



Digital - E Company

a strategy for leadership in the digital convergence revolution

[16] Home Networks [22] Mobile Networks [28] Office Networks [34] Core Components [40] Vision in Action [44] Sports Sponsorship [46] Community Service [47] Financial Report [88] Board of Directors [90] Global Network Contents [3] Foreword [4] Financial Highlights [8] CEO's Message [12] 2000 Highlights [13] Business Portfolios

commitment into reality through an initiative we call our Digital - E Company strategy. forefront of the digital convergence revolution. Now in our 31st, we're working hard to turn that ambitious At the start of our 30th anniversary year in November 1999, we dedicated ourselves to being at the

by optimizing the supply chain to make our operations as efficient and timely as possible. components. The "E" or "electronic" part aims to create a solid support framework for these portfolios into four major business portfolios—home networks, mobile networks, office networks, and core The "digital" part of this strategy focuses on enhancing the value chain by realigning our operations

And everyone's invited to join us! So, where do we expect this strategy to take us? All the way to the top in the very, very near future.

and faltering technology sector stocks couldn't stop us from once again challenges. But even record-high oil prices, plummeting memory prices, recording our best financial performance ever. The year 2000 presented Samsung Electronics with a host of external

they also show outstanding qualitative growth, providing unequivoca operating profit soared to 66%, and net income skyrocketed to 90%. partners, and shareholders have given us a solid, efficient, and proof that our ongoing efforts to deliver greater value to our customers, While these impressive figures clearly show solid quantitative growth, During the year, sales climbed over 31%, gross profit jumped over 45%, profitable financial structure that's second to none.

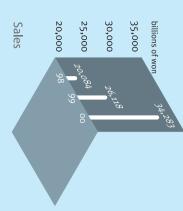
		in millions of won	in millions	in millions of U.S. dollars
	2000	1999	2000	1999
Sales	34,283,752	26,117,786	27,230.9	20,744.9
Operating Profit	7,435,154	4,481,500	5,905.6	3,559.6
Net Income	6,014,530	3,170,403	4,777.2	2,518.2
Total Assets	26,895,046	24,709,803	21,362.2	19,626.5
Total Liabilities	10,702,199	11,378,234	8,500.6	9,037.5
Shareholders' Equity	881,675	875,542	700.3	695.4

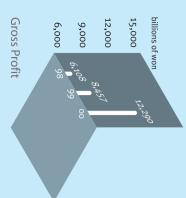
US\$15	US\$28	
₩19,214	W35,006	Earnings per Share
27%	32%	EBITDA Margin
33%	9%	Net Debt Equity Ratio
31%	41%	Return on Equity Ratio
85.3%	66.1%	Debt to Equity Ratio
54%	60.2%	Capital Ratio
1999	2000	

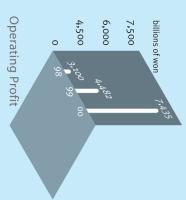
[•] The financial results in the above tables are for Samsung Electronics only and do not reflect the results of its subsidiaries or affiliates.

[•] US\$ amounts are converted at a rate of US\$1= 1,259 won

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trillion won). accounted for 38% (13 trillion won), followed by the exports. The Semiconductor Business Group the total came from international markets, a 31.3% increase over 1999. Approximately 68% of Sales For the 7th straight year, we led the domestic Business Group with 22% (7.6 trillion won), and the trillion won), the Information & Communications Digital Media System Business Group with 27% (9.3 representing 12% of Korea's total year 2000 manufacturing sector with sales of 34.3 trillion won, Appliances Business Group with 8% (2.7

trillion won. The year also saw the overwhelming Gross Profit Ongoing restructuring and managemore balanced profit structure. bias toward semiconductors begin to shift toward a remarkable 45.3% growth in gross profit to 12.3 ment innovation activities were behind the

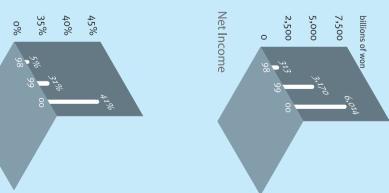
this total (6.1 trillion won), an outstanding profit translating into an overall profit margin of 22%. The an outstanding 66% improvement over 1999, trillion won was the highest in company history and Communications Business Group with 12.2% (908 margin of 47%, followed by the Information & Semiconductor Business Group led with 81.5% of Operating Profit The 2000 operating profit of 7.4

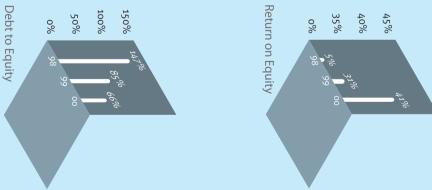
Appliances Business Group with 2.5% (187 billion Group with 7.1% (525 billion won), and the Home billion won), the Digital Media System Business

transition to a profit-driven organizational solid indicator that we've successfully made the 90%—nearly triple the 31% increase in sales—is a 35,006 won. The fact that net income rose nearly remarkable 82% rise in EPS from 19,214 won to just over 6 trillion won. This produced an equally Net income In 2000, net income shot up 90% to

top corporations. sales helped ROE jump from 31% year-on-year to 21.5% year-on-year increase. This as well as strong 16.2 trillion won from 13.3 trillion won in 1999, a Return on Equity Total shareholders' equity rose to 41%, putting us in the same league as the world's

strong foundation for continued profitability. equity ratio from 85% in 1999 to 66%, laying a 4.1 trillion won. This in turn improved our debt to slashing our 5.7 trillion won debt burden by 28% to overall debt. In 2000, we paid back 1.6 trillion won, took advantage of strong earnings to trim our Debt to Equity For the second straight year, we





Dear Customers, Partners, and Shareholders,



"Samsung Electronics is dedicated to leading the digital convergence revolution..."

conditions at home and unclear economic prospects abroad, they pricing policies in markets worldwide. Taken in the context that value of the Samsung brand as well as our aggressive marketing and the success of our ongoing customer-driven efforts to enhance the margin. Taken alone, these figures are an impressive testimony to profit to 7.4 trillion won, producing an outstanding 22% operating trillion won. Even more remarkable was the 66% rise in operating year ever. During the year, our sales grew over 31.3% to 34.3 I am pleased to report that 2000 was Samsung Electronics' best recorded in an environment marked by unfavorable economic they and similarly impressive figures in 1998 and 1999 were



past three years have helped lay a solid foundation for profitability. are also unmistakable proof that the restructuring initiatives of the But our work is far from over.

will make this all possible. won as we aim for an operating margin of 15% in 2005. We also billion. I would like to share with you now the master strategy that intend to triple our brand value from US\$5 billion to US\$15 next five years call for us to more than double sales to 80 trillion as many of these changes as possible. Our ambitious plans for the more changes to the way we live, work, and play than the entire past century. And Samsung intends to be the driving force behind As I have stated many times, the coming decade will bring

optimizing the supply chain. and networking technology will play in our success in this endeavor, into reality. Recognizing the critical role that digital convergence our vision of leading the digital convergence revolution. On our and process-centric approach to enhancing the value chain and customer and corporate value through a comprehensive solutionwe have highlighted them in the name of our new master plan-31st in 2000, we announced how we intend to translate this vision Digital- \mathcal{E} Company—a strategy that seeks to maximize both On our 30th anniversary in November 1999, we made public

solution-focused organizational framework where each of our Our value chain focus is now putting in place an integrated,

and greater value as our divisions cooperate, share, and together create digital solutions far superior to anything they could achieve divisions is assigned to one of four synergetic business portfolios: This reorganization will create a fertile internal climate for synergy home networks, mobile networks, office networks, and core components.

