistics S.A. de C.V.	51.0
Samsung SDS	Samsung SDS Rus Limited Liability Company	100.0
Samsung SDS America, Inc.	Samsung SDS Mexico, S.A. DE C.V.	99.0
Samsung SDS America, Inc.	Samsung SDS Global SCL Panama S.A.	100.0
Samsung SDS America, Inc.	Samsung SDS Global SCL Chile Limitada	100.0
Samsung SDS America, Inc.	Samsung SDS Global SCL Peru S.A.C	100.0
Samsung SDS America, Inc.	Samsung SDS Global SCL Colombia S.A.S	100.0
Samsung SDS America, Inc.	Samsung SDS Latin America Tecnologia E Logistica LTDA.	0.3
Samsung SDS Europe, Ltd.	Samsung SDS Global SCL Netherlands Cooperatief U.A.	0.0
Samsung SDS Global SCL Netherlands Cooperatief U.A.	Samsung SDS Global SCL Poland Sp. Z.o.o.	0.0
Samsung SDS Global SCL Netherlands Cooperatief U.A.	Samsung SDS Global SCL Romania S.R.L	0.0
Samsung SDS Global SCL Netherlands Cooperatief U.A.	Samsung SDS Rus Limited Liability Company	0.0
Samsung SDS Asia Pacific Pte, Ltd.	Samsung Data Systems India Private Limited	0.0
Samsung SDS Asia Pacific Pte, Ltd.	Samsung SDS Global SCL Philippines Co., Ltd.Inc.	0.0
Samsung SDS Asia Pacific Pte, Ltd.	Samsung SDS Global SCL Thailand Co.,Ltd.	0.0
Samsung SDS Asia Pacific Pte, Ltd.	SAMSUNG SDS MALAYSIA SDN. Bhd.	0.0
Samsung E&A	Samsung E&A America Inc.	100.0
Samsung E&A	Samsung Project Management Inc.	100.0
Samsung E&A	Samsung E&A Hungary Co. Ltd.	100.0

Investor	Investee	Ownership
Samsung E&A	Samsung Engineering Italy S.R.L.	100.0
Samsung E&A	Samsung E&A Malaysia SDN. BHD.	100.0
Samsung E&A	PT Samsung Engineering Indonesia Co., Ltd.	100.0
Samsung E&A	Samsung E&A (Thailand) Co., Ltd.	81.0
Samsung E&A	Samsung E&A India Private Limited	100.0
Samsung E&A	Samsung E&A Vietnam Co., Ltd.	100.0
Samsung E&A	GLOBAL MODULE CENTER JOINT STOCK COMPANY	49.6
Samsung E&A	Samsung E&A Global Private limited	100.0
Samsung E&A	Samsung E&A Shanghai Co., Ltd.	100.0
Samsung E&A	Samsung E&A Xi'an Co., Ltd.	100.0
Samsung E&A	Samsung E&A Arabia Co., Ltd.	100.0
Samsung E&A	Muharraq Wastewater Services Company W.L.L.	99.8
Samsung E&A	Muharraq STP Company B.S.C.	6.6
Samsung E&A	Muharraq Holding Company 1 Ltd.	65.0
Samsung E&A	SAMSUNG ENGINEERING NEC COMPANY LIMITED	60.0
Samsung E&A	Samsung E&A Mexico S.A. de C.V.	99.9
Samsung E&A	Samsung Engineering Trinidad Co., Ltd.	100.0
Samsung E&A	Samsung E&A Manzanillo S.A. De C.V.	99.9
Samsung E&A	Grupo Samsung E&A Mexico, S.A. De C.V.	100.0
Samsung E&A	Samsung E&A Energia S.A. De C.V.	100.0
Samsung E&A	Samsung E&A Bolivia S.A	100.0
Samsung E&A	Samsung Engineering Kazakhstan L.L.P.	100.0
Samsung E&A America Inc.	Samsung E&A America Construction LLC	100.0
Samsung E&A America Inc.	Samsung E&A Louisiana Construction LLC	100.0
Samsung E&A Malaysia SDN. BHD.	Muharraq Wastewater Services Company W.L.L.	0.3
Samsung E&A India Private Limited	Samsung E&A Global Private limited	0.0
Samsung E&A India Private Limited	Samsung E&A Arabia Co., Ltd.	0.0
Samsung E&A Arabia Co., Ltd.	Samsung EPC Company Ltd.	75.0
Muharraq Holding Company 1 Ltd.	Muharraq Holding Company 2 Ltd.	100.0
Muharraq Holding Company 2 Ltd.	Muharraq STP Company B.S.C.	89.9
Grupo Samsung E&A Mexico, S.A. De C.V.	Asociados Constructores DBNR, S.A. de C.V.	49.0
S1 Corporation	S-1 CORPORATION HUNGARY LLC	100.0
S1 Corporation	S-1 CORPORATION VIETNAM CO., LTD	100.0
S1 Corporation	Samsung Beijing Security Systems	100.0
Cheil Worldwide	Pengtai Greater China Company Limited	98.8
Cheil Worldwide	PENGTAI INTERACTIVE ADVERTISING CO.,LTD	100.0
Cheil Worldwide	Iris Atlanta, Inc.	100.0
Cheil Worldwide	Pricing Solutions Ltd	100.0
Cheil Worldwide	89 Degrees, Inc.	100.0
Cheil Worldwide	Cheil USA Inc.	100.0
Cheil Worldwide	Cheil Central America Inc.	100.0
Cheil Worldwide	Iris Worldwide Holdings Limited	100.0
Cheil Worldwide	Iris London Limited	100.0
Cheil Worldwide	Iris Germany GmbH	100.0
Cheil Worldwide	Iris Services Limited Dooel Skopje	100.0
Cheil Worldwide	CHEIL EUROPE LIMITED	100.0
Cheil Worldwide	Cheil Germany GmbH	100.0
Cheil Worldwide	Cheil France SAS	100.0
Cheil Worldwide	CHEIL SPAIN S.L	100.0
Cheil Worldwide	Cheil Benelux B.V.	100.0
Cheil Worldwide	Cheil Nordic AB	100.0
Cheil Worldwide	Iris Worldwide Integrated Marketing Private Limited	100.0
Cheil Worldwide	Cheil India Private Limited	100.0
Cheil Worldwide	Cheil (Thailand) Ltd.	100.0
Cheil Worldwide	Cheil Singapore Pte. Ltd.	100.0
Cheil Worldwide	CHEIL VIETNAM COMPANY LIMITED	99.0
Cheil Worldwide	Cheil Integrated Marketing Philippines, Inc.	100.0
Cheil Worldwide	CHEIL MALAYSIA SDN. BHD.	100.0

Investor	Investee	Ownership
Cheil Worldwide	Cheil New Zealand Limited	100.0
Cheil Worldwide	Cheil Worldwide Australia Pty Ltd	100.0
Cheil Worldwide	CHEIL CHINA	100.0
Cheil Worldwide	Cheil Hong Kong Ltd.	100.0
Cheil Worldwide	Caishu (Shanghai) Business Consulting Co., Ltd	100.0
Cheil Worldwide	Cheil MEA FZ-LLC	100.0
Cheil Worldwide	Cheil South Africa (Pty) Ltd	100.0
Cheil Worldwide	CHEIL KENYA LIMITED	99.0
Cheil Worldwide	Cheil Communications Nigeria Ltd.	99.0
Cheil Worldwide	Cheil Worldwide Inc./Jordan LLC.	100.0
Cheil Worldwide	Cheil Ghana Limited	100.0
Cheil Worldwide	Cheil Egypt LLC	99.9
Cheil Worldwide	Cheil Maghreb LLC	100.0
Cheil Worldwide	Cheil Brasil Comunicacoes Ltda.	100.0
Cheil Worldwide	Cheil Mexico, S.A. de C.V.	98.0
Cheil Worldwide	Cheil Chile SpA.	100.0
Cheil Worldwide	Cheil Peru S.A.C.	100.0
Cheil Worldwide	CHEIL ARGENTINA S.A.	99.9
Cheil Worldwide	Cheil Rus LLC	100.0
Cheil Worldwide	Cheil Ukraine LLC	100.0
Cheil Worldwide	Cheil Kazakhstan LLC	100.0
Hotel Shilla	Samsung Hospitality America Inc.	100.0
Hotel Shilla	Shilla Travel Retail Pte. Ltd.	100.0
Hotel Shilla	Samsung Shilla Business Service Beijing Co., Ltd.	100.0
Hotel Shilla	Shilla Travel Retail Hong Kong Limited	100.0
HDC Shilla Duty Free LTD	HDC SHILLA (SHANGHAI) CO., LTD	100.0
SBTM	SAMSUNG HOSPITALITY U.K. LIMITED	100.0
SBTM	Samsung Hospitality Europe GmbH	100.0
SBTM	SAMSUNG HOSPITALITY ROMANIA SRL	100.0
SBTM	SAMSUNG HOSPITALITY VIETNAM CO.,LTD	99.0
SBTM	SAMSUNG HOSPITALITY PHILIPPINES INC.	99.9
SBTM	SAMSUNG HOSPITALITY INDIA PRIVATE LIMITED	100.0
Samsung Venture Investment	Samsung Venture Investment (Shanghai) Co., Ltd.	100.0
Iris Americas, Inc.	Iris (USA) Inc.	100.0
Cheil USA Inc.	The Barbarian Group LLC	100.0
Cheil USA Inc.	McKinney Ventures LLC	100.0
Cheil USA Inc.	Cheil India Private Limited	0.0
Cheil USA Inc.	Cheil Mexico, S.A. de C.V.	2.0
McKinney Ventures LLC	Lockard & Wechsler LLC	100.0
Iris Worldwide Holdings Limited	Iris Nation Worldwide Limited	100.0
Iris Nation Worldwide Limited	Iris Americas, Inc.	100.0
Iris Nation Worldwide Limited	Irisnation Latina, S. de R.L. de C.V.	100.0
Iris Nation Worldwide Limited	Iris Promotional Marketing Ltd	100.0
Iris Nation Worldwide Limited	Iris Ventures 1 Limited	100.0
Iris Nation Worldwide Limited	Founded Partners Limited	100.0
Iris Nation Worldwide Limited	Iris Digital Limited	100.0
Iris Nation Worldwide Limited	Iris Ventures (Worldwide) Limited	100.0
Iris Nation Worldwide Limited	WDMP Limited	49.0
Iris Nation Worldwide Limited	Iris Worldwide (Thailand) Limited	100.0
Iris Promotional Marketing Ltd	Holdings BR185 Limited	100.0
CHEIL EUROPE LIMITED	Beattie McGuinness Bungay Limited	100.0
CHEIL EUROPE LIMITED	Cheil Italia S.r.l	100.0
Cheil Germany GmbH	Cheil Austria GmbH	100.0
Cheil Germany GmbH	Centrade Integrated SRL	100.0
Centrade Integrated SRL	Cheil Hungary Kft.	100.0
Centrade Integrated SRL	Cheil Adriatic D.O.O.	100.0
Cheil India Private Limited	Experience Commerce Software Private Limited	100.0
Cheil India Private Limited	Diginfluenz Private Limited	51.0

Investor	Investee	Ownership
Cheil Singapore Pte. Ltd.	PT. CHEIL WORLDWIDE INDONESIA	100.0
Cheil Integrated Marketing Philippines, Inc.	Cheil Philippines Inc.	30.0
Shilla Travel Retail Pte. Ltd.	Shilla Retail Plus Pte. Ltd.	100.0
Samsung Shilla Business Service Beijing Co., Ltd.	Tianjin Samsung International Travel Service Co., Ltd	100.0
Shilla Travel Retail Hong Kong Limited	Shilla Retail Limited	100.0
Shilla Travel Retail Hong Kong Limited	BNY Trading Hong Kong Limited	100.0
BNY Trading Hong Kong Limited	LOFAN LIMITED	100.0
BNY Trading Hong Kong Limited	KINGMA LIMITED	100.0
Cheil MEA FZ-LLC	One Agency FZ-LLC	100.0
Cheil MEA FZ-LLC	One RX Project Management Design and Production Limited Company	0.0
Cheil MEA FZ-LLC	Cheil Egypt LLC	0.1
Cheil South Africa (Pty) Ltd	CHEIL KENYA LIMITED	1.0
Cheil South Africa (Pty) Ltd	Cheil Communications Nigeria Ltd.	1.0
One Agency FZ-LLC	ONE RETAIL EXPERIENCE KOREA LIMITED	100.0
One Agency FZ-LLC	One RX India Private Limited	100.0
One Agency FZ-LLC	One RX Project Management Design and Production Limited Company	100.0
One Agency FZ-LLC	ONE RX INTERIOR DECORATION L.L.C	100.0
One Agency FZ-LLC	ONE AGENCY PRINTING L.L.C	100.0
ONE RX INTERIOR DECORATION L.L.C	One RX India Private Limited	0.0
Holdings BR185 Limited	Brazil 185 Participacoes Ltda	100.0
Brazil 185 Participacoes Ltda	Iris Router Marketing Ltda	100.0
Cheil Brasil Comunicacoes Ltda.	CHEIL ARGENTINA S.A.	0.1

※ Percent of ownership as of December 31, 2025 based on common shares

C. Related statute & regulation

Restrictions on cross-holdings within Samsung Group in accordance with the Monopoly Regulation and Fair Trade Act

(1) Date of announcement by authorities of companies deemed Samsung Group companies for the current year:
May 1, 2025

(2) Summary of Regulation

- Restriction on cross-holdings
- Restriction on debt guarantee between affiliates
- Restriction on affiliate voting rights of financial & insurance companies
- Decision making of board committee and public disclosure of large-scale inter-affiliate transactions
- Public disclosure of important matters of unlisted companies
- Other public disclosures related to Group status

D. Concurrent position with other affiliates

[As of December 31, 2025]

		Concurrent position		
Name	Position	Name of company	Position	Full/part time
Yong-kwan Kim	Corporate President	Samsung Display	Non-Executive director	Part time
Ki-hoon Kim	Executive VP	Samsung Electronics Sales	Auditor	Part time
Kyu-tae Yoo	Executive VP	Samsung Medison	CEO	Full time
Han-jong Yoo	Executive VP	Samsung Global Research	Auditor	Part time
Hak-min Lee	Executive VP	Samsung Venture Investment Corp.	Auditor	Part time

Yong-deok Jeong	Executive VP	Mirero System	Non-Executive director	Part time
Khi-jae Cho	Executive VP	SEMES	Auditor	Part time
Hee-don Hwang	Executive VP	SEMES	Non-Executive director	Part time
Jae-hong Kim	VP	Samsung Electronics Service	Auditor	Part time
Han-jo Kim	VP	Samsung Medison	Support Team Leader	Full time
Kyung-in Nam	VP	Samsung Electronics Logitech	Non-Executive director	Part time
Ram-chan Woo	VP	STECO	Non-Executive director	Part time
Woo-yong Lee	VP	Samsung Medison	Auditor	Part time
Woo-young Jang	VP	Samsung Medison	Service Solutions Team Leader	Full time
Je-yeol Jang	VP	Samsung Medison	Strategic Marketing 2 Team Leader	Full time
Heoung-min Jang	VP	Samsung Electronics Service	Non-Executive director	Part time
Young-sam Hwang	VP	Samsung Medison	People Team Leader	Full time

E. Equity investments in other corporations

The total book value of equity investments in other corporations as of December 31, 2025 is KRW 63,747 billion (for the purpose of management participation, etc.)

(As of December 31, 2025)

(KRW Million)

Investment Purpose	No. of investees			Invested amount			Ending Balance
	Listed	Unlisted	Total	Beginning Balance	Increase(decrease)		
					Acquisition (Disposal)	Valuation gain(loss)	
Management Participation	21	81	102	59,496,942	2,072,679	2,120,508	63,690,129
General Investment	-	-	-	-	-	-	-
Simple Investment	4	22	26	106,600	-27,399	-22,108	57,093
	25	103	128	59,603,542	2,045,280	2,098,400	63,747,222

X. Transactions with Affiliates and Subsidiaries

1. Credit offerings for affiliates and subsidiaries

As of December 31, 2025, SEC provides a debt guarantee for financing of subsidiaries, including Samsung Electronics America, Inc. (SEA) and other subsidiaries as listed below.

(\$US thousand, %)

Company	Relation ship	Creditor	Type	Purpose	Guarantee start date	Guarantee expiry date	Limit of guarantee		Transactions			Interest Rate(%)
							Period start	Period end	Period start	Change	Period end	
SEA	Affiliate	BOA, etc.	Payment guarantee	Operating fund	Apr 16, 2025	Dec 16, 2026	1,278,000	1,278,000	-	-	-	-
SEM	Affiliate	BBVA, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	715,000	715,000	-	-	-	-
SAMCOL	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	210,000	180,000	-	-	-	-
SEDA	Affiliate	BRADESCO, etc.	Payment guarantee	Operating fund	Oct 1, 2025	Dec 16, 2026	329,000	329,000	-	-	-	-
SECH	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	64,000	64,000	-	-	-	-
SEPR	Affiliate	BBVA, etc.	Payment guarantee	Operating fund	Jun 1, 2025	Dec 16, 2026	150,000	150,000	-	-	-	-
SSA	Affiliate	SCB, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	318,000	286,000	-	-	-	-
SEMAG	Affiliate	SocGen, etc.	Payment guarantee	Operating fund	Nov 09, 2025	Dec 16, 2026	46,000	46,000	-	-	-	-
SETK	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	947,000	947,000	495,321	-483,682	11,639	33.10%
SETK-P	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Nov 09, 2025	Dec 16, 2026	70,000	70,000	-	-	-	-
SECE	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	114,000	114,000	-	-	-	-
SEEG	Affiliate	HSBC, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	85,000	85,000	-	-	-	-
SEIN	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Nov 08, 2026	70,000	70,000	-	-	-	-
SJC	Affiliate	Mizuho Bank, etc.	Payment guarantee	Operating fund	Apr 28, 2025	Dec 16, 2026	808,270	809,211	-	-	-	-
SEUC	Affiliate	Credit Agricole, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Nov 08, 2026	125,000	115,000	-	-	-	-
SEDAM	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	537,000	537,000	-	-	-	-
SECA	Affiliate	BOA	Payment guarantee	Operating fund	Nov 19, 2025	Nov 08, 2026	70,000	72,000	-	-	-	-
SELA	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	60,000	90,000	-	-	-	-
SEEH	Affiliate	HSBC, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	906,400	938,400	-	-	-	-
SELV	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	10,000	10,000	-	-	-	-
SEIL	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	15,600	15,600	-	-	-	-
SAPL	Affiliate	BoA, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	404,000	404,000	-	-	-	-
SAVINA	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	51,000	51,000	-	-	-	-
SEV	Affiliate											
SEVT	Affiliate											
SEHC	Affiliate											
SCIC	Affiliate	HSBC, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	270,000	270,000	-	-	-	-
SESP	Affiliate	SCB	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	30,000	30,000	-	-	-	-
SME	Affiliate	SCB	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	110,000	110,000	-	-	-	-
SAMEX	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	5,000	5,000	-	-	-	-
SEASA	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	2,000	2,000	-	-	-	-
SSAP	Affiliate	SCB	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	35,000	35,000	-	-	-	-
SEPM	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	35,000	35,000	-	-	-	-
SESAR	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	20,000	20,000	-	-	-	-

SEUZ	Affiliate	Citibank	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	10,000	20,000	-	-	-
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Company	Relation ship	Creditor	Type	Purpose	Guarantee start date	Guarantee expiry date	Limit of guarantee		Transactions			Interest Rate(%)
							Period start	Period end	Period start	Change	Period end	
AdGear Technologies Inc.	Affiliate	BOA	Payment guarantee	Operating fund	Nov 09, 2024	Nov 08, 2025	2,000	-	-	-	-	
Harman International Industries, Inc.	Affiliate	JP Morgan	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	100,000	100,000	-	-	-	
Harman International Japan Co., Ltd.	Affiliate	MUFG	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	25,000	25,000	-	-	-	
Harman Holding Limited	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	30,000	30,000	-	-	-	
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Affiliate	SocGen	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	15,000	15,000	-	-	-	
Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Affiliate											
Harman International Industries Limited	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	30,000	30,000	-	-	-	
Total							8,102,270	8,103,211	495,321	-483,682	11,639	

※ Separate basis.

※ The approval decision is resolved by the Management Committee when the guarantee amount per transaction is between 0.1% and/or less than 2.5%, and by the Board of Directors when the guarantee amount per transaction is 2.5% and above.

※ In 2025, SEC claimed USD 1,199,000 in guarantee fees, which remained outstanding as of the end of 2025.

2. Acquisitions and disposals of assets with affiliates and subsidiaries

In 2025, the Company sold assets to affiliates, including Samsung (China) Semiconductor Co., Ltd.(SCS), to increase production capacity of such affiliates. Also, the Company acquired assets including facility equipment from affiliates to improve production efficiency.

(KRW mil.)

Company	Relationship	Transaction type	Transaction date ¹⁾	Asset	Purpose of transaction	Amount ²⁾	Gain or loss on disposal
SCS	Affiliate	Asset sale/purchase	Dec 24, 2025	Machinery, etc.	Enhance capacity and production efficiency	82,249	44,038
SESS	Affiliate	Asset sale/purchase	Nov 28, 2025	Machinery, etc.	Enhance capacity and production efficiency	29,826	991
SIEL	Affiliate	Asset purchase	Sep 30, 2025	Machinery, etc.	Enhance capacity and production efficiency	27,472	-
SEHC	Affiliate	Asset sale/purchase	Dec 02, 2025	Machinery, etc.	Enhance capacity and production efficiency	980	267
SEVT	Affiliate	Asset sale/purchase	Aug 21, 2025	Machinery, etc.	Enhance capacity and production efficiency	616	22
SSI	Affiliate	Asset purchase	Dec 30, 2025	Machinery, etc.	Enhance capacity and production efficiency	442	-
TSLED	Affiliate	Asset purchase	Sep 23, 2025	Machinery, etc.	Enhance capacity and production efficiency	390	-
SEV	Affiliate	Asset sale/purchase	Nov 01, 2025	Machinery, etc.	Enhance capacity and production efficiency	311	31

※ Separate basis.

1) Most recent transaction.

2) Properly calculated by an appropriate method based upon market value assessment. Transaction was made under normal conditions (e.g., terms of cash payment within the 15th, 30th of the following month of transaction).

※ The above acquisition and disposal transactions of assets are not subject to the Board's approval.

※ Transactions worth less than KRW 100 million were excluded according to Corporate Disclosure Guidelines.

3. Business transactions with affiliates and subsidiaries

In 2025, the Company had transactions (e.g., sales and purchases) with affiliates, including Samsung Semiconductor, Inc. (SSI).

(KRW mil.)

Company	Relationship	Transaction type	Transaction date	Details	Amount
SSI	Affiliate	Sales, purchases, etc.	Jan 2025~Dec 2025	Semiconductor, etc.	56,921,768
SSS	Affiliate	Sales, purchases, etc.	Jan 2025~Dec 2025	Semiconductor, etc.	30,612,241
SEA	Affiliate	Sales, purchases, etc.	Jan 2025~Dec 2025	Smartphone, consumer electronics, etc.	30,208,357
SEVT	Affiliate	Sales, purchases, etc.	Jan 2025~Dec 2025	Smartphone, etc.	28,651,479
SEV	Affiliate	Sales, purchases, etc.	Jan 2025~Dec 2025	Smartphone, etc.	18,430,973
SCS	Affiliate	Sales, purchases, etc.	Jan 2025~Dec 2025	Semiconductor, etc.	13,238,829

※ Separate basis.

※ Transactions worth 5% and above of revenue of the current business year are subject to public disclosure.

4. Transaction of stock-based compensation for major shareholders

Pursuant to resolutions of the Board and its committees, the Company granted a portion of Long-term incentives (LTI) in July 2025 in the form of shares without transfer restrictions, and the remaining unpaid portion has been agreed to be granted in July 2026 in the form of shares without transfer restrictions. Also, the Company agreed to grant the Overall Performance Incentive (OPI) in the form of Restricted Stock Award (RSA) in January 2026, and to grant Performance Stock Units (PSU) in installments over a three-year period starting in 2028, subject to the achievement of the vesting conditions.

(shares)

Counter-party	Relationship with the Company	Grant date/ payment date (cancellation date)	Name	New grant	Cumulative grant	Payment in current period	Cumulative change		Outstanding quantity	Performance conditions	Payment timing	Transfer restriction period	Basis and procedure for grant
							Payment	Cancellation					
Young-hyun Jun		Jan 23, 2025	OPI stock compensation	5,135	5,135	-	-	-	5,135	-	After Jan 2026	2 years	Resolution of Management Committee
		Oct 13, 2025	PSU	135,000	135,000	-	-	-	135,000	The vesting and the number of shares will be determined based on the share price growth over the 3-year period	After Oct 2028	-	Resolution of Compensation Committee
Tae-moon Roh	Registered executives (Executives of affiliated companies)	Feb 14, 2025	OPI stock compensation	40,579	40,579	-	-	-	40,579	-	After Jan 2026	2 years	Resolution of Compensation Committee
		Jul 25, 2025/ Jul 28, 2025	LTI stock compensation	45,357	45,357	22,679	22,679	-	22,678	-	After Jul 2026	-	Resolution of Compensation Committee
		Oct 13, 2025	PSU	135,000	135,000	-	-	-	135,000	The vesting and the number of shares will be determined based on the share price growth over the 3-year period	After Oct 2028	-	Resolution of Compensation Committee
Jai-hyuk Song		Jan 23, 2025	OPI stock compensation	2,063	2,063	-	-	-	2,063	-	After Jan 2026	2 years	Resolution of Management Committee

													Committee
		Jul 25, 2025/ Jul 28, 2025	LTI stock compensation	8,146	8,146	4,073	4,073	-	4,073	-	After Jul 2026	-	Resolution of Compensatio n Committee
		Oct 13, 2025	PSU	25,000	25,000	-	-	-	25,000	The vesting and the number of shares will be determined based on the share price growth over the 3-year period	After Oct 2028	-	Resolution of Compensatio n Committee
Je-yoon Shin		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000	The vesting and the number of shares will be determined based on the share price growth over the 3-year period	After Oct 2028	-	Agreement executed with the relevant party following the CEO's decision
Jun-sung Kim		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000		After Oct 2028	-	Agreement executed with the relevant party following the CEO's decision
Eun- nyeong Heo		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000		After Oct 2028	-	Agreement executed with the relevant party following the CEO's decision
Myung- hee Yoo		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000		After Oct 2028	-	Agreement executed with the relevant party following the CEO's decision
Hye- kyung Cho		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000		After Oct 2028	-	Agreement executed with the relevant party following the CEO's decision
Hyuk-jae Lee		Oct 13, 2025	PSU	1,000	1,000	-	-	-	1,000		After Oct 2028	-	Agreement executed with the relevant party following the CEO's decision

※ For further details on the Company's stock-based compensation programs, please refer to 'VIII Executives and Employees – 2. Remuneration for Directors - C. Stock-based compensation system excluding stock options

※ At the time of entering into the stock-based compensation agreement, the agreement was executed based on a resolution of the Management Committee for unregistered executives and based on a resolution of the Compensation Committee for executive directors.

XI. Other Information

1. Changes in public disclosure

A. Changes in public disclosure

(USD mil)

Filing date	Contract details	Contract value	Possibility of changes
Jul 26, 2025	- Contract title: Supply agreement for semiconductor contract manufacturing - Contract counterparty: Tesla, Inc. - Contract period : July 2025 - December 2033	16,544	- Contract period, contract amount may change depending on customer demand and business performance - Any changes to previously disclosed information will be disclosed separately

※ Information considered trade secrets such as the Company's product prices, production capacity, and delivery status, which may pose a risk of information leakage, has been omitted (including quantity, value, delivered amount, and order backlog)

2. Contingent liabilities

A. Litigation

The Company is involved in various claims, disputes, and investigations conducted by regulatory bodies, which arose during the normal course of business with numerous entities. Although the outflow of resources and timing of these matters are uncertain, as of the reporting date, the Company believes the outcome will not have a material impact on the financial position of the Company.

Samsung Electronics and its spun-off companies, including SDC, are liable to fulfill in solidarity the debts of SDC which relate to the periods prior to SDC's separation from the Company.

For information related to other contingent liabilities and commitments, see retained earnings in 『3. Notes to consolidated financial statements』 and 『5. Notes to non-consolidated financial statements』 in 『III. Financial Affairs』.

B. Guarantees

(USD thousand)

Company	Relation ship	Creditor	Type	Purpose	Guarantee start date	Guarantee end date	Limit of guarantee		Transactions			Interest rate
							Period start	Period end	Period start	Change	Period end	
SEA	Affiliate	BOA, etc.	Payment guarantee	Operating fund	Apr 16, 2025	Dec 16, 2026	1,278,000	1,278,000	-	-	-	
SEM	Affiliate	BBVA, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	715,000	715,000	-	-	-	
SAMCOL	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	210,000	180,000	-	-	-	
SEDA	Affiliate	BRADESCO, etc.	Payment guarantee	Operating fund	Oct 01, 2025	Dec 16, 2026	329,000	329,000	-	-	-	
SECH	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	64,000	64,000	-	-	-	
SEPR	Affiliate	BBVA, etc.	Payment guarantee	Operating fund	Jun 01, 2025	Dec 16, 2026	150,000	150,000	-	-	-	
SSA	Affiliate	SCB, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	318,000	286,000	-	-	-	
SEMAG	Affiliate	SocGen, etc.	Payment guarantee	Operating fund	Nov 09, 2025	Dec 16, 2026	46,000	46,000	-	-	-	
SETK	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	947,000	947,000	495,321	-483,682	11,639	33.10%
SETK-P	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Nov 09, 2025	Dec 16, 2026	70,000	70,000	-	-	-	
SECE	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	114,000	114,000	-	-	-	
SEEG	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	85,000	85,000	-	-	-	
SEIN	Affiliate	BNP, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Nov 08, 2026	70,000	70,000	-	-	-	
SJC	Affiliate	Mizuho Bank, etc.	Payment guarantee	Operating fund	Apr 28, 2025	Dec 16, 2026	808,270	809,211	-	-	-	
SEUC	Affiliate	Credit Agricole, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Nov 08, 2026	125,000	115,000	-	-	-	
SEDAM	Affiliate	Citibank, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	537,000	537,000	-	-	-	
SECA	Affiliate	BOA	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	70,000	72,000	-	-	-	
SELA	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	60,000	90,000	-	-	-	
SEEH	Affiliate	HSBC, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	906,400	938,400	-	-	-	
SELV	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	10,000	10,000	-	-	-	
SEIL	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	15,600	15,600	-	-	-	
SAPL	Affiliate	BOA, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	404,000	404,000	-	-	-	
SAVINA	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	51,000	51,000	-	-	-	
SEV	Affiliate								-	-	-	
SEVT	Affiliate								-	-	-	
SEHC	Affiliate								-	-	-	
SCIC	Affiliate	HSBC, etc.	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	270,000	270,000	-	-	-	
SESP	Affiliate	SCB	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	30,000	30,000	-	-	-	
SME	Affiliate	SCB	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	110,000	110,000	-	-	-	
SAMEX	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	5,000	5,000	-	-	-	
SEASA	Affiliate	Citibank	Payment guarantee	Operating fund	Dec 17, 2025	Dec 16, 2026	2,000	2,000	-	-	-	
SSAP	Affiliate	SCB	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	35,000	35,000	-	-	-	
SEPM	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	35,000	35,000	-	-	-	
SESAR	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	20,000	20,000	-	-	-	
SEUZ	Affiliate	Citibank	Payment guarantee	Operating fund	Jun 14, 2025	Dec 16, 2026	10,000	20,000	-	-	-	

Company	Relationship	Creditor	Type	Purpose	Guarantee start date	Guarantee expiry date	Limit of Guarantee		Transactions			Interest rate
							Period start	Period end	Period start	Change	Period end	
AdGear Technologies Inc.	Affiliate	BOA	Payment guarantee	Operating fund	Nov 09, 2024	Nov 08, 2025	2,000	-	-	-	-	-
Harman International Industries, Inc.	Affiliate	JP Morgan	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	100,000	100,000	-	-	-	-
Harman International Japan Co., Ltd.	Affiliate	MUFG	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	25,000	25,000	-	-	-	-
Harman Holding Limited	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	30,000	30,000	-	-	-	-
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Affiliate	SocGen	Payment guarantee	Operating fund	Nov 09, 2025	Nov 08, 2026	15,000	15,000	-	-	-	-
Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Affiliate											
Harman International Industries Limited	Affiliate	HSBC	Payment guarantee	Operating fund	Jun 14, 2025	Jun 13, 2026	30,000	30,000	-	-	-	-
SDN	Affiliate	SIEL	Payment guarantee	Operating fund, etc.	Feb 17, 2023	Nov 24, 2027	584,785	556,979	497,067	-23,635	473,432	8.36%
SAS	Affiliate	Epcor	Payment guarantee	Operating fund, etc.	Apr 26, 2022	Debt expiry date	340,000	275,000	-	-	-	-
SEA	Affiliate	US Government	Payment guarantee	Subsidy	Dec 20, 2024	Debt expiry date	6,435,000	6,435,000	-	-	-	-
Total							15,462,055	15,370,190	992,388	-507,317	485,071	-

※ Consolidated basis. Debt guarantees for SDN are provided by SDC, SAS by SEA.

※ SEC requires Board approval for individual guarantees exceeding 2.5% of total equity; the approval decision is delegated to the Management Committee when the guarantee amount is between 0.1% and/or less than 2.5%. SDC requires Board approval for individual guarantees over KRW 10,000 million.

※ The Company receives guarantee fees for debts of its subsidiaries, calculated based on factors such as the maturity of the guaranteed obligations and interest rates under general credit terms. In 2025, the Company claimed approximately USD 1,199,000 in guarantee fees, which remained outstanding as of the end of 2025. In 2025, Samsung Display Co., Ltd. claimed approximately USD 2,841,000 in guarantee fees to SDN, and it received the fees in 2025, which remained outstanding as of the end of 2025.

※ SEA's debt to the U.S. Government refers to a guarantee agreement by the parent company, under which it is obligated to repay semiconductor subsidies to the U.S. Department of Commerce if SAS fails to fulfill its contractual obligations.

3. Sanctions and others

A. Sanctions of investigative and judicial agencies

[Summary]

(KRW mil)

Date	Agency	Subject	Punishment or measure	Amount of monetary sanction	Amount of embezzlement/breach of trust	Relevant laws
Feb 9, 2023	Gwangju District Court	SEC and Employees of SEC	Fine	25	-	Article 10 Paragraph 1 of the former Occupational Safety and Health Act, Article 57 Paragraph 1 of the Occupational Safety and Health Act, etc.
Oct 7, 2025	Tashkent Civil Court	Subsidiary (SEUZ)	Fine	UZS 418.9M	-	Article 172 of the Labor Code of Uzbekistan
Nov 26, 2025	US Department of Justice	Subsidiary (Harman)	Fine	USD 11.8M	-	False Claims Act 31 U.S.C. § 3729

On February 9, 2023, the Gwangju District Court issued a summary order against SEC and five SEC employees for violations of Article 10 Paragraph 1 of the former Occupational Safety, Health Act, Article 57 Paragraph 1 of the Occupational Safety and Health Act, etc. Neither the Company nor the five employees applied for a formal trial, thus resulting in the confirmation of the summary order (with fine of KRW 15 million for SEC and KRW 2 million for each employee), and the Company has subsequently paid the fine. As part of SEC's efforts to prevent recurrence of such issues, the Company has provided special education for Environmental Safety Managers and Supervisors to ensure compliance with the relevant regulations.

The Company's subsidiary SEUZ was fined UZS 418,905,056 by the Tashkent Civil Court on October 7, 2025, for violating Article 172 of the Labor Code due to delays in wage payments to former employees, and the fine has been paid. To prevent reoccurrence, SEUZ is strengthening training for HR personnel and improving internal processes to ensure compliance with relevant laws and regulations.