customers. We call it Samsung Digitall. And everyone's invited digital technology to all our products in ways that will make life accelerate, and create opportunities for synergy within the business more effectively achieve our mission of bringing innovation and tion, ultimately creating greater value for all. And that will help us process itself, we will reap the benefits across the entire organizathe marketing department. By applying e-processes to streamline, every step of the supply chain process—from the research lab to innovative products. It is about finding ways to enhance value at that value innovation is not just about developing the most easier, richer, and more enjoyable for all generations and all Similarly, our supply chain focus now reflects the simple reality

during the past year that helped make 2000 our best year ever. We look forward to bringing you even better news in 2001 I would like to close with a sincere thank you for your support

Jong-Yong Yun

Vice Chairman and CEO

game consoles. workstations, PCs, and end Pentium 4-based combined to create 288Mb chips can be ogy. Up to 16 of these current memory technol-0.17-micron process DRAM. Designed with used primarily in highto 576MB. RDRAM is memory modules of up est bandwidth of any RDRAM offers the hightechnology, this new first 288Mb Rambus™ We develop the world's

May 1

exceeding US\$1 billion a trading volume exchange operator with tium moves to acquire Converge as the consorthe name changes to ply chain for the comput creating a high-tech supand Western Digital to SCI Systems, Solectron, We join AMD, Compaq, NECX, a global trading industries. In December, ing and electronics ketplace focused on pendent online B2B mar form eHITEX, an inde-Infineon, NEC, Quantum Gateway, Hitachi, HP,

May 15

WiseView[™] logo to 15 million in 2001. capacity from 8 million production line that will add a 4th-generation bility, and in August we increase our brand visimarket. In February, we over 20% of the global petition since 1998 with 1995, we've led the com Entering the field in lionth TFT-LCD to date. We produce our 10 millents in 2000 to nearly 14-inch panel equiva push annual production introduce the

June 13

in December. from this alliance debuts factor. Our first product into slightly larger form functionality of a PDA which integrates the smart phone platform well as the Microsoft munications platform as Explorer wireless comthe Microsoft Mobile feature phones based or both GSM and CDMA The agreement covers and 3G mobile phones. Internet-savvy 2G, 2.5G, Microsoft to create partnership with We announce a strategic

June 22

H.M. King Juan Carlos I outside of Spain. annually, 80% for sale some 7.5 million units workers, and produce more than 1,000 local duction lines, employ plant will have 11 procompleted in 2002, the phones in January. When and SGH-2400 mobile turning out our SGH-600 duction lines began Spain plant's two pro-Europe. The Barcelona, GSM phone plant in inaugurates our first

September 7

system during the Sydney Olympic Games step toward global 3G complete cdma2ooo demand, and 30% data speeds for services works, up to 10x higher existing cdmaOne netward compatibility with phones offer full backand SPH-X1000 PCS mobile communications mobile phone. The first world's first cdma2000 We also demonstrate a longer standby times. longer talk and 100% like audio- and video-onthe SCH-X100 cellular We introduce the

September 15-30

daily program of cultural place for athletes and convenient gathering cations technology, a pavilion provides a Rendezvous@Samsung visitors. Our Olympic Sydney Olympic Park to over 1.1 million smoothly, we play host Olympic Games running phones help keep the While our latest mobile tainment for all. performances and enter their families, and a full latest mobile communiunique showcase for our

September 29

area where we currently ing. The chip will play a previous fastest offerperformance over our a-half-fold increase in at 500Mbps, a two-andcapable of moving data rate SDRAM chip is the 128Mb double-data-0.17-micron technology, chip. Fabricated with We debut the world's hold a 40%-plus market ics memory market, an dominance in the graphkey role in our continued fastest graphics memory

October 10

Our technology specification for digital image compression is accepted into the patent pool for MPEG-4, a next-generation compression technology designed to shrink multimedia content down to compact, high-quality data streams that can be smoothly broadcast over the Internet or to 3G mobile phones.

November 1

the top of the industry in to propel ourselves to value and supply chains innovation in both the organization to the next three years to take our efforts over the past our reorganization build on the success of goal of this strategy is to vergence revolution. The leader of the digital conwe work to become the strategy to guide us as our Digital-E Company anniversary by unveiling We mark our 31st level, focusing on value

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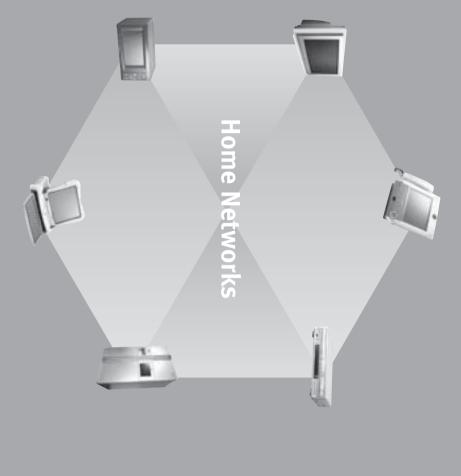
The power to lead a revolution

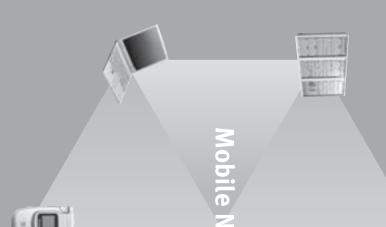
lead the digital convergence revolution. It takes a special combination of capabilities and resources to

our leadership in key core component fields, we intend to set networks, and office networks into the indefinite future the pace for industry innovation in home networks, mobile needed to compete with and beat the world's best. Backed by technology, facilities, personnel, partnerships, and capital Welcome to Samsung Digitall. Where everyone's invited. At Samsung, we believe we've got the critical mass of

A digit*all* portfolio of solutions

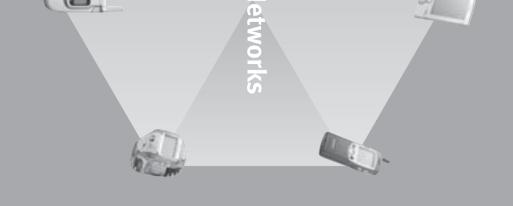
top-ten player in CD-ROM and IDE hard drives, color TVs, VCRs, and DVD players. Our leadership in



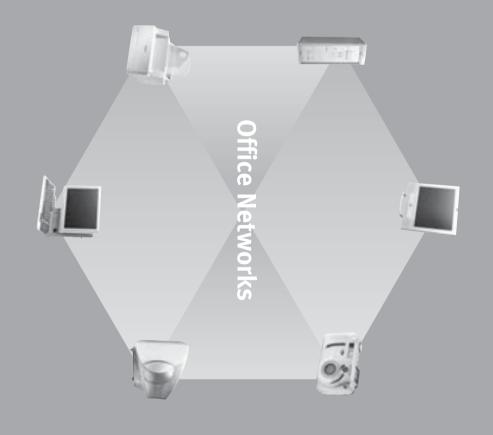


Our advanced digital audio and video technology continues to keep us on the cutting edge of home theater with a full lineup of high-performance HDTVs, SDTVs, and DVD players. We've also been breaking new ground in the home appliances field by adding digita functionality and networking capabilities as we participate in the creation of the digital home network infrastructure that'll bring a whole new level of comfort and convenience to life.

You may have heard that we've be mobile phone maker for four year didn't know that we were among phones and systems that'll handle phones handle voice. Other mobinotebook PCs, PDAs, digital came designed to help keep you organ



teen the world's No. 1 CDMA rs running. But you probably the first to develop 3G mobile le video as easily as today's 2G le network offerings include gras, and cordless phones, all ized and in touch.



LCD flat-panel and CDT flat-screen displays are easily the highest-





Internet Communicator

tal media inte and a full con phony mainst access, e-mail, and IP tele-As simple to use as a telememory, a fa take computerless Internet Anyweb™ Web phone will help phone, our second-generation

Gently Powerful Cooking

Gentle Cook technology, the our exclusive variable-power MW8593G brings a whole new power, 10 power levels, and With 1,100-watts of cooking

Video Convergence

recorder will let you do both tion DVD player and VHS Our new SV-DVD1E combina-VCR or set up a home theater? Looking to replace an aging

Cool Multimedia

with Internet access, videorefrigerator keeps your food Our top-of-the-line SR-127DTL entertained, and organized fresh as it keeps you in touch,



virtually any electric-powered device imaginable.... And that'll make home an even sweeter place to be." 1960s. Today, Samsung's making it a digital reality with the world's first home network solution to use Internet protocols to seamlessly link

— Jae-Moon Jo, Senior Manager, Digital Media R&D Center





Our leadership in digital display technology will continue to pave the way for bigger, brighter, thinner, and sharper TVs. These innovations in manufacturing technology as well as digital services will enable us to break into the top-3 in 2001 with a market share exceeding 10%.

In home appliances, we'll extend our market leadership in microwave ovens by boosting production capacity, focusing on high-margin recreational vehicle and commercial models, and expanding sales channels to major retail chains worldwide. Our refrigerator lineup is also projected to continue its high double-digit growth, focusing on high-margin side-by-side and specialized refrigerators for keeping fermented foods, meat, and fruit fresh.



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Home Surfer

Surfing the Internet used to tie you down to a desk. But with our new iZi Web wireless Webpad in hand, your entire home will become your surfing ground.

In 2000, we maintained our No. 5 position with 8.5% of the global TV market as we made history by shipping our 100 millionth color TV. Our new 65-inch CRT projection and 50-inch LCoS (liquid-crystal-on-silicon) projection TVs received Innovations 2000 awards at CES 2000, while our 24-inch TFT-LCD TV won an iF Product Design Award from Industrie Forum Design. In the DVD player category, we rose to No. 3 in the market, selling 2.5 million units to secure a global 15.5% stake as we shipped the world's first hybrid game console and VHS VCR players. We also signed on with U.S. satellite broadcaster DirecTV to supply HDTV-capable set-top boxes capable of receiving both satellite and terrestrial analog and digital broadcasts.

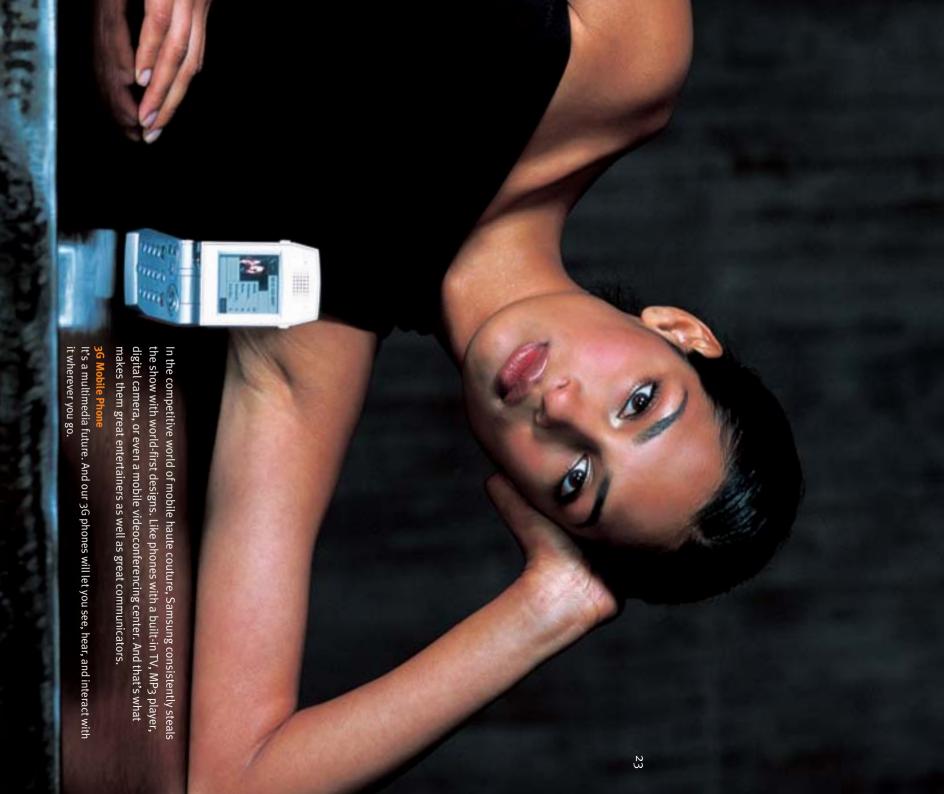
It was a banner year for home appliances as microwave oven sales rose over 24%, propelling us into the global No. 1 position for the first time. Best-sellers in some 20 countries, our microwaves now command a 25% market share. Refrigerator sales were also up 25% as our high-margin side-by-side and specialized models enjoyed high double-digit growth.

Our digital home network strategy took a major step forward with the arrival of iZZi Web, the world's first Internet appliance to deliver wireless access using Bluetooth technology. Part of a flexible, modular system, this innovative Webpad promises to change how people surf the Web. And control their homes.



same as a 20-inch. Key features include a built-in DTV tuner, Dolby noise reduction for the ultimate viewing experience. circuit that delivers silky-smooth motion with dramatically improved Pro Logic surround sound, and a second-generation progressive-scan take up about 20% less space than a standard 32-inch and about the room it's in. And with the world's shallowest 32-inch picture tube, it'll The space-saving, pearl-white Tantus 32-inch HDTV will brighten any





GSM Turns 2.5

GSM is also beginning the transition to 3G. Our SGH-Q100 is the world's fastest GPRS phone to deliver enhanced Internet and data services at 2.5G speeds of up to 115 kbps.

Sound Sense

the tran- At 19.8 mm thin and 1.35 kg
Q100 is light, the award-winning
RS phone NV5000/Sens 760 notebook
ternet with the world's first integrated-but-independent MP3
ps. player is a convergence product that truly rocks.

MP3 With Vision

Your music is portable, why not your photos? Our YVP-P64
Yepp Internet audio player is the world's first to let you share digital photos and text when you're on the go.

Guinness Candidate

Our first-generation SPH-WP10 wristwatch phone made it into the 2001 *Guinness Book*. Our smaller and lighter second-generation SPH-S100 may be the first mobile you wear.



intend to be the world's wireless communications solution leader."

—Ki-Hwa Choi, Senior Engineer, RF/System Laboratory

to global 3G mobile communications. Our mission is simple—we





In 2001, we'll continue work on the communications technologies that'll make us a leader in tomorrow's global 3G mobile multimedia networks. We'll launch our first CDMA and GSM phones built on the Microsoft smart phone platform, giving users seamless access to nextgeneration wireless information and entertainment services. We'll also expand our cdma2000 1x and GPRS mobile phone offerings.

During the year, we expect our cdma2000 1x network solution to be deployed nationwide in Korea. As part of our market diversification efforts, we'll also continue work on network solutions for W-CDMA, the 3G migration choice for today's GSM networks.

Samsung notebook PCs will continue to get lighter, thinner, and faster in the coming year. We intend to maintain our commanding 50% market share at home as we build on our impressive 100% sales growth that pushed overseas revenues to US\$3.3 billion in 2000. Our Yepp Internet audio player and Nexca digital camera lines will also continue to gain convergence features and connectivity options that will empower them to become even more active participants in tomorrow's mobile networks.





SCH-X120 cdma2000 Mobile Phone

As the maker of the world's first cdma2000 1x mobile phone, we continue to roll out new upscale models like the SCH-X120 that are helping bring the promise of true global 3G communications one step closer in style.

Samsung continues to lead in CDMA mobile communications technology, an area we helped pioneer with the world's first commercial service in 1996. We've sold the world's most CDMA-based cellular and PCS phones for the past four years running. And what's even more gratifying is the fact that our SCH-3500 was the best-selling phone in the U.S. in 2000, capturing an amazing 28% market share as it helped us surpass the 10-million-unit sales milestone in that market in just three short years.