The Company's subsidiary Harman recognized that customs duties had been incorrectly paid. However, as it did not voluntarily report the matter, it was fined USD 11,800,000 by the US Department of Justice on November 26, 2025 and the fine has been paid. To prevent reoccurrence, Harman has established and is implementing plans to strengthen internal compliance monitoring system, improve transaction processes, cooperate with external experts, enhance transparency, and strengthen risk management

B. Sanctions of administrative agencies

(1) Sanctions of Fair Trade Commission (FTC)

[Summary]

(KRW mil)

Date	Agency	Subject	Punishment or measure	Amount of monetary sanction	Reasons and relevant laws
Apr 7, 2024	FTC	SEC	Corrective measure	-	Article 10 (Prohibition on Interference with Management Activities) Paragraph 1 of the Fair Agency Transactions Act
Dec 13, 2024	FTC	Subsidiary (Mirero System)	Fine	0.8	Article 13 (Disclosure of Payment conditions of Subcontract considerations) Paragraph 3 of Fair Transactions in Subcontracting Act
Dec 1, 2025	FTC	Subsidiary (Stellar Forest)	Fine	0.24	Article 13 (Disclosure of Payment conditions of Subcontract considerations) Paragraph 3 of Fair Transactions in Subcontracting Act

On April 7, 2024, the Fair Trade Commission issued a corrective order against the Company for violating Article 10 (Prohibition on Interference with Management Activities) Paragraph 1 of the Fair Agency Transactions Act and Article 7 Subparagraph 2 (Requesting an agency to provide information that constitutes business secrets) of the Enforcement Decree of the same Act.

On December 13, 2024, the Fair Trade Commission ordered the subsidiary Mirero System to pay a fine of KRW 0.8 million for violating Article 13 (Disclosure of Payment Conditions of Subcontract Payment) Paragraph 3 of the Fair Transactions in subcontracting Act.

On December 1, 2025, the Fair Trade Commission ordered the subsidiary Stellar Forest to pay a fine of KRW 0.24 million for violating Article 13 (Disclosure of Payment Conditions of Subcontract Payment) Paragraph 3 of the Fair Transactions in subcontracting Act.

To comply with the Monopoly Regulation and Fair Trade Act, the Act on Fair Labeling and Advertising, Fair Agency Transactions Act, and relevant laws, the Company has strengthened its internal management standard and is providing relevant prevention education for executives and employees.

(2) Sanctions of other administrative or public agencies (including financial supervision and tax authorities)

[Summary]

(KRW mil)

Date	Agency	Subject	Punishment or measure	Amount of monetary sanction	Reasons and relevant laws
Jan 16, 2023	Ministry of Employment and Labor	SEC (Gwangju site)	Fine	0.16	Article 37 Paragraph 1, Article 115 Paragraph 2 of the Occupational Safety and Health Act
Mar 1, 2023	State Tax Service of Ukraine	Subsidiary (SEUC)	Fine	UAH 3.5M	Article 201 of the Tax Code of Ukraine
Aug 16, 2023	Gumi Fire Station	SEC (Gumi site)	Order to take measures	-	Article 5 Paragraph 1, Article 6 Paragraph 1 of the Safety Control Of Hazardous Substances Act
Aug 18, 2023	Personal Information Protection Commission	SEC	Penalty	875.6	Article 29 of the Personal Information Protection Act and Article 48-2 Paragraph 1 Subparagraph 2 of the Enforcement Decree of the same Act
			Fine	2.4	
Aug 23, 2023	City of Gwangju	SEC (Gwangju site)	Fine	2.0	Article 31 Paragraph 2 of the Clean Air Conservation Act
Sep 4, 2023	Ministry of Trade, Industry and Energy	Subsidiary (Samsung Medison)	Order to Take Training Course (2 persons)	-	Article 19, Article 31, Article 49 of the Foreign Trade Act
Oct 29, 2024	Nuclear Safety and Security Commission	SEC (Giheung site)	Fine	16.5	Article 91 (Measures to Prevent Radiation Damage) Paragraph 4 of the Nuclear Safety Act
Nov 26, 2024	Ministry of Employment and Labor	SEC (Giheung, Hwaseong site)	Fine	68	Article 16 (Supervisors) Paragraph 1 and Article 57 (Prohibition on Concealing Occurrence of Industrial Accidents and Reporting Thereof) Paragraph 3 of the Occupational Safety and Health Act
Dec 16, 2024	Geumgang River Basin Environmental Office	SEC (Cheonan site)	Fine	6	Article 31 (Reporting on Awarding of Contracts for Handling Hazardous Chemical Substances) Paragraph 1 of the Chemical Substances Control Act
Dec 5, 2024	US Federal Aviation Administration	Subsidiary (SSI)	Penalty	USD 0.04M	US Federal Hazardous Materials Transportation Act (49 C.F.R. § 172.200(a))
Dec 5, 2024	Giheung-gu Gfice	Subsidiary (Samsung Display)	Fine	0.8	Article 18 Paragraph 3 of the Waste Control Act (Treatment of Industrial Waste)
Feb 26, 2025	Defensa del Consumidor, Buenos Aires Argenina	Subsidiary (SEASA)	Order to take measures and penalty	ARS 5.2M	Consumer Protection Law of Argentina No. 24.240 (Ley de Defensa del Consumidor, Sections 11, 12 and 17 of Argentine Law No. 24.240)
Mar 17, 2025	Directorate General for Consumer Protection and Market Surveillance, Turkiye	Subsidiary (SETK)	Penalty	TRY 0.6M	Consumer Protection Law No. 6502
Jul 08, 2025	Comisión Federal de Competencia Económica, Mexico	Subsidiary (SEM)	Order to take measures and penalty	MXN 8.3M	Article 126 Paragraph 2 of the Federal Economic Competition Law, Mexico (Ley Federal de Competencia Económica, LFCE)
Jul 08, 2025	Office of Foreign Assets Control, US	Subsidiary (Harman)	Fine	USD 1.5M	U.S. Sanctions Against Iran (31 C.F.R. § 560.204(a))
Aug 18, 2025	Municipality of Misiones province, Argentina	Subsidiary (SEASA)	Fine	ARS 5.9M	Consumer Protection Law of Argentina No. 24.240 (Ley de Defensa del Consumidor, Sections 11 and 17 of Argentine Law No. 24.240)
Aug 29, 2025	National Institute of Chemical Safety	Subsidiary (Samsung Display)	Order to take measures	-	Article 23-2 Paragraph 3 of the Chemicals Control Act
Oct 24, 2025	Ministry of Industry and Trade, Vietnam	Subsidiary (SEVT)	Penalty	VND 45M	Penalties for administrative violations in commercial activities, including the production and trading of counterfeit or prohibited goods, and violations of consumer rights

					(Decree No. 24/2025/ND-CP)
Nov 01, 2025	Agence Nationale des Fréquences, France	Subsidiary (SEF)	Fine	EUR 7,500	Article L.43-II bis of the Post and Telecommunications Code
Dec 01, 2025	Yuseong-gu Office	Subsidiary (Rainbow Robotics)	Enforcement charge	4	Article 14 (Notification of Building Construction) of the Building Act
Dec 17, 2025	Municipality of Escobar, Argentina	Subsidiary (SEASA)	Fine	ARS 32.8M	Ley de Defensa del Consumidor, Section 10 bis of Argentine Law 24.240
Dec 10, 2025	Personal Information Protection Commission	SEC	Fine	9.6	Article 21 Paragraph 1, Article 36 Paragraph 2 of the Personal Information Protection Act
Dec 23, 2025	Cheonan Branch of Daejeon Regional Employment and Labor Office	Subsidiary (Samsung Display)	Partial suspension of operations	-	Article 55 Paragraph 1 of the Occupational Safety and Health Act
Dec 31, 2025	Competition Council, Tunisia	Subsidiary (SEMAG)	Penalty	TND 0.5M	-

On August 16, 2023, the Gumi Fire Station ordered the Company to take corrective measures for violating Article 5 (Restrictions on Storage and Handling of Hazardous Substances) Paragraph 1 and Article 6 (Construction of Facilities for Hazardous Substances and Alteration Thereof) Paragraph 1 of the Safety Control Of Hazardous Substances Act at its Gumi site, and the Company subsequently completed corrective measures by applying for permission of constructing hazardous substance handling place. To prevent the recurrence and strengthen compliance, the Company has strengthened permit management regarding hazardous substance handling place.

On August 18, 2023, Personal Information Protection Commission ordered the Company to take corrective measures along with orders to pay a penalty of KRW 875.6 million and a fine of KRW 2.4 million for violating Article 29 (Duty of Safeguards) of the Personal Information Protection Act and Article 48-2 (Special Measures to Ensure Safety of Personal Information) Paragraph 1 Subparagraph 2 of the Enforcement Decree of the same Act, and it has subsequently paid the fine. To prevent the recurrence and strengthen compliance, the Company has strengthened education and security-related contracts with our system operation partners.

On August 23, 2023, City of Gwangju issued an administrative disposition (warning) and ordered the Company to pay a fine of KRW 2 million for violating Article 31 (Operation of Emission Facilities and Prevention Facilities) Paragraph 2 of the Clean Air Conservation at its Gwnagju site, and it has subsequently paid the fine. To prevent the recurrence and strengthen compliance, the Company has strengthened computer input management process regarding operating status of emission and prevention facilities.

A special inspection by the Nuclear Safety and Security Commission conducted July 8–10, the Company was ordered to pay a fine of KRW 16.5 million for violating Article 91 (Measures to Prevent Radiation Damage) Paragraph 4 of the Nuclear Safety Act on October 29, 2024, and it has subsequently paid the fine. Furthermore, as a result of a general inspection by the Ministry of Employment and Labor conducted at the Giheung site from November 4 to November 15, 2024, a fine of KRW 61 million was imposed on November 26, 2024 for violating Article 16 (Supervisors) Paragraph 1 of the Occupational Safety and Health Act, and at the Hwaseong site, a fine of KRW 7 billion was imposed for violating the Article 57 (Prohibition on Concealing Occurrence of Industrial Accidents and Reporting Thereof) Paragraph 3 of the Occupational Safety and Health Act. The Company subsequently paid the fine. The Company has been submitting improvement results to both the Ministry of Employment and Labor and the Nuclear Safety and Security Commission after taking appropriate measures for the violations, and are establishing the regular-basis radiation safety management system under our safety and health organization, which includes training radiation safety managers, maintenance by specialized radiation service companies, and distributing electronic dosimeters, and improving the process for submitting industrial accident investigation reports to ensure a safe workplace.

Regarding the potassium hydroxide contact incident occurred at the Cheonan site on September 19, 2024, the Company was ordered to pay a fine of KRW 6 million for violating Article 31 (Reporting on Awarding of Contracts for Handling Hazardous Chemical Substances) Paragraph 1 of the Chemical Substances Control Act, and it has subsequently paid the fine. To prevent recurrence, the Company is making efforts to comply with relevant laws and regulations by submitting comprehensive subcontracting report of manufacturing facility installation and maintenance companies.

On December 10, the Personal Information Protection Commission imposed a corrective order and a penalty of KRW 9.6 million on the Company for violating Article 21(1) (Destruction of Personal Information) and Article 36(2) (Rectification or Erasure of Personal Information) of the Personal Information Protection Act, and the Company has fully paid the fine. The Company is making efforts to comply with relevant laws and regulations by improving its recruitment process management system and strengthening guidance on application deletion procedures.

On March 1 2023, the State Tax Service of Ukraine ordered the Company's subsidiary, SEUC, to pay a fine of UAH 3,553,870 for failure to timely register tax invoices in the Unified Register of Electronic Tax Invoices. To prevent recurrence, SEUC is improving its internal processes to ensure timely registration and strengthened employee training and monitoring systems to ensure compliance with relevant laws and regulations.

On September 4, 2023, the Ministry of Trade, Industry and Energy imposed an administrative measure (training order for two employees) on Samsung Medison Co., Ltd. for exporting certain items subject to export approval without obtaining prior authorization, in violation of Article 19 of the Foreign Trade Act (Public Notice of Strategic Items, Export Permission therefor, etc.). The employees completed the required training program on November 7, 2023. To ensure compliance and prevent recurrence, Samsung Medison Co., Ltd. is strengthening training systems for personnel responsible for strategic items and enhancing internal processes.

On December 5, 2024, The US Federal Aviation Administration imposed a penalty of USD 42,000 on the Company's subsidiary SSI, which has been paid, for failing to properly label packages during the air transport of hand sanitizer. To prevent recurrence, SSI has strengthened internal processes to ensure proper labeling and compliance with regulations when transporting hazardous materials by air and enhanced employee training and inspection systems.

On December 5, 2024, Giheung-gu Office imposed a fine of KRW 800,000 on Samsung Display Co., Ltd., which has been paid, for violating Article 18(3) of the Waste Control Act due to input errors in the electronic information system (Allbaro system). Samsung Display plans to strengthen employee training and conduct prior checks to prevent recurrence.

On February 26, 2025 the Defensa del Consumidor, Buenos Aires Argentina imposed a corrective order and a penalty of ARS 5,274,964 on the Company's subsidiary SEASA, which has been paid, for failing to fulfill repair obligations within the statutory warranty period. To prevent recurrence, SEASA is improving its customer service processes to fulfill repair obligations and is strengthening employee training and internal monitoring systems.

On March 17, 2025, the Directorate General for Consumer Protection and Market Surveillance, Turkiye imposed a penalty of TRY 600,000 on the Company's subsidiary SETK for false advertising regarding certain features of a mobile phone model. To prevent recurrence, SETK is strengthening internal review processes to ensure the accuracy and clarity of marketing materials while improving review and approval procedures for localized content.

On July 8, 2025, the Comisión Federal de Competencia Económica, Mexico imposed a corrective order and a penalty of MXN 8,333,440 on the Company's subsidiary SEM, which has been paid, for failure to timely update its registered tax address. To ensure compliance and prevent recurrence, SEM is strengthening its internal processes to ensure timely updates of tax registration information and established employee training and monitoring systems.

On July 8, 2025, the US Office of Foreign Assets Control imposed a fine of USD 1,454,145 on the Company's subsidiary Harman based on the scope of violations, although Harman had voluntarily disclosed that certain transactions may have been associated with US- sanctioned countries. And the fine has been paid. To ensure compliance and prevent recurrence, Harman is enhancing its internal control systems and strengthening pre-screening processes to thoroughly review potential transactions with sanctioned countries.

On August 18, 2025, the Municipality of Misiones province imposed a fine of ARS 5,934,131 on the Company's subsidiary SEASA for unjustified refusal to repair consumer products, and the company has filed an objection to the penalty.

On August 29, 2025, the National Institute of Chemical Safety issued a corrective order to Samsung Display Co., Ltd. for violating Article 23-2(3) of the Chemicals Control Act, which has since been rectified. Samsung Display plans to strengthen employee training and conduct prior checks to prevent recurrence.

On October 24, 2025, the Ministry of Industry and Trade, Vietnam imposed a fined of VND 45,000,000 on the Company's subsidiary SEVT, which has been paid, for failing to disclose sponsorship of KOL (Key Opinion Leaders)

used for commercial or promotional purposes. To prevent recurrence, SEVT is strengthening internal processes and employee training to ensure transparent disclosure of all commercial activities, including KOL sponsorship.

On November 1, 2025, the Agence Nationale des Fréquences, France imposed a fine of EUR 7,500 on the Company's subsidiary SEF, which has been paid, for failing to meet the legal SAR (Specific Absorption Rate) limits within the required timeframe. To ensure compliance and prevent recurrence, SEF is strengthening its product development and testing processes and enhancing periodic inspections and employee training.

On December 1, 2025, Yuseong-gu Office imposed an enforcement charge of KRW 4,000,000 on Rainbow Robotics Inc., which has been paid, for failing to file a required notification related to its office building, in violation of Article 14 (Notification of Building Construction) of the Building Act. To prevent recurrence, Rainbow Robotics plans to review applicable laws and regulations in advance with contractors when undertaking construction projects and, if necessary, will obtain prior confirmation from relevant authorities.

On December 17 2025, Municipality of Escobar imposed a fine of ARS 32,840,000 on the Company's subsidiary SEASA for false advertising related to certain products, and the company has filed an objection to the penalty.

On December 23 2025, Cheonan Branch of Daejeon Regional Employment and Labor Office imposed a partial suspension of operations on Samsung Display Co., Ltd. for violating Article 55(1) of the Occupational Safety and Health Act, which has since been rectified. To prevent recurrence, Samsung Display plans to strengthen employee training and conduct prior inspections.

On December 31, 2025, the Competition Council, Tunisia imposed a penalty of TND 500,000 on the Company's subsidiary SEMAG, which has been paid, for violating fair competition, including resale price maintenance. SEMAG is strengthening internal policies to guarantee fair competition and establishing employee training and monitoring systems to ensure compliance with antitrust laws and prevent recurrence.

C. Sanctions from Korea Exchange

- N/A

D. Return of short-swing profits

- N/A

E. Occurrence of a Serious Accident

Company where the accident occurred	Date of occurrence of serious accident	Date of Report to the Ministry of Employment and Labor	Details of the Serious Accident				Measures Taken and Future Plans	Other important details
			Location of Occurrence	Description of Accident	Number of Fatalities	Number of the Injured		
SAMSUNG DISPLAY CO., LTD	Dec 23, 2025	Dec 23, 2025	Asan2 Campus A2 FAB	An entrapment accident occurred	1	1	A site inspection was conducted (by the police and the Ministry of Employment and Labor), and the Company will establish measures to prevent recurrence.	On December 23, 2025, the Daejeon Regional Ministry of Employment and Labor, Cheonan Branch, issued a partial work suspension order for the relevant equipment and related operations.

※ As of February 20, 2026, the partial suspension order has been lifted.

4. Subsequent events and other matters

A. Subsequent events

- N/A

B. External contributions

Contribution	Amount	Details	Date of Board approval
Management plans for Social Contribution Fund for 2023	KRW 12.34 billion	The fund consists of voluntary contributions of employees and matching funds raised by SEC. SEC plans to contribute KRW 12.34 billion in matching funds in 2023 The contribution will be used for educating adolescents and vulnerable members of the population	Feb 14, 2023 Board resolution
Donation to Chung-nam Samsung Institute	KRW 2.378 billion	The contribution was made to improve education of the region	
Promotion of supporting a smart factory project	KRW 22.4 billion	The contribution was made to enhance domestic manufacturing competitiveness and promote balanced development of regions by supporting a smart factory project	April 27, 2023 Board resolution
Incentives for Excellent Partners in the DS Division	KRW 80.1 billion	The incentive was provided to prevent safety incidents at sites, enhance productivity, and promote co-growth with suppliers Incentive targets SMEs among first and secondary suppliers of the DS division stationed at the sites	
Donation to Samsung Welfare Foundation, etc.	KRW 32.83 billion	The contribution was made to support the construction expenses for the renovation of Samsung Medical Center (Samsung Life Public Welfare Foundation; KRW 17.19 billion) The contribution was made to provide funds for legal expenses for faculty members and Samsung scholarships for students (Sungkyunkwan University; KRW 12.24 billion) The contribution was made to be used for the awards in connection with the presentation of the Samsung Ho-Am Prize in the following six fields— physics/mathematics, chemistry/biology, engineering, medicine, art, and volunteering (Ho-Am Foundation; KRW 3.4 billion)	Jul 27, 2023 Board resolution
Donation to Heemang 2024 Nanum Campaign	KRW 8.65 billion	The contribution was made to Community Chest of Korea to fulfill corporate social responsibilities and help the marginalized	Nov 30, 2023 Board resolution
Contribution to the United Nations Development Programme (Samsung Global Goals)	USD 4,366,270 (approximately KRW 5.68 billion)	The contribution was made to the UNDP (United Nations Development Programme) for relief activities in different countries.	
Management plans for Social Contribution Fund for 2024	KRW 12.27 billion	The fund consists of voluntary contributions of employees and matching funds raised by SEC. SEC plans to contribute KRW 12.27 billion in matching funds in 2024 The contribution will be used for educating adolescents and vulnerable members of the population	Feb 20, 2024 Board resolution
Donation to Chung-nam Samsung Institute	KRW 2.469 billion	The contribution was made to improve education of the region	
Donation to Social Contribution	KRW 35.73 billion	The contribution was made to support the construction expenses for the renovation of Samsung Medical Center (Samsung Life Public Welfare Foundation, KRW 20 billion) The contribution was made to provide funds for Samsung scholarships for students and legal expenses for faculty members (Sungkyunkwan University, KRW 12.32 billion) The contribution was made to be used for the awards in connection with the presentation of the Samsung Ho-Am Prize in the following six fields— physics/mathematics, chemistry/biology, engineering, medicine, art, and volunteering (Ho-Am Foundation; KRW 3.41 billion)	Jul 31, 2024 Board resolution
Incentives for Excellent Partners in the DS Division	KRW 22.4 billion	The incentive was provided to prevent safety incidents at sites, enhance productivity, and promote co-growth with suppliers Incentive targets SMEs among first and secondary suppliers of the DS division stationed at the sites	Oct 31, 2024 Board resolution
Donation to Heemang 2025 Nanum Campaign	KRW 8.53 billion	The contribution was made to Community Chest of Korea to fulfill corporate social responsibilities and help the marginalized	Nov 29, 2024 Board resolution
Contribution to the United Nations Development Programme (Samsung	USD 2,939,972 (approximately KRW 4.11 billion)	The contribution was made to the UNDP (United Nations Development Programme) for relief activities in different countries.	

Global Goals)			
Contribution to WorldSkills Competition	EUR 1.65 million (Approximately KRW 2.25 billion)	The contribution was made to the 48 th Shanghai WorldSkills International and the WorldSkills International Committee	Feb 18, 2025 Board resolution
Management plan for the social contribution matching for 2025	KRW 11.38 billion	The Company's social contribution fund consists of employee donation and company matching funds, with KRW 11.38 billion operated as company matching funds in 2025. Utilized for social contribution programs related to youth education and support for vulnerable groups	
Donation to an educational foundation, Chungnam Samsung academy	KRW 2.414 billion	The donation was made to improve regional educational environment aimed at attracting top talent	
Contribution for relief funds to wildfire-affected areas in Gyeongsang and Ulsan	KRW 1.85 billion	The contribution was made to help restore the wildfire-affected regions in Gyeongsang and Ulsan	Apr 30, 2025 Board resolution
Incentives for Excellent Partners in the DS Division	KRW 48.9 billion	Prevention of workplace accidents, improvement of quality and promotion of win-win collaboration activities with partner companies Targeting small and medium-sized companies among on site partners in the DS Division	
Donation to Social Contribution	KRW 40.9 billion	Contribution was made to support remodeling construction of Samsung Seoul Hospital (Samsung Life Public Interest Foundation, KRW 22.29 billion) Contribution was made to provide scholarships and cover faculty legal contribution payments (Sungkyunkwan University, KRW 13.68 billion) Contribution was made to award prizes in six fields including science (physics, mathematics)/ science (chemistry, life sciences)/engineering/medicine/arts/ and social services (Ho-Am foundation, KRW 3.79 billion) Contribution was made for hosting and participating in domestic and overseas competitions as well as for domestic and overseas training (Korea Association of Athletics Federation, KRW 1.15 billion)	Oct 30, 2025 Board resolution

※ External contributions are based on a resolution of the Board.

C. Green management

The Company is actively securing “Designation of Green Enterprise” and “Green Technology Certifications” to follow the Low Carbon Green Growth policy of the Korean government. In particular, greenhouse gas emission and energy consumption generated at our operations are reported to the government, required by relevant law. Also, relevant information are provided transparently to stakeholders through the Sustainability Report, etc.

(Designation of Green Enterprise)

The Company strives to fulfill its responsibility as an eco-friendly enterprise by reducing pollutants, conserving resources and energy, establishing/utilizing a green management system, etc. As of the end of 2025 (on a separate basis), our business sites in Suwon, Gumi, Giheung, Hwaseong, Pyeongtaek, Onyang, and Cheonan have been designated as green enterprises in accordance with Article 16-2 (Designation, etc., of Green Enterprise) of the Environmental Technology and Industry Support Act.

(Green Technology Certification)

The Company acquired Certification of Green Technology in accordance with Article 60 (Standardization and Certification of Green Technology and Green Industries) Paragraph 2 of the Framework Act on Carbon Neutrality and Green Growth for Coping with Climate Crisis. Since 2010, the year when the certification first began, we have consistently explored green technologies and obtained certifications. We hold valid certifications for 6 green technologies as of the end of 2025, and we have also acquired certification of “Confirmation of Green Technology Product” for 121 green-technology-applied models.

Certified Green Technologies as of December 31, 2025, are as follows:

Certification number	Description/purpose	Certification date	Expiration date
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GT-25-02501	Standby power reduction technology for monitors equipped with a Self Wake-Up function	Dec 18, 2025	Dec 17, 2029
GT-24-02123	Washable electrostatic precipitator filter technology for air purification using a hybrid charge method	Oct 24, 2024	Oct 23, 2027
GT-21-01248	Power-saving technology for reducing standby power consumption of laptops using high-efficiency power conversion technology	Oct 14, 2021	Oct 13, 2027
GT-23-01728	Activating low-load operation catalyst for high-efficiency operation of heat pumps integrated with emission reduction devices	Jul 27, 2023	Jul 26, 2026
GT-20-00880	Improving energy efficiency in clothes dryers by incorporating high-efficiency heat pumps and heat exchangers	May 21, 2020	May 20, 2026
GT-20-00826	Ceiling-mounted wind-free air conditioners with micro air holes	Jan 30, 2020	Jan 29, 2026

※ Separate basis.

(Greenhouse gas emission and energy consumption management)

According to Article 27 (Greenhouse Gas Target Control of Controlled Emitter) of the Framework Act on Carbon Neutrality and Green Growth for Coping with Climate Crisis, the Company falls under the category of “controlled emitter,” which is an entity designated for greenhouse gas target management. Therefore, in accordance with Article 27 (3) of the above mentioned Act and Article 24 (Reporting and Verification of Amounts of Emissions) of the Act on the Allocation and Trading of Greenhouse-gas Emission Permits, the Company’s greenhouse gas emissions and energy usage, verified by a third-party, have been reported since May 2011 to the relevant authorities and opened to stakeholders.

The reported amount of greenhouse gas emission and energy use on a separate basis are provided below:

(Unit: tCO₂-eq, TJ)

	2025	2024	2023
Greenhouse gas (tCO ₂ -eq)	14,250,472	13,596,299	13,301,191
Energy (TJ)	275,490	258,326	241,069

※ Separate basis.

※ Domestic manufacturing facilities, office buildings, buildings owned by the Company, leased buildings, etc.

※ Reported Greenhouse gas emission excludes ozone depletion substances (ODS).

※ Amounts may differ based on the result of governmental evaluations on emissions.

From 2015, in accordance with Article 8 (Designation of Business Entities Eligible for Allocation) of the Act on the Allocation and Trading of Greenhouse-Gas Emission Permits, the Company is an eligible business entity under the Act.

D. Certification as health-friendly company

The Company operates various medical facilities—including an in-house clinic, physiotherapy room, musculoskeletal disorder prevention center, and mental health clinic—to promote employee health, and through health promotion programs, the Company helps employees care for their own health. In recognition of our efforts, the DS Division was certified as a health-friendly company by the Minister of Health and Welfare on December 7, 2022, pursuant to Article 6-2 Paragraph 1 of the National Health Promotion Act (Validity period: December 7, 2022–December 6, 2025), and the DX Division was certified on December 1, 2024 (Validity period: December 1, 2024–November 30, 2027). In accordance with the guidelines of the Ministry of Health and Welfare, the Company plans to pursue integrated certification for the DX and DS Divisions by 2027.

XII. Appendix

1. Subsidiaries subject to consolidated financial statements (detailed)

As of December 31, 2025, Samsung Electronics' consolidated subsidiaries numbered 308 with the addition of 91 subsidiaries and reduction of 11 subsidiary when compared to totals as of December 31, 2024. Below is the list of consolidated subsidiaries.

(KRW mil)

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Samsung Electronics America, Inc. (SEA)	Jul 1978	Electronic goods sales	52,966,362	Over 50%	Y
Samsung International, Inc. (SII)	Oct 1983	Electronic goods production	2,413,940	Over 50%	Y
Samsung Mexicana S.A. de C.V. (SAMEX)	Mar 1988	Electronic goods production	247,332	Over 50%	Y
Samsung Electronics Home Appliances America, LLC (SEHA)	Aug 2017	Home appliance production	478,164	Over 50%	Y
Samsung Research America, Inc (SRA)	Oct 1988	R&D	1,388,428	Over 50%	Y
SAMSUNG NEXT LLC (SNX)	Aug 2016	Subsidiary management (overseas)	430,480	Over 50%	Y
SAMSUNG NEXT FUND LLC (SNXF)	Aug 2016	Tech/emerging-tech venture firm investments	518,891	Over 50%	Y
NeuroLogica Corp.	Feb 2004	Medical device production and sales	314,504	Over 50%	Y
Samsung Lennox HVAC America, LLC	Jul 2001	Air conditioner sales	180,427	Over 50%	Y
Joyent, Inc.	Mar 2005	Cloud services	241,995	Over 50%	Y
SmartThings, Inc.	Apr 2012	Smart home platform	251,278	Over 50%	Y
TeleWorld Solutions, Inc. (TWS)	May 2002	Network equipment installation and optimization	29,188	Over 50%	N
Xealths Inc	Mar 2016	Digital Healthcare Platform	184,906	Over 50%	Y
Samsung Semiconductor, Inc. (SSI)	Jul 1983	Semiconductor and display panel sales	27,146,631	Over 50%	Y
Samsung Federal, Inc. (SFI)	May 2023	R&D	330	Over 50%	N
Samsung Austin Semiconductor LLC. (SAS)	Feb 1996	Semiconductor production	29,787,509	Over 50%	Y
Samsung Oak Holdings, Inc. (SHI)	Jun 2016	Subsidiary management (overseas)	749,692	Over 50%	Y
SEMES America, Inc.	Oct 1998	Semiconductor equipment services	4,017	Over 50%	N
Samsung Display America Holdings, Inc. (SDAH)	May 2023	Subsidiary management (overseas)	372,324	Over 50%	Y
eMagin Corporation	May 2023	Display panel development and production	423,820	Over 50%	Y
Samsung Electronics Canada, Inc. (SECA)	Jul 1980	Electronic goods sales	1,346,024	Over 50%	Y
AdGear Technologies Inc.	Aug 2010	Digital advertising platform	184,753	Over 50%	Y
Sonio Corporation	Jul 2022	Medical device production and sales	597	Over 50%	N
RAINBOW ROBOTICS USA Co., Ltd.	Apr 2023	Robotics sales	2,348	Over 50%	N
Samsung Eletronica da Amazonia Ltda. (SEDA)	Jan 1995	Electronic goods production and sales	4,815,175	Over 50%	Y
Samsung Electronics Mexico S.A. De C.V. (SEM)	Jul 1995	Electronic goods sales	2,267,579	Over 50%	Y
Samsung Electronics Digital Appliance Mexico, SA de CV (SEDAM)	Dec 2012	Home appliance production	1,196,932	Over 50%	Y
Samsung Electronics Latinoamerica (Zona Libre), S. A. (SELA)	Apr 1989	Electronic goods sales	809,836	Over 50%	Y
Samsung Electronics Latinoamerica Miami, Inc. (SEMI)	May 1995	Electronic goods sales	803,422	Over 50%	Y
Samsung Electronica Colombia S.A. (SAMCOL)	Mar 1997	Electronic goods sales	588,960	Over 50%	Y
Samsung Electronics Argentina S.A. (SEASA)	Jun 1996	Marketing and services	111,451	Over 50%	Y

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Samsung Electronics Chile Limitada (SECH)	Dec 2002	Electronic goods sales	681,058	Over 50%	Y
Samsung Electronics Peru S.A.C. (SEPR)	Apr 2010	Electronic goods sales	403,498	Over 50%	Y
Samsung Electronics Venezuela, C.A. (SEVEN)	May 2010	Marketing and services	443	Over 50%	N
Samsung Electronics Panama, S.A. (SEPA)	Jul 2012	Consulting	6,456	Over 50%	N
SEMCO LLC	Sep 2010	HVAC product production and sales	107,401	Over 50%	Y
SEMCO Duct & Acoustical Products Inc	Sep 2004	HVAC product production and sales	9,496	Over 50%	N
Woods Air Movement Ltd	Jan 2019	HVAC product production and sales	14,057	Over 50%	N
Harman International Industries, Inc.	Jan 1980	Subsidiary management (overseas)	18,588,692	Over 50%	Y
Harman Becker Automotive Systems, Inc.	Jun 1981	Audio product production, sales, and R&D	4,793,860	Over 50%	Y
Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Jul 2005	Audio product production and sales	277,050	Over 50%	Y
Harman de Mexico, S. de R.L. de C.V.	Feb 1997	Audio product production	442,096	Over 50%	Y
Harman do Brasil Industria Eletronica e Participacoes Ltda.	Nov 1958	Audio product sales and R&D	404,751	Over 50%	Y
Harman International Industries Canada Ltd.	May 2005	Audio product sales	268	Over 50%	N
Harman International Mexico, S. de R.L. de C.V.	Dec 2014	Audio product sales	63,098	Over 50%	N
Harman KG Holding, LLC	Mar 2009	Subsidiary management (overseas)	-	Over 50%	N
Harman Professional, Inc.	Jul 2006	Audio product sales and R&D	876,327	Over 50%	Y
Roon Labs, LLC.	Nov 2023	Audio product sales	66,935	Over 50%	N
Viper Holdings Corporation	May 2011	Subsidiary management (overseas)	-187,787	Over 50%	N
DEI Holdings	Nov 1999	Subsidiary management (overseas)	-	Over 50%	N
DEI Sales, Inc	Aug 2004	Audio product sales	80,216	Over 50%	O
Sound United, LLC	Feb 2014	Audio product sales	1,084,076	Over 50%	O
Sound United Canada Inc	Nov 1985	Audio product sales	25,238	Over 50%	N
Polk Audio, LLC	Feb 2014	Audio product sales	-	Over 50%	N
D&M Holdings U.S. Inc	Dec 2002	Audio product sales	424,508	Over 50%	O
Boston Acoustics, Inc.	Aug 2005	Audio product sales	49	Over 50%	N
D&M Premium Sound Solutions, LLC	Nov 2006	Audio product sales	-	Over 50%	N
Denon Electronics (USA), LLC	Feb 2003	Audio product sales	-	Over 50%	N
Digital Networks North America Inc.	Mar 2003	Audio product sales	40	Over 50%	N
Marantz America, LLC	Oct 2003	Audio product sales	15,899	Over 50%	N
D&M Sales & Marketing Americas, LLC	Apr 2008	Audio product sales	-	Over 50%	N
The Speaker Company	Sep 2007	Audio product sales	-	Over 50%	N
Definitive Technology, LLC	Feb 2014	Audio product sales	-	Over 50%	N
Equity International, LLC	Mar 1993	Audio product sales	26,874	Over 50%	N
Beijing Integrated Circuit Industry International Fund, L.P	Dec 2014	Venture firm investments	6,254	Over 50%	N
China Materialia New Materials 2016 Limited Partnership	Sep 2017	Venture firm investments	10,088	Over 50%	N
Samsung Electronics (UK) Ltd. (SEUK)	Jul 1995	Electronic goods sales	3,174,054	Over 50%	Y
Samsung Electronics Ltd. (SEL)	Jan 1999	Subsidiary management (overseas)	8,489	Over 50%	N
Samsung Semiconductor Europe Limited (SSEL)	Apr 1997	Semiconductor and display panel sales	129,027	Over 50%	Y
Samsung Electronics GmbH (SEG)	Dec 1984	Electronic goods sales	1,855,724	Over 50%	Y

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Samsung Electronics Holding GmbH (SEHG)	Feb 1982	Subsidiary management (overseas)	584,013	Over 50%	Y
Samsung Semiconductor Europe GmbH (SSEG)	Dec 1987	Semiconductor and display panel sales	1,348,591	Over 50%	Y
Samsung Electronics France S.A.S (SEF)	Jan 1988	Electronic goods sales	1,271,734	Over 50%	Y
Samsung Electronics Italia S.P.A. (SEI)	Apr 1991	Electronic goods sales	1,135,764	Over 50%	Y
Samsung Electronics Iberia, S.A. (SESA)	Jan 1989	Electronic goods sales	1,367,304	Over 50%	Y
Samsung Electronics Portuguesa, Unipessoal, Lda. (SEP)	Sep 1982	Electronic goods sales	394,832	Over 50%	Y
Samsung Electronics Hungarian Private Co. Ltd. (SEH)	Oct 1989	Electronic goods production and sales	1,312,566	Over 50%	Y
Samsung Electronics Europe Logistics B.V. (SELS)	May 1991	Logistics	2,072,011	Over 50%	Y
Samsung Electronics Benelux B.V. (SEBN)	Jul 1995	Electronic goods sales	1,722,642	Over 50%	Y
Samsung Electronics Europe Holding Cooperatief U.A. (SEEH)	Oct 2008	Subsidiary management (overseas)	9,351,798	Over 50%	Y
Samsung Electronics Nordic Aktiebolag (SENA)	Mar 1992	Electronic goods sales	737,814	Over 50%	Y
Samsung Electronics Slovakia s.r.o (SESK)	Jun 2002	TV and monitor production	1,440,105	Over 50%	Y
Samsung Electronics Polska, SP.Zo.o (SEPOL)	Apr 1996	Electronic goods sales	979,560	Over 50%	Y
Samsung Electronics Poland Manufacturing SP.Zo.o (SEPM)	Feb 2010	Home appliance production	988,570	Over 50%	Y
Samsung Electronics Romania LLC (SEROM)	Sep 2007	Electronic goods sales	486,441	Over 50%	Y
Samsung Electronics Austria GmbH (SEAG)	Jan 2002	Electronic goods sales	491,923	Over 50%	Y
Samsung Electronics Switzerland GmbH (SESG)	May 2013	Electronic goods sales	223,990	Over 50%	Y
Samsung Electronics Czech and Slovak s.r.o. (SECZ)	Jan 2010	Electronic goods sales	436,315	Over 50%	Y
SAMSUNG ELECTRONICS BALTICS SIA (SEB)	Oct 2001	Electronic goods sales	152,015	Over 50%	Y
Samsung Electronics Greece S.M.S.A (SEGR)	Apr 2010	Electronic goods sales	189,235	Over 50%	Y
Samsung Electronics Air Conditioner Europe B.V. (SEACE)	Apr 2017	Air conditioner sales	356,069	Over 50%	Y
Samsung Nanoradio Design Center (SNDC)	Feb 2004	R&D	34,649	Over 50%	N
Samsung Denmark Research Center ApS (SDRC)	Sep 2012	R&D	35,843	Over 50%	N
Samsung Cambridge Solution Centre Limited (SCSC)	Sep 2012	R&D	182,626	Over 50%	Y
Samsung Zhilabs, S.L.	Nov 2008	Network solution R&D and sales	18,906	Over 50%	N
FOODIENT LTD.	Mar 2012	R&D	9,492	Over 50%	N
Oxford Semantic Technologies Limited (OST)	Dec 2016	R&D	33,986	Over 50%	N
Sonio SAS	Apr 2020	R&D	19,983	Over 50%	N
Samsung Electronics Rus Company LLC (SERC)	Oct 2006	Electronic goods sales	955,125	Over 50%	Y
Samsung Electronics Rus Kaluga LLC (SERK)	Jul 2007	TV production	1,159,007	Over 50%	Y
Samsung Electronics Ukraine Company LLC (SEUC)	Sep 2008	Electronic goods sales	364,144	Over 50%	Y
Samsung R&D Institute Ukraine (SRUKR)	Feb 2022	R&D	16,646	Over 50%	N
Samsung Electronics Central Eurasia LLP (SECE)	Sep 2008	Electronic goods sales	462,173	Over 50%	Y
Samsung R&D Institute Rus LLC (SRR)	Nov 2011	R&D	84,790	Over 50%	Y
Samsung Electronics Caucasus Co. Ltd (SECC)	Oct 2014	Marketing	3,763	Over 50%	N
Samsung Electronics Uzbekistan FC LLC. (SEUZ)	Mar 2022	Marketing	117,825	Over 50%	Y
AKG Acoustics GmbH	Mar 1947	Audio product production and sales	396,523	Over 50%	Y
Apostera UA, LLC	Oct 2020	Connected Service Provider	1,912	Over 50%	N
Harman Audio Iberia Espana Sociedad Limitada	Nov 2012	Audio product sales	1,325	Over 50%	N

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Harman Becker Automotive Systems GmbH	Jul 1990	Audio product production, sales, and R&D	4,602,134	Over 50%	Y
Harman Becker Automotive Systems Italy S.R.L.	Dec 2005	Audio product sales	827	Over 50%	N
Harman Becker Automotive Systems Manufacturing Kft	Aug 1994	Audio product R&D and production	3,738,740	Over 50%	Y
Harman Belgium SA	Apr 1967	Audio product sales	4,576	Over 50%	N
Harman Finland Oy	Jul 1998	Connected Service Provider	73	Over 50%	N
Harman Connected Services GmbH	Dec 2005	Connected Service Provider	8,218	Over 50%	N
Harman Connected Services Poland Sp.zoo	Jun 2007	Connected Service Provider	22,744	Over 50%	N
Harman Consumer Nederland B.V.	Dec 1995	Audio product sales	550,137	Over 50%	Y
Harman Deutschland GmbH	Mar 1998	Audio product sales	4,436	Over 50%	N
Harman France SNC	Nov 1995	Audio product sales	12,221	Over 50%	N
Harman Holding GmbH & Co. KG	Jun 2002	Management Company	6,665,107	Over 50%	Y
Harman Hungary Financing Ltd.	Jun 2012	Financing Company	40,674	Over 50%	N
Harman Inc. & Co. KG	Jun 2012	Subsidiary management (overseas)	5,141,318	Over 50%	Y
Harman International Estonia OU	May 2015	R&D	3	Over 50%	N
Harman International Industries Limited	Mar 1980	Audio product sales and R&D	79,031	Over 50%	Y
Harman International Romania SRL	Feb 2015	R&D	13,484	Over 50%	N
Harman Management GmbH	Apr 2002	Subsidiary management (overseas)	-	Over 50%	N
Harman Professional Kft	Dec 2014	Audio product R&D and production	65,277	Over 50%	N
Harman Professional Denmark ApS	Jul 1987	Audio product sales and R&D	82,900	Over 50%	Y
Red Bend Software SAS	Oct 2002	Software design	2,294	Over 50%	N
Harman Connected Services OOO	Nov 1998	Connected Service Provider	34,960	Over 50%	N
Harman RUS CIS LLC	Aug 2011	Audio product sales	48,191	Over 50%	N
D&M Europe B.V	Oct 1991	Audio product sales	225,388	Over 50%	Y
D&M Audiovisual Ltd	Apr 1964	Audio product sales	21,282	Over 50%	N
D&M France SAS	Dec 2000	Audio product sales	5,326	Over 50%	N
D&M Germany GmbH	Mar 1988	Audio product sales	50,932	Over 50%	N
B&W Group Ltd	Jun 1966	Audio product production	374,135	Over 50%	Y
B&W Group Belgium B.V	Feb 1981	Audio product sales	2,893	Over 50%	N
B&W Loudspeakers Nederland B.V	May 2000	Audio product sales	1,899	Over 50%	N
B&W Loudspeakers Group Espana S.A	Oct 1993	Audio product sales	2,596	Over 50%	N
B&W Loudspeakers Ltd	Spe 2003	Audio product sales	-	Over 50%	N
B&W Group (Schweiz) GmbH	Aug 2002	Audio product sales	1,585	Over 50%	N
B&W Group (Logistics) Ltd	Oct 2004	Audio product sales	20	Over 50%	N
B&W Group Germany GmbH	Oct 1979	Audio product sales	8,859	Over 50%	N
B&W Group France SARL	Jul 1998	Audio product sales	1,920	Over 50%	N
B&W Group Finland Oy	Jun 1992	Audio product sales	-29	Over 50%	N
Marantz Italy Srl	Sep 2001	Audio product sales	7,516	Over 50%	N
Bowers & Wilkins Ltd	Feb 2025	Audio product sales	47,702	Over 50%	N
FlaktGroup Austria GmbH	Feb 1974	HVAC product sales	20,854	Over 50%	N

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Flakt Woods SA	Mar 1939	HVAC product sales	2	Over 50%	N
Flakt Elve NV	Sep 1959	HVAC product sales	2	Over 50%	N
FlaktGroup Belgium N. V.	Feb 1988	HVAC product sales	5,741	Over 50%	N
FlaktGroup Switzerland SA	Jan 2002	Subsidiary management (overseas)	1,316	Over 50%	N
FlaktGroup CZ a. s.	May 1992	HVAC product production and sales	48,527	Over 50%	N
FlaktGroup Holding GmbH	Oct 2015	Subsidiary management (overseas)	1,705,833	Over 50%	Y
FlaktGroup Deutschland GmbH	Dec 1998	HVAC product sales	316,031	Over 50%	Y
FlaktGroup Wurzen GmbH	Aug 1990	HVAC product production	98,681	Over 50%	Y
SE Electronic GmbH	May 1986	HVAC product production and sales	11,168	Over 50%	N
Woods Air Movement GmbH	Feb 2020	HVAC product sales	11	Over 50%	N
FlaktGroup A/S	Jul 2006	HVAC product sales	721	Over 50%	N
FlaktGroup Eesti OU	Apr 2002	HVAC product sales	7,196	Over 50%	N
Ventilation Holding Finland OY	Aug 2007	Subsidiary management (overseas)	1,061,065	Over 50%	Y
FlaktGroup Finland OY	Jan 2013	HVAC product production and sales	22,176	Over 50%	N
FlaktGroup France SAS	Dec 1973	HVAC product sales	16,002	Over 50%	N
Woods Holdings Ltd.	Aug 2001	Subsidiary management (overseas)	83,491	Over 50%	Y
Flakt Woods Ltd.	Oct 1928	HVAC product production and sales	86,432	Over 50%	Y
FlaktGroup UK Ltd.	Nov 2015	HVAC product sales	31,850	Over 50%	N
FlaktGroup Ireland Ltd.	Apr 2000	HVAC product sales	20,041	Over 50%	N
FlaktGroup Italy S. p. A.	Apr 1965	HVAC product sales	8,366	Over 50%	N
FlaktGroup Baltics UAB	Jan 2001	HVAC product sales	6,194	Over 50%	N
Flakt Woods (Luxembourg) S. a. r. l	Feb 2002	Subsidiary management (overseas)	867,684	Over 50%	Y
Flakt Woods ACS S. a. r. l	Dec 2010	Subsidiary management (overseas)	42,959	Over 50%	N
FlaktGroup Latvija SIA	Mar 2002	HVAC product sales	46	Over 50%	N
FlaktGroup Netherlands B. V.	Jul 1984	HVAC product sales	11,737	Over 50%	N
FlaktGroup Poland Sp. Z. o. o.	Jul 2001	HVAC product sales	16,095	Over 50%	N
FlaktGroup Romania s. r. l	Nov 2007	HVAC product sales	3,569	Over 50%	N
Ventilation Holding Sweden AB	May 2007	Subsidiary management (overseas)	1,087	Over 50%	N
Fusilli HoldCo AB	Jun 2016	Subsidiary management (overseas)	990,271	Over 50%	Y
FlaktGroup Sweden AB	Dec 1983	HVAC product production and sales	200,859	Over 50%	Y
Forvaltnings bolaget Ljungarum HB	Jan 1990	Subsidiary management (overseas)	20,366	Over 50%	N
Stromboli investissements SAS	Jul 2007	Subsidiary management (overseas)	9,343	Over 50%	N
Samsung Gulf Electronics Co., Ltd. (SGE)	May 1995	Electronic goods sales	1,308,261	Over 50%	Y
Samsung Electronics Turkiye (SETK)	Dec 1984	Electronic goods sales	994,025	Over 50%	Y
Samsung Electronics Industry and Commerce Ltd. (SETK-P)	Feb 2021	Electronic goods production	240,294	Over 50%	Y
Samsung Electronics Levant Co.,Ltd. (SELV)	Jul 2009	Electronic goods sales	262,851	Over 50%	Y
Samsung Electronics Maghreb Arab (SEMAG)	Nov 2009	Electronic goods sales	278,523	Over 50%	Y
Samsung Electronics Egypt S.A.E (SEEG)	Jul 2012	Electronic goods production and sales	1,426,155	Over 50%	Y
Samsung Electronics Israel Ltd. (SEIL)	Sep 2012	Marketing	27,537	Over 50%	N

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Samsung Electronics Tunisia S.A.R.L (SETN)	Sep 2012	Marketing	6,198	Over 50%	N
Samsung Electronics Pakistan(Private) Ltd. (SEPAK)	Nov 2012	Marketing	6,021	Over 50%	N
Samsung Electronics Middle east and North Africa One Person (SEMENA)	May 2024	Subsidiary management (overseas)	2,323	Over 50%	N
Samsung Electronics Saudi Arabia Ltd. (SESAR)	Nov 2019	Electronic goods sales	514,449	Over 50%	Y
Samsung Semiconductor Israel R&D Center, Ltd. (SIRC)	Oct 2007	R&D	238,473	Over 50%	Y
Corephotonics Ltd.	Jan 2012	R&D	134,321	Over 50%	Y
Samsung Electronics South Africa(Pty) Ltd. (SSA)	Jun 1994	Electronic goods sales	935,316	Over 50%	Y
Samsung Electronics South Africa Production (pty) Ltd. (SSAP)	Jul 2014	TV and monitor production	75,606	Over 50%	Y
Samsung Electronics West Africa Ltd. (SEWA)	Mar 2010	Marketing	25,071	Over 50%	N
Samsung Electronics East Africa Ltd. (SEEA)	Dec 2011	Marketing	22,341	Over 50%	N
FlaktWoods LLC	Jan 2003	HVAC product sales	37,390	Over 50%	N
FlaktGroup Havalandirma Sanayi A.S.	Dec 1987	HVAC product production and sales	31,286	Over 50%	N
Harman Industries Holdings Mauritius Ltd.	Oct 2009	Subsidiary management (overseas)	105,833	Over 50%	Y
Red Bend Ltd.	Feb 1998	Audio product production	178,851	Over 50%	Y
Samsung Asia Pte. Ltd. (SAPL)	Jul 2006	Subsidiary management (overseas)	35,742,415	Over 50%	Y
Samsung Electronics Singapore Pte. Ltd. (SESP)	Oct 2020	Electronic goods sales	824,731	Over 50%	Y
Samsung Malaysia Electronics (SME) Sdn. Bhd. (SME)	May 2003	Electronic goods sales	745,469	Over 50%	Y
Samsung Electronics Display (M) Sdn. Bhd. (SDMA)	Mar 1995	Electronic goods production	33,391	Over 50%	N
Samsung Electronics (M) Sdn. Bhd. (SEMA)	Sep 1989	Home appliance production	324,631	Over 50%	Y
Samsung Vina Electronics Co., Ltd. (SAVINA)	Jan 1995	Electronic goods sales	72,381	Over 50%	N
Samsung Electronics Vietnam Co., Ltd. (SEV)	Mar 2008	Electronic goods production	7,975,597	Over 50%	Y
Samsung Electronics Vietnam THAINGUYEN Co., Ltd. (SEVT)	Mar 2013	Telecom product production	14,049,410	Over 50%	Y
Samsung Electronics HCMC CE Complex Co., Ltd. (SEHC)	Feb 2015	Electronic goods production and sales	5,263,351	Over 50%	Y
Samsung Display Vietnam Co., Ltd. (SDV)	Jul 2014	Display panel production	7,996,205	Over 50%	Y
PT Samsung Electronics Indonesia (SEIN)	Aug 1991	Electronic goods production and sales	935,649	Over 50%	Y
PT Samsung Telecommunications Indonesia (STIN)	Mar 2003	Electronic goods sales and service	70,996	Over 50%	N
Thai Samsung Electronics Co., Ltd. (TSE)	Oct 1988	Electronic goods production and sales	2,324,358	Over 50%	Y
Laos Samsung Electronics Sole Co., Ltd (LSE)	Sep 2016	Marketing	1,447	Over 50%	N
Samsung Electronics Philippines Corporation (SEPCO)	Mar 1996	Electronic goods sales	390,602	Over 50%	Y
Samsung Electronics Australia Pty. Ltd. (SEAU)	Nov 1987	Electronic goods sales	653,110	Over 50%	Y
Samsung Electronics New Zealand Limited (SENZ)	Sep 2013	Electronic goods sales	230,280	Over 50%	Y
Samsung India Electronics Private Ltd. (SIEL)	Aug 1995	Electronic goods production and sales	10,369,065	Over 50%	Y
Red Brick Lane Marketing Solutions Pvt. Ltd.	Jan 2012	Marketing	1,079	Over 50%	N
Samsung Display Noida Private Limited (SDN)	Jul 2019	Display panel production	719,091	Over 50%	Y
Samsung R&D Institute India-Bangalore Private Limited (SRI-Bangalore)	May 2005	R&D	851,931	Over 50%	Y
Samsung R&D Institute BanglaDesh Limited (SRBD)	Aug 2010	R&D	27,753	Over 50%	N
Samsung Nepal Services Pvt, Ltd (SNSL)	Nov 2017	Service	872	Over 50%	N
Samsung Japan Corporation (SJC)	Dec 1975	Semiconductor and display panel sales	1,967,890	Over 50%	Y

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Samsung R&D Institute Japan Co. Ltd. (SRJ)	Aug 1992	R&D	115,903	Over 50%	Y
Samsung Electronics Japan Co., Ltd. (SEJ)	Sep 2008	Electronic goods sales	925,841	Over 50%	Y
FlaktGroup India Private Ltd.	Aug 2012	HVAC product production and sales	40,478	Over 50%	N
FlaktGroup Singapore Pte. Ltd.	Jan 2000	HVAC product sales	6,567	Over 50%	N
Harman International (India) Private Limited	Jan 2009	Audio product sales and R&D	478,874	Over 50%	Y
Harman International Industries PTY Ltd.	Dec 2014	Subsidiary management (overseas)	-5,024	Over 50%	N
Harman International (Thailand) Co., Ltd	Jun 2024	Connected Service Provider	42,827	Over 50%	N
Harman International Japan Co., Ltd.	Jun 1991	Audio product sales and R&D	106,926	Over 50%	Y
Harman Singapore Pte. Ltd.	Aug 2007	Audio product sales	15,424	Over 50%	N
D&M Holdings, Inc.	Jun 2008	Audio product production, sales and R&D	21,914	Over 50%	N
Sound United Australia Pty Ltd	Apr 2014	R&D	5,183	Over 50%	N
Sound United Sales & Marketing Australia Pty Limited	May 2017	Audio product sales	13,658	Over 50%	N
Samsung (CHINA) Investment Co., Ltd. (SCIC)	Mar 1996	Electronic goods sales	14,604,846	Over 50%	Y
Samsung Electronics Hong Kong Co., Ltd. (SEHK)	Sep 1988	Electronic goods sales	1,235,014	Over 50%	Y
Samsung Electronics Taiwan Co., Ltd. (SET)	Nov 1994	Electronic goods sales	2,115,046	Over 50%	Y
Suzhou Samsung Electronics Co., Ltd. (SSEC)	Apr 1995	Home appliance production	758,755	Over 50%	Y
Samsung Suzhou Electronics Export Co., Ltd. (SSEC-E)	Apr 1995	Home appliance production	297,966	Over 50%	Y
Samsung Electronics Suzhou Computer Co., Ltd. (SESC)	Sep 2002	Electronic goods production, R&D	134,449	Over 50%	Y
Tianjin Samsung Telecom Technology Co., Ltd. (TSTC)	Mar 2001	Telecom product production	739,996	Over 50%	Y
Beijing Samsung Telecom R&D Center (SRC-Beijing)	Sep 2000	R&D	67,719	Over 50%	N
Samsung Electronics China R&D Center (SRC-Nanjing)	May 2004	R&D	35,894	Over 50%	N
Samsung Mobile R&D Center China- Guangzhou (SRC-Guangzhou)	Jan 2010	R&D	42,944	Over 50%	N
Samsung R&D Institute China-Shenzhen (SRC-Shenzhen)	Mar 2013	R&D	36,820	Over 50%	N
Shanghai Samsung Semiconductor Co., Ltd. (SSS)	Oct 2001	Semiconductor and display panel sales	9,474,930	Over 50%	Y
Samsung (China) Semiconductor Co., Ltd. (SCS)	Sep 2012	Semiconductor production	16,042,066	Over 50%	Y
Samsung Semiconductor Xian Co., Ltd. (SSCX)	Apr 2016	Semiconductor and display panel sales	1,296,710	Over 50%	Y
Samsung Electronics Suzhou Semiconductor Co., Ltd. (SESS)	Dec 1994	Semiconductor processing	1,032,002	Over 50%	Y
Tianjin Samsung LED Co., Ltd. (TSLED)	May 2009	LED production	257,681	Over 50%	Y
Samsung Semiconductor (China) R&D Co., Ltd. (SSCR)	Apr 2003	R&D	111,434	Over 50%	Y
Samsung Display Dongguan Co., Ltd. (SDD)	Nov 2001	Display panel production	777,310	Over 50%	Y
Samsung Display Tianjin Co., Ltd. (SDT)	Jun 2004	Display panel production	531,549	Over 50%	Y
SEMES (XIAN) Co., Ltd.	Jul 2013	Semiconductor/FPD equipment services	5,343	Over 50%	N
Samsung Semiconductor Investment L.P. I	Dec 2021	Tech/emerging-tech venture firm investments	6,757	Over 50%	N
Harman (China) Technologies Co., Ltd.	Mar 2011	Audio product production	349,800	Over 50%	Y
Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	Mar 2013	Audio product sales	2,612	Over 50%	N
Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	Sep 2006	Audio product R&D and production	729,930	Over 50%	Y
Harman Commercial (Shanghai) Co., Ltd.	Oct 2010	Audio product sales	126	Over 50%	N
Harman Holding Limited	May 2007	Audio product sales	689,803	Over 50%	Y
Harman International (China) Holdings Co., Ltd.	Jun 2009	Audio product sales and R&D	743,789	Over 50%	Y

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
Harman Technology (Shenzhen) Co., Ltd.	Sep 2004	Audio product sales and R&D	42,110	Over 50%	N
Sound United Hong Kong Limited	Dec 2005	Subsidiary management (overseas)	1	Over 50%	N
Sound Electronics (Shenzhen) Co. Ltd.	Aug 2015	R&D	3,488	Over 50%	N
D&M Sales & Marketing (H.K) Ltd.	Mar 2002	Audio product sales	33,102	Over 50%	N
D&M Digital Audio Trading (Shanghai) Ltd.	Jun 2003	Subsidiary management (overseas)	213	Over 50%	N
Marantz Shanghai Trading Ltd.	Jan 2004	Subsidiary management (overseas)	4,053	Over 50%	N
D&M Shanghai Electronics Ltd.	Jun 2008	Audio product sales	44,028	Over 50%	N
D&M Sales & Marketing Taiwan Ltd.	Feb 2007	Audio product sales	154	Over 50%	N
Bowers & Wilkins Trading Zhuhai Company Ltd.	Aug 2015	Audio product production	-	Over 50%	N
B&W Group Asia Limited	May 2005	Audio product sales	67	Over 50%	N
Samsung Display	Apr 2012	Display panel production and sales	76,710,079	Over 50%	Y
SU Materials	Aug 2011	Display panel component production	37,986	Over 50%	N
STECO	Jun 1995	Semiconductor component production	137,168	Over 50%	Y
SEMES	Jan 1993	Semiconductor/FPD manufacturing equipment production and sales	2,637,216	Over 50%	Y
Samsung Electronics Service	Oct 1998	Electronics goods repair services	720,837	Over 50%	Y
Samsung Electronics Service CS	Oct 2018	Customer management services	24,269	Over 50%	N
Samsung Electronics Sales	Jul 1996	Electronic goods sales	1,166,771	Over 50%	Y
Samsung Electronics Logitech	Apr 1998	Total logistics services	442,234	Over 50%	Y
Samsung Medison	Jul 1985	Medical device production and sales	857,183	Over 50%	Y
Stellarforest	Dec 2022	Food manufacturing and processing	13,832	Over 50%	N
Mirero System	Jan 1994	Semiconductor software development and supply	54,691	Over 50%	N
Harman Korea	Jan 2005	Semiconductor software development and supply	22,248	Over 50%	N
Rainbow Robotics Inc.	Feb 2011	Manufacturing and sales of robotics and its components	144,448	Over 50%	Y
D&M Sales and Marketing Korea Co., Ltd.	Feb 1996	Audio product sales	12,436	Over 50%	N
SVIC #21 Venture Capital Union	Nov 2011	Tech/emerging-tech venture firm investments	90,935	Over 50%	Y
SVIC #22 Venture Capital Union	Nov 2011	Tech/emerging-tech venture firm investments	14,593	Over 50%	N
SVIC #26 Venture Capital Union	Nov 2014	Tech/emerging-tech venture firm investments	21,712	Over 50%	N
SVIC #28 Venture Capital Union	Feb 2015	Tech/emerging-tech venture firm investments	234,445	Over 50%	Y
SVIC #32 Venture Capital Union	Aug 2016	Tech/emerging-tech venture firm investments	119,535	Over 50%	Y
SVIC #33 Venture Capital Union	Nov 2016	Tech/emerging-tech venture firm investments	190,421	Over 50%	Y
SVIC #42 Venture Capital Union	Nov 2018	Tech/emerging-tech venture firm investments	15,039	Over 50%	N
SVIC #43 Venture Capital Union	Dec 2018	Tech/emerging-tech venture firm investments	16,905	Over 50%	N
SVIC #45 Venture Capital Union	May 2019	Tech/emerging-tech venture firm investments	105,839	Over 50%	Y
SVIC #52 Venture Capital Union	May 2021	Tech/emerging-tech venture firm investments	115,312	Over 50%	Y
SVIC #55 Venture Capital Union	Sep 2021	Tech/emerging-tech venture firm investments	158,841	Over 50%	Y
SVIC #56 Venture Capital Union	Nov 2021	Tech/emerging-tech venture firm investments	41,522	Over 50%	N
SVIC #57 Venture Capital Union	Aug 2022	Tech/emerging-tech venture firm investments	168,426	Over 50%	Y
SVIC #62 Venture Capital Union	Mar 2023	Tech/emerging-tech venture firm investments	13,032	Over 50%	N

Subsidiary	Date established	Major business	Assets as of Dec 31, 2025	Ownership	Classified as major subsidiary (Y/N)
SVIC #67 Venture Capital Union	Oct 2024	Tech/emerging-tech venture firm investments	142,289	Over 50%	Y
SVIC #74 Venture Capital Union	Jun 2025	Tech/emerging-tech venture firm investments	39,525	Over 50%	N
SVIC #76 Venture Capital Union	Dec 2025	Tech/emerging-tech venture firm investments	1,502	Over 50%	N
Private Equity Fund for Semiconductor Growth	Mar 2017	Semiconductor industry investments	27,621	Over 50%	N
Private Equity Fund for Co-existence of System Semiconductor Firms	Apr 2020	Semiconductor industry investments	52,634	Over 50%	N
General Private Equity Fund for Semiconductor Ecosystem	Jul 2023	Semiconductor industry investments	31,446	Over 50%	N

2. Affiliates

A. Domestic Affiliates

As of December 31, 2025, Samsung Group is consisted of 67 domestic affiliates. Among the Samsung Group's 67 domestic affiliates, 18 affiliates including Samsung Electronics are listed, and 49 affiliates are unlisted.

[As of December 31, 2025]

Listing	No. of affiliates	Name of affiliates
Listed	18	Samsung C&T; Samsung Biologics; Samsung Life Insurance; Samsung SDI; Samsung SDS; SamsungFN REIT; Samsung Epis Holdings; Samsung E&A; Samsung Electro-mechanics; Samsung Electronics; Samsung Heavy Industries; Samsung Securities; Samsung Card; Samsung Fire & Marine Insurance; Multicampus; S1; Cheil Worldwide; Hotel Shilla
Unlisted	49	D&M Sales and Marketing Korea; Samsung Noble Life; Samsung Display; Samsung Medison; Samsung Bioepis; Samsung Venture Investment Corporation; Samsung Life Service; Samsung Futures; Samsung Active Asset Management; Samsung SRA Asset Management; Samsung Welstory; Samsung Asset Management; Samsung Electronics Logitech; Samsung Electronics Service; Samsung Electronics Service CS; Samsung Electronics Sales; Samsung Card Customer Service; Samsung Corning Advanced Glass; Samsung Hedge Asset Management; Samsung Fire & Marine Insurance Service; Samsung Claim Adjustment Service; SEMES; Suwon Samsung Bluewings FC; STECO; Shilla HM; SD Flex; SBTM; S-1CRM; SU Materials; S-Core; STM; HDC Shilla Duty Free LTD; EPIS NexLab ; OpenHands; Cheil Fashion Retail Co., Ltd.; Miracom; Mirero System; Samsung Global Research(SGR); Samsung Lions; Samsung Life Financial Service; Samsung Fire & Marine Insurance Financial Service; Samwoo Architects & Engineers; Seoul Lakeside CC; SECUI; CVnet Corporation; SHP Corporation; Harman International Korea; Human TSS; Stellar Forest of Hope
Total	67	

B. Foreign Affiliates

[As of December 31, 2025]

Listing	No. of affiliates	Name of affiliates	Country
Unlisted	1	SAMOO AUSTIN INC	USA
	2	SAMOO HU Designer and Engineering Services Limited	Hungary
	3	SAMOO DESIGNERS & ENGINEERS INDIA PRIVATE LIMITED	India
	4	SAMOO (KL) SDN. BHD.	Malaysia
	5	SAMOO Design Consulting Co.,Ltd	China
	6	Samsung Solar Construction Inc.	USA
	7	QSSC, S.A. de C.V.	Mexico
	8	Samsung Solar Energy LLC	USA
	9	Equipment Trading Solutions Group, LLC	USA
	10	SAMSUNG C&T CHARGING SOLUTIONS LLC	USA

Listing	No. of affiliates	Name of affiliates	Country
	11	SP Armow Wind Ontario LP	Canada
	12	SRE GRW EPC GP Inc.	Canada
	13	SRE GRW EPC LP	Canada
	14	SRE SKW EPC GP Inc.	Canada
	15	SRE SKW EPC LP	Canada
	16	SRE WIND PA GP INC.	Canada
	17	SRE WIND PA LP	Canada
	18	SRE GRS Holdings GP Inc.	Canada
	19	SRE GRS Holdings LP	Canada
	20	SRE K2 EPC GP Inc.	Canada
	21	SRE K2 EPC LP	Canada
	22	SRE KS HOLDINGS GP INC.	Canada
	23	SRE KS HOLDINGS LP	Canada
	24	SP Belle River Wind LP	Canada
	25	SRE Armow EPC GP Inc.	Canada
	26	SRE Armow EPC LP	Canada
	27	North Kent Wind 1 LP	Canada
	28	SRE Wind GP Holding Inc.	Canada
	29	South Kent Wind LP Inc.	Canada
	30	Grand Renewable Wind LP Inc.	Canada
	31	SRE North Kent 2 LP Holdings LP	Canada
	32	SRE Solar Development GP Inc.	Canada
	33	SRE Solar Development LP	Canada
	34	SRE Windsor Holdings GP Inc.	Canada
	35	SRE Southgate Holdings GP Inc.	Canada
	36	SRE Solar Construction Management GP Inc.	Canada
	37	SRE Solar Construction Management LP	Canada
	38	SRE BRW EPC GP INC.	Canada
	39	SRE BRW EPC LP	Canada
	40	SRE North Kent 1 GP Holdings Inc	Canada
	41	SRE North Kent 2 GP Holdings Inc	Canada
	42	SRE Belle River GP Holdings Inc	Canada
	43	SRE NK1 EPC GP Inc	Canada
	44	SRE NK1 EPC LP	Canada
	45	SRE Summerside Construction GP Inc.	Canada
	46	SRE Summerside Construction LP	Canada
	47	Nuevo SRE Inc.	Canada
	48	PLL Holdings LLC	USA
	49	Grand Renewable Solar GP Inc.	Canada
	50	KINGSTON SOLAR GP INC.	Canada
	51	SP Armow Wind Ontario GP Inc	Canada
	52	South Kent Wind GP Inc.	Canada
	53	Grand Renewable Wind GP Inc.	Canada
	54	North Kent Wind 1 GP Inc	Canada
	55	SP Belle River Wind GP Inc	Canada
	56	Samsung Solar Energy 1 LLC	USA
	57	Samsung C&T Renewables, LLC	USA
	58	Samsung Solar Energy 3, LLC	USA
	59	5S ENERGY HOLDINGS, LLC	USA
	60	EnerCrest LLC	USA
	61	SungEel Recycling Park Thuringen GmbH	Germany
	62	POSS-SLPC, S.R.O	Slovakia
	63	Solluce Romania 1 B.V.	Romania

Listing	No. of affiliates	Name of affiliates	Country
	64	Samsung C&T Renewable Energy Europe GmbH	Germany
	65	S.C. Otelinox S.A	Romania
	66	Samsung C&T Corporation Romania S.R.L	Romania
	67	Arteus Partner I HoldCo GmbH & Co. KG	Germany
	68	Arteus Partner I GP GmbH	Germany
	69	VISTA SV SOLAR 1 SDN. BHD.	Malaysia
	70	Samsung Chemtech Vina LLC	Vietnam
	71	Samsung C&T Thailand Co., Ltd	Thailand
	72	Malaysia Samsung Steel Center Sdn.Bhd	Malaysia
	73	S&G Biofuel PTE.LTD	Singapore
	74	PT. Gandaerah Hendana	Indonesia
	75	PT. Inecda	Indonesia
	76	VISTA CONTRACTING AND DEVELOPMENT BANGLADESH LTD.	Bangladesh
	77	Vista NEXT Limited	Bangladesh
	78	CME - VISTA JOINT STOCK COMPANY	Vietnam
	79	WELVISTA COMPANY LIMITED	Vietnam
	80	SAMSUNG CONST. CO. PHILS.	Philippines
	81	CME-VISTA ONE COMPANY LIMITED	Vietnam
	82	SAMSUNG TRADING (SHANGHAI) CO., LTD	China
	83	Samsung Precision Stainless Steel(pinghu) Co.,Ltd.	China
	84	Samsung Japan Corporation	Japan
	85	Samsung R&D Institute Japan Co. Ltd.	Japan
	86	Samsung Electronics America, Inc.	USA
	87	Samsung Electronics Canada, Inc.	Canada
	88	Samsung Electronics Mexico S.A. De C.V.	Mexico
	89	Samsung Electronics Ltd.	United Kingdom
	90	Samsung Electronics (UK) Ltd.	United Kingdom
	91	Samsung Electronics Holding GmbH	Germany
	92	Samsung Electronics Iberia, S.A.	Spain
	93	Samsung Electronics France S.A.S	France
	94	Samsung Electronics Hungarian Private Co. Ltd.	Hungary
	95	Samsung Electronics Italia S.P.A.	Italy
	96	Samsung Electronics Europe Logistics B.V.	Netherlands
	97	Samsung Electronics Benelux B.V.	Netherlands
	98	Samsung Electronics Polska, SP.Zo.o	Poland
	99	Samsung Electronics Portuguesa, Unipessoal, Lda.	Portugal
	100	Samsung Electronics Nordic Aktiebolag	Sweden
	101	Samsung Electronics Austria GmbH	Austria
	102	Samsung Electronics Slovakia s.r.o	Slovakia
	103	Samsung Electronics Europe Holding Cooperatief U.A.	Netherlands
	104	Samsung Electronics Display (M) Sdn. Bhd.	Malaysia
	105	Samsung Electronics (M) Sdn. Bhd.	Malaysia
	106	Samsung Vina Electronics Co., Ltd.	Vietnam
	107	Samsung Asia Pte. Ltd.	Singapore
	108	Samsung India Electronics Private Ltd.	India
	109	Samsung R&D Institute India-Bangalore Private Limited	India
	110	Samsung Electronics Australia Pty. Ltd.	Australia
	111	PT Samsung Electronics Indonesia	Indonesia
	112	Thai Samsung Electronics Co., Ltd.	Thailand
	113	Samsung Malaysia Electronics (SME) Sdn. Bhd.	Malaysia
	114	Samsung Electronics Hong Kong Co., Ltd.	Hong Kong
	115	Suzhou Samsung Electronics Co., Ltd.	China
	116	Samsung (CHINA) Investment Co., Ltd.	China