CDMA Goes 2.5G

Our comprehensive cdma2000 1x solution allows existing cdma0ne cellular and PCS operators to seamlessly upgrade their networks without downtime or backward-compatibility issues.

In 2000, we led the global CDMA phone industry for a fourth straight year as we shipped a new lineup of convergence phones with MP3 player, TV, digital camera, and Internet functionality. In a first for any Korean-made product, we made it into the 2001 edition of the *Guinness Book of World Records* for the world's smallest cell phone TV (SCH-M220) and wristwatch phone (SPH-WP10). We also introduced the world's first cdma2000 and fastest GPRS phones, heralding the arrival of 2.5G mobile communications services.

During the year, we teamed up with 3Com to develop the world's first 3G network solution based on cdma2000 1x technology. Backwardly compatible with existing cdmaOne networks, the new system made the world's first cdma2000 1x test call in May and was deployed in the Seoul metropolitan area with commercial service starting October 1. Features of the new system include double the channel capacity and data rates of up to 144 kbps.

Enjoying 100% growth in sales in 2000, we continued to make portable computing even more convenient with the launch of new highly-rated line of Pentium III notebooks. We also continued to expand our line of digital cameras, adding 1.3- and 2.1-megapixel models with 3x optical zoom and 1.8-inch color LCD screens.

Office Networks

We're helping people get the big picture of the future.



All-In-Wonder

ultimate all-in-one desktop award-winning M1500 is the computer. 15-inch TFT-LCD display, the world's first 1,400 x 1,050-pixel 30 GB hard drive, and the With an 866-MHz Pentium III,

Page Burner

and total cost of ownership. laser promises to outrun the Printing at 35 ppm, the MLcompetition in speed, features, 3550 A3-oversize business

Digital Imagemaker

and a bright 1.8-inch TFT-LCD display. 6x zoom (3x optical/2x digital), intelligent exposure modes, a megapixel resolution, five moments easy with 2.11makes capturing those special Our new Nexca SDC-200Z

Enterprising Communications

and standard phone networks scalable support for CDMA integrated communications wireless, voice-over-IP, data, PBX delivers it with seamless, solution. And the InfoMobile looking for a comprehensive, Today's businesses are



computer users plenty of room to create their own flat digital worlds." record-setting WUXGA resolution of 1,920 x 1,200 pixels that'll give the desktop. Our latest development is a 24-inch TFT-LCD monitor with a is a leader in bringing flat-screen CDT and flat-panel TFT-LCD monitors to "The world is flat. At least the monitor world of the future is. And Samsung

—Byung-Woo Kang, Vice President, Flat Panel Display R&D Team





In the desktop PC category, our market leadership in virtually every major component area will ensure we maintain a 50%-plus share of the Korean market in the coming year. We also plan to step up marketing of our MagicStation PC brand in international markets, focusing on leading-edge products like the all-in-one M1500 with a high-resolution 1,400 x 1,050 SXGA+ TFT-LCD display.

2001 will also mark our full-scale entrance into the business laser category with the mid-year debut of the ML-3550 35-ppm A3-oversize laser printer. With unique features like standard full-speed duplex printing and the lowest cost-per-page in the class, this printer engine will also pave the way for our entry into the high-speed digital copier field before year-end.





Multimedia Goes Flat

Featuring a TV tuner, picture-in-picture, and inputs for any analog video source, the 171MP brings a sharp, stylish 1,280 x 1,024-pixel multimedia viewing experience to any desktop.

In 2000, we once again dominated the global monitor market with a 19% stake. Our growing SyncMaster flat-screen CDT and flat-panel TFT-LCD lineup won a remarkable total of 200 top ratings in magazines worldwide. Among the new arrivals during the year were the 2000 IDEA Silver Award-winning 150MP and 170MP multimedia TFT-LCDs, a 22-inch flat-screen CDT monitor, the world's first 24-inch TFT-LCD, and our first LCD projector with a powerful 2,400-lux output.

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During the year, we extended our lead in the Korean desktop PC category to 43.6% of the market. Our MagicStation desktops continued to keep pace with the industry trends with 1-GHz PIII and P4 processors, high-tech styling, and an all-in-one design with the industry's highest-resolution 15-inch LCD.

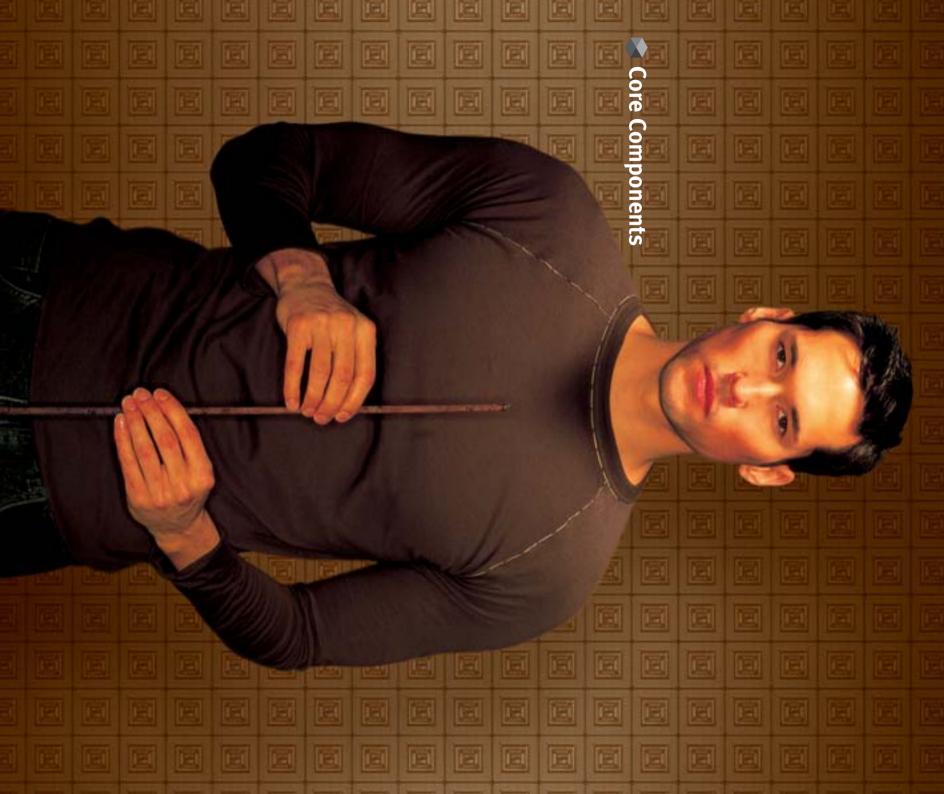
In 2000, we expanded our lead in the computer storage market, capturing 25% of the DVD-ROM and 30% of the combination CD-RW/DVD-ROM drive categories. Our SpinPoint hard drive capacities also continued their rapid growth, doubling to 40 GB.

Printers and fax machines are an increasingly important part of our office network strategy. The year saw us launch the world's first flatbed multifunction ink-jet printer with a built-in SmartMediaTM memory card interface as well as the iF Product Design Awardwinning ML-4500 and ML-4600 laser printers.



Topping the sales lists in 29 nations, Samsung monitors were hooked up to almost one out of every five computers sold worldwide in 2000. The international media liked them even more, awarding a total of 130 and 43 top ratings to our CDT and LCD monitor families during the year. And as the year came to a close, we marked yet another milestone as we shipped our 100 millionth monitor to date.

SyncMaster 740 DFT 17-Inch Monitor Samsung brings DynaFlat flat-screen technology to a new price-point in this stylish new package.