Listing	No. of affiliates	Name of affiliates	Country
	117	Samsung Electronics Suzhou Semiconductor Co., Ltd.	China
	118	Samsung Electronics Taiwan Co., Ltd.	Taiwan
	119	Tianjin Samsung Telecom Technology Co., Ltd.	China
	120	Shanghai Samsung Semiconductor Co., Ltd.	China
	121	Samsung Electronics Suzhou Computer Co., Ltd.	China
	122	Samsung Semiconductor (China) R&D Co., Ltd.	China
	123	Samsung (China) Semiconductor Co., Ltd.	China
	124	Samsung SemiConductor Xian Co., Ltd.	China
	125	Samsung Gulf Electronics Co., Ltd.	Utd.Arab Emir.
	126	Samsung Electronics Egypt S.A.E	Egypt
	127	Samsung Electronics South Africa(Pty) Ltd.	South Africa
	128	Samsung Electronics Latinoamerica(Zona Libre), S. A.	Panama
	129	Samsung Eletronica da Amazonia Ltda.	Brazil
	130	Samsung Electronics Argentina S.A.	Argentina
	131	Samsung Electronics Chile Limitada	Chile
	132	Samsung Electronics Rus Company LLC	Russian Fed.
	133	Samsung Electronics Rus Kaluga LLC	Russian Fed.
	134	Tianjin Samsung LED Co., Ltd.	China
	135	Samsung Biologics America, Inc.	USA
	136	Samsung Bioepis United States Inc.	USA
	137	SAMSUNG BIOEPIS UK LIMITED	United Kingdom
	138	Samsung Bioepis NL B.V.	Netherlands
	139	Samsung Bioepis CH GmbH	Switzerland
	140	Samsung Bioepis PL Sp. z o.o.	Poland
	141	SAMSUNG BIOEPIS AU PTY LTD	Australia
	142	SAMSUNG BIOEPIS NZ LIMITED	New Zealand
	143	Samsung Bioepis TW Limited	Taiwan
	144	SAMSUNG BIOEPIS IL LTD	Israel
	145	SAMSUNG BIOEPIS BR PHARMACEUTICAL LTDA	Brazil
	146	Intellectual Keystone Technology LLC	USA
	147	Samsung Display America Holdings, Inc	USA
	148	Samsung Display Vietnam Co., Ltd.	Vietnam
	149	Samsung Display Noida Private Limited	India
	150	Samsung Display Dongguan Co., Ltd.	China
	151	Samsung Display Tianjin Co., Ltd.	China
	152	Novaled GmbH	Germany
	153	SEMES America, Inc.	USA
	154	SEMES (XIAN) Co., Ltd.	China
	155	Sonio SAS	France
	156	D&M Digital Audio Trading (Shanghai) Ltd.	China
	157	Marantz Shanghai Trading Ltd.	China
	158	D&M Sales & Marketing Taiwan Ltd.	Taiwan
	159	NeuroLogica Corp.	USA
	160	Samsung Lennox HVAC North America, LLC	USA
	161	SmartThings, Inc.	USA
	162	Samsung Oak Holdings, Inc.	USA
	163	Joyent, Inc.	USA
	164	Xealth Inc.	USA
	165	TeleWorld Solutions, Inc.	USA
	166	Samsung Semiconductor, Inc.	USA
	167	Samsung Research America, Inc	USA
	168	Samsung Electronics Home Appliances America, LLC	USA
	169	Samsung International, Inc.	USA

Listing	No. of affiliates	Name of affiliates	Country
	170	Harman International Industries, Inc.	USA
	171	Samsung Federal, Inc.	USA
	172	Samsung Austin Semiconductor LLC.	USA
	173	AdGear Technologies Inc.	Canada
	174	SAMSUNG NEXT LLC	USA
	175	SAMSUNG NEXT FUND LLC	USA
	176	Samsung Mexicana S.A. de C.V	Mexico
	177	Samsung Electronics Digital Appliance Mexico, SA de CV	Mexico
	178	eMagin Corporation	USA
	179	SEMCO Duct & Acoustical Products Inc	USA
	180	Harman International Japan Co., Ltd.	Japan
	181	Harman International Industries Canada Ltd.	Canada
	182	Harman Becker Automotive Systems, Inc.	USA
	183	Harman Professional, Inc.	USA
	184	Roon Labs, LLC	USA
	185	Viper Holdings Corporation	USA
	186	Harman Belgium SA	Belgium
	187	Harman Finland Oy	Finland
	188	Harman France SNC	France
	189	Red Bend Software SAS	France
	190	Harman Inc. & Co. KG	Germany
	191	Harman Connected Services GmbH	Germany
	192	Harman KG Holding, LLC	USA
	193	Harman Becker Automotive Systems Italy S.R.L.	Italy
	194	Harman Connected Services Poland Sp.zoo	Poland
	195	Harman Industries Holdings Mauritius Ltd.	Mauritius
	196	Harman International Mexico, S. de R.L. de C.V.	Mexico
	197	Harman International Estonia OU	Estonia
	198	Harman International (Thailand) Co., Ltd.	Thailand
	199	Harman Singapore Pte. Ltd.	Singapore
	200	Harman da Amazonia Industria Eletronica e Participacoes Ltda.	Brazil
	201	Harman do Brasil Industria Eletronica e Participacoes Ltda.	Brazil
	202	DEI Holdings, Inc.	USA
	203	DEI Sales, Inc.	USA
	204	D&M Holdings, Inc.	Japan
	205	Sound United, LLC	USA
	206	Equity International, LLC	USA
	207	B&W Group Ltd	United Kingdom
	208	Sound United Hong Kong Limited	Hong Kong
	209	Sound United Canada Inc.	Canada
	210	Polk Audio, LLC	USA
	211	D&M Holdings U.S. Inc.	USA
	212	Definitive Technology, LLC	USA
	213	D&M Europe B.V	Netherlands
	214	Sound United Australia Pty Ltd	Australia
	215	D&M Sales & Marketing (H.K) Ltd.	Hong Kong
	216	Boston Acoustics, Inc.	USA
	217	Denon Electronics (USA), LLC	USA
	218	Digital Networks North America Inc.	USA
	219	Marantz America, LLC	USA
	220	D&M Sales & Marketing Americas, LLC	USA
	221	The Speaker Company	USA
	222	D&M Premium Sound Solutions, LLC	USA

Listing	No. of affiliates	Name of affiliates	Country
	223	Samsung Semiconductor Europe Limited	United Kingdom
	224	Samsung Semiconductor Europe GmbH	Germany
	225	Samsung Electronics GmbH	Germany
	226	Sonio Corporation	USA
	227	Samsung Electronics Czech and Slovak s.r.o.	Czech Republic
	228	SAMSUNG ELECTRONICS BALTICS SIA	Latvia
	229	Samsung Electronics West Africa Ltd.	Nigeria
	230	Samsung Electronics East Africa Ltd.	Kenya
	231	Samsung Electronics Saudi Arabia Ltd.	Saudi Arabia
	232	Samsung Electronics Israel Ltd.	Israel
	233	Samsung Electronics Tunisia S.A.R.L	Tunisia
	234	Samsung Electronics Pakistan(Private) Ltd.	Pakistan
	235	Samsung Electronics Middle East and North Africa	Saudi Arabia
	236	Samsung Electronics South Africa Production (pty) Ltd.	South Africa
	237	Samsung Electronics Turkiye	Turkiye
	238	Samsung Electronics Industry and Commerce Ltd.	Turkiye
	239	Samsung Semiconductor Israel R&D Center, Ltd.	Israel
	240	Samsung Electronics Levant Co.,Ltd.	Jordan
	241	Samsung Electronics Maghreb Arab	Morocco
	242	Samsung Electronics Venezuela, C.A.	Venezuela
	243	Samsung Electronics Peru S.A.C.	Peru
	244	Samsung Electronics Ukraine Company LLC	Ukraine
	245	Samsung R&D Institute Ukraine	Ukraine
	246	Samsung R&D Institute Rus LLC	Russian Fed.
	247	Samsung Electronics Central Eurasia LLP	Kazakhstan
	248	Samsung Electronics Caucasus Co. Ltd	Azerbaijan
	249	Samsung Electronics Uzbekistan FC LLC	Uzbekistan
	250	Corephotonics Ltd.	Israel
	251	Samsung Nanoradio Design Center	Sweden
	252	Ventilation Holding Sweden AB	Sweden
	253	Stromboli investissements SAS	France
	254	Forvaltnings bolaget Ljungarum HB	Sweden
	255	Ventilation Holding Finland OY	Finland
	256	FlaktGroup Romania s. r. l	Romania
	257	Flakt Elve NV	Belgium
	258	Fusilli HoldCo AB	Sweden
	259	FlaktGroup Deutschland GmbH	Germany
	260	FlaktGroup Austria GmbH	Austria
	261	FlaktGroup Belgium N. V. .	Belgium
	262	FlaktGroup CZ a. s.	Czech Republic
	263	FlaktGroup Wurzen GmbH	Germany
	264	SE Electronic GmbH	Germany
	265	FlaktGroup France SAS	France
	266	FlaktGroup UK Ltd.	United Kingdom
	267	FlaktGroup Netherlands B. V.	Netherlands
	268	FlaktGroup Havalandirma Sanayi A.S.	Turkiye
	269	FlaktGroup Baltics UAB	Lithuania
	270	Flakt Woods (Luxembourg) S. a. r. l	Luxembourg
	271	Flakt Woods ACS S. a. r. l	Luxembourg
	272	Flakt Woods Ltd.	United Kingdom
	273	FlaktGroup Italy S. p. A.	Italy
	274	Woods Air Movement Ltd.	USA
	275	Woods Air Movement GmbH	Germany

Listing	No. of affiliates	Name of affiliates	Country
	276	FlaktGroup Singapore Pte. Ltd.	Singapore
	277	FlaktGroup Sweden AB	Sweden
	278	Flakt Woods SA	Belgium
	279	FlaktGroup Switzerland SA	Switzerland
	280	FlaktGroup A/S	Denmark
	281	FlaktGroup Eesti OU	Estonia
	282	FlaktGroup Finland OY	Finland
	283	Woods Holdings Ltd.	United Kingdom
	284	FlaktGroup Ireland Ltd.	Ireland
	285	FlaktGroup Latvija SIA	Latvia
	286	FlaktGroup Poland Sp. Z. o. o.	Poland
	287	FlaktWoods LLC	Utd.Arab Emir.
	288	SEMCO LLC	USA
	289	FlaktGroup India Private Ltd.	India
	290	Harman Professional Denmark ApS	Denmark
	291	Martin Professional Japan Ltd.	Japan
	292	Harman International Romania SRL	Romania
	293	Apostera UA, LLC	Ukraine
	294	Harman Becker Automotive Systems GmbH	Germany
	295	Harman Deutschland GmbH	Germany
	296	Harman Becker Automotive Systems Manufacturing Kft	Hungary
	297	Harman RUS CIS LLC	Russian Fed.
	298	Harman Holding GmbH & Co. KG	Germany
	299	Harman Management GmbH	Germany
	300	Harman Hungary Financing Ltd.	Hungary
	301	Harman Connected Services OOO	Russian Fed.
	302	Harman Professional Kft	Hungary
	303	Harman Consumer Nederland B.V.	Netherlands
	304	Red Bend Ltd.	Israel
	305	Harman International Industries Limited	United Kingdom
	306	AKG Acoustics GmbH	Austria
	307	Harman Audio Iberia Espana Sociedad Limitada	Spain
	308	Harman Holding Limited	Hong Kong
	309	Harman International Industries PTY Ltd.	Australia
	310	Harman de Mexico, S. de R.L. de C.V.	Mexico
	311	Samsung Electronics Switzerland GmbH	Switzerland
	312	Samsung Electronics Romania LLC	Romania
	313	SAMSUNG Zhilabs, S.L.	Spain
	314	FlaktGroup Holding GmbH	Germany
	315	Porta Nuova Varesine Building 2 S.r.l.	Italy
	316	Samsung Electronics Poland Manufacturing SP.Zo.o	Poland
	317	Samsung Electronics Greece S.M.S.A	Greece
	318	Samsung Electronics Air Conditioner Europe B.V.	Netherlands
	319	FOODIENT LTD.	United Kingdom
	320	OXFORD SEMANTIC TECHNOLOGIES LIMITED	United Kingdom
	321	Samsung Denmark Research Center ApS	Denmark
	322	Samsung Cambridge Solution Centre Limited	United Kingdom
	323	D&M Audiovisual Ltd	United Kingdom
	324	D&M France SAS	France
	325	D&M Germany GmbH	Germany
	326	Marantz Italy Srl	Italy
	327	B&W Group Belgium B.V	Belgium
	328	B&W Loudspeakers Nederland B.V	Netherlands

Listing	No. of affiliates	Name of affiliates	Country
	329	B&W Loudspeakers Group Espana S.A	Spain
	330	B&W Loudspeakers Ltd	United Kingdom
	331	B&W Group (Schweiz) GmbH	Switzerland
	332	B&W Group (Logistics) Ltd	United Kingdom
	333	B&W Group Germany GmbH	Germany
	334	B&W Group France SARL	France
	335	B&W Group Finland Oy	Finland
	336	Bowers & Wilkins Ltd	United Kingdom
	337	Sound United Sales & Marketing Australia Pty Limited	Australia
	338	Bowers & Wilkins Trading Zhuhai Company Ltd.	China
	339	B&W Group Asia Limited	Hong Kong
	340	Samsung Electronics Japan Co., Ltd.	Japan
	341	Samsung Electronics Singapore Pte. Ltd.	Singapore
	342	Samsung Electronics New Zealand Limited	New Zealand
	343	Samsung Electronics Philippines Corporation	Philippines
	344	Samsung R&D Institute BanglaDesh Limited	Bangladesh
	345	Samsung Electronics Vietnam Co., Ltd.	Vietnam
	346	Samsung Electronics Vietnam THAINGUYEN Co., Ltd.	Vietnam
	347	Samsung Electronics HCMC CE Complex Co., Ltd.	Vietnam
	348	Samsung Nepal Services Pvt, Ltd	Nepal
	349	Red Brick Lane Marketing Solutions Pvt. Ltd.	India
	350	PT Samsung Telecommunications Indonesia	Indonesia
	351	Laos Samsung Electronics Sole Co., Ltd	Laos
	352	iMarket Asia Co., Ltd.	Hong Kong
	353	Samsung Suzhou Electronics Export Co., Ltd.	China
	354	Samsung Mobile R&D Center China-Guangzhou	China
	355	Samsung R&D Institute China-Shenzhen	China
	356	Beijing Samsung Telecom R&D Center	China
	357	Samsung Electronics China R&D Center	China
	358	Harman (Suzhou) Audio and Infotainment Systems Co., Ltd.	China
	359	Harman Technology (Shenzhen) Co., Ltd.	China
	360	Harman (China) Technologies Co., Ltd.	China
	361	Harman Commercial (Shanghai) Co., Ltd.	China
	362	Harman International (China) Holdings Co., Ltd.	China
	363	Harman Automotive Electronic Systems (Suzhou) Co., Ltd.	China
	364	Sound Electronics (Shenzhen) Co. Ltd.	China
	365	D&M Shanghai Electronics Ltd.	China
	366	Harman International (India) Private Limited	India
	367	Samsung Electronics Latinoamerica Miami, Inc.	USA
	368	Samsung Electronica Colombia S.A.	Colombia
	369	Samsung Electronics Panama. S.A.	Panama
	370	Samsung SDI Japan Co., Ltd.	Japan
	371	Samsung SDI America Inc.	USA
	372	Samsung SDI Hungary Zrt.	Hungary
	373	Samsung SDI Europe GmbH	Germany
	374	Samsung SDI Battery Systems GmbH	Austria
	375	Samsung SDI Vietnam Co., Ltd.	Vietnam
	376	Samsung SDI Energy Malaysia Sdn. Bhd.	Malaysia
	377	Samsung SDI India Private Limited	India
	378	Samsung SDI(Hong Kong) Ltd.	Hong Kong
	379	Samsung SDI China Co., Ltd.	China
	380	Samsung SDI-ARN (Xi'An) Power Battery Co., Ltd.	China
	381	Samsung SDI (Tianjin) Battery Co.,Ltd.	China

Listing	No. of affiliates	Name of affiliates	Country
	382	StarPlus Energy LLC.	USA
	383	SDI-GM Synergy Cells Holdings LLC	USA
	384	Samsung SDI Southeast Asia PTE. LTD.	Singapore
	385	Tianjin Samsung SDI Co., Ltd.	China
	386	Samsung Electro-Mechanics Japan Co., Ltd.	Japan
	387	Samsung Electro-Mechanics America, Inc.	USA
	388	Samsung Electro-Mechanics Mexico, S.A. de C.V.	Mexico
	389	Samsung Electro-Mechanics GmbH	Germany
	390	Samsung Electro-Mechanics Philippines, Corp.	Philippines
	391	Calamba Premier Realty Corporation	Philippines
	392	Samsung Electro-Mechanics Pte Ltd.	Singapore
	393	Samsung Electro-Mechanics Vietnam Co., Ltd.	Vietnam
	394	Samsung Electro-Mechanics Software India Bangalore Private Limited	India
	395	Tianjin Samsung Electro-Mechanics Co., Ltd.	China
	396	Samsung High-Tech Electro-Mechanics(Tianjin) Co., Ltd.	China
	397	Samsung Electro-Mechanics (Shenzhen) Co., Ltd.	China
	398	Batino Realty Corporation	Philippines
	399	Samsung Fire & Marine Management Corporation	USA
	400	SAMSUNG FIRE & MARINE INSURANCE COMPANY OF EUROPE LTD.	United Kingdom
	401	Fortuna Topco Limited	United Kingdom
	402	PT. Asuransi Samsung Tugu	Indonesia
	403	SAMSUNG VINA INSURANCE COMPANY LIMITED	Vietnam
	404	Samsung Reinsurance Pte. Ltd.	Singapore
	405	Samsung Property & Casualty Insurance Company(China), Ltd	China
	406	Samsung Fire & Marine Insurance Management Middle East Limited	Utd.Arab Emir.
	407	Fortuna Midco Limited	Jersey
	408	Fortuna Holdings Limited	Jersey
	409	Canopus Group Limited	Jersey
	410	Canopus Holdings UK Ltd	United Kingdom
	411	Canopus US Holdings, Inc.	USA
	412	Omega Underwriting Holdings Ltd	United Kingdom
	413	Canopus Reinsurance Ltd	Bermuda
	414	Canopus Labuan PTE Ltd	Malaysia
	415	Canopus Asia PTE Ltd	Singapore
	416	Canopus Underwriting Bermuda Ltd	Bermuda
	417	Canopus Ireland Ltd	Ireland
	418	Creechurch Holdings Ltd	United Kingdom
	419	Vave Holdings Limited	Jersey
	420	Pebbles 456 Ltd	Bermuda
	421	Canopus Services Ltd	United Kingdom
	422	Canopus Corporate Capital Ltd	United Kingdom
	423	Canopus Capital Seven Ltd	United Kingdom
	424	Canopus Capital Twelve Ltd	United Kingdom
	425	Canopus Capital Sixteen Ltd	United Kingdom
	426	Flectat 2 Ltd	United Kingdom
	427	Canopus Managing Agents Ltd	United Kingdom
	428	Canopus Europe Ltd	United Kingdom
	429	Trenwick Underwriting Ltd	United Kingdom
	430	Canopus US Insurance, Inc.	USA
	431	Canopus Underwriting Agency Inc.	USA
	432	Canopus Re Underwriting Management, Inc.	USA
	433	Canopus Germany GmbH	Germany
	434	KDIB Holdings Ltd	United Kingdom

Listing	No. of affiliates	Name of affiliates	Country
	435	Vave Digital Services Ltd	United Kingdom
	436	Vave Underwriting Agency Inc.	USA
	437	Multi Strat Holdings Ltd	Bermuda
	438	Canopius ILS Ltd	Bermuda
	439	Multi-Strat Re, Ltd	Bermuda
	440	Garden Insurance Company of Vermont	USA
	441	Liberica ILS Fund Ltd	Bermuda
	442	Camellia Consulting Corporation	USA
	443	Samsung Heavy Industries India Pvt.Ltd.	India
	444	SAMSUNG HEAVY INDUSTRIES (M) SDN.BHD	Malaysia
	445	Samsung Heavy Industries(Rongcheng) Co., Ltd	China
	446	SAMSUNG HEAVY INDUSTRIES NIGERIA LIMITED	Nigeria
	447	Samsung Heavy Industries Mozambique LDA	Mozambique
	448	Samsung Heavy Industries Rus LLC	Russian Fed.
	449	SHI - MCI FZE	Nigeria
	450	Samsung Life Insurance (Thailand) Public Co., Ltd	Thailand
	451	Beijing Samsung Real Estate Co.. Ltd	China
	452	Samsung Asset Management (New York), Inc.	USA
	453	Samsung Global SME Private Equity Manager Fund Co., Ltd.	Cayman Islands
	454	Samsung Asset Management U.S. Holdings, Inc.	USA
	455	Samsung Private Equity Fund 2022 GP, Ltd.	Cayman Islands
	456	Samsung Co-Investment 2021 GP, Ltd.	Cayman Islands
	457	Samsung Asset Management(London) Ltd.	United Kingdom
	458	Samsung Private Equity Manager I Co., Ltd.	Cayman Islands
	459	Samsung Asset Management (Hong Kong) Ltd.	Hong Kong
	460	SDI-GM Synergy Cells LLC	USA
	461	Samsung C&T Japan Corporation	Japan
	462	SAMSUNG C&T INVESTMENT Co.,Ltd.	Japan
	463	Samsung C&T America Inc.	USA
	464	Samsung E&C America, INC.	USA
	465	Samsung Renewable Energy Inc.	Canada
	466	Samsung C&T Oil & Gas Parallel Corp.	USA
	467	Samsung C&T Lima S.A.C.	Peru
	468	Samsung C&T Deutschland GmbH	Germany
	469	Samsung C&T U.K. Ltd.	United Kingdom
	470	Samsung C&T ECUK Limited	United Kingdom
	471	Whesoe engineering Limited	United Kingdom
	472	SAM investment Manzanilo.B.V	Netherlands
	473	Samsung C&T Corporation Poland LLC	Poland
	474	Samsung C&T (KL) Sdn.,Bhd.	Malaysia
	475	Samsung C&T Malaysia SDN. BHD	Malaysia
	476	Erdsam Co., Ltd.	Hong Kong
	477	Samsung C&T India Private Limited	India
	478	Samsung C&T Corporation India Private Limited	India
	479	Samsung C&T Singapore Pte., Ltd.	Singapore
	480	SAMSUNG C&T Mongolia LLC.	Mongolia
	481	Samsung C&T Eng.&Const. Mongolia LLC.	Mongolia
	482	S&WOO CONSTRUCTION PHILIPPINES,INC.	Philippines
	483	VSSC STEEL CENTER LIMITED LIABILITY COMPANY	Vietnam
	484	Vista Contracting and Investment Global Pte. Ltd.	Singapore
	485	CHEIL HOLDING INC.	Philippines
	486	Samsung C&T Renewable Energy Australia Pty Ltd	Australia
	487	SAMSUNG C&T PHILIPPINES, CORP.	Philippines

Listing	No. of affiliates	Name of affiliates	Country
	488	Samsung C&T Hongkong Ltd.	Hong Kong
	489	Samsung C&T Taiwan Co., Ltd.	Taiwan
	490	SAMSUNG C&T (SHANGHAI) CO., LTD.	China
	491	Samsung C&T (Xi'an) Co., Ltd.	China
	492	SAMSUNG C&T CORPORATION SAUDI ARABIA	Saudi Arabia
	493	SAM Gulf Investment Limited	Utd.Arab Emir.
	494	Samsung C&T Chile Copper SpA	Chile
	495	SCNT Power Kelar Inversiones Limitada	Chile
	496	Samsung C&T Corporation Rus LLC	Russian Fed.
	497	CHEIL INDUSTRIES ITALY SRL	Italy
	498	Samsung Fashion Trading Co. ,Ltd	China
	499	SAMSUNG C&T CORPORATION VIETNAM CO., LTD	Vietnam
	500	Samsung C&T Corporation UEM Construction JV Sdn Bhd	Malaysia
	501	SAMSUNG VISTA C&I AUSTRALIA PTY LTD	Australia
	502	Welstory America Inc.	USA
	503	Welstory Hungary Kft.	Hungary
	504	WELSTORY VIETNAM COMPANY LIMITED	Vietnam
	505	Shanghai Ever-Hongjun Business Mgt Service Co.,LTD	China
	506	LANGUAGE TESTING INTERNATIONAL, INC.	USA
	507	PENGTAI CHINA CO.,LTD.	China
	508	PengTai Taiwan Co., Ltd.	Taiwan
	509	PENGTAI E-COMMERCE CO.,LTD	China
	510	Beijing Pengtai Borui E-commerce Co.,Ltd.	China
	511	Medialytics Inc.	China
	512	Beijing Pengtai Baozun E-commerce Co., Ltd.	China
	513	iMarket China Co., Ltd.	China
	514	Samsung Securities (America), Inc.	USA
	515	Samsung Securities (Europe) Limited.	United Kingdom
	516	Samsung Securities (Asia) Limited.	Hong Kong
	517	Samsung SDS America, Inc.	USA
	518	SAMSUNG SDS GSCL Canada., Ltd.	Canada
	519	Samsung SDS Europe, Ltd.	United Kingdom
	520	Samsung SDS Global SCL Hungary, Kft.	Hungary
	521	Samsung SDS Global SCL Slovakia, S.R.O.	Slovakia
	522	Samsung SDS Global SCL Poland Sp. Z.o.o.	Poland
	523	Samsung GSCL Sweden AB	Sweden
	524	Samsung SDS Global SCL France SAS	France
	525	Samsung SDS Global SCL Italy S.R.L. A Socio Unico	Italy
	526	Samsung SDS Global Supply Chain Logistics Spain S.L.U	Spain
	527	Samsung SDS Global SCL Netherlands Cooperatief U.A.	Netherlands
	528	Samsung SDS Global SCL Germany GmbH	Germany
	529	Samsung SDS Global SCL Romania S.R.L	Romania
	530	Samsung SDS Asia Pacific Pte, Ltd.	Singapore
	531	Samsung Data Systems India Private Limited	India
	532	Samsung SDS Vietnam Co., Ltd.	Vietnam
	533	PT. Samsung SDS Global SCL Indonesia	Indonesia
	534	Samsung SDS Global SCL Philippines Co., Ltd.Inc.	Philippines
	535	Samsung SDS Global SCL Thailand Co.,Ltd.	Thailand
	536	SAMSUNG SDS MALAYSIA SDN. Bhd.	Malaysia
	537	Samsung SDS Global SCL Australia Pty.,Ltd.	Australia
	538	SDS-ACUTECH CO., Ltd.	Thailand
	539	ALS SDS Joint Stock Company	Vietnam
	540	SDS-MP Logistics Joint Stock Company	Vietnam

Listing	No. of affiliates	Name of affiliates	Country
	541	Samsung SDS China Co., Ltd.	China
	542	Samsung SDS Global SCL Hong Kong Limited	Hong Kong
	543	SAMSUNG SDS Global SCL Egypt	Egypt
	544	Samsung SDS Global SCL South Africa (PTY) Ltd.	South Africa
	545	Samsung SDS Global SCL Nakliyat ve Lojistik Anonim Sirketi	Turkiye
	546	Samsung SDS Global Supply Chain Logistics Middle East DWC-LLC	Utd.Arab Emir.
	547	Samsung SDS Latin America Tecnologia E Logistica LTDA.	Brazil
	548	INTE-SDS Logistics S.A. de C.V.	Mexico
	549	Samsung SDS Rus Limited Liability Company	Russian Fed.
	550	Samsung SDS Mexico, S.A. DE C.V.	Mexico
	551	Samsung SDS Global SCL Panama S.A.	Panama
	552	Samsung SDS Global SCL Chile Limitada	Chile
	553	Samsung SDS Global SCL Peru S.A.C	Peru
	554	Samsung SDS Global SCL Colombia S.A.S	Colombia
	555	Samsung E&A America Inc.	USA
	556	Samsung Project Management Inc.	Canada
	557	Samsung E&A Hungary Co. Ltd.	Hungary
	558	Samsung Engineering Italy S.R.L.	Italy
	559	Samsung E&A Malaysia SDN. BHD.	Malaysia
	560	PT Samsung Engineering Indonesia Co., Ltd.	Indonesia
	561	Samsung E&A (Thailand) Co., Ltd.	Thailand
	562	Samsung E&A India Private Limited	India
	563	Samsung E&A Vietnam Co., Ltd.	Vietnam
	564	GLOBAL MODULE CENTER JOINT STOCK COMPANY	Vietnam
	565	Samsung E&A Global Private limited	India
	566	Samsung E&A Shanghai Co., Ltd.	China
	567	Samsung E&A Xi' an Co., Ltd.	China
	568	Samsung E&A Arabia Co., Ltd.	Saudi Arabia
	569	Muharraq Wastewater Services Company W.L.L.	Bahrain
	570	Muharraq STP Company B.S.C.	Bahrain
	571	Muharraq Holding Company 1 Ltd.	Utd.Arab Emir.
	572	SAMSUNG ENGINEERING NEC COMPANY LIMITED	Saudi Arabia
	573	Samsung E&A Mexico S.A. de C.V.	Mexico
	574	Samsung Engineering Trinidad Co., Ltd.	Trinidad,Tobago
	575	Samsung E&A Manzanillo S.A. De C.V.	Mexico
	576	Grupo Samsung E&A Mexico, S.A. De C.V.	Mexico
	577	Samsung E&A Energia S.A. De C.V.	Mexico
	578	Samsung E&A Bolivia S.A	Bolivia
	579	Samsung Engineering Kazakhstan L.L.P.	Kazakhstan
	580	Samsung E&A America Construction LLC	USA
	581	Samsung E&A Louisiana Construction LLC	USA
	582	Samsung EPC Company Ltd.	Saudi Arabia
	583	Muharraq Holding Company 2 Ltd.	Utd.Arab Emir.
	584	Asociados Constructores DBNR, S.A. de C.V.	Mexico
	585	S-1 CORPORATION HUNGARY LLC	Hungary
	586	S-1 CORPORATION VIETNAM CO., LTD	Vietnam
	587	Samsung Beijing Security Systems	China
	588	Pengtai Greater China Company Limited	Hong Kong
	589	PENGTAI INTERACTIVE ADVERTISING CO.,LTD	China
	590	Iris Atlanta, Inc.	USA
	591	Pricing Solutions Ltd	Canada
	592	89 Degrees, Inc.	USA
	593	Cheil USA Inc.	USA

Listing	No. of affiliates	Name of affiliates	Country
	594	Cheil Central America Inc.	USA
	595	Iris Worldwide Holdings Limited	United Kingdom
	596	Iris London Limited	United Kingdom
	597	Iris Germany GmbH	Germany
	598	Iris Services Limited Dooel Skopje	Macedonia
	599	CHEIL EUROPE LIMITED	United Kingdom
	600	Cheil Germany GmbH	Germany
	601	Cheil France SAS	France
	602	CHEIL SPAIN S.L	Spain
	603	Cheil Benelux B.V.	Netherlands
	604	Cheil Nordic AB	Sweden
	605	Iris Worldwide Integrated Marketing Private Limited	India
	606	Cheil India Private Limited	India
	607	Cheil (Thailand) Ltd.	Thailand
	608	Cheil Singapore Pte. Ltd.	Singapore
	609	CHEIL VIETNAM COMPANY LIMITED	Vietnam
	610	Cheil Integrated Marketing Philippines, Inc.	Philippines
	611	CHEIL MALAYSIA SDN. BHD.	Malaysia
	612	Cheil New Zealand Limited	New Zealand
	613	Cheil Worldwide Australia Pty Ltd	Australia
	614	CHEIL CHINA	China
	615	Cheil Hong Kong Ltd.	Hong Kong
	616	Caishu (Shanghai) Business Consulting Co., Ltd	China
	617	Cheil MEA FZ-LLC	Utd.Arab Emir.
	618	Cheil South Africa (Pty) Ltd	South Africa
	619	CHEIL KENYA LIMITED	Kenya
	620	Cheil Communications Nigeria Ltd.	Nigeria
	621	Cheil Worldwide Inc./Jordan LLC.	Jordan
	622	Cheil Ghana Limited	Ghana
	623	Cheil Egypt LLC	Egypt
	624	Cheil Maghreb LLC	Morocco
	625	Cheil Brasil Comunicacoes Ltda.	Brazil
	626	Cheil Mexico, S.A. de C.V.	Mexico
	627	Cheil Chile SpA.	Chile
	628	Cheil Peru S.A.C.	Peru
	629	CHEIL ARGENTINA S.A.	Argentina
	630	Cheil Rus LLC	Russian Fed.
	631	Cheil Ukraine LLC	Ukraine
	632	Cheil Kazakhstan LLC	Kazakhstan
	633	Samsung Hospitality America Inc.	USA
	634	Shilla Travel Retail Pte. Ltd.	Singapore
	635	Samsung Shilla Business Service Beijing Co., Ltd.	China
	636	Shilla Travel Retail Hong Kong Limited	Hong Kong
	637	HDC SHILLA (SHANGHAI) CO., LTD	China
	638	SAMSUNG HOSPITALITY U.K. LIMITED	United Kingdom
	639	Samsung Hospitality Europe GmbH	Germany
	640	SAMSUNG HOSPITALITY ROMANIA SRL	Romania
	641	SAMSUNG HOSPITALITY VIETNAM CO.,LTD	Vietnam
	642	SAMSUNG HOSPITALITY PHILIPPINES INC.	Philippines
	643	SAMSUNG HOSPITALITY INDIA PRIVATE LIMITED	India
	644	Samsung Venture Investment (Shanghai) Co., Ltd.	China
	645	Iris (USA) Inc.	USA
	646	The Barbarian Group LLC	USA

Listing	No. of affiliates	Name of affiliates	Country
	647	McKinney Ventures LLC	USA
	648	Lockard & Wechsler LLC	USA
	649	Iris Nation Worldwide Limited	United Kingdom
	650	Iris Americas, Inc.	USA
	651	Irisnation Latina, S. de R.L. de C.V.	Mexico
	652	Iris Promotional Marketing Ltd	United Kingdom
	653	Iris Ventures 1 Limited	United Kingdom
	654	Founded Partners Limited	United Kingdom
	655	Iris Digital Limited	United Kingdom
	656	Iris Ventures (Worldwide) Limited	United Kingdom
	657	WDMP Limited	United Kingdom
	658	Iris Worldwide (Thailand) Limited	Thailand
	659	Holdings BR185 Limited	Brit.Virgin Is.
	660	Beattie McGuinness Bungay Limited	United Kingdom
	661	Cheil Italia S.r.l	Italy
	662	Cheil Austria GmbH	Austria
	663	Centrade Integrated SRL	Romania
	664	Cheil Hungary Kft.	Hungary
	665	Cheil Adriatic D.O.O.	Serbia/Monten.
	666	Experience Commerce Software Private Limited	India
	667	Diginfluenz Private Limited	India
	668	PT. CHEIL WORLDWIDE INDONESIA	Indonesia
	669	Cheil Philippines Inc.	Philippines
	670	Shilla Retail Plus Pte. Ltd.	Singapore
	671	Tianjin Samsung International Travel Service Co., Ltd	China
	672	Shilla Retail Limited	Macau
	673	BNY Trading Hong Kong Limited	Hong Kong
	674	LOFAN LIMITED	Hong Kong
	675	KINGMA LIMITED	Hong Kong
	676	One Agency FZ-LLC	Utd.Arab Emir.
	677	One RX Project Management Design and Production Limited Company	Turkiye
	678	ONE RETAIL EXPERIENCE KOREA LIMITED	United Kingdom
	679	One RX India Private Limited	India
	680	ONE RX INTERIOR DECORATION L.L.C	Utd.Arab Emir.
	681	ONE AGENCY PRINTING L.L.C	Utd.Arab Emir.
	682	Brazil 185 Participacoes Ltda	Brazil
	683	Iris Router Marketing Ltda	Brazil

3. Equity investments in other corporations (Details)

[As of December 31, 2025]

(1,000 shares, KRW million, %)

Listing	Name of Company	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership (%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership (%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
Samsung Electro-Mechanics	Listed	1977.01	Management Participation	250	17,693	23.7	445,244	-	-	-	17,693	23.7	445,244	14,594,779	730,990
Samsung SDI	Listed	1977.01	Management Participation	304	13,463	19.6	1,242,605	2,201	371,799	-	15,664	19.4	1,614,404	42,105,029	-554,933
Samsung Heavy Industries	Listed	1977.09	Management Participation	125	134,027	15.2	1,514,508	-	-	1,715,549	134,027	15.2	3,230,057	14,948,900	535,800
Hotel Shilla	Listed	1979.12	Management Participation	252	2,005	5.1	73,974	-	-	15,436	2,005	5.1	89,410	3,541,424	-172,849
Cheil Worldwide	Listed	1988.09	Management Participation	185	29,038	25.2	491,599	-	-	-	29,038	25.2	491,599	3,604,095	208,607
Samsung SDS	Listed	1992.07	Management Participation	6,160	17,472	22.6	560,827	-	-	-	17,472	22.6	560,827	13,453,704	782,669
Samsung BioLogics	Listed	2011.04	Management Participation	30,000	22,217	31.2	1,595,892	-7,767	-185,788	-	14,450	31.2	1,410,104	11,060,742	1,792,237
Samsung Display	Unlisted	2012.04	Management Participation	16,009,547	221,969	84.8	18,509,307	-	-	-	221,969	84.8	18,509,307	76,710,079	5,522,684
Samsung Epis Holdings	Listed	2025.11	Management Participation	185,788	-	-	-	7,767	185,788	-	7,767	31.2	185,788	7,709,210	8,332
STECO	Unlisted	1995.06	Management Participation	24,000	2,590	70	35,861	-	-	-	2,590	70	35,861	137,168	4,324
SEMES	Unlisted	1992.12	Management Participation	1,000	2,173	91.5	71,906	-	-	-	2,173	91.5	71,906	2,637,216	210,584
Samsung Electronics Service	Unlisted	1998.01	Management Participation	30,000	6,000	99.3	48,121	-	-	-	6,000	99.3	48,121	720,837	16,082
Samsung Electronics Sales	Unlisted	2000.12	Management Participation	3,100	1,767	100	247,523	-	-	-	1,767	100	247,523	1,166,771	6,108
Samsung Electronics Logitech	Unlisted	1999.04	Management Participation	76	1,011	100	46,669	-	-	-	1,011	100	46,669	442,234	16,463

Listing	Name of Company	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership (%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership (%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
Samsung Medison	Unlisted	2011.02	Management Participation	286,384	87,350	68.5	477,648	-	-	-	87,350	68.5	477,648	857,183	89,231
Samsung Global Research	Unlisted	1991.05	Management Participation	320	3,576	29.8	24,942	-	-	-	3,576	29.8	24,942	196,490	481
Samsung Venture Investment	Unlisted	1999.11	Management Participation	4,900	980	16.3	36,253	-	-	-1,191	980	16.3	35,062	263,976	31,190
SVIC #21	Unlisted	2011.11	Management Participation	19,800	0	99	99	-	-	-	0	99	99	90,935	14,984
SVIC #22	Unlisted	2011.11	Management Participation	19,800	0	99	12,375	-	-	-	0	99	12,375	14,593	-53
SVIC #26	Unlisted	2014.11	Management Participation	19,800	1	99	57,565	-	-	-	1	99	57,565	21,712	-74
SVIC #28	Unlisted	2015.02	Management Participation	7,425	0	99	99	-	-	-	0	99	99	234,445	24,104
SVIC #32	Unlisted	2016.08	Management Participation	19,800	1	99	100,109	0	-49,518	-	1	99	50,591	119,535	-12,644
SVIC #33	Unlisted	2016.11	Management Participation	4,950	1	99	112,524	-1	-79,982	-	0	99	32,542	190,421	-9,040
SVIC #42	Unlisted	2018.11	Management Participation	4,950	0	99	40,386	0	-8,076	-	0	99	32,310	15,039	-5,893
SVIC #45	Unlisted	2019.05	Management Participation	19,800	1	99	141,174	0	-1,287	-	1	99	139,887	105,839	-27,752
SVIC #52	Unlisted	2021.05	Management Participation	9,900	1	99	55,420	0	27,937	-	1	99	83,357	115,312	25,478
SVIC #56	Unlisted	2021.11	Management Participation	22,084	1	99	56,100	0	-67	-	1	99	56,033	41,522	-7,220
SVIC #57	Unlisted	2022.08	Management Participation	14,850	1	99	76,824	0	65,973	-	1	99	142,797	168,426	34,047
SVIC #74	Unlisted	2025.06	Management Participation	14,058	-	-	-	0	39,962	-	0	99	39,962	39,525	-1,799
SVIC #76	Unlisted	2025.12	Management Participation	1,000	-	-	-	0	1,000	-	0	66.7	1,000	1,502	-255
Semiconductor Growth Fund	Unlisted	2017.03	Management Participation	500	15,521,188	66.7	15,521	-3,748,403	-3,748	-	11,772,785	66.7	11,773	27,621	921

Listing	Name of Company	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership (%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership (%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
System LSI Mutual benefit private equity trust	Unlisted	2020.04	Management Participation	25,000	37,500,000	62.5	37,500	-4,500,000	-4,500	-	33,000,000	62.5	33,000	52,634	-211
Semiconductor Ecosystem Fund	Unlisted	2023.07	Management Participation	500	16	100	15,500	21,499,984	6,000	-	21,500,000	66.7	21,500	31,446	-310
Stellar Forest of Hope	Unlisted	2022.12	Management Participation	900	180	100	900	-	-	-	180	100	900	13,832	3,663
Rainbow Robotics	Listed	2023.01	Management Participation	58,982	2,854	14.8	58,982	3,936	1,241,749	-	6,790	35	1,300,731	144,401	1,034
iMarket Korea	Listed	2000.12	Management Participation	1,900	647	1.9	5,179	-	-	-78	647	1.9	5,101	1,364,073	29,641
KT Skylife	Listed	2001.12	Simple Investment	3,344	240	0.5	1,134	-	-	73	240	0.5	1,207	976,329	1,467
Mona Yongpyong	Listed	2007.05	Simple Investment	1,869	400	0.8	1,284	-	-	38	400	0.8	1,322	1,096,435	503
ATech Solution	Listed	2009.11	Simple Investment	26,348	1,592	15.9	8,804	-	-	7,610	1,592	15.9	16,414	324,015	94
Wonik Holdings	Listed	2013.12	Management Participation	15,411	1,759	2.3	4,486	-	-	81,186	1,759	2.3	85,672	1,968,766	47,677
Wonik IPS	Listed	2016.04	Management Participation	16,214	1,851	3.8	41,368	-	-	84,310	1,851	3.8	125,678	1,164,636	84,029
Dongjin Semichem	Listed	2017.11	Management Participation	48,277	2,468	4.8	51,579	-	-	38,869	2,468	4.8	90,448	2,006,127	94,089
Soulbrain	Listed	2020.07	Management Participation	24,866	437	5.6	72,336	-	-	42,247	437	5.6	114,583	1,439,256	83,024
S&S Tech	Listed	2020.08	Management Participation	65,933	1,716	8	43,933	-	-	38,956	1,716	8	82,889	393,042	58,082
YC Corporation	Listed	2020.08	Management Participation	47,336	9,602	11.7	98,033	-	-	40,999	9,602	11.7	139,032	607,189	28,984
KCTech	Listed	2020.11	Management Participation	20,720	1,022	4.9	26,629	-	-	13,902	1,022	4.9	40,531	600,479	53,392
LOTVacuum	Listed	2020.11	Management Participation	18,990	1,268	7.1	10,585	-	-	5,134	1,268	7.1	15,719	322,765	-7,363
Newpower	Listed	2020.11	Management Participation	12,739	2,141	4.9	9,463	-	-	1,606	2,141	4.9	11,069	976,790	16,548

Listing	Name of Company	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership (%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership (%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
Fine Semitech	Listed	2021.03	Management Participation	43,009	1,523	7	23,956	15	-	23,190	1,538	7	47,146	539,964	-14,415
DNF	Listed	2021.08	Management Participation	20,964	810	7	7,144	-	-	5,508	810	7	12,652	160,203	1,239
Marvell Technology	Listed	2021.10	Simple Investment	11,705	173	0	28,119	-	-	-7,001	173	0	21,118	30,963,707	3,233,367
SoundHound	Listed	2016.12	Simple Investment	7,059	1,703	0.9	49,666	-1,703	-26,159	-23,507	-	-	-	-	-
The Korea Economic Daily	Unlisted	1987.05	Simple Investment	150	72	0.4	365	-	-	-	72	0.4	365	714,668	19,278
Korea Business Finance Loan	Unlisted	1995.01	Simple Investment	5,000	1,000	17.2	2,964	-	-	-	1,000	17.2	2,964	88,366	1,123
Cyber Bank	Unlisted	2000.12	Simple Investment	8,000	1,083	7.5	-	-	-	-	1,083	7.5	-	-	-
FineChips	Unlisted	2001.12	Simple Investment	10	2	3.3	10	-	-	-	2	3.3	10	20,338	2,390
Inkel	Unlisted	2006.11	Simple Investment	130	0	0	0	-	-	-	0	0	0	7,848	-4,058
Intellectual Discovery	Unlisted	2011.05	Simple Investment	5,000	357	10.7	1,922	-	-	-	357	10.7	1,922	90,717	7,263
Maltani Corp.	Unlisted	2012.04	Simple Investment	16,544	45	15	8,082	-	-	679	45	15	8,761	90,324	1,050
Pantech	Unlisted	2013.06	Simple Investment	53,000	53,000	10	-	-	-	-	53,000	10	-	-	-
AI Research Institute	Unlisted	2016.07	Simple Investment	3,000	600	14.3	3,000	-	-	-	600	14.3	3,000	1,660	-1,017
Mico Ceramics	Unlisted	2020.11	Management Participation	21,667	747	13.7	49,794	-	-	14,885	747	13.7	64,679	452,786	64,865
Woobang	Unlisted	2010.07	Simple Investment	-	1	0	0	-	-	-	1	0	0	487,821	3,584
Sambo Computer	Unlisted	2012.09	Simple Investment	-	0	0	0	-	-	-	0	0	0	51,067	1,308
Daewoo Development	Unlisted	2012.12	Simple Investment	-	0	0	0	0	0	-	-	-	-	-	-

Listing	Name of Company	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership (%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership (%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
Daewoo Songdo Development	Unlisted	2012.12	Simple Investment	-	9	0	0	-	-	-	9	0	0	19,369	-350
Zyle Motor Sales	Unlisted	2012.12	Simple Investment	-	1	0	0	-	-	-	1	0	0	289,439	-11,448
Inhee	Unlisted	2014.04	Simple Investment	-	0	0.1	0	-	-	-	0	0.1	0	2,066	148
JNT	Unlisted	2011.02	Simple Investment	1,800	0	24	1,240	0	-1,240	-	-	-	-	-	-
Bearport Resort	Unlisted	2022.04	Simple Investment	-	51	0.5	0	-	-	-	51	0.5	0	113,589	3,964
SEA	Unlisted	1978.07	Management Participation	59,362	492	100	17,166,557	-	-	-	492	100	17,166,557	52,966,362	1,475,163
SECA	Unlisted	1992.08	Management Participation	3,823	0	100	90,922	-	-	-	0	100	90,922	1,346,024	209,907
SEDA	Unlisted	1994.01	Management Participation	13,224	77,205,709	87	647,620	-	-	-	77,205,709	87	647,620	4,815,175	-311,121
SEM	Unlisted	1995.07	Management Participation	3,032	3,837	63.6	165,638	-	-	-	3,837	63.6	165,638	2,267,579	123,815
SELA	Unlisted	1989.04	Management Participation	319	40	100	86,962	-	-	-	40	100	86,962	816,291	-73,114
SEASA	Unlisted	1996.06	Management Participation	4,696	21,854	98	6,779	-	-	-	21,854	98	6,779	111,451	3,977
SECH	Unlisted	2002.12	Management Participation	597	0	4.1	597	-	-	-	0	4.1	597	681,058	40,311
SEUK	Unlisted	1995.07	Management Participation	33,908	109,546	100	433,202	-	-	-	109,546	100	433,202	3,174,054	205,612
SEL	Unlisted	1998.12	Management Participation	8,280	4,393	100	-	-	-	-	4,393	100	-	8,489	-
SEHG	Unlisted	1982.02	Management Participation	28,042	-	100	354,846	-	-	-	-	100	354,846	584,013	126,322
SEF	Unlisted	1991.08	Management Participation	230	2,700	100	234,115	-	-	-	2,700	100	234,115	1,271,734	77,737
SEI	Unlisted	1993.05	Management Participation	862	677	100	143,181	-	-	-	677	100	143,181	1,135,764	70,558
SESA	Unlisted	1989.01	Management Participation	3,276	8,021	100	142,091	-	-	-	8,021	100	142,091	1,367,304	59,465

Listing	Name of Company	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership (%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership (%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
SEP	Unlisted	1982.09	Management Participation	204	1,751	100	37,616	-	-	-	1,751	100	37,616	394,832	13,343
SEH	Unlisted	1991.05	Management Participation	1,954	753	100	650,157	-	-	-	753	100	650,157	1,312,566	135,291
SELS	Unlisted	1991.05	Management Participation	18,314	1,306	100	24,288	-	-	-	1,306	100	24,288	2,072,011	-20,337
SEBN	Unlisted	1995.07	Management Participation	236	539,138	100	914,751	-93	-	-	539,045	100	914,751	1,722,642	-314,505
SEEH	Unlisted	2008.01	Management Participation	4,214	-	100	1,369,992	-	-	-	-	100	1,369,992	9,351,798	123,913
SENA	Unlisted	1992.03	Management Participation	392	1,000	100	69,372	-	-	-	1,000	100	69,372	737,814	66,061
SESK	Unlisted	2002.06	Management Participation	8,976	-	55.7	263,767	-	-	-	-	51.4	263,767	1,440,105	97,001
SEPOL	Unlisted	1996.04	Management Participation	5,462	106	100	78,267	-	-	-	106	100	78,267	979,560	182,386
SEAG	Unlisted	2002.01	Management Participation	40	-	100	32,162	-	-	-	-	100	32,162	491,923	93,341
SERC	Unlisted	2006.01	Management Participation	24,877	-	100	188,290	-	-	-	-	100	188,290	955,125	-92,875
SERK	Unlisted	2007.07	Management Participation	4,600	-	100	204,555	-	-	-	-	100	204,555	1,159,007	-176,704
SGE	Unlisted	1995.05	Management Participation	827	0	100	32,836	-	-	-	0	100	32,836	1,308,261	-1,570
SEEG	Unlisted	2012.07	Management Participation	23	-	0.1	39	-	-	-	-	0.1	39	1,426,155	156,279
SSA	Unlisted	1998.12	Management Participation	263	2,000	100	32,622	-	-	-	2,000	100	32,622	935,316	37,184
SAPL	Unlisted	2006.07	Management Participation	793	877,133	100	981,483	-	-	-	877,133	100	981,483	35,742,415	5,296,559
SME	Unlisted	2003.05	Management Participation	4,796	17,100	100	7,644	-	-	-	17,100	100	7,644	745,469	28,430
SDMA	Unlisted	1995.03	Management Participation	21,876	71,400	75	18,741	-	-	-	71,400	75	18,741	33,391	-13
SEMA	Unlisted	1989.09	Management Participation	4,378	16,247	100	103,402	-	-	-	16,247	100	103,402	324,631	27,597
SAVINA	Unlisted	1995.01	Management Participation	5,839	-	100	28,365	-	-	-	-	100	28,365	72,381	16,795

Listing	Name of Company	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership (%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership (%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
SEIN	Unlisted	1991.08	Management Participation	7,463	46	100	118,909	-	-	-	46	100	118,909	935,649	98,484
TSE	Unlisted	1988.01	Management Participation	1,390	11,020	91.8	279,163	-	-	-	11,020	91.8	279,163	2,324,358	205,028
SEAU	Unlisted	1987.11	Management Participation	392	53,200	100	111,964	-	-	-	53,200	100	111,964	653,110	54,600
SIEL	Unlisted	1995.08	Management Participation	5,414	216,787	100	75,263	-	-	-	216,787	100	75,263	10,369,065	1,543,542
SRI-Bangalore	Unlisted	2005.05	Management Participation	7,358	17	100	31,787	-	-	-	17	100	31,787	851,931	237,700
SJC	Unlisted	1975.12	Management Participation	273	1,560	100	253,108	-	-	-	1,560	100	253,108	1,967,890	27,378
SRJ	Unlisted	1992.08	Management Participation	3,120	122	100	1,482	-	-	-	122	100	1,482	115,903	2,807
SCIC	Unlisted	1996.03	Management Participation	23,253	-	100	640,452	-	-	-	-	100	640,452	14,604,846	168,077
SEHK	Unlisted	1988.09	Management Participation	349	274,250	100	79,033	-	-	-	274,250	100	79,033	1,235,014	35,799
SET	Unlisted	1994.11	Management Participation	456	27,270	100	112,949	-	-	-	27,270	100	112,949	2,115,046	74,236
SSEC	Unlisted	1995.04	Management Participation	32,128	-	69.1	130,551	-	-	-	-	69.1	130,551	758,755	112,075
SESC	Unlisted	2002.09	Management Participation	5,471	-	73.7	34,028	-	-	-	-	73.7	34,028	134,449	11,659
TSTC	Unlisted	2001.03	Management Participation	10,813	-	90	260,092	-	-	-	-	90	260,092	739,996	2,937
SSS	Unlisted	2001.01	Management Participation	1,200	-	100	19,189	-	-	-	-	100	19,189	9,474,930	483,630
SCS	Unlisted	2012.09	Management Participation	111,770	-	100	5,553,600	-	465,437	-	-	100	6,019,037	16,042,066	1,105,878
SSCX	Unlisted	2016.04	Management Participation	1,141	-	100	1,141	-	-	-	-	100	1,141	1,296,710	32,947
SESS	Unlisted	1994.12	Management Participation	18,875	-	100	504,313	-	-	-	-	100	504,313	1,032,002	108,922
TSLED	Unlisted	2012.04	Management Participation	119,519	-	100	119,519	-	-	-	-	100	119,519	257,681	8,004
SSCR	Unlisted	2006.09	Management Participation	3,405	-	100	9,332	-	-	-	-	100	9,332	111,434	21,418

Listing	Name of Company	Acquisition Date	Objective	Acquisition Cost	Beginning Balance			Increase/Decrease			Ending Balance			Current Financial Stats	
					Qty	Ownership (%)	Book Value	Acquisition/Disposal		Valuation	Qty	Ownership (%)	Book Value	Total Asset	Net Income (Loss)
								Qty	Amount						
TSST Japan	Unlisted	2004.03	Management Participation	1,639	30	49	-	-	-	-	30	49	-	234,145	-
STE	Unlisted	1996.01	Management Participation	4,206	2	49	-	-	-	-	2	49	-	7,601	-
Semiconductor Portal Inc.	Unlisted	2002.12	Simple Investment	38	0	1.2	10	-	-	-	0	1.2	10	2,027	10
One-Blue, LLC	Unlisted	2011.07	Management Participation	1,766	0	16.7	1,766	-	-	-	0	16.7	1,766	18,776	207
Sentiance NV	Unlisted	2012.12	Simple Investment	3,422	7	7.2	0	-	-	-	7	7.2	0	2,697	-4,129
Mantis Vision Ltd.	Unlisted	2014.01	Simple Investment	1,594	355	2.1	0	-	-	-	355	2.1	0	18,077	16,611
Leman Micro Devices SA	Unlisted	2014.08	Simple Investment	1,019	17	3.4	0	-	-	-	17	3.4	0	2,095	-35
Sensifree LTD	Unlisted	2016.01	Simple Investment	2,111	666	9.5	0	-	-	-	666	9.5	0	147	1,576
Unispectral Ltd.	Unlisted	2016.02	Simple Investment	1,112	2,308	7.9	0	-2,308	0	-	-	-	-	-	-
Quobyte, Inc.	Unlisted	2016.04	Simple Investment	2,865	729	11.8	0	-	-	-	729	11.8	0	4,961	466
Afero, Inc.	Unlisted	2016.05	Simple Investment	5,685	723	5.5	0	-	-	-	723	5.5	0	22,058	-5,645
Fassetto, Inc.	Unlisted	2019.01	Simple Investment	6,701	475	5.1	0	-475	0	-	-	-	-	-	-
Total					-	-	59,603,542	13,253,153	2,045,280	2,098,400	-	-	63,747,222	-	-

※ Based on separate financial statements

※ Name of Company is referred to XII. Appendix 1. Subsidiaries subject to consolidated financial statements.

※ Ownership percentage is calculated based on the number of common shares issued

※ The Company measures financial instruments (equity stakes) in fair value in accordance with K-IFRS. The Company annually assesses if investment in subsidiaries or affiliates possess any indication of impairment and estimates the recoverable amount of assets to be impaired.

※ Due to difficulties in obtaining the most recent financial data, current financial status of Daewoo Songdo Development Co., Ltd. is as of December 31, 2017; Mantis Vision is as of December 31, 2021; Semiconductor Portal, Inkel Co., Ltd. is as of December 31, 2023; Leman Micro Devicssssses, Sensifree, Bear Pot Resort is as of December 31, 2023; Quobyte, One-Blue, LLC is as of March 31, 2025; Afero is as of June 30, 2025; and Marvell is as of November 1, 2025.

4. R&D results (detailed)

DX Division	
Research project	Details
Visual Display	
Micro RGB ~July 2025	<ul style="list-style-type: none"> □ Micro RGB LED based 4K TV (115") <ul style="list-style-type: none"> - MR95F (115") - Offers improved color accuracy and detailed contrast using micro RGB Technology (micro RGB matrix plus), offers our unique image quality with a realistic sense of object presence by applying high color accuracy, Glare-Free technology, and VRR 4K 144Hz
Neo QLED 8K ~December 2025	<ul style="list-style-type: none"> □ Ultra high-resolution, slim 8K TV based on Mini LED technology <ul style="list-style-type: none"> - QN900 (65 · 75 · 85 · 98") / QN800 (65 · 75 · 85") / QN700 (55 · 65 · 75") / QN60 (65 · 75 · 85") - QLED 8K resolution offers real-life viewing experience with enhanced contrast of sophisticated Mini LED - Offers immersive and realistic viewing experience with Neural Quantum Processor 8K - Offers spatial sound that envelops the space with OTS(Object Tracking Sound) - Introduced QN990F featuring 8K Wireless One Connect Box, 8K AI Upscaling Pro, AI HDR Remastering Pro, AI Motion Enhancer Pro, and 8K 120Hz 4K 240Hz VRR
Neo QLED 4K ~June 2025	<ul style="list-style-type: none"> □ Mini LED-based products come in 4 series and up to 9 sizes (43 · 50 · 55 · 65 · 75 · 85 · 98 · 100 · 115 ") <ul style="list-style-type: none"> - Slim design by adopting Mini LED, premium look with bezel-less/metal design - New LED with Quantum Nano-Layer Multi-Cell structure, enabling slim design, high luminance efficiency, luminance profile control - Adjusts picture quality using AI functions based on user's preferences of genre-specific picture quality - Provides quick access and personalized recommendations with New Home, which offers convenient serviceability - Provides enhanced AI functionalities (QN90F) with the application of NQ5 SI Gen3 Processor (Live Translate, Click to Search, Home Insight, etc.) - Applied glare free technology and VRR 4K 165Hz (QN90F)
OLED TV ~March 2025	<ul style="list-style-type: none"> □ Quantum-Dot-based self-emitting display flat 4K TV (55 · 65 · 77") <ul style="list-style-type: none"> - S95 (55 · 65 · 77"): OLED TV that provides the true value of TV, featuring QD-OLED display with 165Hz VRR, OLED Glare Free-True Reality quality, Infinity One Design (an ultra slim flat form factor equipped with top speaker), Object Tracking Sound, and ATMOS - S90 (55 · 65 · 77"): Provides picture quality of OLED Display featuring 144Hz VRR and immersive sound with Laser Slim Design featuring OTS Lite and ATMOS, strengthening Samsung OLED lineups beyond Neo QLED to enhance positioning in the premium TV market - Offers enhanced AI functionalities with the application of NQ5 SI Gen3 Processor (S90/S95F) □ White OLED-based self-emitting display flat 4K TV (42 · 48 · 55 · 65 · 77 · 83") <ul style="list-style-type: none"> - S95 (83"): same features as above S95 models - S90 (42 · 48 · 55 · 65 · 77 · 83"): same features as above - S85 (55 · 65 · 77 · 83"): Features white OLED display—which has been prepared as a new lineup for OLED sales expansion and profit/loss improvement—and offers premium spatial sound with OTS Lite/ ATMOS and a contour design with sleek curves
QLED TV ~March 2025	<ul style="list-style-type: none"> □ Flat QLED 4K TV (32 · 43 · 50 · 55 · 60 · 65 · 70 · 75 · 82 · 85 · 98") <ul style="list-style-type: none"> - Flagship QLED maximizes viewing experience with unrivaled picture quality within 4K (AI/brightness/viewing angle) and sound quality (OTS) - Maximizes immersive experience with ideal brightness contrast, free viewing angle, life-like color, and optimal brightness - Optimizes viewing experience by identifying user context based on voice recognition and AI technologies - Convenient calibration of picture quality with the touch of a button from a mobile device without expensive, professional equipment - Upgraded gaming experience for casual gamers through Game Bar - Integrates and expands the Art Store x Ambient service (available on QLED models and above); incorporates AI SoC in TV products (Q7F↑)

DX Division	
Research project	Details
Lifestyle TV ~March 2025	<ul style="list-style-type: none"> □ The SERO (43") <ul style="list-style-type: none"> - Simple, modern vertical screen that rotates 360 degrees with flat-type speaker - Easily installed in any living space, mobile floor stand included - Significantly improved VoC compared to existing products with anti-glare/anti-reflective screen even for rotated form factor □ The Frame (32 · 43 · 50 · 55 · 65 · 75 · 85") <ul style="list-style-type: none"> - Design resembles a real picture frame; completes a picture frame experience - Exhibit various famous paintings and pictures; adopted lifestyle design which blends in with the interior - Additional introduction of 85" to meet the needs for ultra-large Lifestyle products - Completes the Real Frame experience with the anti-glare/anti-reflective screen that shows a paper-like image - Introduced QFLS03W equipped with 4K Wireless One Connect Box □ The Serif (43 · 50 · 55 · 65") <ul style="list-style-type: none"> - I-shaped serif font design; distinct from other products; works as beautiful interior design object - Additional introduction of 65" to expand the position of large screen products - Design that resembles a piece of furniture with the anti-glare/anti-reflective screen that shows a matte image - Offers a dark color option other than white (Ivy Green) □ The Terrace (55 · 65 · 75") <ul style="list-style-type: none"> - Differentiated product tailored to a lifestyle of relaxing and enjoying entertainment outdoors □ The Premiere (100–130") <ul style="list-style-type: none"> - Ultra-short-throw laser projector with high-resolution, providing a top-notch Smart UX/OTT experience - Complements any environment with blended design, can be placed directly in front of a wall and has an easily adjustable screen size. - Complete experience of our TV models including the differentiated picture quality and sound □ The Freestyle (30–100") / Freestyle Rev (30–100") <ul style="list-style-type: none"> - Movable Smart Screen that enables users to enjoy content anytime, anywhere - Easy to set up in various locations and provides an optimal viewing experience regardless of angle/distance (Auto Focus/Auto Keystone) - Added usability via the basic cradle, enabling easy placement in various locations; and the socket adapter expands usability.
Micro-LED TV ~December 2023	<ul style="list-style-type: none"> □ Micro-LED Screen (76 · 89 · 101 · 114" TFT based) <ul style="list-style-type: none"> - Next-generation flagship model that satisfies premium customer and distribution needs - Released completed version of TFT glass-based 12.7" module (pitch 0.51) microLED Screen - microLED Processor: creates vivid 3D picture quality based on AI scaling + HDR enhancing features
The Moving Style ~September 2025	<ul style="list-style-type: none"> □ The Moving Style (UFLSM7K 27") <ul style="list-style-type: none"> - Detachable companion screen that can be used anytime, anywhere, in any space - Equipped with a built-in battery that allows the screen to operate for up to 3 hours without a power cable - Touch screen that anyone can use
Sound Bar ~March 2025	<ul style="list-style-type: none"> □ Sound Bar Q990B <ul style="list-style-type: none"> - Industry's first wireless ATMOS transmission from TV to soundbar - Provides the optimal Cinema True ATMOS just like in the cinema, utilizing all channels of TV and soundbar - Equipped with soundbar room-correction technology □ Sound Bar Q990F <ul style="list-style-type: none"> - Delivers optimized immersive audio experience using AI - Newly applied high-quality sound codecs (RAAT, IMAF) and certified as Room ready - Improved low-vibration output with dual unit low-vibe compact woofer

DX Division	
Research project	Details
Monitor ~September 2025	<ul style="list-style-type: none"> □ Smart monitor M80B (32") <ul style="list-style-type: none"> - Ultra-slim, flat back, lifestyle design that adopts Warm White color - An in-box magnetic-mount webcam for video communication - Strengthened smart experiences (watching VOD/connecting mobile devices/PC-less function/IoT/communication/game) □ Gaming monitor G85NB (32") <ul style="list-style-type: none"> - World's first UHD 240Hz 1ms (GTG) gaming monitor with premium gaming performance features (1000R Curved) - Odyssey Neo that offers a new level of picture quality experience (Mini LED; Quantum HDR2000) □ World's first 1000R large game screen G97NB (55") <ul style="list-style-type: none"> - Offers top-notch immersive experience with a large screen-size without viewing-angle limitations—even near-field viewing angles—via 1000R; 16:9; 55" Big Curved Screen - Provides a new immersive experience, almost like sitting in the cockpit of a space shuttle, by allowing users to rotate the screen vertically and in any direction - Game-exclusive panel that offers a 4K 165Hz refresh rate and 1ms response time □ QD-OLED gaming monitor (G85SB 34") <ul style="list-style-type: none"> - Exquisite expression of various colors with the combination of True RGB self-luminous display and quantum dot technology - Can play games with an extremely fast response time of 0.1ms and clear screen with 175Hz refresh rate - Implemented an all-in-one game streaming discovery platform, including cloud gaming and consoles, with the adoption of the Samsung Gaming Hub □ 5K ultra-high resolution monitor (S90PC 27") <ul style="list-style-type: none"> - 5K (5120x2880) resolution that expresses more information, with at least 50% more pixels compared to a 4K monitor - Matte Display reduces glare without a monitor hood and eliminates distortion, thus protecting your eyesight - Equipped with thunderbolt 4 and miniDP; compatible with both MAC/Windows - "Smart Screen" can be customized to satisfy your work/daily life/space needs □ DUHD Flagship Gaming Monitor (G95NC 57") <ul style="list-style-type: none"> - Allows users to experience maximum immersion with the new super large form factor (57") and ultra-high definition Dual UHD (7680X2160) - Can play games with a clear screen with 240Hz refresh rate and extremely fast 1ms response time □ Glasses-free 3D Gaming monitor (G90XF 27") <ul style="list-style-type: none"> - Delivers immersive experience by enabling 3D content viewing without 3D glasses - Provides dedicated SW (Reality Hub) for 2D ↔ 3D conversion and 3D activation - Enables clearer visuals for smoother gameplay with a 165Hz refresh rate and 1ms ultra-fast response time □ AI 4K OLED Smart monitor (M90SF 32") <ul style="list-style-type: none"> - AI Features (AI Explore, AI Picture) - 4K OLED 32" 165Hz - Super Slim Design (6.9mm) □ The world's highest refresh rate gaming monitor (G60SF 27") <ul style="list-style-type: none"> - 500Hz top refresh rate, 0.03ms top response time - QD-OLED, certified with VESA display HDR TrueBlack 500
Signage ~June 2025	<ul style="list-style-type: none"> □ LCD-based B2B Smart Signage (LFD, hotel TV, video wall, outdoor, etc.) (13 · 24 · 32 · 43 · 49 · 50 · 55 · 65 · 75 · 85 · 98") □ Indoor/outdoor signage using LED, addition of external module products: MMF/MMF-A(2025.04) □ All-in-one Kiosk (24"); all additional equipment embedded <ul style="list-style-type: none"> - Payment platform for developing Tizen payment module and ordering app; antibacterial finishing □ LED signage for cinema (ICD, April 2025): conversion of existing products (ICH) to new one □ E-Paper (EMDX 32", April 2025): Digital transition of posters/frames using still images
Projector ~June 2025	<ul style="list-style-type: none"> □ Freestyle (January 2021) / Freestyle Rev (June 2023) <ul style="list-style-type: none"> - Movable Smart Screen that allows users to easily enjoy diverse content anytime, anywhere □ Premiere 7 Rev / Premiere 9 Rev (Jun 2024): improved performance/functions of 2020-released product □ Premiere 5 (March 2025~) <ul style="list-style-type: none"> - Expanded Screen experience based on vivid picture quality of Triple Laser, object projector with a compact design

DX Division

Research project	Details
Home appliances	
Refrigerators ~July 2025	<ul style="list-style-type: none"> □ 177cm one-door built-in fridge enters the European market <ul style="list-style-type: none"> - Expanded lineup of built-in packages - Highest energy rating based on new standards - Secured superior capacity of the indirect cooling system - Differentiated features of fresh storage of food (high-humidity refrigeration) and temperature flexibility (freezer→refrigerator) □ Address replacement demand and new demand for 48" refrigerators in the North American market <ul style="list-style-type: none"> - Large capacity of 27.4cf for a built-in refrigerator - Differentiated Ice & Water Solution (auto fill water pitcher; dual auto ice maker) - Soft-closing doors give the product an high-quality, luxurious ambience □ Introduced a super-gap energy model in Korea (achieved first-class rating for its ultra-energy-efficiency; 22% achieved the first-class) <ul style="list-style-type: none"> - Applies one of the world's most efficient compressor (W1; EER 9.3) - Reduced the SET heat load (with increased VIP Coverage) - Enhanced heat dissipation in machine room (additional side cooling on the comp side) □ Global Wide BMF Refrigerator <ul style="list-style-type: none"> - Offers high-efficiency energy rating, incorporates AI Energy mode, and saves energy cost - Expands usable interior space with SpaceMax, offering convenient storage - Offers smart services (e.g. automatic lighting adjustments by time of day) based on SmartThings □ Custom Refrigerator for home specs in China home (W83cm) <ul style="list-style-type: none"> - Enables seamless installation to fit perfectly in the kitchen with zero gap on both left/right sides to give a built-in look - Application of AI energy mode to reduce actual energy usage (China Energy Label Grade 1) - Provides specialize storage for food materials at optimal temperature and humidity with dry/wet boxes - Applies Wide Open, an automatic wide door opening feature □ Refrigerator applying Peltier <ul style="list-style-type: none"> - Achieves highest efficiency and maximum energy grade by applying Peltier and utilizing waste heat - Combines advantages of two cooling methods (compressor + Peltier) to create value <ul style="list-style-type: none"> • Achieves energy savings of 30% for Energy Grade 1 (compared to the previous 22% savings for the same grade) • Offers additional useable interior space with more compact Peltier cooling system (875L→900L) □ Built-In BMF refrigerator for European market <ul style="list-style-type: none"> - Achieves highest-efficiency energy rating for large capacity (380L ↑) Built-In BMF in the European market - Applies AI Energy mode, reducing energy consumption by 10% or more compared to products of the same class - Offers full indirect cooling system and switch function from freezer mode to refrigerator mode □ Introduced 4-door kimchi refrigerator equipped with subdivisions and maturing function in the Korean market <ul style="list-style-type: none"> - Provides separate spaces for storing food ingredients and low temperature maturation <ul style="list-style-type: none"> • Enhanced usability with various modes such as kimchi maturation, meat thawing, dough fermentation, etc. - Introduced high-efficiency model with Grade 1 energy label based on revised energy standard □ Introduced auto-open 4-door Kimchi refrigerator for Korean market <ul style="list-style-type: none"> - Enhanced convenience in use with the application of an automatic door opening feature - Storage of various food ingredients is possible with odor reducing kimchi container - Customized maturation space available for ripening, thawing, and fermentation □ TMF refrigerator for responding energy regulations in India <ul style="list-style-type: none"> - Changes in external design (Flat Door applied) - AI Energy Mode applied (Wi-fi applied and integrated PBA reflected to all models) □ 36" FDR refrigerator for North American market <ul style="list-style-type: none"> - Provides multi-device experience and optimized contents tailored to consumers through AI Home - Equipped with large 32" screen through Family Hub - Equipped with Auto Open Door for hands-free convenience □ Global 36" T-Type FDR refrigerator <ul style="list-style-type: none"> - Offers optimal contents customized to consumer's situation though 9" LCD and Bixby LLM - AI Vision Inside 2.0, expansion of automatic food recognition technology - Strengthened capacity and energy efficiency with the introduction of AI Hybrid - Equipped with Auto Open Door for hands-free convenience - Non-foaming door and Zero Cap (Kitchen Fit); introduced in March □ FDR refrigerator with non-foaming door in Korea <ul style="list-style-type: none"> - Non-foaming door, Zero-gap and AI hybrid cooling □ 4-door kimchi refrigerator (zero-gap Kitchen-fit) for Korean market <ul style="list-style-type: none"> - Applied 4mm zero-gap installation (left and right installation gap) - Offers enhanced convenience with voice control: Auto Open Door, Bixby voice control - Enhances kimchi flavor with the kimchi probiotic fermentation mode