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Mobile High-Definition

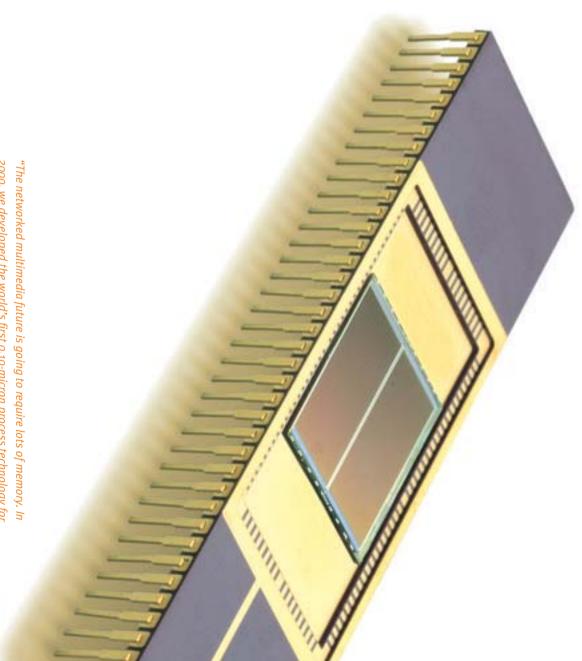
The next generation of cdmazooo 1x and GPRS mobile phones are making video-on-the-go a reality. Our new high-resolution 720 x 240-pixel poly-silicon reflective TFT-LCD ensures the viewing experience is as sharp and clear as possible.

Cards With Smarts

Whether it's facilitating e-commerce, building customer loyalty, paying for a phone call or bus fare, or simply providing identification, our full-range of contact and contactless smart cards are the perfect solution.

Wafers Grow Up

Our new 12-inch wafer fabrication technology will allow us to produce over twice as many chips per wafer as today's 8-inch lines, giving us a major competitive advantage as the industry moves to higher-margin 256Mb and 512Mb chips.





2000, we developed the world's first 0.10-micron process technology for the next generation of 4Gb DRAM chips.... This technology will soon be dramatically increasing per-wafer yields of our 128Mb and 256Mb chips as we lead the industry in introducing higher-capacity, higher-margin 512Mb and 1Gb chips."

-Su-Jin Ahn, Senior Engineer, Technology Development Team

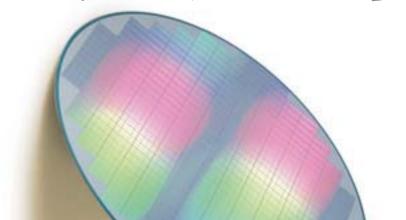




In 2001, we'll continue to push our fabrication process technology below the 0.10-micron level and add 12-inch fabrication technology as we aim for significant new economies of scale. Our continuous pursuit of higher-capacity, higher-margin memory products will keep us comfortably No. 1 in this area. In particular, a strategic alliance with Intel will provide us with the funding for necessary testing and validation equipment that will help us boost output of third-generation 128Mb RDRAM to 10 million chips monthly in early 2001 and 20 million in the second half of the year, giving us a market share of over 50% in this high-performance memory area.

During the year, we'll continue our diversification into non-memory semiconductor fields to reduce our exposure to volatile memory markets. Focusing on the system-on-chip, LCD driver IC, and smart card fields, our system large-scale integration business will concentrate on solid growth opportunities with existing cash-cow as well as new high-margin products.

Hand-in-hand with ongoing work on larger, higher-resolution TFT-LCDs, we'll allocate more resources on small and medium-size LCD development to meet increasing demand for higher-quality displays for PDAs, mobile phones, Internet appliances, and other portable digital devices.

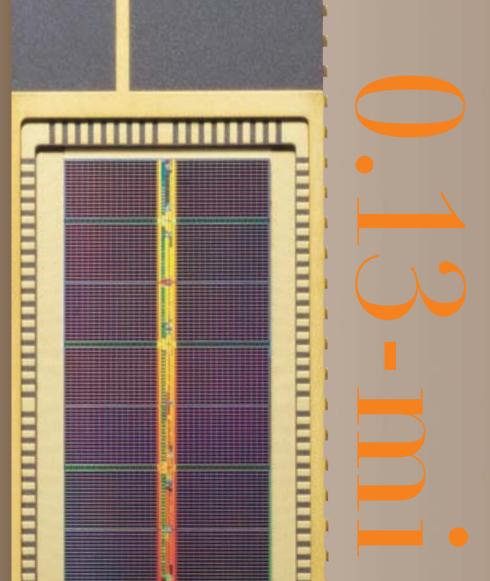




Memory Breaks 1 GHz

Our new 0.17-micron technology has boosted the speed of our third-generation RDRAM memory chips by over 30% from 800 MHz to 1,066 MHz as well as increased per-wafer yields by 25%.

In 2000, we marked our 8th consecutive year at the top of the memory business, capturing 21% of the DRAM and the SRAM markets. Among the year's key developments were a 0.12-micron 512Mb SDR/DDR DRAM, 128MB SmartMedia flash memory card, 500-Mbps 128M DDR SDRAM, 0.17-micron 288Mb RDRAM, 0.15-micron 512Mb NAND flash memory, and 0.10-micron process technology that'll pave the way for

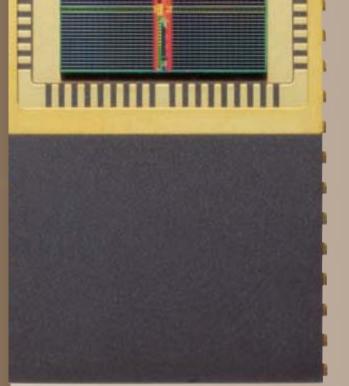


next-generation 4Gb devices.

In non-memory fields, we focused on honing our competitive edge during the year as we developed Right Ware, the industry's first CAD software design tool for system large-scale integration chips. In addition to helping us reduce the initial stage of chip development time by at least 20%, Right Ware will save us approximately US\$2 million annually in

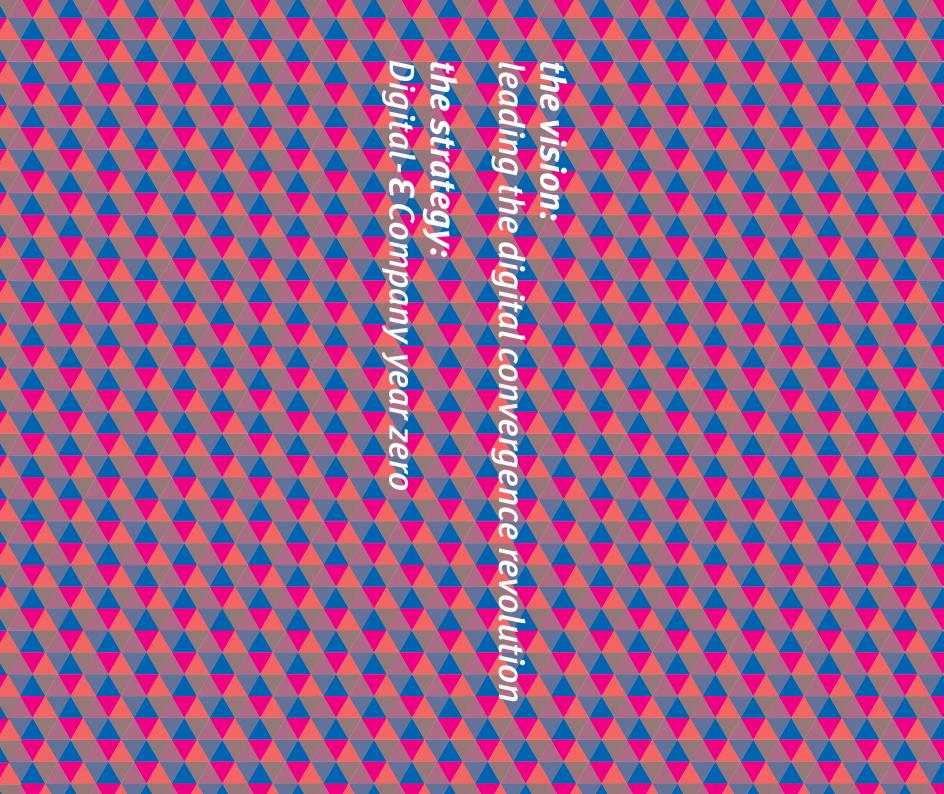
software licensing fees.

During the year, we also maintained our No. 1 ranking in the TFT-LCD industry for a 3rd straight year with a 20.1% market share, recording US\$3 billion in sales as production surpassed 6.11 million panels. Early in the year, we reintroduced our TFT-LCD panel lineup under the WiseView name to strengthen our branding as we rolled out a 2-inch



When we unveiled the world's first 1Gb DDR DRAM in mid-1999, it became the first memory chip to use 0.13-micron process technology, the first DRAM chip to operate at 350 MHz, and the smallest 1Gb chip with a 30% to 40% smaller die size. This groundbreaking technology dramatically improved our cost-competitiveness in 2000, more than doubling per-wafer yields of our 64Mb, 128Mb and 256Mb chips as it removed the immediate need to invest in expensive 12-inch wafer lines.

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and a top-ten player in numerous others. wave ovens, DVD-ROM drives, and CDMA mobile phones-We're currently the world's top-selling brand in six core product employees and operations in some 50 countries around the globe. Samsung Electronics is an electronics industry leader with 66,000 -memory chips, TFT-LCDs, computer monitors, micro-

on high-growth, high-margin areas such as small and medium-size areas to reduce our exposure to memory market volatility, focusing markets in 2000 as we continued to diversify into non-memory anding 20% market share in the DRAM, SRAM, and TFT-LCD TFT-LCDs, smart cards, and system-on-chip products. Our Semiconductor Business Group maintained a comm-

categories in the radio access network equipment and phone software entire wired and wireless product lineup, including the world's first communications indus- try's equivalent of ISO 9001—for our smoothly as possible. We also acquired TL 9000 certification—the assistance to ensure the world's greatest sports festival went as all the wireless communications equipment and technical cdma2000 1x at the Sydney Olympic Games as well as supplying mobile service. We demonstrated a complete working solution for marking an important first step in the migration to global 3G world's first 2.5G GPRS and cdma2000 1x mobile phones No. 1 in CDMA phone sales during the year as we introduced the Our Information & Communications Business Group stayed

storing and displaying digital photos, and the world's thinnest notebook oven category, shipping over 7 million units to capture 25% of the world category with 19% of the global market and our first in the microwave also marked our 10th straight year at the top of the computer monitor PC with an industry-first integrated-but-independent MP3 player. We combination DVD player/VHS recorder, an MP3 player capable of products to multifunction, high-margin convergence products like a continued to move away from single-function, low-margin commodity Our Digital Media System and Home Appliances Business Groups

and markets cessfully reengineered and systemized business processes around customers marginal ones. Operational innovations also played a key role as we sucmake a total commitment to investing in growth businesses and exiting the 1997 Korean financial crisis and a select-and-focus strategy helped us a culmination of several factors. Our ongoing restructuring efforts since The record-breaking financial performance we achieved in 2000 was

satisfaction on our way to a cost savings of 180 billion won. system at 70 worksites for real-time access to logistics and financial inforranks as we significantly improved both product quality and customer carried out 720 Six Sigma projects and added 3,800 black belts to our mation throughout our global manufacturing and sales networks , we also product lines. In addition to completing implementation of a global ERP ing to our audio/video, home appliance, mobile phone, and printer goal of order fulfillment within five days for all monitor, memory, and TFT-LCD module products, a system we're now in the process of expand-During the year, we achieved our global supply chain management

changing digital landscape enhanced our capability to leverage the latest developments in the rapidly key Internet techno- logies as it created new convergence products and engineers was hard at work adding links to the value chain and acquiring logies at our nine-center global R&D network. Our staff of 13,000 in mone- tary terms—in developing tomorrow's digital network technoinvested 1.8 billion won or 5.3% of sales—a 12.5% year-on-year increase proacti vely respond to changing markets and customer requirements. We Expanded investment in R&D in 2000 enhanced our ability to

pioneering development work in the 3G mobile communications and biggest technology market for a third consecutive year. patents during the year, making us the No. 4 innovator in the world's double-data-rate DRAM fields. These efforts helped us win 1,442 US ression to the MPEG-4 patent pool in 2000 as we accelerated our maker by contributing a technology specification for digital image comppool, we continued to steadily move from standard-adopter to standardthe contribution of three MPEG-2 technologies to the MPEG-LA patent participation in the development of the 4.7 GB DVD specification and Building on accomplishments in recent years that have included

solutions as well as building a cutting-edge global supply chain manageconvergence revolution ment system that'll rapidly move us toward our goal of leading the digital our considerable resources on creating tomorrow's digital technologies and 2000 to have a profound impact on our bottom line in 2001 as we focus innovation. We expect our Digital - $\mathcal E$ Company strategy launched in late helped set the stage for the next phase of our corporate growth—value Individually and collectively, the achievements mentioned above have



n Olympic Rendezvous with Samsung

our biggest and most meaningful involvement with sports is our successful relationship with the Olympic Movement as the Worldwide Wireless Communications Equipment Partner of the Olympic Games. Samsung Running Festival 5 km fun runs, and dozens of professional and amateur sports teams worldwide. But events including the prestigious Samsung Nations Cup equestrian team championship series, the Asian Games, two decades becoming fluent in the universal "language" of sports, sponsoring a growing number of international If you want to reach consumers worldwide, you've got to speak their language. At Samsung, we've spent the past



bringing the world even closer together at the upcoming 2002 Salt Lake Winter Games and 2004 Athens Summer up-close look at how Samsung 3G mobile communications technology will change their future. We look forward to million visitors, giving athletes a place to relax, spectators entertainment from around the world, and everyone an phones and two-way radios. Our Olympic Rendezvous@Samsung pavilion in Olympic Park drew more than 1.1 cations technology. However, our presence at the 2000 Sydney Games was much more than just about mobile Since 1997, we've helped keep the Olympic Games running smoothly with state-of-the-art wireless communi-



Volunteers Make All the Difference

million won to UNESCO that will be used to fund educational programs for needy children in 15 countries worldwide. communities better places to live. In 2000, we reached out to the world's less fortunate children by contributing 600 the disabled and disadvantaged, protect the environment, and promote computer literacy to make their local we continue to actively develop programs and support the over 10,000 employees who volunteer their time to help based Points of Light Foundation in 1998 with the prestigious Award for Excellence in Corporate Community Service, At Samsung, corporate citizenship is a responsibility we take very seriously. Recognized by the Washington D.C.-

Financial Report 2000

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^{*}The financial results in the following report are for Samsung Electronics only and do not reflect the results of its subsidiaries or affiliates.