DX Division

Research project	Details
Washer ~October 2025	<ul style="list-style-type: none"> □ Grande AI 24kg washer <ul style="list-style-type: none"> - 24kg, Flat Design (glass type) - Features pet-care cycle (removes stains, smell, and allergens) - Applied auto door opening (door opens automatically after the washing cycle ends) □ BESPOKE Grande AI Onebody Top-Fit <ul style="list-style-type: none"> - BESPOKE Grande AI all-in-one washer for Korean market - One-body design with 21 kg washer and 17 kg dryer all-in-one combo - Simple flat design □ BESPOKE AI Washer-Dryer Combo <ul style="list-style-type: none"> - ONE Solution: Convenient washing and drying without transferring laundry - AI Home: Easy operation with touch screen and voice-recognition - AI customized course: Operation of optimized course based on laundry type □ SSEC 24" 9kg Slim Combo <ul style="list-style-type: none"> - Space Max technology applied: Able to wash large 9 kg loads at once even in small living spaces - AI Energy Mode: Further reduction of electricity usage (reducing up to 70% when using AI Energy mode) - Ductless type Combo platform allows up to 50% reduction in drying time compared to existing Samsung models - Enhanced washing performance and user convenience with AI Wash, AI EcoBubble, Flex Auto Dispenser, etc. □ 27" Vented Combo for North America <ul style="list-style-type: none"> - Applied vent drying method - Improved consumer user experience with All-in-One capabilities and AI Home - Provides optimized courses with reduced consumer involvement through AI Optiwash & Dry - Offers differentiated pod with Auto Open Door and Easy Lint Clean filter □ Bespoke AI 3rd-generation (7" AI Home) <ul style="list-style-type: none"> - 3rd generation global Bespoke washing machine (combined/separated type) - 7" large screen AI home and Bixby voice control - Advanced fabric detection technology through AI-customized washing and drying - Meets the need for large-load laundry care by offering maximum washing and drying capacity □ Bespoke AI-combo Infinite <ul style="list-style-type: none"> - Secured ultra-premium lineup with the application of Infinite design - Built-in door design and touch door design - Improved filter cleanability and drying capacity (15kg→18kg) □ Europe/global Slim washer <ul style="list-style-type: none"> - Achieved class A for energy improvement, employs EcoBubble technology, reduces power consumption (up to 70%) - Enhanced fabric protection through a fabric detection washing algorithm - Shortened washing time with EcoBubble and BubbleShot technologies
Dryer ~Nov 2025	<ul style="list-style-type: none"> □ Bespoke Global 3rd-generation HP dryer <ul style="list-style-type: none"> - 7" large screen AI home and Bixby voice control - Meets the need for large-load laundry care by offering maximum washing and drying capacity - Advanced best-in-class fabric detection technology through AI-customized washing and drying

Air conditioner
~July 2025

- Increased revenue in the European market with an enhanced lineup that adopts the new the EHS platform
 - Low-frequency noise regulation: met limits for noise regulation of each European country, centering on Germany
 - Reinforced low-temperature performance: full heating performance at -25 °C
 - High-temperature discharged water: discharged water of up to 70 °C in a single heat pump cycle
 - Differentiated design: deep dark color 1 fan outdoor AC unit that harmoniously blends in with the living environment
- BESPOKE wind-free air conditioner WindowFit
 - Wind-free mode cools air without directly blowing wind into the room
 - Low-noise mode, with a 32dB level, reduces vibration and noise for better sleep
 - Selection of high efficient energy saving modes tailored to different situations
 - Enhanced cooling capabilities and larger fans enable stronger and more consistent cooling for a wider area
 - Safe and simple installation kit allows for a seamless installation
- Infinite Line 1Way BESPOKE wind-free built-in air conditioner
 - Ambient indirect edge lighting that creates a natural ambiance in the space
 - Wind-free on wider area with high-efficiency energy saving mode
 - 8-stage care system including for management of air quality and the inside of the air conditioner
 - AI energy mode for energy reduction tailored to different situations
- New platform for the new Eco Heating System refrigerant (R290) for the European market
 - Introduced a new refrigerant (R290) solution to comply with 2027 regulations
 - High-temperature discharged water (max 75 °C) for boiler market's alternatives
 - Achieved low noise (minimum 35dBA)
- Indoor EHS hydro units (integrated tank and wall-mounted) for European market
 - Integrated energy management solution enhances customer experience and convenience(with energy saving based on CX-MDE)
 - Reduces annual power consumption by 15% compared to competitors thanks to AI Energy and industry's most efficient performance in water heating
 - Slim Fit design to capture growing demand for multi-family housing (e.g. apartment) in European market
- Introduced new innovative high-efficiency platform for the main product of system air conditioners, DVM S
 - Achieved top energy-efficiency rating in Canada, securing leadership in IEER efficiency compared to competitors' products
 - Achieved maximum capacity in Canadian market (maximum 20 tons vs. Company D's maximum 14 tons)
 - Maximum heating operation temperature range in Canada
 - Samsung Electronics -30~24 °C; Company D -25~16 °C; Company X -30~16 °C
- Secured RAC competitiveness through module efficiency enhancement and development of new outdoor unit
 - Secured product competitiveness by incorporating smart features into all RAC models (AI Energy Saving) and converting them to DC
 - Enhanced cost competitiveness by reducing the number of parts
 - Secured volume competitiveness for 9/12K STD-grade outdoor units (reduced from the existing 104L to 85L, 19%↓)
 - Satisfied energy subsidy conditions for the Italian market
 - Twin compressor applied to reduce vibration and noise and expand operation range under low-load conditions
- Introduced new R32 models to align with North American refrigerant regulation (effective from January 1, 2025, based on customs clearance)
 - Applied Wi-Fi BLE function
 - Offers a comfortable dehumidification operation using humidity sensors
- Introduced integrated residential air conditioning indoor units (AI Air Combo product)
 - Provides a comprehensive residential HVAC solution with the combination of ventilation/purification with system air conditioner for consistent temperature and dehumidification
 - Separates temperature and humidity control for comfortable cooling without overcooling; energy savings of up to 40%
 - Strengthens competitiveness of Korean residential system air conditioners through the integration of AI Air Combo and DVM Home
- Introduced cooling-only model using R32 refrigerant in Southeast Asia
 - Introduced competitor's cooling-only model using R32 refrigerant in Southeast Asia
 - Need to convert Southeast Asia models currently using R410A to R32 with lower GWP
 - Introduced R32 cooling-only model in Thailand in 23.4Q → horizontal deployment of R32 cooling-only platform (Southeast Asia)
- Introduced R32 MONO HT Quiet lineup in North America
 - High growth of 16% is expected by 2028 due to fossil fuel regulations and eco-friendly policies in North America
 - addressed North American market with a higher proportion of large homes compared to Europe, increased rated power capacity (14kW → 16kW)
 - Aiming to capture North American AWHP market by leveraging our competitive advantages in efficiency/noise/discharge water temperatures/ heating operating range
- Developed a new model using Hylex R454B refrigerant in response to the R454B refrigerant transition in the North American unitary market
 - Targets both high-efficiency and entry-level markets through a full lineup
 - Enables expansion of non-communicating indoor unit combination through contact communication methods (flexibility)
 - Provides differentiated new features such as remote control and monitoring via SmartThings (connectivity)
 - Allows the reuse of existing pipes and wires during product replacement (convenient installation)

DX Division	
Research project	Details
Vacuums ~March 2025	<ul style="list-style-type: none"> □ Bespoke Jet AI Vacuum (up to 280W suction) <ul style="list-style-type: none"> - Continued to enhance suction power and the original POD (Clean Station); increased market share - Enabled world's strongest suction power of up to 280W, which ensures powerful and hygienic cleaning - Auto setting of the optimal cleaning mode and provides maintenance guidance based on self-diagnosis □ Jet Stick Vacuum 4.0 High-temperature cleaning brush <ul style="list-style-type: none"> - Damp cloth brush that directly sprays high-temperature water onto stains - Effectively removes stains by directly spraying high-temperature water (approximately 50°C or above) onto the floor - Quick preheating (around 20 seconds) and at least 30 minutes of use with one battery - Enables convenient cleaning with lightweight damp cloth (1.51kg); no need to attach extra battery □ Bespoke AI steam—wet & dry robot vacuum for Korean market <ul style="list-style-type: none"> - Able to separate wet and dry functions/AI-floor recognition/AI-object recognition - Rotational wet mop featuring automatic removal, with features preventing carpet contamination - Self-cleaning station; automatic mop cleaning/drying with steam sterilization □ 400W high-suction stick vacuums <ul style="list-style-type: none"> - Delivers powerful cleaning performance with world-class 400W suction - Ensures hygienic cleaning with no concern over fine dust emissions with HEPA - Optimizes cleaning by sensing the environment and reducing battery consumption with AI mode 2.0 - Active slim brush designed for lighter weight and wider cleaning coverage - Air blower easily removes hard-to-see dust
Gas oven ~December 2025	<ul style="list-style-type: none"> □ Dacor 48" Pro-Range for North American market <ul style="list-style-type: none"> - 48" all Gas Pro range introduction, Transitional(Chef) look design on the exterior adoption - Incorporated healthier cooking POD features, such as air fry and air sous-vide - Equipped with a 7" pop-up display □ Dacor 48" Pro-Range (Dual Fuel) for North American market <ul style="list-style-type: none"> - Introduced 48" Dual Fuel Pro range, with transitional (Chef) look design on the exterior - Dual fuel, with electricity for the oven and gas for the cooktop - Applied 6 burners + griddle cooktop specifications - Combination of small oven 12" (new platform) + big oven 36" (previous platform) - Provides Steam Assist function □ Gas Slide-In Range for North American Market <ul style="list-style-type: none"> - Features premium stainless-centered design to enhance design competitiveness - Applied newly-designed bar-type handle - Expanded air fry mode
Dishwasher ~January 2025	<ul style="list-style-type: none"> □ Strengthened product competitiveness in the North American premium market through differentiation of key specs <ul style="list-style-type: none"> - Achieved top-tier energy efficiency with Energy Star Most Efficient certification; reached the lowest noise level of 38dBA - Strengthened rack usability: application of extra-large 3rd rack, Storm Wash Zone, and Glide (soft) Rail - Strengthened convenience: application of Auto Open Door
Water purifier ~August 2025	<ul style="list-style-type: none"> □ Countertop water purifier for Korean market <ul style="list-style-type: none"> - Voice-activated dispensing and maintenance - Automatic electrolysis cleaning and drainage of internal water channels - Remote control and monitoring via SmartThings
Mobile eXperience	
Galaxy Foldable ~December 2025	<ul style="list-style-type: none"> □ Galaxy Z Fold5 (August 2023) <ul style="list-style-type: none"> - Screen (main/sub): 7.6" QXGA+ (2176 x 1812) / 6.2" HD+ (2316 x 904) - Size (H x W x D) & weight: open 154.9 x 129.9 x 6.1mm; close 154.9 x 67.1 x 13.4mm; 253g - Platform (H/W, S/W): Snapdragon 8 Gen 2; Android 13, One UI 5.1.1 - Slim, flat-folding design with the application of the Dumbbell Flex Hinge (waterdrop design) - Improved portability with an enhanced grip by reducing weight and thickness - Enhanced user experience by optimization for a large screen <ul style="list-style-type: none"> • Two-handed mode: Touch and hold the app/content with one hand and perform the action you like to carry out with the other • Taskbar optimization: Shows more recently used apps (2→4 apps); automatically extends the navigation bar • Enhanced Multi window switch function: Able to switch popup windows into the multi-window easily on the home screen • Gaming optimization: Set the preferred resolution for most-used games in advance - Enhanced durability: Strengthened shock absorption layers within display and changed structure of the hinge set - Slim and lightweight S Pen and Case: Reduced the thickness and weight of S Pen and its case by changing their shape

DX Division	
Research project	Details
	<ul style="list-style-type: none"> □ Galaxy Z Flip 5 (August 2023) <ul style="list-style-type: none"> - Screen (main/sub): 6.7" FHD+ (2640 x 1080) / 3.4" (748 x 720) - Size (H x W x D) & weight: open 165.1 x 71.9 x 6.9mm; close 85.1 x 71.9 x 15.1mm; 187g - Platform (H/W, S/W): Snapdragon 8 Gen 2; Android 13.0; One UI 5.1.1 - Enlarged cover screen (1.9" →3.4") with an optimized design - Enhanced grip by reducing thickness and applying a slim, flat-folding design with a new hinge - Provided key functions for differentiated user experiences and strengthened usability with the large cover screen <ul style="list-style-type: none"> • Provided Fast Scroll function for 13 key widgets (music, alarm, etc.) and main apps (Samsung Wallet, message reply) • Add more buttons (6→ 9) on the Quick Settings panel (Mobile Data, Screen Recording, Modes 3, etc.) - Provided various photo effects and functions using the large cover screen - Enhanced durability: Strengthened shock absorption layers within display and changed structure of the hinge set
	<ul style="list-style-type: none"> □ Galaxy Z Fold6 (July 2024) <ul style="list-style-type: none"> - Enhanced product competitiveness by offering excellent portability with thin and light weight - Differentiated user experience through further advanced Galaxy AI - Screen (Main/Sub): 7.6" QXGA+(2160 x 1856) / 6.3" HD+ (2376 x 968) - Size (H x W x D) & weight: Open 153.5 x 132.6 x 5.6 mm; Close 153.5 x 68.1 x 12.1 mm; 239g - Platform (H/W, S/W): Snapdragon 8 Gen 3; Android 14; One UI 6.1.1 - Innovative Galaxy Intelligence experiences with foldable form factor and Galaxy AI features <ul style="list-style-type: none"> • Circle to Search, real-time translation, note/chat assist, etc. • Conversation/Translation Mode using dual screen, etc. - Improved camera/gallery experience <ul style="list-style-type: none"> • Photo/drawing assist, weather and time wallpapers, etc. - Weight reduced by 14g; thickness (Close) reduced by 1.3mm; Cover Display increased by 0.1"
	<ul style="list-style-type: none"> □ Galaxy Z Flip6 (July 2024) <ul style="list-style-type: none"> - Enhanced product competitiveness by improving durability - Differentiated user experience through further advanced Galaxy AI - Screen (Main/Sub): 6.7" FHD+ (2640 x 1080) / 3.4" (748 x 720) - Size (H x W x D) & weight: Open 165.1 x 71.9 x 6.9 mm; Close 85.1 x 71.9 x 14.9 mm; 187g - Platform (H/W, S/W): Snapdragon 8 Gen 3; Android 14; One UI 6.1.1 - Innovative Galaxy Intelligence experiences with foldable form factor and Galaxy AI features <ul style="list-style-type: none"> • Circle to Search, real-time translation, photo/note/chat assist, etc. • Conversation Translation Mode using dual screen, Reply Recommendation in FlexWindow, etc. - Applies high-resolution camera(Wide 50MP) and provides enhanced Flex camera experiences <ul style="list-style-type: none"> • Provides clear details in low light/long distance • Offers convenient hands-free shooting with Auto Zoom function in Flex mode - Improved durability of the display folding part <ul style="list-style-type: none"> • Strengthened screen durability and improved bending of the folding part
	<ul style="list-style-type: none"> □ Galaxy Z Fold SE (October 2024) <ul style="list-style-type: none"> - Secured product competitiveness with wider and slimmer design and enhanced core specifications - Offers differentiated user experience through further evolved Galaxy AI - Screen (Main/Sub): 8.0" QXGA+(2184 x 1968) / 6.5" FHD+ (2520 x 1080) - Size (H x W x D) & weight: Open 157.9 x 142.6 x 4.9 mm, Close 157.9 x 72.8 x 10.6 mm, 236g - Platform (H/W, S/W): Snapdragon 8 Gen 3, Android 14, One UI 6.1.1 - Enhanced basic usability of foldable form factor (compared to Z Fold6) <ul style="list-style-type: none"> • Reduced weight by 3g, and thickness (closed) by 1.6mm, with Main Display +0.4", Cover Display +0.2" • Improved usability in closed state by enhancing aspect ratio on Cover Display (21:9) - Equipped with 200MP ultra-high resolution camera, ensuring the best camera performance among foldables - Offers innovative Galaxy Intelligence experience through Galaxy AI utilizing wider display <ul style="list-style-type: none"> • Circle to Search, Real-time Translation, Note/Chat Assist, Chat Translation Mode using dual screen, etc.

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Research project	Details
	<ul style="list-style-type: none"> □ Galaxy Z Fold 7 (July 2025) <ul style="list-style-type: none"> - Features our thinnest and lightest design and a large display for immersive multitasking and AI support - Screen (Main/Sub): 8.0" QXGA+ (2184 x 1968) / 6.5" FHD+ (2520 x 1080) - Size (H x W x D) & weight: Open 158.4 x 143.2 x 4.2mm, Close 158.4 x 72.8 x 8.9mm, 215g - Platform (H/W, S/W): Snapdragon 8 Elite, Android 16, One UI 8.0 - Features the thinnest and lightest design among the Galaxy Z Fold series * Open 4.2/Close 8.9mm, 215g - Achieved slim and lightweight design and enhanced durability through improvements in mounting structure and component materials <ul style="list-style-type: none"> • Applied Armor Flex Hinge to uniformly distribute external shocks, enabling a slim design with enhanced durability • Secured slim hinge durability through changes in hinge materials and a dual-rail structure • Strengthened display durability and improved bending of the fold to enhance customer-perceived quality - Enhanced large screen experience <ul style="list-style-type: none"> • Increased main screen size compared to predecessor (Fold6 7.6"→Fold7 8.0") to enhance usability for multitasking, viewing content, and AI functions • Provided usability equivalent to bar-type device through an expanded cover screen (Fold6 6.3"/22.1:9→Fold7 6.5"/21:9) - Features One UI 8 optimized for foldable products and strengthened Galaxy AI experience <ul style="list-style-type: none"> • Delivers an optimized Galaxy AI experience for foldable form factors through multimodal AI experience and One UI 8 • Enhanced AI-based features such as real-time interpretation, generative image editing, personalized recommendations, etc.
	<ul style="list-style-type: none"> □ Galaxy Z Flip7 (July 2025) <ul style="list-style-type: none"> - Integrated compact design with powerful mobile AI features - Screen (Main/Sub): 6.9" FHD+ (2520 x 1080) / 4.1" (1048 x 948) - Size (H x W x D) & weight: Open 166.7 x 75.2 x 6.5mm, Close 85.5 x 75.2 x 13.7mm, 188g - Platform (H/W, S/W): Exynos2500, Android 16, One UI 8.0 - Enhanced usability through the application of full-cover screen <ul style="list-style-type: none"> • Introduced 4.1" Flex Window for the first time in Flip series (Flip6 3.4" notch-type) • Offers personalized AI experiences such as Now Bar and Now Brief through Flex Window - Strengthened product competitiveness with a compact, one-handed size and enhanced performance <ul style="list-style-type: none"> • When folded, 13.7mm thickness and 188g weight enhance portability and user convenience • Secured durability through Corning Gorilla Glass Victus2, Armor Aluminum frame, and Armor Flex hinge • Improved battery capacity through optimized battery placement (Flip6 4000mAh→Flip7 4300mAh) • Offers stable performance with the latest 3nm processor - First in Flip series to support Samsung DeX
	<ul style="list-style-type: none"> □ Galaxy Z Flip7 FE (July 2025) <ul style="list-style-type: none"> - The first entry-level foldable phone - Screen: 6.7" FHD+ (2640 x 1080) / 3.4" (748 x 720) - Size (H x W x D) & weight: Open 165.1 x 71.9 x 6.9mm, Close 85.1 x 71.9 x 14.9mm, 187g - Platform (H/W, S/W): Exynos2400, Android 16, One UI 8.0 - Offers personalized AI experience through Flex Window - Offers enhanced Camera Zoom experience through the ProVisual Engine and provides FlexCam functionality
	<ul style="list-style-type: none"> □ Galaxy Z TriFold (Dec 2025) <ul style="list-style-type: none"> - Innovative tri-fold form factor smartphone - Functions as a premium smartphone when folded and offer a 10" large screen experience when unfolded - Screen: S23 6.1" FHD+ (2340 x 1080), S23+ 6.6" FHD+ (2340 x 1080), S23 Ultra 6.8" Quad HD+ (3088 x 1440)) - Size (H x W x D) & weight: S23 146.3 x 70.9 x 7.6mm, 168g, S23+ 157.8 x 76.2 x 7.6mm, 195g, S23 Ultra 163.4 x 78.1 x 8.9 mm, 233g - Platform (H/W, S/W): Snapdragon 8 Elite, Android 16, One UI 8.0 - Designed with an in-folding structure that folds both sides inward to better protect the main display - Equipped with Armor Flex Hinge optimized for the tri-fold form factor - Designed with Dual Rail symmetrical structure to ensure a stable and smooth folding experience - Applied titanium hinge to enhance durability and minimize weight increase - Equipped with 5,600mAh high-capacity battery; supports 45W super-fast charging with a 45W charger included - Provides an intuitive and expanded user experience on a 10" large display - Offers multi-window function, enabling up to three apps to run simultaneously with freely adjustable app sizes - Equipped with Samsung DeX for tablets to maximize usability on large screen

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Research project	Details
Galaxy S ~September 2025	<ul style="list-style-type: none"> □ Galaxy S23 · S23+ · S23 Ultra (February 2023) <ul style="list-style-type: none"> - Design: Ultimate Premium Experience designed for today and beyond <ul style="list-style-type: none"> * Unrivaled Camera; Ultimate Gaming; Eco-conscious Design - Screen: S23 6.1" FHD+ (2340 x 1080) S23+ 6.6" FHD+ (2340 x 1080) S23 Ultra 6.8" Quad HD+ (3088 x 1440) - Size (H x W x D) & weight: S23 146.3 x 70.9 x 7.6 mm; 168g S23+ 157.8 x 76.2 x 7.6 mm; 195g S23 Ultra 163.4 x 78.1 x 8.9 mm; 233g - Platform (H/W, S/W): Snapdragon 8 Gen 2; Android 13; One UI 5.1 - Enhanced low-light performance based on AI and improved video experience <ul style="list-style-type: none"> • Capable of expressing precise color and tone in portrait mode even in the dark with improved color solutions leveraging AI-based scene optimization technology • Less camera shake for videos thanks to increased Optical Image Stabilization (OIS) correction angle (S22 Ultra 1.5° → S23 Ultra3°) - Offers crisp and clear, high-resolution details and high-resolution camera experience <ul style="list-style-type: none"> • S23 Ultra adopted ultra-high-resolution 200MP camera • Provides optimal picture quality with auto adjustment of pixel size for sections with different lighting conditions - Improved basic performance, such as heat dissipation and durability against drops <ul style="list-style-type: none"> • Offers seamless gaming experience by enhancing heat dissipation performance, including improved power efficiency and revamped heat dissipation structure • Greater drop protection with adoption of Victus 2 Glass with durability enhanced by 21% - S23 Ultra offers top-notch productivity experience with S pen <ul style="list-style-type: none"> • AI-based recommendation of related features after text recognition from an image/video - Improved connected experience with multiple devices (phone-PC) <ul style="list-style-type: none"> • Capable of mirroring the smartphone screen on a PC and continuing browsing on the same webpage - Adds to our sustainability story with the adoption of eco-friendly materials overall from dyes to the actual materials <ul style="list-style-type: none"> • Packaging box is 100% recycled paper • Adopts recycled PBT resin to bond metal (10%), recycled metal materials adopted in side keys (28%), etc. • Incorporated recycled glass into the front and back glass panels (22%), natural dyes when processing metals, recycled PET films, etc. - Strengthened privacy and security <ul style="list-style-type: none"> • Visualization of security status; notification of sensitive information when sharing images; and limiting access to private information when repairing products
	<ul style="list-style-type: none"> □ Galaxy S24 · S24+ · S24 Ultra (January 2024) <ul style="list-style-type: none"> - Introduced innovative Galaxy Intelligence experience by adopting Galaxy AI features, adding new experiences and value to daily life <ul style="list-style-type: none"> • Offers AI features including circle to search, real-time interpretation, photo/note/chat assist - Screen: S24 6.2" FHD+ (2340 x 1080) S24+ 6.7" Quad HD+ (3120 x 1440) S24 Ultra 6.8" Quad HD+ (3120 x 1440) - Size (H x W x D) & weight: S24 147.0 x 70.6 x 7.6 mm 167g S24+ 158.5 x 75.9 x 7.7 mm; 196g S24 Ultra 162.3 x 79.0 x 8.6 mm; 232g - Platform (H/W, S/W): Snapdragon 8 Gen 3/Exynos 2400; Android 14; One UI 6.1 - Strengthen immersive display experience through application of Slim even BM - Elevates a sense of design cohesion with one-mass design - Enhances camera shooting and gallery viewing/editing with the improved AI ProVisual Engine <ul style="list-style-type: none"> • Enables clear and high quality pictures with space zoom and nightography features for camera • Offers Instant Slow-mo and Edit Suggestion - Improves outdoor visibility of the display * Peak brightness: 1,750nit → 2,600nit - S24 Ultra enhances durability and maximizes premium quality with a titanium metal frame - S24 Ultra features a high-resolution telephoto camera * 10MP (S23 Ultra) → 50MP (S24 Ultra)
	<ul style="list-style-type: none"> □ Galaxy S24 FE (October 2024) <ul style="list-style-type: none"> - Balanced premium that lowers the barrier to the latest flagship experience (with Galaxy AI) - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 162.0 x 77.3 x 8.0 mm, 213g - Platform (H/W, S/W): Exynos 2400e, Android 14, One UI 6.1 - Offers enhanced hardware over predecessor to maximize user experience <ul style="list-style-type: none"> • AP (Exynos2200 → Exynos2400e), Display (6.4" → 6.7"), Battery (4,500mAh → 4,700mAh) - Offers full experience based on flagship AI (Circle to Search, Live translation, AI Photo Editing, etc.) - Strengthened camera shooting and gallery viewing/editing with improved AI ProVisual Engine - Improved outdoor visibility * Peak brightness: 1,450 nits → 1,900 nits

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Research project	Details
	<ul style="list-style-type: none"> □ Galaxy S25(February 2025) <ul style="list-style-type: none"> - Offers new paradigm in AI experience through enhanced Galaxy AI experience <ul style="list-style-type: none"> • provides new AI features, such as Now Brief, Google Gemini, Gemini Live, Audio Eraser - Screen: S25 6.2" FHD+ (2340 x 1080) S25+ 6.7" Quad HD+ (3120 x 1440), S25 Ultra 6.9" Quad HD+ (3120 x 1440) - Size (H x W x D) & weight: S25 146.9 x 70.5 x 7.2mm; 162g S25+ 158.4 x 75.8 x 7.3mm; 190g S25 Ultra 162.8 x 77.6 x 8.2mm; 218g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Snapdragon 8 Elite, Android 15, One UI 7.0 • Reflects the unified identity of Galaxy S series with rounded corner design • Slim and lightweight model through optimized assembly structure and component weight reduction S24 7.6t → S25 7.2t, S24+ 7.7t → S25+ 7.3t, S24 Ultra 8.6t → S25 Ultra 8.2t S24 167g → S25 162g, S24+ 196g → S25+ 190g, S24 Ultra 232g → S25 Ultra 218g • Improved display picture quality and battery efficiency through Galaxy-optimized processor • Improved camera shooting and gallery viewing/editing experience with a further developed AI ProVisual Engine (advanced 10bit HDR enables clear video shooting even in dark conditions; object-aware engine analyzes ambient lighting to deliver natural skin tones and textures and provides personalized filters by analyzing preferred photo styles with AI) • S25 Ultra: enhanced display glass durability with Corning Gorilla Armor 2 • S25 Ultra: applied upgraded high-resolution and ultra-wide camera*12MP (S24 Ultra) → 50MP (S25 Ultra)
	<ul style="list-style-type: none"> □ Galaxy S25 Edge (May 2025) <ul style="list-style-type: none"> - Beyond Slim, technological innovation embodied in ultra-slim/ultra-lightweight design - Screen : 6.7" Quad HD+ (3120 x 1440) - Size (H x W x D) & weight: 158.2 x 75.6 x 5.8 mm, 163g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Snapdragon 8 Elite, Android 15, One UI 7.0 • Achieved the thinnest Galaxy design with optimal mounting structure and lightweight components • Enhanced product durability through the use of titanium frame and Corning Gorilla Glass Ceramic 2 • Maximized performance with a heat dissipation structure optimized for the ultra-slim model and an enlarged vapor chamber • Provides S25-level shooting experience with a slim design of 200MP ultra-high resolution wide-angle camera
	<ul style="list-style-type: none"> □ Galaxy S25 FE (September 2025) <ul style="list-style-type: none"> - Strengthened entry flagship competitiveness by expanding core flagship experiences - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.3 x 76.6 x 7.4 mm, 190g - Platform (H/W, S/W): Exynos 2400, Android 16, One UI 8.0 - Maximized user experience with enhanced hardware compared to predecessor <ul style="list-style-type: none"> • Front camera (10MP→12MP), battery/charging (4,700mAh/25W→4,900mAh/45W) • Achieved a slim and lightweight design through optimized mounting and lightweight components (8.0mm / 213g → 7.4mm / 190g) - Provides a full Galaxy AI-based experience that is equivalent to flagship models <ul style="list-style-type: none"> • Translation, summary, Now Brief (personalized information), Gemini Live, generative AI, Audio Eraser, etc. - Maximized user experience with the application of One UI 8.0 <ul style="list-style-type: none"> • Provides stronger security and privacy protection (Keep) with strengthened UI/app usability, etc.

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Research project	Details
Galaxy Tab ~November 2025	<ul style="list-style-type: none"> □ Galaxy Tab S9 · S9+ · S9 Ultra (August 2023) <ul style="list-style-type: none"> - Screen: Tab S9 11" WQXGA+ (2560 x 1600) Tab S9+ 12.4" WQXGA+ (2800 x 1752) Tab S9 Ultra 14.6" WQXGA+ (2960 x 1848) - Size (H x W x D) & weight: Tab S9 165.8 x 254.3 x 5.9mm; 498g Tab S9+ 185.4 x 285.4 x 5.7mm; 581g Tab S9 Ultra 208.6 x 326.4 x 5.5mm; 732g - Platform (H/W, S/W): Snapdragon 8 Gen 2; Android 13; One UI 5.1 - Provided large-screen experience adapted with rich color impression and various environment settings <ul style="list-style-type: none"> • Adopted Dynamic AMOLED 2X technology for all models in Tab S9 series, offering clear and comfortable screen experience • Implemented Vision Booster technology that ensures a vibrant screen, even in direct sunlight - Secured mobility and dependability so users can use the product anywhere without any concerns <ul style="list-style-type: none"> • Achieved IP68 rating, the highest level of waterproof/dustproof accreditation • Armor Aluminum frame protects the product from impacts • Enhanced usability eco-system by introducing an S Pen that can be charged in either direction, and enhanced durability of accessories. • Strengthened compatibility by making the keyboard and other accessories compatible with Tab FE models - Introduced a new two-way heat dissipation structure using a vapor chamber, allowing users to use the product for a long time without discomfort <ul style="list-style-type: none"> • Secured sufficient Android App Eco system in various areas • Strengthened key android productivity apps, including apps for taking notes, managing documents, and browsing—e.g., Samsung note, Good note - Secured key apps to improve usability in drawing and photo/video editing: LumaFusion, Clip studio, etc. - Utilized eco-friendly materials throughout the product, incorporating recycled components for the exterior and tempered glass <ul style="list-style-type: none"> • Newly adopted recycled plastic on the S Pen dock surface • Used new recycled materials for tempered glass of the display (10%, Gorilla Glass 5) • Used 100% recycled paper and armor aluminum (20%) for package box and recycled plastic for interior materials
	<ul style="list-style-type: none"> □ Galaxy Tab S10+ · S10 Ultra (October 2024) <ul style="list-style-type: none"> - Screen: Tab S10 Plus 12.4" WQXGA+ (2800 x 1752) Tab S10 Ultra 14.6" WQXGA+ (2960 x 1848) - Size (H x W x D) & weight: Tab S10 Plus 185.4 x 285.4 x 5.6 mm; 571g Tab S10 Ultra 208.6 x 326.4 x 5.4 mm; 718g - Platform (H/W, S/W): Mediatek Dimensity 9300+, Android 14, One UI 6.1.1 - Easy and convenient AI user experience using S Pen - Dynamic AMOLED 2X Display, 120Hz, abut-reflective coating
	<ul style="list-style-type: none"> □ Galaxy Tab S10 FE · FE+ (April 2025) <ul style="list-style-type: none"> - Screen: Tab S10 FE+ 13.1" WQXGA+ (2880 x 1800) Tab S10 FE 10.9" WQXGA+ (2304 x 1440) - Size (H x W x D) & weight: Tab S10 FE+ 194.7 x 300.6 x 6.0 mm, 664g Tab S10 FE 165.8 x 254.3 x 6.0 mm, 497g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Exynos 1580, Android 15, One UI 7.0 • Provides optimized viewing experience with the adoption of 13.1" (FE+) Display • Provides improved Creativity & Productivity and optimized AI features
	<ul style="list-style-type: none"> □ Galaxy Tab Active5 Pro (April 2025) <ul style="list-style-type: none"> - Screen: 10.1" WUXGA (1920 x 1200) - Size (H x W x D) & weight: 170.2 x 242.9 x 10.2 mm, 683g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Snapdragon 7s Gen 3, Android 15, One UI 7.0 • Enhanced usability by using two batteries, allowing replacement without powering off and increasing capacity • Enhanced productivity and security through the implementation of NFC and Knox Vault

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Research project	Details
	<ul style="list-style-type: none"> □ Galaxy Tab S11 Ultra/Basic (Sep 2025) <ul style="list-style-type: none"> - Screen: Tab S11 Ultra 14.6" WQXGA+ (2960 x 1848) Tab S11 11.0" WQXGA (2560 x 1600) - Size(H x W x D) & weight: Tab S11 Ultra 208.5 x 326.3 x 5.1mm, 692g(Wifi) Tab S11 165.3 x 253.8 x 5.5mm, 469g(WiFi) - Specs and features <ul style="list-style-type: none"> • Platform(H/W, S/W) : MediaTek MT6991, Android 16, One UI 8.0 • Dynamic AMOLED 2X display supporting peak brightness of 1,600nit and 1000nit in High Brightness Mode (HBM) • The thinnest and lightest tablet ever, equipped with the new S pen * Based on Ultra model 692g/5.1mm • More powerful performance delivering next-level AI capabilities * Based on Ultra model NPU 33% ↑ , CPU 24% ↑ , GPU 27% ↑
	<ul style="list-style-type: none"> □ Galaxy Tab S10 Lite (Sep 2025) <ul style="list-style-type: none"> - Screen: 10.9" WUXGA+ (2112 x 1320) - Size(H x W x D) & weight: 165.8 x 254.3 x 6.6mm, 524g - Specs and features <ul style="list-style-type: none"> • Platform(H/W, S/W) : Samsung Exynos 1380, Android 15, One UI 7.0 • Equipped with 10.9" display with 90Hz refresh rate and peak brightness of 600nit • Supports up to 256GB storage, 8GB memory and expandable storage via microSD (up to 2TB) • Provides quick access to AI features via AI Key on the keyboard cover
	<ul style="list-style-type: none"> □ Galaxy Tab A11, A11+ (Nov 2025) <ul style="list-style-type: none"> - Screen: Tab A11 8.7" WXGA+ (1340 x 800) Tab A11+ 11" WUXGA (1920 x 1200) - Size (H x W x D) & weight: Tab A11 124.7 x 211 x 8.0mm, 335g Tab A11+ 168.7 x 257.1 x 6.9mm, 480g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Tab A11 MTK MT8781, Android 15, One UI 7.0 Tab A11+ MTK MT8775, Android 16, One UI 8.0 • Supports up to 256GB storage, 8GB memory and expandable storage via microSD (up to 2TB) • Applied a new design reflecting Galaxy identity (unified PUI, Cam Deco, Speaker Hole) - Includes 3.5mm earphone jack to meet the needs of users in various countries
Galaxy A, M ~September 2025	<ul style="list-style-type: none"> □ Galaxy A14 5G (January 2023) <ul style="list-style-type: none"> - Screen: 6.6"FHD+ (2408 x 1080) - Size (H x W x D) & weight: 167.7 x 78.0 x 9.1mm; 201g - Platform (H/W, S/W): D700/Exynos1330; Android 13; One UI core 5.0 - High-resolution pictures (5MP→13MP) with adoption of higher spec front camera compared to previous model (A13-5G) - Enhanced screen experience compared to previous model (A13-5G 6.5" HD+) with adoption of 6.6" FHD+ large-screen display - Applies 5,000mAh large-capacity battery □ Galaxy A54 5G (March 2023) <ul style="list-style-type: none"> - Screen: 6.4" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 158.2 x 76.7 x 8.2mm; 202 g - Platform (H/W, S/W): Exynos1380; Android 13; One UI 5.1 - Improved visibility through enhanced performance of AP picture quality, fine-tuning by light condition, and peak brightness of 1,000nit - Maximized performance by offering optimal refresh rate of 120Hz and boosted battery efficiency - Provides rich haptics experience thanks to elaborate adjustment of linear motor vibration - Enhanced balanced design and premium CMF (adopts 6.4", 19.5:9) - Offers the latest flagship experience with One UI 5.1 □ Galaxy A34 5G (March 2023) <ul style="list-style-type: none"> - Screen: 6.6" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.3 x 78.1 x 8.2mm; 199g - Platform (H/W, S/W): D1080; Android 13; One UI 5.1 - Offers enhanced screen experience by featuring 6.6" FHD+, 1,000nit brightness, and 120Hz refresh rate - High-resolution pictures without camera shake with adoption of 48MP OIS camera - Equipped with a linear motor, which provides haptics experience of a flagship model