Report of Independent Accountants

To the Shareholders and Board of Directors, Samsung Electronics Co., Ltd

statements of income, appropriations of retained earnings and cash flows for the years then ended, expressed in Korean Won. These financial based on our audits. statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements We have audited the accompanying balance sheets of Samsung Electronics Co., Ltd. as of December 31, 2000 and 1999, and the related

plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit presentation. We believe that our audits provide a reasonable basis for our opinion. assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes We conducted our audits in accordance with auditing standards generally accepted in the Republic of Korea. Those standards require that we

in accordance with financial accounting standards generally accepted in the Republic of Korea December 31, 2000 and 1999, and the results of its operations, the changes in its retained earnings and its cash flows for the years then ended In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of

The following matters do not affect our audit opinion but will be helpful to the readers in reasonable decision making

2000 amounted to ₩949,166 million and US\$162,185,000. affiliated companies within the Samsung Group during the year ended December 31, 2000. Related accounts receivable as of December 31. As discussed in Note 21 to the financial statements, the Company had sales of \(\psi_1,327,597\) million and US\$13,533,592,000 to subsidiaries and

agreed to sell 3,500,000 shares of Samsung Life Insurance Co., Ltd. stock and transfer the proceeds to the Creditors in connection with the with the institutional creditors (the "Creditors") of SMI in August, 1999. In accordance with this agreement, the Company and the Affiliates court receivership. In connection with this petition, the Company and 30 Samsung Group affiliates (the "Affiliates") entered into an agreement matters reasonably be determined, and accordingly, no adjustments have been made in the accompanying financial statements in relation to these into this agreement. The ultimate effect of these matters on the financial position of the Company as of the balance sheet date cannot have filed an injunction against the directors of the Company, alleging that the directors were acting in contravention to the law when entering Affiliates. As of December 31, 2000, the shares in Samsung Life Insurance Co., Ltd. were not sold and certain shareholders of the Company subordinated debentures issued by the Creditors. Any proceeds in excess of W2,450,000 million are to be distributed to the Company and the and the Affiliates have agreed to compensate the Creditors for the shortfall by other means, including participation in any equity offering or petition for court receivership of SMI by December 31, 2000. In the event that the sale proceeds fall short of 🕸 2,450,000 million, the Company As discussed in Note 14 to the financial statements, in June 1999, Samsung Motors Inc. ("SMI"), an affiliate of the Company, filed a petition for

determined, and accordingly, no adjustments have been made in the accompanying financial statements related to such uncertainties. ultimate effect of these significant uncertainties on the financial position of the Company as of the balance sheet date cannot presently be affected for the foreseeable future, by the generally adverse economic conditions in the Republic of Korea and in the Asia Pacific region. The As discussed in Note 14 to the financial statements, the operations of the Company have been significantly affected, and may continue to be

to the accompanying financial statements. The amounts expressed in U.S. dollars, provided solely for the convenience of the reader, have been translated on the basis set forth in Note 3

about Korean accounting principles or auditing standards and their application in practice. jurisdictions. Accordingly, this report and the accompanying financial statements are not intended for use by those who are not informed and practices utilized to audit such financial statements may differ from those generally accepted and applied in other countries and with accounting principles and practices generally accepted in countries and jurisdictions other than the Republic of Korea. The procedures The accompanying financial statements are not intended to present the financial position, results of operations and cash flows in accordance

As of December 31, 2000 and 1999

ASSETS	2000	2000 1999	2000 1999	1999
ASSETS				
Current assets:				
Cash and cash equivalents (Note 4)	₩521,883,690	₩526,829,785	\$414,522	\$418,451
Short-term financial instruments (Note 4)	1,409,879,711	648,343,188	1,119,841	514,967
Marketable securities (Note 5)	673,340,493	237,450,347	534,822	188,602
Trade accounts and notes receivable,				
less allowance for doubtful				
accounts of \#129,404,961,000				
in 2000 and ₩133,890,311,000				
in 1999 (Note 6)	1,162,483,845	1,334,971,347	923,339	1,060,343
Other accounts and notes receivable,				
less allowance for doubtful				
accounts of \#15,232,211,000				
in 2000 and ₩29,131,354,000				
in 1999	659,700,104	690,544,173	523,987	548,486
Inventories (Note 7)	2,802,763,625	2,261,379,652	2,226,182	1,796,171
Accrued income	88,277,060	21,614,484	70,117	17,168
Advance payments, less allowance				
#1/ 3/6 07/ 000 in 2000 and				
₩7/5 000 000 in 1000	44 286 594	84 940 457	35 176	67 467
Guarantee denosits	160 287 992	171 716 625	127 31%	136 391
Other	233,538,148	219,441,221	185,494	174,299
Total current assets	₩7,756,441,262	W6,197,231,279	\$6,160,794	\$4,922,345
Property, plant and equipment,				
net of accumulated depreciation (Note 8)	₩12,324,428,649	₩9,822,251,279	\$9,789,062	\$7,801,629
Equity investments (Note 9)	5,409,741,103	6,050,044,457	4,296,856	4,805,436
Long-term financial instruments, receivables and other assets (Notes 4, 6 and 10)	1,226,228,972	1,559,748,944	973,971	1,238,879
Deferred income tax assets (Note 19)	178,206,497	1,080,526,923	141,546	858,242
Total assets	₩26,895,046,483	₩24,709,802,882	\$21,362,229	\$19,626,531

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Balance Sheets

As of December 31, 2000 and 1999

\$9,037,517	\$8,500,555	₩11,378,234,414	₩10,702,199,203	Total liabilities
69,500	114,961	87,501,523	144,736,222	Accrued severance benefits, net of transfer to the National Pension Fund of #27,769,854,000 in 2000 and #35,175,071,000 in 1999, and severance insurance fund deposits of #190,900,174,000 in 2000 and #153,133,724,000 in 1999 (Note 2)
127,802	194,715	160,902,912	245,146,335	Other long-term liabilities
1,124,328	961,688	1,415,529,449	1,210,765,542	Foreign currency notes and bonds (Note 13)
\$2,329,968	\$391,662	₩2,933,429,090	₩493,102,602	Long-term debt, less current maturities (Note 12)
\$5,385,919	\$6,837,529	₩6,780,871,440	₩8,608,448,502	Total current liabilities
541,880	460,651	682,225,510	579,960,001	Other
482,083	712,437	606,942,742	896,957,557	Income taxes payable (Note 19)
272,224	335,776	342,729,389	422,741,482	Dividends payable (Note 16)
582,704	922,961	733,624,266	1,162,008,323	Accrued expenses
1,109,078	1,872,259	1,396,329,672	2,357,173,686	on debentures (Notes 12 and 13)
				Current maturities of long-term debt, net of discounts and premiums
39	11	49,511	14,217	Short-term borrowings (Note 11)
1,281,939	1,348,330	1,613,961,632	1,697,547,216	Other accounts and notes payable
\$1,115,972	\$1,185,104	₩1,405,008,718	₩1,492,046,020	Current liabilities: Trade accounts and notes payable
				LIABILITIES AND SHAREHOLDERS' EQUITY
Dollars (Note 3)	In Thousands of U.S. Dollars (Note 3) 2000 1999	In Thousands of Korean Won 2000 1999	In Thous	

	In Thous 2000	In Thousands of Korean Won 2000 1999	In Thousands of U.S. Dollars (Note 3) 2000 1999	. Dollars (Note 3) 1999
LIABILITIES AND SHAREHOLDERS' EQUITY				
Commitments and contingencies (Note 14)				
Shareholders' equity: Capital stock (Note 1):				
Common stock	₩762,207,995	₩756,074,960	\$605,407	\$600,536
Preferred stock	119,467,135	119,467,135	94,890	94,890
Paid-in capital in excess of				
par Value (Note 1)	3,843,442,538	3,/19,943,012	3,052,774	2,754,682
Other capital surplus (Notes 8 and 13)	1,843,210,752	1,834,985,265	1,464,028	1,457,494
Retained earnings (Note 15):				
Appropriated	10,754,395,688	5,241,659,358	8,542,014	4,163,352
Unappropriated	31,409	31,989	25	25
Capital adjustments:				
Treasury stock (Note 17)	[962,247,859]	(427,838,371)	(764,295)	(339,824)
Consideration for conversion rights (Note 13) Gain (loss) on valuation of	29,434,909	85,476,294	23,380	67,892
investments (Note 9)	(287,568,317)	2,005,562,370	(228,410)	1,592,980
Loss on valuation of derivative				
instruments (Note 14)	(3,272,484)	(3,793,544)	(2,599)	(3,013)
Stock option compensation (Note 18)	93,745,514	I	74,460	ı
Total shareholders' equity	₩16,192,847,280	₩13,331,568,468	\$12,861,674	\$10,589,014
Total liabilities and shareholders' equity	₩26,895,046,483	₩24,709,802,882	\$21,362,229	\$19,626,531