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Research project	Details
	<ul style="list-style-type: none"> □ Galaxy A14 (March 2023) <ul style="list-style-type: none"> - Screen: 6.6" FHD+ (2408 x 1080) - Size (H x W x D) & weight: 167.7 x 78.0 x 9.1mm; 201g - Platform (H/W, S/W): Exynos 850/G80; Android 13; One UI core 5.1 - Offers enhanced selfie experience (8MP→13MP) with adoption of higher spec front camera compared to previous model (A13) - Applies 5,000mAh large-capacity battery
	<ul style="list-style-type: none"> □ Galaxy A24 (May 2023) <ul style="list-style-type: none"> - Screen: 6.5" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 162.1 x 77.6 x 8.3mm; 195g - Platform (H/W, S/W): G99; Android 13; One UI core 5.1 - Enhanced selfie experience (8MP →13MP) with adoption of higher spec front camera compared to A23 - Records videos without camera shake via the adoption of new VDIS in addition to the previous OIS feature - Offers improved outdoor visibility compared to the A23, with wider color gamut spectrum, providing a brighter and more convenient screen experience
	<ul style="list-style-type: none"> □ Galaxy A05s (October 2023) <ul style="list-style-type: none"> - Screen: 6.7" FHD+ (2400 x 1080) - Size (H x W x D) & weight: 168.0 x 77.8 x 8.8mm; 194g - Platform (H/W, S/W): SDM680; Android 13; One UI core 5.1 - Drives market volume/share in entry-level LTE market - Higher spec than the previous A04S: Equipped with high-performance AP (Exynos850 8nm→SDM680 6nm) and high- spec front camera (5MP→13MP) - Adoption of high-capacity global 5,000 mAh battery and supports 25W ultra-fast charging (15W→25W)
	<ul style="list-style-type: none"> □ Galaxy A05 (October 2023) <ul style="list-style-type: none"> - Screen: 6.7" HD+ (1600 x 720) - Size (H x W x D) & weight: 168.8 x 78.2 x 8.8mm; 195g - Platform (H/W, S/W): G85; Android 13; One UI Core 5.1 - Provides enhanced multimedia experiences with supports of large screen (6.7") and high-resolution camera (50MP) - Improves customers' product usability by incorporating high-performance AP (CPU 33%↑, GPU 150% compared to the previous model) - Able to use long period on a 30-minute-charge with 25W fast charging
	<ul style="list-style-type: none"> □ Galaxy A25 5G (January 2024) <ul style="list-style-type: none"> - Screen: 6.5" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.0 x 76.5 x 8.3 mm; 197g - Platform (H/W, S/W): Exynos 1280; Android 14; One UI 6.0 - Supports 6.5" FHD+ and 120Hz refresh rates for an improved viewing experience - Enables high-resolution shake-free photos with 50MP OIS wide-angle camera - Adoption of high-capacity 5,000mAh battery
	<ul style="list-style-type: none"> □ Galaxy A15 (January 2024) <ul style="list-style-type: none"> - Screen: 6.5" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 160.1 x 76.8 x 8.4 mm; 200g - Platform (H/W, S/W): [5G] D6100+ / [LTE] G99; Android 14; One UI 6.0 - Enhances picture quality by upgrading display compared to the previous model (A14) (LCD→ Super AMOLED) - Adoption of high-capacity 5,000mAh battery that supports 25W fast charging - Enhances security and privacy protection with Knox Vault
	<ul style="list-style-type: none"> □ Galaxy A55 5G (March 2024) <ul style="list-style-type: none"> - Screen: 6.6" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.1 x 77.4 x 8.2 mm; 213g - Platform (H/W, S/W): Exynos 1480; Android 14.0; One UI 6.1 - Provides stronger nightography and video recording experience with enhanced camera sensor and AP - Enhances design competitiveness by applying metal + glass and creating young & energetic CMF design - Provides improved screen viewing experience with 6.6" FHD+ large screen display, compared to the previous A54-5g with 6.4"
	<ul style="list-style-type: none"> □ Galaxy A35 5G (March 2024) <ul style="list-style-type: none"> - Screen: 6.6" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 161.7 x 78.0 x 8.2 mm; 209g - Platform (H/W, S/W): Exynos 1380; Android 14.0; One UI 6.1 - Applies HID (hole-in-display) and back glass for unique and distinctive design - Enhances security with Knox Vault and guarantees quality by providing four OS updates and five security maintenance releases

DX Division	
Research project	Details
	<ul style="list-style-type: none"> □ Galaxy A06 (September 2024) <ul style="list-style-type: none"> - Expands entry segment volume with A06, the successor to A05 and the cheapest LTE model for SEC - Screen: 6.7"HD+ (1600 x 720) - Size (H x W x D) & weight: 167.3 x 77.3 x 8.0 mm; 189g - Platform (H/W, S/W): G85; Android 14; One UI 6.1 - Applies large screen slim design with thickness of 8.00mm - Supports side fingerprint and strengthens data security with Samsung Knox Vault security solution
	<ul style="list-style-type: none"> □ Galaxy A16 5G (October 2024) <ul style="list-style-type: none"> - Successor to A15 5G to address growth in the entry-level 5G market - Screen: 6.7"FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.9 mm, 200g - Platform (H/W, S/W): Exynos 1330 / D6300, Android 14, One UI 6.1 - Applied large 6.7" display and slim design (thickness: 7.9mm) - Supports 6 OS updates and 6 years of SMR updates; IP54 rating for water and dust resistance
	<ul style="list-style-type: none"> □ Galaxy A16 (November 2024) <ul style="list-style-type: none"> - Successor to A15 to address market demand for entry-level LTE - Screen: 6.7"FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.9 mm, 200g - Platform (H/W, S/W): G99, Android 14, One UI 6.1 - Applied large 6.7" display and slim design (thickness: 7.9mm) - Supports 6 OS updates and 6 years of SMR updates; IP54 rating for water and dust resistance
	<ul style="list-style-type: none"> □ Galaxy A06 5G(February 2025) <ul style="list-style-type: none"> - Entry-level 5G model and volume driver - Screen: 6.7" HD+ (1600 x 720) - Size (H x W x D) & weight: 167.3 x 77.3 x 8.0mm; 191g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): D6300, Android 15, One UI Core 7.0 • Introduced entry-level model in 5G segment and applied slim design (8.0mm) and large display (6.7") • Applied IP54; enhanced data security through side fingerprint recognition and integration of Samsung Knox Vault
	<ul style="list-style-type: none"> □ Galaxy M16 5G (February 2025) <ul style="list-style-type: none"> - 5G Entry JDM model for online sales in Southwest Asia - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.9mm, 191g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): D6300, Android 14, One UI Core 6.1 • Applied Super AMOLED and is equipped with 50MP+5MP+2MP/13MP cameras • Equipped with a 5,000mAh high capacity battery that supports 25W fast charging • Enhanced security and privacy protection with Knox Vault support
	<ul style="list-style-type: none"> □ Galaxy A56 5G (March 2025) <ul style="list-style-type: none"> - Successor to A55 5G with strengthened real-world usability in core specifications to enhance competitiveness in high-end segment - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 162.2 x 77.5 x 7.4mm; 198g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Exynos 1580, Android 15, One UI 7.0 • Premium design with a slimmer and lighter body (thickness 8.2T→7.4T, weight 213g→198g) • Offers enhanced selfie video recording experience and a brighter, clearer nightography compared to previous generation (applied 12MP front camera with new sensor and 10bit HDR / rear wide and front camera LN mode) • Leverages AI to rapidly optimize picture quality and provides diverse photo-editing experiences (offers AI segmentation, AI Powered Context-Aware, Edit Suggestion, Image Clipper, etc.) • Delivers exceptional performance with a powerful AP and cooling system (AP Rose→Santa, Vapor Chamber Size↑)

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Research project	Details
	<ul style="list-style-type: none"> □ Galaxy A36 5G (March 2025) <ul style="list-style-type: none"> - Successor to A35 5G with enhanced design and strengthened core experiences for real-world usability - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 162.9 x 78.2 x 7.4mm, 195g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Snapdragon 6 Gen3, Android 15, One UI 7.0 • Offers 7.4t Slim Design, 6.7" FHD+ Super AMOLED Display, 45W Fast Charging • Leading the popularization of mobile AI through the application of Awesome Intelligence * Object Eraser, AI Select, etc. • IP67 rating for water and dust resistance
	<ul style="list-style-type: none"> □ Galaxy A26 5G(March 2025) <ul style="list-style-type: none"> - Enhanced design and real-world usability to strengthen competitiveness in the mid segment 5G market - Screen: 6.7" FHD+ (2340 x 1080) - Size(H x W x D) & weight: 164.0 x 77.5 x 7.7mm, 200g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Exynos 1380 / Exynos1280 (LA only), Android 15, One UI 7.0 • Strengthened design competitiveness with the application of 7.7t Slim Design, 6.7" FHD+ Super AMOLED Display, and Glass CMF • Leading the popularization of mobile AI through the application of Awesome Intelligence * Object Eraser, AI Select, etc. • IP67 rating for water and dust resistance
	<ul style="list-style-type: none"> □ Galaxy M56 5G (April 2025) <ul style="list-style-type: none"> - High segment model for online sales in Southwest Asia - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight : 162.0 x 77.3 x 7.2mm, 180g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Exynos 1480, Android 15, One UI 7.0 • Introduced slim design (7.2mm), slim bezel Super AMOLED Display • Supported powerful performance with an upgraded AP compared to the previous model and an expanded vapor chamber • Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault
	<ul style="list-style-type: none"> □ Galaxy XCover7 Pro (April 2025) <ul style="list-style-type: none"> - Successor to XCover6 Pro 5G with continued growth in the high-end rugged segment through enhancement of key specs - Screen: 6.6" FHD+ (2408 x 1080) - Size (H x W x D) & weight: 168.6 x 79.9 x 10.2mm, 240g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Snapdragon 7s Gen3, Android 15, One UI 7.0 • Secured IP68-rated dust and water resistance and US military standard (MIL-STD-810H) durability • Strengthened AP compared to the previous model, Battery(4050→4350mAh), SPK (Mono→Stereo) • Reinforced competitiveness through a design that combines a solid and tough appearance with precise details to express impact-resistant durability
	<ul style="list-style-type: none"> □ Galaxy M36 5G (June 2025) <ul style="list-style-type: none"> - KT-exclusive device for Korea (JUMP4) - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight : 164.4 x 77.9 x 7.7mm, 197g - Specs and features <ul style="list-style-type: none"> • Platform (H/W, S/W): Exynos 1380, Android 15, One UI 7.0 • Provides immersive viewing experience with the adoption of 6.7" Super AMOLED Display and Slimmer Bezel • Equipped with 12MP+8MP+2MP/13MP camera • Enhanced durability through 7.7t Slim design and GFRP (2.9 times stronger than the previous model) on the rear cover * Glass-Fiber Reinforced Plastic • Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault

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Research project	Details
	<ul style="list-style-type: none"> □ Galaxy A17 5G (August 2025) <ul style="list-style-type: none"> - Enhanced design and camera performance compared to A16 5G models to strengthen competitiveness in the entry-level 5G market - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.5mm, 192g - Platform (H/W, S/W): Exynos 1330, Android 15, One UI 7.0 - Offers slimmer design (7.5t) compared to predecessor with enhanced camera performance (50MP OIS) - Enhanced durability with GFRP on the rear cover * GFRP: glass-fiber reinforced plastic - Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault
	<ul style="list-style-type: none"> □ Galaxy A07 (August 2025) <ul style="list-style-type: none"> - Volume-driving model for the 4G Entry market - Screen: 6.7" HD+ (1600 x 720) - Size (H x W x D) & weight: 167.4 x 77.4 x 7.6mm, 184g - Platform (H/W, S/W): G99, Android 15, One UI 7.0 - Applied 6.7" large display and provides Smoothing Viewing experience - Offers enhanced AP (6nm) compared to the previous model and a slim design (7.6mm) - Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault
	<ul style="list-style-type: none"> □ Galaxy A17 (September 2025) <ul style="list-style-type: none"> - LTE device following the A16, featuring enhanced camera experience and a slim design - Screen: 6.7" FHD+ (2340 x 1080) - Size (H x W x D) & weight: 164.4 x 77.9 x 7.5mm, 190g - Platform (H/W, S/W): G99, Android 15, One UI 7.0 - Offers immersive viewing experience with 6.7" Super AMOLED Display - Offers slimmer design (7.5t) compared to the previous model with enhanced camera performance (50MP OIS) - Provides 6 OS upgrades and 6 years of security updates/strengthened security and privacy via Knox Vault
Galaxy Book ~November 2025	<ul style="list-style-type: none"> □ Galaxy Book3 Ultra (February 2023) <ul style="list-style-type: none"> - Screen: 16.0" WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 355.4 x 250.5 x 16.5mm; 1.79kg, - Intel® Core™ Processor(13 Gen); Win 11, LPDDR5, NVIDIA® GeForce RTX™ 4050/4070; 76W Battery; FHD MIPI Camera, A/C/D AI; B Glass; TA 100W - Adopts 13th Gen Intel® Core™ H-series mobile processor and next-generation Nvidia® GeForce RTX™ 40 Series graphics - 3K high-resolution display that adopts WQXGA+; color volume 120% - Touch pad 39% larger in size (compared to Galaxy Book 2 Pro 33.7 cm / 39.6cm) - Fast charging speed of 100W; charges 55% of battery in 30 minutes - Quad Speaker: features AKG and Dolby Atmos - Supports Galaxy Ecosystem <ul style="list-style-type: none"> • Multi Control: capable of using keyboard and mouse on a smartphone and a tablet; can transfer files or copy and paste files and images between devices • Second Screen: using Galaxy Tab as a dual monitor; capable of extending or replicating PC screen • Quick Share: wireless file sharing between Galaxy devices, such as phone and tablet
	<ul style="list-style-type: none"> □ Galaxy Book3 Pro 360 (February 2023) <ul style="list-style-type: none"> - Screen: 16.0" WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 16.0" 355.4 x 252.2 x 12.8mm; 1.66kg - Platform, OS: Intel® Core™ Processor (13 Gen); Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800); 500nit (HDR); 120Hz, DCI-P3 120% - S Pen & Touchscreen support - 1080p FHD Camera (87-degree wide angle, supports Auto Framing, which recognizes users and adjusts them to the center of the screen) - Quad SPK (AKG/Dolby, Max 5Wx2, 2Wx2), Studio Grade Dual Mic - SSD: Gen4 SSD - Supports WiFi 6E - Battery: 76Wh - Galaxy Apps: Quick Share, 2nd Screen, Multi-Control, Samsung Pass, etc. - Security: supports Secured-Core PC with enhanced security for each stage for hardware, firmware, and software

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Research project	Details
	<ul style="list-style-type: none"> □ Galaxy Book3 Pro (February 2023) <ul style="list-style-type: none"> - Screen: 16" WQXGA+ (2880 x 1800) 14" WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 16" 355.4 x 250.4 x 12.5mm; 1.56kg 14" 312.3 x 223.8 x 11.3mm; 1.17kg - Platform, OS: Intel® Core™ Processor(13 Gen); Windows 11 - Dynamic AMOLED 2X: 3K (2880 x 1800), 500nit (HDR); 120Hz, DCI-P3 120% - 1080p FHD Camera (87-degree wide angle, supports Auto Framing, which recognizes users and adjusts them to the center of the screen) - Quad SPK (AKG/Dolby, Max 5Wx2, 2Wx2), Studio Grade Dual Mic - SSD: Gen4 SSD, Expendable SSD (M.2 2280) - Supports WiFi 6E - Battery: 16" 76Wh, 14" 63Wh - Galaxy Apps: Quick Share, 2nd Screen, Multi-Control, Samsung Pass, etc. - Security: supports Secured-Core PC with enhanced security for each stage for hardware, firmware, and software
	<ul style="list-style-type: none"> □ Galaxy Book3 360 (February 2023) <ul style="list-style-type: none"> - Screen: 15.6" FHD (1920 x 1080) 13.3" FHD (1920 x 1080) - Size (W x H x D) & weight: 15.6" 355.4 x 228.0 x 13.7mm; 1.49kg 13.3" 304.4 x 202.0 x 12.9 mm; 1.16kg - Platform, OS: Intel® Core™ Processor(13 Gen); Windows 11 - sAMOLED: 1080p FHD; 500nit (HDR), 60Hz, DCI-P3 120% - S Pen & Touchscreen support - 1080p FHD Camera (87-degree wide angle, supports Auto Framing, which recognizes users and adjusts them to the center of the screen) - Stereo SPK (Dolby, 2Wx2), Studio Grade Dual Mic - SSD: Gen4 DRAM-less SSD, Expendable SSD (15.6") - Supports WiFi 6E - Battery: 15.6" 68Wh, 13.3" 61.1Wh - Galaxy Apps: Quick Share, 2nd Screen, Multi-Control, Samsung Pass, etc. - Security: supports Secured-Core PC with enhanced security for each stage for hardware, firmware, and software
	<ul style="list-style-type: none"> □ Galaxy Book4 Ultra (January 2024) <ul style="list-style-type: none"> - Screen: 16" WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 355.4 x 250.4 x 16.5mm; 1.86kg - Platform/OS: Intel® Core™ Ultra Processor, Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800), 120Hz, color volume 120% (DCI-P3 basis), 500nit (HDR) - Graphic: NVIDIA® GeForce RTX™ 4050/4070 - AKG Quad speaker (Woofer Max 5W x 2, Tweeter 2W x 2), Smart Amp, Dolby Atmos®, 2M Camera - Memory, SSD: LPDDR5X, NVMe SSD - Bluetooth v5.3, WiFi 6E, 802.11 ax 2x2 - Battery: 76Wh
	<ul style="list-style-type: none"> □ Galaxy Book4 Pro 360 (January 2024) <ul style="list-style-type: none"> - Screen: 16" WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 355.4 x 252.2 x 12.8mm; 1.66kg - Platform/OS: Intel® Core™ Ultra Processor, Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800), 120Hz, 120% color volume (DCI-P3 basis), 500nit (HDR), S pen - Graphic: Intel® Arc™ Graphics - AKG Quad speaker (Woofer Max 5W x 2, Tweeter 2W x 2), Smart Amp, Dolby Atmos®, 2M Camera - Memory, SSD: LPDDR5X, NVMe SSD - Bluetooth v5.3, WiFi 6E, 802.11 ax 2x2 - Battery: 76Wh
	<ul style="list-style-type: none"> □ Galaxy Book4 Pro (January 2024) <ul style="list-style-type: none"> - Screen: 16" WQXGA+ (2880 x 1800) 14" WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 16" 355.4 x 250.4 x 12.5mm; 1.56kg 14" 312.3 x 223.8 x 11.6mm; 1.23kg - Platform/OS: Intel® Core™ Ultra Processor; Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800); 120Hz, 120% color volume (DCI-P3 basis); 500nit (HDR) - Graphic: Intel® Arc™ Graphics - AKG Quad speaker (Woofer Max 5W x 2, Tweeter 2W x 2); Smart Amp, Dolby Atmos®, 2M Camera - Memory, SSD: LPDDR5X; NVMe SSD - Bluetooth v5.3, WiFi 6E, 802.11 ax 2x2 - Battery: 16" 76Wh, 14" 63Wh

DX Division	
Research project	Details
	<ul style="list-style-type: none"> □ Galaxy Book4 Edge (June 2024) <ul style="list-style-type: none"> - Screen: 16" WQXGA+ (2880 x 1800) 14" WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 16" 355.4 x 250.4 x 12.3mm; 1.55kg 14" 312.3 x 223.8 x 10.9mm; 1.16kg - Platform/OS: Qualcomm Snapdragon X Elite (12 core), Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800), 120Hz, color volume 120% (DCI-P3 basis), 500nit (HDR) - Graphic: Qualcomm Adreno - Quad speaker (16" Woofer Max 5W x2, Tweeter 2W x 2, 14" Woofer Max 4W x2, Tweeter 2.7W x 2), Dolby Atmos, 2M Camera - Memory, SSD: 16"16GB, eUFS 512GB,1TB / 14"16GB, eUFS 512GB - Bluetooth v5.3, WiFi 7, 802.11 a/b/g/n/ac/ax/be - Battery: 16" 61.8Wh, 14"55.9Wh - Features AI functions to lead Next Gen AI PC market
	<ul style="list-style-type: none"> □ Galaxy Book5 Pro 360 (September 2024) <ul style="list-style-type: none"> - Screen: 16" WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 355.4 x 252.2 x 12.8mm; 1.69kg - Platform/OS: Intel® Core™ Ultra Processor, Windows 11 - Dynamic AMOLED 2X: 3K(2880x1800), 120Hz, color volume 120% (DCI-P3 basis), 500nit(HDR), S Pen - Graphic: Intel® Arc™ Graphics - Quad speaker (Woofer Max 5W x 2, Tweeter 3.3W x 2), Smart Amp, Dolby Atmos®, 2M Camera - Memory, SSD: LPDDR5X, NVMe SSD - Bluetooth v5.4, WiFi 7, 802.11 be 2x2 - Battery: 76.1Wh
	<ul style="list-style-type: none"> □ Galaxy Book4 Pro 360 5G (October 2024) <ul style="list-style-type: none"> - Screen: 16"WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 355.4 x 252.2 x 12.8mm, 1.73kg - Platform, OS: Qualcomm Snapdragon X Elite (12 core), Windows 11 - Dynamic AMOLED 2X: 3K (2880x1800), 120Hz, S Pen - Graphic: Qualcomm Adreno - Quad speaker (Woofer Max 5W x 2, Tweeter 2W x 2), Smart Amp, Dolby Atmos, 2M Camera - Battery: 76Wh
	<ul style="list-style-type: none"> □ Galaxy Book4 Edge (October 2024) <ul style="list-style-type: none"> - Screen: 15.6"FHD (1920 x 1080) - Size (W x H x D) & weight: 356.6 x 229.75 x 15.0mm, 1.5kg - Platform, OS: Qualcomm Snapdragon X Plus (8 core), Windows 11 - Graphic: Qualcomm Adreno - Supports Bluetooth v5.3, WiFi 7 - Stereo speaker (1.5 W x 2), Dolby Atmos, 2M Camera - Battery: 61.2 Wh
	<ul style="list-style-type: none"> □ Galaxy Book5 Pro/Pro H (January 2025) <ul style="list-style-type: none"> - Screen: 16" WQXGA+ (2880 x 1800) 14" WQXGA+ (2880 x 1800) - Size (W x H x D) & weight: 16" 355.4 x 250.4 x 12.5mm, 1.56kg 14" 312.3 x 223.8 x 11.6mm, 1.23kg - Specs and features <ul style="list-style-type: none"> • Platform: Intel® Core™ Ultra Processor Lunar lake (Pro) Intel® Core™ Ultra Processor Arrow lake (Pro H) • OS: Windows 11 • Dynamic AMOLED 2X: 2880x1800, 500nit(HDR) • Graphic: Intel® Arc™ Graphics • Quad SPK Woofer Max 5W x 2; Tweeter 16" 3.3W x 2 / 14" 2W x 2; Smart Amp, Dolby Atmos®, 2M Camera • Memory, SSD: LPDDR5X, NVMe SSD • Bluetooth v5.4, WiFi 7, 802.11 be 2x2 • Battery: 16" 76.1Wh, 14" 63.1Wh

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Research project	Details
	<ul style="list-style-type: none"> □ Galaxy Book5 360 (February 2025) <ul style="list-style-type: none"> - Screen: 15.6" FHD (1920 x 1080) - Size(W x H x D) & weight: 355.4 x 228.0 x 13.7mm, 1.46kg - Specs and features <ul style="list-style-type: none"> • Platform, OS: Intel® Core™ Ultra Processor Lunar lake, Windows 11 • AMOLED FHD (1920x1080), 500nit(HDR) • Graphic: Intel® Arc™ Graphics • Stereo SPK (2W x 2), Dolby Atmos®, 2M Camera • Memory, SSD: LPDDR5X, NVMe SSD • Bluetooth v5.4, WiFi 7, 802.11 be 2x2 • Battery: 68.1Wh
	<ul style="list-style-type: none"> □ Galaxy Book4 Edge (June 2025) <ul style="list-style-type: none"> - Screen: 15.6" FHD (1920 x 1080) - Size (W x H x D) & weight: 356.6 x 229.75 x 15.0mm, 1.5kg - Specs and features <ul style="list-style-type: none"> • Platform, OS: Qualcomm Snapdragon X (8 core), Windows 11 • Graphic: Qualcomm Adreno • Bluetooth v5.4, WiFi 7 • Stereo SPK (1.5 W x 2), Dolby Atmos, 2M Camera • Battery: 61.2 Wh
	<ul style="list-style-type: none"> □ Galaxy Book5 (July 2025) <ul style="list-style-type: none"> - Screen: 15.6" FHD (1920 x 1080) - Size (W x H x D) & weight: 356.6 x 228.0 x 15.1mm, 1.55kg - Specs and features <ul style="list-style-type: none"> • Platform, OS : Intel® Core™ Ultra Processor Arrow lake, Windows 11 • Graphic: Intel® Graphics • Stereo SPK (2W x 2), Dolby Atmos®, 2M Camera • Memory, SSD : LPDDR5X, NVMe SSD • Bluetooth v5.2, WiFi 6, 802.11 ax 2x2 • Battery : 61.2Wh
	<ul style="list-style-type: none"> □ Galaxy Chromebook3 360 (September 2025) <ul style="list-style-type: none"> - Screen: 12.4" WQXGA (2560 x 1600) - Size (W x H x D) & weight: 287.9 x 206.6 x 16.9mm, 1.28kg - Specs and features <ul style="list-style-type: none"> • Platform, OS: Intel® Processor Twin lake, Chrome OS • Graphic: Intel® Graphics • Stereo SPK (1.5W x 2), 8M/1M Camera • Memory, SSD: LPDDR5X, eUFS • Bluetooth v5.3, WiFi 6E, 802.11 ax 2x2 • Battery: 45.6Wh
	<ul style="list-style-type: none"> □ Galaxy Book5 Edge 5G (November 2025) <ul style="list-style-type: none"> - Screen: 15.6" FHD (1920 x 1080) - Size (W x H x D) & weight: 356.6 x 229.8 x 15.5mm, 1.66kg - Specs and features <ul style="list-style-type: none"> • Platform, OS: Platform, OS: Qualcomm Snapdragon X (8 core), Windows 11 • Graphic: Qualcomm Adreno • Bluetooth v5.4, 5G Sub6, WiFi 7 • Stereo SPK (1.5W x 2), Dolby Atmos, 2M Camera - Battery: 61.2 Wh

DX Division

Research project	Details
Galaxy Watch ~July 2025	<ul style="list-style-type: none"> □ Galaxy Watch6 & Galaxy Watch6 Classic (August 2023) <ul style="list-style-type: none"> - Display: Watch6 Classic (47mm): 37.3mm Super AMOLED (480 x 480) Watch6 Classic (43mm): 33.3mm Super AMOLED (432 x 432) Watch6 (44mm): 37.3mm Super AMOLED (480 x 480) Watch6 (40mm): 33.3mm Super AMOLED (432 x 432) - Size (H x W x D) & weight: Watch6 Classic (47mm): 46.5 x 46.5 x 10.9 mm; 59.0g Watch6 Classic (43mm): 42.5 x 42.5 x 10.9 mm; 52.0g Watch6 (44mm): 42.8 x 44.4 x 9.0 mm; 33.3g Watch6 (40mm): 38.8 x 40.4 x 9.0 mm; 28.7g - Platform (H/W, S/W): Exynos W930, Wear OS Powered by Samsung (Wear OS 4) - Design and performance that improve visibility <ul style="list-style-type: none"> • Reduced bezel thickness and increased display size (by about 20%) compared to the previous model • Featured high-resolution Super AMOLED display with peak brightness of 2,000nit - Provided enhanced sleep monitoring experience <ul style="list-style-type: none"> • Shows sleep score via in-depth analyses of each measured factor and integrates the results • Offers enhanced, personalized sleep coaching program - Introduced new features, including a more personalized fitness management program <ul style="list-style-type: none"> • Provides a customized exercise guide by measuring heart rate within 5 cardiorespiratory capacity zones • Offers recording functions for track exercise, such as designation of the lane using the track running function • Features alarm functions to detect irregular heart rhythms - Applied one-click band for effortless and convenient watch strip replacement - Battery: 47/44mm 425mAh, 43/40mm 300mAh
	<ul style="list-style-type: none"> □ Galaxy Watch7 / Galaxy Watch Ultra (July 2024) <ul style="list-style-type: none"> - Screen: Watch7 (44mm): 37.3mm Super AMOLED (480 x 480) Watch7 (40mm): 33.3mm Super AMOLED (432 x 432) Watch Ultra (47mm): 37.3mm Super AMOLED (480 x 480) - Size (H x W x D) & weight: Watch7 (44mm): 44.4 x 44.4 x 9.7 mm; 33.8g Watch7 (40mm): 40.4 x 40.4 x 9.7 mm; 28.8g Watch Ultra (47mm): 47.4 x 47.1 x 12.1 mm; 60.5g - Platform (H/W, S/W): Exynos W1000 (5Core,3nm); Wear OS Powered by Samsung (Wear OS 5) - High usability with powerful hardware <ul style="list-style-type: none"> • Equipped with 3nm processor for fast CPU speed and improved efficiency of current consumption • Equipped with dual frequency GPS system to improve GPS accuracy in complex environments - Enhanced health monitoring function <ul style="list-style-type: none"> • Offers AGEs Index measurements • Supports sleep apnea detection and accurate sleep measurements using advanced sleep AI algorithm - Enhanced outdoor fitness experience by offering maximized performance (Ultra only) <ul style="list-style-type: none"> • Offers signature circular design with new cushion design added • Applies dynamic lug system for easy attachment and perfect fit • Supports 10ATM water resistance and other functions to measure various fitness activities in extreme environments • Provides long battery life with 100 hours of power saving mode and 48-hours in exercise power saving mode - Battery: 47mm 590mAh, 44mm 425mAh, 40mm 300mAh

DX Division	
Research project	Details
	<ul style="list-style-type: none"> □ Galaxy Watch8 / Galaxy Watch8 Classic (July 2025) <ul style="list-style-type: none"> - Screen: Watch8 Classic (46mm) 34.0mm Super AMOLED (438 x 438) Watch8 (44mm) 37.3mm Super AMOLED (480 x 480) Watch8 (40mm) 34.0mm Super AMOLED (438 x 438) - Size (H x W x D) & weight: Watch8 Classic (46mm) 46.0 x 46.4 x 10.6 mm, 63.5g Watch8 (44mm) 46.0 x 43.7 x 8.6 mm, 34.0g Watch8 (40mm) 42.7 x 40.4 x 8.6 mm, 30.0g - Platform (H/W, S/W): Exynos W1000 (5Core,3nm), Wear OS Powered by Samsung (Wear OS 6) - Offers outstanding wearability with our thinnest design and powerful performance <ul style="list-style-type: none"> • Achieved our thinnest design through enhanced component integration • Expanded cushion design across the entire lineup and improved band structure for enhanced wearability • Improved visibility with up to 3,000-nit brightness and supports longer usage with a larger battery capacity - Provides advanced health insights covering sleep, exercise, antioxidant levels, and cardiovascular health <ul style="list-style-type: none"> • Analyzes sleep patterns and suggest optimal bedtime with the bedtime guidance feature • Manages lifestyle patterns affecting cardiovascular health, including vascular stress measurement during sleep • Provides a running coach feature and creates personalized workout plans based on running level analysis with real-time coaching • Equipped with the first antioxidant index feature on a smartwatch, supporting aging management through diet and lifestyle improvements - Provides smart and intuitive user experience with the application of One UI 8 Watch and Gemini <ul style="list-style-type: none"> • Improved UI interface allows checking key information such as Samsung Health, weather, and calendar with minimal operations • Enables easy operation via voice control with the application of Wear OS 6 and Gemini through the collaboration with Google - Battery: 46mm 445mAh, 44mm 435mAh, 40mm 325mAh
Galaxy buds ~September 2025	<ul style="list-style-type: none"> □ Galaxy Buds3 Pro / Buds3 (July 2024) <ul style="list-style-type: none"> - Improved wearability through new Stem design <ul style="list-style-type: none"> • Secured desirability with differentiated futuristic blade design - Personalized sound experience through AI reflecting audio device characteristics <ul style="list-style-type: none"> • Optimized noise according to surroundings and real-time sound according to wearing conditions - Seamless communication experience through an interpretation listening mode - Size (H x W x D) & weight: Buds3 Pro: 18.1 x 19.8 x 33.2 mm; 5.4g Buds3: 18.1 x 20.4 x 31.9 mm; 4.7g Cradle: 48.7 x 58.9 x 24.4 mm; 46.5g - Platform (H/W, S/W): BES2800 (6nm)/BES2700 (14nm); RTOS - Improved audio quality <ul style="list-style-type: none"> • Supports 24bit/96kHz UHQ *Buds2 Pro (24bit/48kHz Hi-Fi) • Applies separate 2 Way Speaker Buds3 Pro • Supports Adaptive EQ *Buds2 Pro (Fixed EQ) - Improves call quality through design optimization <ul style="list-style-type: none"> • Enhances voice clarity through application of Complex DNN/VPU solution • Enhances voice bandwidth with support for Super Wideband calls - Offers intuitive operation experience with Cradle Button Pairing - Enhances experiences of intelligence functions <ul style="list-style-type: none"> • Supports Buds3 Pro Siren/Voice Detect and Adaptive Noise Control - Battery: Buds3 Pro 53mAh, Buds3 48mAh, Cradle 515mAh □ Galaxy Buds3 FE (September 2025) <ul style="list-style-type: none"> - Secured competitiveness with a modern blade design and strengthened key features as the successor to Buds FE - Size (H x W x D) & weight: Earbuds 21.1 x 18.0 x 33.8 mm, 5g Cradle 48.7 x 58.9 x 24.4 mm, 41.8g - Platform (H/W, S/W): BES2700Y-A8T(12nm), RTOS - Offers optimal wearability through expanded blade design application and precise computer modelling - Provides easy connectivity through intuitive Pinch & Swipe controls and a pairing button on the bottom of the cradle - Enhanced sound quality, clear calls, and improved ANC with the application of 11mm speakers - Provide easy access to Galaxy AI experiences via interpretation mode and voice-activated Gemini - Earbuds IP54 rating for water and dust resistance

DX Division	
Research project	Details
Galaxy ring July 2024	<ul style="list-style-type: none"> □ Galaxy Ring (July 2024) <ul style="list-style-type: none"> - Expands Galaxy Health experiences with a design that can be worn at all times in daily life - 11 sizes (size 5–15) - Size & weight: (Ring) 7.0 mm (W) x 2.6 mm (D); 2.3g–3.3g (size 5–15) (Cradle) 48.9 mm (H) x 48.9 mm (W) x 24.5 mm (D); 61.3g - Platform (H/W, S/W): nRF5340; Zephyr RTOS - Design and battery usage time suitable for 24/7 wearability <ul style="list-style-type: none"> • Slim and lightweight design for comfort • Up to 7 days of continuous health information measurement on a single charge * Size 5 18mAh–Size 13 23.5mAh - Enhanced durability with titanium material and 10 ATM, IP68 waterproofing - Offers personalized health management functions <ul style="list-style-type: none"> • Provides indicators and personalized insights for users' personal condition management • Supports advanced sleep analysis and coaching functions • Monitors daily life, such as high/low hear rate notifications, automatic exercise detection, etc. - Features differentiated experience for Galaxy users <ul style="list-style-type: none"> • Supports easy pairing, gesture control, ring location search linked to terminal • Offers optimized usability—improved usage time when worn simultaneously with watch
Galaxy XR Oct 2025	<ul style="list-style-type: none"> □ Galaxy XR (October 2025) <ul style="list-style-type: none"> - World's first Android XR-based VST (Video See Through) device - Size: 4K micro-OLED display (3552 x 3840) - Weight: 545g - Specs and features - Platform (H/W, S/W) : XR2+ Gen2, Android 14, One UI XR - Offers new interaction experiences with low latency/high-accuracy tracking solution based on camera and audio - Automatic hand to eye interaction switching, Gemini-based conversational UI - Provides strong ecosystem scalability based on Android - Offers enhanced gaming usability through controller connectivity - Developed mass-production technology for a new form factor, Visor Window (high-curvature, large-area asymmetric 3D glass) - Offers comfortable user experience with low latency, high-quality Rendering pipeline based on OLEDoS
Network	
RAN S/W Package ~October 2025	<ul style="list-style-type: none"> □ vRAN* SW Package (November 2023) <ul style="list-style-type: none"> * vRAN(virtualized RAN) - Integrated 4th generation CPU from company "I" into our vRAN SW Package, applying it to a vRAN commercial network for the first time in industry <ul style="list-style-type: none"> • Successfully conducted data call on vRAN commercial network equipped with 4th generation CPU, following previous success in large-scale vRAN commercialization utilizing 3rd generation CPU □ 5G vRAN SW PKG (June 2024) <ul style="list-style-type: none"> - Completed RedCap Energy-saving function test (testing for reducing power consumption in 5G IoT devices) <ul style="list-style-type: none"> • Completed testing for vRAN-based 5G RedCap Energy-saving technology for the first time in the industry • The Company has been validating vRAN RedCap technology (including commercial vRAN network in the US) and commercial functionality for both tRAN and vRAN will be provided in the future * tRAN (traditional RAN): hardware-based base station * RedCap (Reduced Capability): 5G low-power IoT technology □ AI-based 5G Base Station quality optimization technology (AI-RAN Parameter Recommender) (October 2024) <ul style="list-style-type: none"> - Developed AI-based technology that automatically recommends optimal parameters for base station environments; and applied and validated the technology in commercial networks through cooperation with SKT - To be expanded in areas with frequent traffic changes to enhance perceived quality and maximize base station performance □ MCPTX SW Package (October 2025) <ul style="list-style-type: none"> - Successfully conducted the first demo (performance and stability) on a commercial network after developing and supplying the Company's MCPTX solution to the UK government's national Emergency Service Network (ESN) <ul style="list-style-type: none"> * MCPTX: Mission Critical Push-to-X(Talk/Video/Data) <ul style="list-style-type: none"> - A solution that enables integrated communication across multiple systems (voice, data, video) within emergency communication networks * ESN: Emergency Service Network - - A national emergency service network built and operated by the UK government

DX Division	
Research project	Details
Base stations ~September 2025	<ul style="list-style-type: none"> □ 3.5GHz CBRS NR Strand Smallcell (March 2023) <ul style="list-style-type: none"> - Developed commercial Strand Small Cell (small cell solution designed to be installed on cables), a company first - Cell solution that integrates baseband, radio, and antenna into a single form factor - Equipped with the Company's newest in-house chipset—2nd generation 5G modem SoC—and its small size enables installation on cables □ C-band NR 64T64R MMU for North America (May 2023) <ul style="list-style-type: none"> - More compact and lightweight 64T64R MMU allows higher output with low-power mode compared to the 1st generation □ n77 (3.4~3.8GHz) NR 64T64R new MMU for Canada (August 2024) <ul style="list-style-type: none"> - Developed high-output new MMU platform product applied with new PAM (power amplifier module), which has new structure - Compared to existing products, wideband support (high efficiency) enables entry into global markets that require high output and low power consumption, contributing to the expansion of the 5G market <ul style="list-style-type: none"> * Wideband support: Allows the simultaneous transmission of large amounts of data using a wide frequency band, resulting in faster transmission speed. □ Developed PCS/AWS 640W Dual Band RU (September 2025) <ul style="list-style-type: none"> * PCS (personal communication service): mainly in the 1.9GHz frequency band * AWS (advanced wireless services): mainly in the 1.7/2.1GHz frequency band - Developed the Company's first high-power (640W) Dual Band RU for the North American PCS/AWS frequency band - Applied new chip platform to enhance product competitiveness compare to the previous model (with enhanced output and reduced size/weight)

DS Division	
Research project	Details
Memory	
DRAM for mobile ~December 2024	<ul style="list-style-type: none"> □ Development of industry's first LPCAMM (September 2023) <ul style="list-style-type: none"> - Developed LPDDR-based modules, leading the next-generation markets like PC and laptops - Improved performance by 50%, power efficiency by 70%, and mounting area by 60% compared to SO-DIMMs, and improved flexibility in manufacturing as well as user convenience with easy upgrade/replacement - Set to be tested using next-generation systems with major customers and slated for commercialization in 2024: expected to gain wide adoption in next-generation PCs, laptops and data centers. □ Successfully verified industry's fastest LPDDR5X operation with MediaTek (July 2024) <ul style="list-style-type: none"> - Completed verification on MediaTek's latest flagship mobile AP Dimensity, leading commercialization of high-performance products - The role of low-power and high-performance LPDDR DRAM is rising in the era of on-device AI - Expects expansion of applications beyond mobile to AI accelerators, servers, HPCs, and automotive □ Development of SOCAMM2, LPDDR-based memory module for server (December 2025) <ul style="list-style-type: none"> - Provides more than twice the bandwidth of conventional RDIMM and over 55% lower power consumption by implementing LPDDR in a new form factor - Features a detachable module structure, allowing LPDDR to be installed rather than soldered onto the mainboard; features a horizontal mounting design (vs. vertical in conventional server memory) to improve space utilization and cooling efficiency

DS Division	
Research project	Details
DRAM for server ~June 2025	<ul style="list-style-type: none"> □ Mass production of the industry's most advanced 12nm-class DRAM (May 2023) <ul style="list-style-type: none"> - Enhanced productivity and improved low power consumption characteristics compared to 14-nano DRAM, improving productivity by approximately 20% and reducing power consumption by approximately 23%, which maximizes next-generation computing - Produced via our completed highly advanced node that applies cutting-edge technologies, such as a capacitor utilizing a new material with a high dielectric constant - Provide high-performance and high-density DRAM solutions to meet demand for the high-throughput computing market and expand 12nm-class DRAM lineup, which will be supplied to various applications □ Development of the largest-capacity 32Gb DDR5 DRAM to date (September 2023) <ul style="list-style-type: none"> - 40 years after the development of 64Kb DRAM in 1983, capacity has increased by 500,000 times - Enables the production of 128GB modules without TSV processes; improved power efficiency by 10% compared to 12-nano 16Gb based modules with the same capacity - Provides high density DRAM solutions optimized for AI and enables 1TB module production - Expects to enter mass production within 2023 to be supplied to various applications such as AI and next-generation computing □ Mass production of the industry's most advanced 10nm-class (June 2025) <ul style="list-style-type: none"> - Enhanced productivity by over 30% compared to 10-nano 5th generation DRAM; improved low power consumption characteristics by 10% - Optimized EUV process through the application of new materials - Plans to address various AI applications by incorporating HBM into 10-nano 6th generation lineup
Graphic DRAM ~January 2025	<ul style="list-style-type: none"> □ Development of the industry's first GDDR7 DRAM (July 2023) <ul style="list-style-type: none"> - With the development of industry's fastest 32Gbps GDDR7 DRAM, we improved performance by 1.4 times and power efficiency by 20% compared to the previous 24Gbps GDDR6 - Minimized heat generation during high-speed operation through optimization of the circuit design with new package materials - Set to be tested using next-generation systems with major customers within this year and planned for a timely commercialization to gain wide adoption in next-generation graphic cards, high-performance computing and AI □ Development of the industry's first 24Gb GDDR7 DRAM (October 2024) <ul style="list-style-type: none"> - Applied 12nm-class scaling process for increased cell density, achieving industry's highest capacity of 24Gb - Features 40Gbps speed with PAM3 signaling, up to 42.5Gbps - Applies Clock Control Technology, achieving low-power operation and maximizing power efficiency - A wide range of applications from graphic DRAM to AI workstations and data centers □ First in the industry to produce 24Gb GDDR7 DRAM (January 2025) <ul style="list-style-type: none"> - Secured integration density that can meet the demand for high-density graphic cards via leading-capacity 24Gb graphic DRAM - Support industry-leading speeds of up to 42.5Gbps and a total bandwidth of 1.92TB/s, optimizing performance for next-generation AI and graphics environment - Improved thermal resistance of packaging compared to previous GDDR7 by 11%, by applying a new high thermal conductivity material and reinforced reliability under high-performance operating conditions - Received the Presidential Award at the Korea Tech Festival on December 2025
HBM DRAM ~February 2024	<ul style="list-style-type: none"> □ Unveiled ultra-high performance HBM3E DRAM Shinebolt that will lead AI technology innovation (October 2023) <ul style="list-style-type: none"> - Provides high-performance of up to 9.8Gbps per one data input/output pin, allowing speed capable of processing up to 1.2TB of data per second - Achieves high-level stacking for HBM chips by optimizing non-conductive film technology for dense chip stacking without gaps, and improved heat transfer coefficient by maximizing heat conduction - Currently mass-producing 8-layer and 12-layer HBM3 products and delivering samples of the next-generation HBM3E to customers □ Developed industry's first 36GB HBM3E 12H DRAM (February 2024) <ul style="list-style-type: none"> - Achieved industry's highest capacity of 36GB by stacking 12 layers - With Advanced TC NCF technology, achieved 12-layer stacks by maintaining the same height as 8-layer HBM3 and also improved both performance and capacity by over 50% - Enhanced vertical integration with 7 micrometer chip spacing—the industry's smallest—and applied various bump sizes - Started sample shipping to customers, with mass production expected in 1H

DS Division	
Research project	Details
NAND ~September 2024	<ul style="list-style-type: none"> □ Mass production of 9th generation V-NAND, an industry first (April 2024) <ul style="list-style-type: none"> - Industry's first mass production of 1Tb TLC 9th generation V-NAND - Highest-layer V-NAND possible with Double Stack structure - Equipped with next-generation interface with the industry's smallest cell size and thinnest mold, demonstrating our technological leadership - The advanced technology reduces cell area and interference, boosting bit density by 1.5 times compared to its Gen 8 V-NAND □ Mass production of 9th generation QLC V-NAND, an industry first (September 2024) <ul style="list-style-type: none"> - With industry's first release of both 9th generation QLC and TLC V-NAND, we enhanced competitiveness in the next-generation NAND flash market through our high-density QLC and high-performance TLC - Achieved industry's highest layered chip by implementing innovative technologies such as a double stack structure using channel hole etching technology. - Expand applications to mobile UFS, PC/server SSDs, etc. starting from brand products
SSD for Client ~October 2024	<ul style="list-style-type: none"> □ Mass production of PM9C1a, a high-performance PC SSD equipped with a 5nm controller (January 2023) <ul style="list-style-type: none"> - Elevated performance with a new 5nm controller and 7th generation V-NAND - Enhanced speed by up to 1.8 times and power efficiency by up to 70% vs the previous generation - Supports device authentication and verification technology with strengthened security solutions such as the new adoption of the Device Identifier Composition Engine (DICE) security standard □ Mass production of SSD PM9E1 for PC, the industry's highest performance and largest capacity (October 2024) <ul style="list-style-type: none"> - Supports 8-channel PCIe 5.0 and features 8th generation V-NAND, enabling top industry performance - Able to store large files such as AI-generated content, with 4TB high-capacity option - Improved up to 2x in performance and over 50% in power efficiency compared to predecessor PM9A1a - Applied new SPDM 1.2 version security solution to prevent data tampering and forgery

DS Division	
Research project	Details
Brand SSD ~November 2025	<ul style="list-style-type: none"> □ Released high-performance SSD '990 PRO' 4TB (September 2023) <ul style="list-style-type: none"> - Offers the fastest random read speed among PCIe 4.0-based consumer SSDs by applying state-of-art 8th generation V-NAND and achieving industry's highest performance - Optimized for tasks that require ultra-fast data processing, such as high-performance games and 3D/4K graphics - Strengthened compatibility and heat dissipation through design and application of a heat diffuser and heat sink □ Launched ultra-fast portable SSD 'T9' (October 2023) <ul style="list-style-type: none"> - Supports new data transmission interface, USB 3.2 Gen2x2, achieving approximately 2x improvement in consecutive reading/writing compared to the previous generation - Improves surface materials and achieves software optimization to reduce degradation and overheating during transmission of large files □ Launched 8TB portable SSD T5 EVO, the largest capacity in industry (November 2023) <ul style="list-style-type: none"> - Provides consecutive reading/writing with a speed of up to 460MB/s based on USB3.2 Gen1 - Enhanced portability with compact size and weight, and metal ring - Equipped with overheating prevention and hardware data encryption technologies □ Launched customer SSD '990 EVO' with high-performance and versatility (January 2024) <ul style="list-style-type: none"> - Improved reading/writing speed by up to 43% compared to 970 EVO Plus - Enhanced power efficiency by up to 70% with new 5nm controller - Supports the next generation interface PCIe 5.0 x2 - Enhances cost competitiveness with host memory buffer technology □ Launched PCIe 4.0-based customer SSD '990 EVO Plus' (September 2024) <ul style="list-style-type: none"> - Improved reading/writing speeds by 45% and 50% respectively, and power efficiency by more than 70% compared to its predecessor with the 8th generation V-NAND and 5nm controller - Expands consumer options by offering three capacities including high-density 4TB product - Offers easy upgrade of performance and capacity through installation on laptop or PC mainboards - Prevents overheating with nickel-coated controller and heat dissipation labels, enhancing product stability □ Launched PCIe 5.0-based high-performance consumer SSD 9100 PRO (March 2025) <ul style="list-style-type: none"> - Improved consecutive reading speed by 99%, and power efficiency by 49% compared to its predecessor, 990 PRO, with twice the speed of PCIe 4.0 interface - Expanded consumer options by offering four capacities, including a high-density 8TB model - Enabled installation on laptop, PCs and gaming consoles □ Launched PCIe 5.0-based high-performance consumer SSD 9100 PRO 8TB (September 2025) <ul style="list-style-type: none"> - Improved consecutive reading speed by 99%, and power efficiency by 49% compared to its predecessor, 990 PRO, with twice the speed of PCIe 4.0 interface - Fulfilled the needs of gamers, creators and professionals as the Company's first 8TB consumer SSD - Optimized for storing the latest high-capacity games and content (holds up to 80 games of around 90GB each) - Equipped with a specially designed 11.25mmT thick heatsink for compatibility across laptops, desktops, gaming consoles and other devices □ Launched a new portable SSD 'T7 Resurrected' (November 2025) <ul style="list-style-type: none"> - Developed with a focus on resource circularity, featuring a 100% recycled aluminum exterior case while maintaining the same performance as the existing T7 model (up to 1,050MB/s read speed and 1,000MB/s write speed) - Received the CES 2026 Innovation Award in the 'Sustainability & Energy Transition' category - Compatible with a wide range of devices, including smartphones, tablet and game consoles; suitable for 4K video recording and editing on mobile - Protects data with AES 256-bit hardware encryption and drop resistance of up to 2 meters despite its credit card-sized compact design
CXL ~June 2024	<ul style="list-style-type: none"> □ Development of industry's first CXL 2.0 DRAM (May 2023) <ul style="list-style-type: none"> - Overcomes limitations of DRAM modules, enabling expansion of bandwidth and capacity - Reduced server operation costs by supporting memory pooling, which assists splitting-use of CXL DRAM - Expands CXL ecosystem through continued collaboration with data centers and server and chipset companies; and become an industry leader by promptly addressing demand in the next-generation computing market □ Established industry's first Red Hat certified CXL infrastructure (June 2024) <ul style="list-style-type: none"> - Established Red Hat certified CXL infrastructure in the SMRC, Samsung Electronics' internal research facility, allowing for in-house verification of all server components, from products to software - Conducted rapid product development, including the industry's first CMM-D Red Hat certification, providing customized solutions for clients - Demonstrated technology for CXL-based server performance enhancement at the Red Hat Summit 2024 in the US

DS Division	
Research project	Details
Brand Card ~November 2025	<ul style="list-style-type: none"> □ Released memory card 'PRO Ultimate' with enhanced speed and stability (August 2023) <ul style="list-style-type: none"> - 'PRO Ultimate' provides the highest level of 200MB/s read speed and 130MB/s write speed under the UHS-I standard, improving power efficiency by 37% compared to previous models and achieving data protection against extreme external conditions such as water, moisture, abrasion, X-ray, and temperature. - Provides the optimal SD Cards/Micro SD Cards for high-resolution content work catering to professional photographers and creators who use devices like drones, action cameras, and DSLR □ Developed industry-first SD Express microSD Card (February 2024) <ul style="list-style-type: none"> - Offers industry's highest continuous reading performance of 800MB/s and 256GB capacity - First to apply Dynamic Thermal Guard technology—which has been used in SSDs—to effectively addressed overheating in small form factors □ Mass produced high-density 1TB UHS-I micro SDcard, based on the most recent V-NAND (February 2024) <ul style="list-style-type: none"> - Achieved terabyte-level capacity in microSD cards with 8th generation V-NAND - Ensures data protection data in extreme environments (e.g. water, abrasion from dropping) □ Released two types of high-density 1TB micro SD cards (August 2024) <ul style="list-style-type: none"> - Achieved terabyte-level high-density product by applying 1Tb TLC 8th generation V-NAND, an industry's high for capacity - Meets the demand for high performance and high capacity solutions with a maximum capacity of 1TB - Improves power efficiency and reduces battery consumption with 28nm controller □ Released microSD Express card, 'P9 Express' for next-generation gaming (November 2025) <ul style="list-style-type: none"> - Launched microSD Express card optimized for Nintendo Switch2, available in 256GB and 512GB capacities - Offers sequential reading performance of up to 800MB/s based on the PCIe interface and NVMe protocol, providing 4x faster performance than UHS-I microSD cards - Incorporated technologies applied in SSD, such as HMB (Host Memory Buffer), DTG (Dynamic Thermal Guard) to maintain stable performance during extended gaming sessions - Provides durability that protects data against six major risk factors, including water, temperature, X-ray and magnetic fields
Automotive ~September 2024	<ul style="list-style-type: none"> □ Mass production of ultra-low-power UFS 3.1 for vehicles (July 2023) <ul style="list-style-type: none"> - Began mass production of Infotainment (IVI) UFS 3.1 for vehicles, which has the lowest power consumption in the industry and is optimized for EVs and autonomous vehicles - Offers 33% lower power consumption compared to the previous generation, with a maximum read speed of 2,000MB/s and a maximum write speed of 700MB/s for 256GB - Strengthened storage product lineup for automotives by establishing lineup of 128GB/256GB/512GB products to meet various customer needs; and established UFS 3.1 products for advanced driver assistance systems □ Unveiled key solutions for vehicles to reach no.1 in automotive memory market in 2025 (October 2023) <ul style="list-style-type: none"> - Unveiled Detachable AutoSSD that allows multiple SoCs to use a single SSD divided through storage virtualization, supporting consecutive read speed up to 6,500MB/s and providing 4TB capacity - Showcased high bandwidth GDDR7 for vehicles and LPDDR5X with reduced packaging size □ Supplied LPDDR4X for Qualcomm vehicles solutions (August 2024) <ul style="list-style-type: none"> - Initiated the first collaboration with Qualcomm in automotive semiconductor sector, supplying chips for Snapdragon Digital Chassis and supporting premium vehicle infotainment - Ensures stable performance even in extreme environments ranging from -40°C to +105°C - Plans for long-term supply to global automakers and auto parts makers □ Developed 8th-generation V-NAND based vehicle SSD, an industry's first (September 2024) <ul style="list-style-type: none"> - Provides 256GB SSD samples to customers and optimizes support for in-vehicle AI functions - Achieved industry's fastest speed with 8th-generation V-NAND and 5nm-based controller - Supports high-performance SLC mode, enabling fast access to large files, - Responds to customer demand for high-density SSDs for vehicles with a 2TB product to be released early next year

DS Division	
Research project	Details
System LSI	
Image Sensor ~October 2025	<ul style="list-style-type: none"> □ Launched 200 megapixel image sensor combined with ultra-high resolution technologies (HP2, 0.6um/200Mp) <ul style="list-style-type: none"> - Applied Dual Vertical Transfer Gate technology—industry’s first—and enhanced color expression and picture quality - Leveraged Tetra2pixel technology, offering vivid picture quality even in low-lit environments - Adopted Dual Slope Gain, creating an HDR image as high as 50MP—industry’s first - Applied Super QPD, which allows the sensor to use all its pixels for auto-focusing □ Launched industry’s highest- performance image sensor for vehicles (1H1, 2.1um/8.3Mp) <ul style="list-style-type: none"> - Enables automotive 120dB HDR, LFM (LED flicker mitigation) and motion-artifact free simultaneously - Applies DTI (Deep Trench Isolation) to prevent interference between adjacent pixels and improves low-light SNR □ Unveiled ISOCELL vision 63D iTOF (indirect Time Of Flight) sensor (63D, 3.5um/0.3Mp) <ul style="list-style-type: none"> - Measures three dimensional information of objects by sensing light wavelengths - An industry-first single-chip iTOF sensor which reduces system power consumption by 40% compared to the previous sensor (33D) - Supports surface light source and point light source modes and extends maximum measurement distance to 10m □ Unveiled ISOCELL Vision 931 Global Shutter sensor (931, 2.2um/0.4Mp) <ul style="list-style-type: none"> - Simultaneously exposes all pixels to light, just like the human eye, increasing speed and accuracy. - Recognizes even minute movements in the user’s pupils, facial expressions, hand motions, etc. □ Unveiled industry’s first 200-megapixel mobile image sensor for telephoto camera (HP9, 0.56um/200Mp) <ul style="list-style-type: none"> - Significantly improved low-light sensitivity with micro-lens using newly developed proprietary materials - Clear image quality up to 12X zoom when mounted on 3X telephoto module □ Launched Dual Pixel ISOCELL GNJ, the quintessence of new pixel technology (GNJ, 1.0um/50Mp) <ul style="list-style-type: none"> - Delivers sharp resolution as sensor itself is equipped with a built-in zoom function, eliminating moiré effects - Improves light transmission rate by minimizing pixel interference by changing isolation layer materials between pixels □ Launched ISOCELL JN5 to offer consistent camera experience across all view angles (JN5, 0.64um/50Mp) <ul style="list-style-type: none"> - Thin optical format allows use in wide-angle, ultra-wide-angle, front-facing and telephoto lenses □ Unveiled sensor solution All Lenses on Prism (ALoP) compatible with thin smartphones <ul style="list-style-type: none"> - Rearranged lens and prism structure to maintain compact module size even with larger lens diameter □ Launched the industry’s first ISOCELL JNP with nano prism technology (JNP, 0.64um/50Mp) <ul style="list-style-type: none"> - Improved sensitivity by 25% compared to the previous generation model (JN5) - Achieved sharp image quality and precise autofocus through the application of new sensor technologies (hardware remosaic, dual slope gain, Super QPD) □ Launched the industry’s first 0.5um 200MP image sensor, ISOCELL HP5 (HP5, 0.5um/200Mp) <ul style="list-style-type: none"> - Applied advanced pixel technologies, such as FDTI (Front Deep Trench Isolation), D-VTG (Dual Vertical Transfer Gate), and DCC (DTI Center Cut) to deliver bright and clear images - Enables slimmer and more refined camera designs with the industry’s smallest 200MP sensor; enables fast image processing with E2E AI remosaic technology

DS Division	
Research project	Details
Exynos ~December 2025	<ul style="list-style-type: none"> □ Secured internationally standardized 5G non-terrestrial networks (NTN) modem technology for satellite communications <ul style="list-style-type: none"> - Reflects the latest standard (Release-17) of 3GPP, which unites telecommunications standard development organizations - Adopted technologies that accurately predict low Earth orbit satellite locations and minimize frequency offsets - Supports two-way transmission of large-capacity data, including text messaging and video sharing □ Unveiled Exynos Connect U100, an ultra-wideband (UWB) chipset for short-range wireless communications <ul style="list-style-type: none"> - Provides an accuracy of single-digit centimeters and 5-degrees and under - Low-power, one-chip solution optimized for various mobile, automotive, and IoT devices - Equipped with a scrambled timestamp sequence (STS) function and a secure hardware encryption engine to prevent external hacking - Certified by FiRa Consortium, an organization that certifies UWB products for conformity to interoperability standards □ Expands Samsung Electronics-AMD partnership for next-generation graphic design asset <ul style="list-style-type: none"> - Offers console-level gaming experiences on various devices beyond smartphones - Expands eco-system for next-generation graphic solution R&D □ First Infotainment collaboration with Hyundai Motor Company <ul style="list-style-type: none"> - Supplies Exynos Auto V920 for premium infotainment to Hyundai - Significantly enhanced performance compared to the previous V910 model, offering optimal mobility experiences for drivers - Offers high level of safety by adopting ASIL-B safety standard for vehicle system □ Unveiled advanced mobile AP Exynos 2400 <ul style="list-style-type: none"> - Offers industry's highest performance of ray tracing with 2.1 times higher level of performance compared to the previous model - With enhanced AI performance, it provides on-device generative AI functions without internet connection - First Exynos to adopt Non-Terrestrial Network technology □ Unveiled latest technology mobile AP Exynos 1480 <ul style="list-style-type: none"> - Improved power efficiency by 22% over the previous model by applying the latest 4nm technology - Features content recognition image processing with powerful AI function - Enhanced graphics performance over the previous generation with AMD RDNA-based Xclipse 530 GPU □ Unveiled latest technology applied wearable SoC Exynos W1000 <ul style="list-style-type: none"> - First wearable chip to be manufactured using 3nm technology and features large core - Offers performance enhancement compared to its predecessor, Exynos W930, by 3.4 times for single core and 3.7 times for multi core - Maximizes mounting space for the chip system by using advanced packaging technologies (FO-PLP:Fan-Out Panel Level Packaging, SiP: System in Packaging, ePoP: embedded Package on Package) □ Unveiled mobile AP Exynos 1580, with significantly improved performance <ul style="list-style-type: none"> - Upgraded to Armv9 CPU architecture and applied tri-cluster architecture, greatly improving CPU performance - Equipped with 3rd generation custom GPU (Xclipse 540), improving up to 37% in performance than previous Exynos 1480 - Features 200MP image sensor processing function and equipped with an NPU that supports up to 14.7 trillion operations per second (TOPS) □ Unveiled Exynos 2500 with powerful integrated CPU/GPU/NPU performance <ul style="list-style-type: none"> - Improved power efficiency through low-power architecture, advanced 3nm GAA process, and FOWLP packaging technology - Delivers powerful and personalized features with 39% improved AI performance compared to the previous model (Exynos2400) □ Unveiled the cutting edge Exynos 2600, the industry's first mobile AP based on 2nm GAA process <ul style="list-style-type: none"> - Improved performance compared to the previous model (Exynos 2500), delivering 39% higher CPU performance, 50% improved GPU Ray Tracing, and 113% higher NPU AI performance through the adoption of the latest CPU cores and architectural enhancement - Enhanced thermal performance by integrating the industry's first Heat Path Block (HPB) in the mobile SOC industry - Strengthened performance for user experience by supporting up to 230MP ultra-high-resolution camera sensor and AI based video enhancement

DS Division	
Research project	Details
LSI ~June 2025	<ul style="list-style-type: none"> □ Developed industry's first IC (S3SSE2A) equipped with PQC (post-quantum cryptography) <ul style="list-style-type: none"> - Provides a more secure environment irrespective of AP security operations with independent security processing and information storage □ Developed a wireless charging IC (S2MIW06) supporting the Wireless Power Consortium's Qi standard <ul style="list-style-type: none"> - Consistent performance support and firmware-based behavior utilizing high capacity internal memory in a variety of environments - Provides high-power wireless charging of up to 50W and supports wireless battery sharing between smartphones □ Released cutting-edge server/client DDR5 memory module solutions optimized for high-capacity and high-speed performance (S2FPD01, S2FPD02, S2FPC01, S2FTD01, S2FHD01, S2FCD31) <ul style="list-style-type: none"> - Provides chipsets for DIMM module power supply (PMIC), system operation/management (SPD: Serial Presence Detect, TS: Temperature Sensor), and performance improvement (CKD: Client Clock Driver)
Foundry	
4th generation-4nm process for HPC November 2024	<ul style="list-style-type: none"> □ Mass production of 4th generation-4nm process for HPC <ul style="list-style-type: none"> - Optimized for high-performance, low-power HPC by reducing RC delays through high-speed transistors and improved Back End of Line (BEOL) process - Able to support advanced 2.5D/3D packaging technologies
2nd generation 3nm GAA process March 2025	<ul style="list-style-type: none"> □ Mass production of 2nd generation 3nm process with GAA transistor <ul style="list-style-type: none"> - 2nd generation 3nm GAA process achieved low power and high performance by reducing area by 35% and power consumption by over 40%, while improving performance by up to 30% compared to the 5nm process - supports various applications, such as AI and HPC, meeting the speed and battery requirements of flagship 5G smartphones
1st generation 2nm GAA process September 2025	<ul style="list-style-type: none"> □ Mass production of 1st generation 2nm GAA process optimized of mobile device <ul style="list-style-type: none"> - 1st generation 2nm GAA process improved performance by 5%, power consumption by 8%, and reduced area by 5% compared to the 2nd generation 3nm process - Supports high-performance and low power required for advanced mobile processors through DTCO (design-technology co-optimization) in GAA processes

SDC	
Research project	Details
Display panel	
14/16" OLED for Galaxy Book 3 Pro February 2023	<ul style="list-style-type: none"> □ Development of the world's first large-sized (16") OCTA technology <ul style="list-style-type: none"> - Expanded the application of OCTA—touch-integrated technology—from smartphone OLED to middle-sized laptop OLED panels - Minimized the dead space of panels via development of new materials and process technologies - Reduced power consumption with the first adoption of OLED notebooks with refresh rate of 48–120Hz
16" OLED Development for HP Elitebook April 2023	<ul style="list-style-type: none"> □ Achieves power-efficiency and durability through improvements in OLED organic materials <ul style="list-style-type: none"> - 16" WQ+ (2,880 x 1,800, 16:10) - Applied 48Hz–120Hz, VRR (Variable Refresh Rate) and received AMD Freesync Premium Pro certification; provides an optimal gaming environment
OLED for Google Pixel 8 pro October 2023	<ul style="list-style-type: none"> □ Through application of new OLED materials that are highly efficient and long-lasting, high luminance (HBM 1,600nits, peak 2,400nits) was achieved. <ul style="list-style-type: none"> - 6.7" WQXGA+ (1,344 x 2,992) - Applied 1–120Hz VRR (variable refresh rate) and technology to minimize dead space
Galaxy S24 AMOLED January 2024	<ul style="list-style-type: none"> □ Galaxy S24 (6.16"FHD+, 6.66"WQ+, 6.79WQ+) <ul style="list-style-type: none"> - Combines high-resolution low power consumption technology with technology to minimize panel dead space - Achieves high-luminance, low power and slim bezel and improves image quality and user experience
31.5"UHD, 27"QHD QD-OLED January 2024	<ul style="list-style-type: none"> □ Developed 31.5" (140ppi), 27" (360Hz) QD-OLED monitor <ul style="list-style-type: none"> - Developed self-emitting display with high-resolution (140ppi) and high refresh rate (360 Hz) with precision inkjet printing technology and Samsung's AI- based operating algorithms

SDC

Research project	Details
BMW Mini 13.4" 185ppi June 2024	<ul style="list-style-type: none"> □ 13.4" Round OLED Display for vehicle Center Information Display (1,752 x 1,660) <ul style="list-style-type: none"> - Applies round automotive displays for the first time - Ensures uniform characteristics across areas on atypical displays with newly developed compensation circuit and panel structure - Developed large-area atypical OCTA technology
Surface Pro 10 May 2024	<ul style="list-style-type: none"> □ 13" WQ+ (2,880x1,920, 3:2) <ul style="list-style-type: none"> - 30Hz low-frequency drive technology for notebook OLED for the first time, achieving low power consumption (variable refresh rate from 30 to 120Hz)
Foldable OLED for Galaxy Z Fold6 July 2024	<ul style="list-style-type: none"> □ 7.61" (2,160x1,856) Display for foldables <ul style="list-style-type: none"> - Improves luminance efficiency and visibility with new panel structure/materials, achieving low power consumption and enhancing picture quality - Applies structures/materials with enhanced foldable durability
OLED for Google Pixel 9proXL September 2024	<ul style="list-style-type: none"> □ 6.75" high resolution/low power smartphone Display · 1,344 x 2,992, Peak brightness 3,000nit <ul style="list-style-type: none"> - Improves brightness, lifespan, and picture quality and reduces power consumption by 10% by applying low-power panel structure and high-efficiency new organic materials
Galaxy S25 Ultra AMOLED January 2025	<ul style="list-style-type: none"> □ 6.86" WQ (1,440 x 3,120) <ul style="list-style-type: none"> - Compared to the previous generation, increased display size and reduced the thickness of both sides and bottom borders to provide a full screen and slim design - 120Hz refresh rate, high brightness (peak 2,600nit)
27"UHD 16:9 QD-OLED monitor March 2025	<ul style="list-style-type: none"> □ 27"U 16:9 (160ppi) premium self-luminous, high-resolution monitor <ul style="list-style-type: none"> - Achieved 27" UHD high resolution and improved pixel density by employing ultra-precision controlled inkjet printing technology - Enhances gaming immersion and increases productivity in activities, including photo editing and video production, with a high-definition product
27"QHD 500Hz QD-OLED monitor May 2025	<ul style="list-style-type: none"> □ World's first self-luminous 27"QHD 500Hz QD-OLED display with the highest refresh rate <ul style="list-style-type: none"> - Achieved the highest self-luminous refresh rate of 500Hz, up from 360Hz, through ultra-high refresh rate driving algorithms and panel optimization - Provides an optimal user experience for high-performance gaming and sports content, leveraging the fast response speed inherent to self-luminous displays
Foldable OLED for Galaxy Z Fold7 July 2025	<ul style="list-style-type: none"> □ 8.0" QXGA+ (2,184x1,968) slim foldable display <ul style="list-style-type: none"> - Achieved slimmer design through the application of new module process - Enhanced durability compared to the previous model, even with reduced thickness through a robust panel (impact-dispersing planarization structure) and reinforce impact-resistant module structure
OLED for Galaxy Watch 8 July 2025	<ul style="list-style-type: none"> □ 1.34" (438x438) low-power consumption display <ul style="list-style-type: none"> - Improved power efficiency compared to the previous model through advanced low-power consumption panel driving circuits - Outstanding outdoor visibility with a peak brightness of up to 3000-nit
OLED for Galaxy Z TriFold December 2025	<ul style="list-style-type: none"> □ 9.96" (1,584 x 2,160) large screen 2-folding display <ul style="list-style-type: none"> - Introduced a new large screen 2-fold (inward-folding) form factor through robust panel structure and flexible low-elasticity module materials that ensure folding performance and durability in a slim profile