Statements of Income

For the years ended December 31, 2000 and 1999

	In Thous	In Thousands of Korean Won	In Thousands of U.S. Dollars (Note 3)	. Dollars (Note 3)
	2000	1999	2000	1999
Sales (Note 21):				
Domestic	₩10,903,383,976	₩8,850,624,784	\$8,660,353	\$7,029,885
Export	23,380,368,303	17,267,160,967	18,570,586	13,714,980
Total sales	₩34,283,752,279	₩26,117,785,751	\$27,230,939	\$20,744,865
Cost of sales (Note 21)	21,993,377,770	17,661,171,944	17,468,926	14,027,936
Gross profit	₩12,290,374,509	₩8,456,613,807	\$9,762,013	\$6,716,929
Selling, general and administrative expenses	4,855,219,849	3,975,113,690	3,856,410	3,157,358
Operating profit	₩7,435,154,660	₩4,481,500,117	\$5,905,603	\$3,559,571
Non-operating income:				
Interest and dividend income	₩156,427,345	₩227,740,962	\$124,247	\$180,890
Gain on foreign currency transactions	299,070,108	267,472,334	237,546	212,448
Gain on foreign currency translation (Note 23)	34,121,680	261,416,440	27,102	207,638
Gain on valuation of investments				
using the equity method	0/1,320,000	270,242,210	072,077	230,000
Other	047,440,121	54,2,4,2,848	515,843	4/0,571
Total Total Operating Income	WZ,010,372,140	W1,04/,344,002	\$1,070,017	\$1,000,400
Non-operating expenses:	W3/3 3/7 1/0	W721 108 07.0	¢272 730	# 77 0 77 n
Loss on foreign currency transactions	279,048,744	280,490,610	221,643	222,788
Loss on foreign currency translation (Note 23)	237,838,325	106,594,502	188,911	84,666
Other	638,478,440	726,334,345	507,131	576,914
Total non-operating expenses	₩1,498,732,649	₩1,834,618,397	\$1,190,415	\$1,457,203
Ordinary profit	₩7,946,814,151	₩4,294,226,522	\$6,312,005	\$3,410,823
Extraordinary income	153,634,395	ı	122,029	I
Extraordinary loss	ı	266,258,185	ı	211,484
Net income before income taxes	₩8,100,448,546	₩4,027,968,337	\$6,434,034	\$3,199,339
Income tax expense (Note 19)	2,085,918,354	857,565,763	1,656,806	681,148
Net income	₩6,014,530,192	₩3,170,402,574	\$4,777,228	\$2,518,191
Earnings per share (Note 20) (In Korean Won and U.S. Dollars)	₩35,006	₩19,214	\$28	\$15
Diluted earnings per share (Note 20) (In Korean Won and U.S. Dollars)	₩34,393	₩18,848	\$27	\$14.9

Statements of Appropriations of Retained Earnings

For the years ended December 31, 2000 and 1999 Date of appropriations: March 9, 2001 and March 16, 2000

\$25	\$25	₩31,989	₩31,409	to subsequent year
				Unappropriated retained earnings carried over
\$1,429,159	\$4,968,917	₩1,799,310,389	₩6,255,866,457	Total appropriations
	2,049,402		2,580,196,000	Reserve for facilities investment
1	158,856	ı	200,000,000	Reserve for loss on disposal of treasury stock
				[Preferred stock: 51% in 2000 and 41% in 1999]
				[Common stock: 50% in 2000 and 40% in 1999]
272,224	335,719	342,729,389	422,670,457	Cash dividends (Note 16)
481,796	1,588,562	606,581,000	2,000,000,000	Reserve for technology development
555,997	794,281	700,000,000	1,000,000,000	Reserve for business rationalization
\$119,142	\$42,097	₩150,000,000	₩53,000,000	Legal reserve
				Appropriations (Note 15):
\$370,532	\$254,535	₩466,499,899	₩320,459,670	Total transfers from voluntary reserves
54,011	39,213	68,000,000	49,368,985	Reserve for export loss
218,190	146,704	274,700,000	184,700,000	Reserve for technology development
55,758	38,443	70,199,899	48,400,000	Reserve for overseas investment loss
\$42,573	\$30,175	₩53,600,000	₩37,990,685	Reserve for overseas market development
				Transfers from voluntary reserves (Note 15):
\$1,058,652	\$4,714,407	₩1,332,842,479	₩5,935,438,196	Total retained earnings before approp.
2,518,191	4,777,228	3,170,402,574	6,014,530,192	Net income
[67,247]	[68,217]	(84,663,871)	(85,885,559)	Interim dividends (Note 16, dividend rate: 10%)
(6,712)	1	[8,450,909]	ı	Additional accrued severance benefits
(1,385,606)	5,371	[1,744,477,621]	6,761,574	in accounting policy (Note 2)
				Cumulative effects of changes
\$26	\$25	₩32,306	₩31,989	Unappropriated retained earnings carried over from prior year
				Retained earnings before appropriations:
1999	2000	1999	2000	
Dollars (Note 3)	In Thousands of U.S. Dollars (Note 3)	In Thousands of Korean Won	In Thous:	

Statements of Cash Flows

For the years ended December 31, 2000 and 1999

\$5,621,709	\$7,510,578	₩7,077,732,141	₩9,455,818,389	Net cash provided by operating activities
\$652,652	\$50,075	₩821,688,820	₩63,044,627	Total changes in op. assets and liabilities
324,739	(59,234)	408,846,750	(74,574,885)	Other
[87,920]	(54,704)	(110,691,623)	(68,872,692)	Payment of severance benefits
448,682	230,353	564,890,732	290,014,815	Income taxes payable
67,164	325,131	84,558,898	409,340,228	Accrued expenses
245,001	54,326	308,456,595	68,396,233	Trade accounts and notes payable
(2,441)	9,094	(3,072,795)	11,449,282	Guarantee deposits
17,162	[14,398]	21,607,277	(18,126,650)	Advance payments
2,809	(52,043)	3,536,432	(65,522,394)	Accrued income
(377,690)	(387,896)	(475,512,306)	(488,361,559)	Inventories
\$15,146	\$(554)	₩19,068,860	₩(697,751)	Trade accounts and notes receivable
				Changes in operating assets and liabilities:
\$2,450,866	\$2,683,275	₩3,085,640,747	₩3,378,243,570	Total items not involving cash flows
418,058	224,822	526,336,066	283,050,658	Other
158,092	714,306	199,038,851	899,310,939	Deferred income taxes
[207,606]	(21,956)	(298,242,218)	[871,326,886]	using the equity method
				Gain on valuation of investments
84,479	188,911	(261,376,425)	(27,643,050)	Gain on foreign currency translation
[236,888]	(692,079)	106,358,633	237,838,325	Loss on foreign currency translation
[84,603]	(808)	(106,514,836)	(1,016,307)	Gain on disposal of equity investments
25,975	28,920	32,702,754	36,411,398	Loss on disposal of equity investments
[18,684]	(22,605)	(23,523,016)	(28,459,459)	plant and equipment
				Gain on disposal of property,
41,105	18,527	51,750,930	23,325,284	plant and equipment
				Loss on disposal of property,
95,193	127,501	119,847,588	160,523,572	Provision for severance benefits
\$2,175,745	\$2,117,736	₩2,739,262,420	₩2,666,229,096	Depreciation and amortization
				Items not involving cash flows:
\$2,518,191	\$4,777,228	₩3,170,402,574	₩6,014,530,192	Net income
				Cook flows from appropriate out it is
1999	2000	1999	2000	
Dollars (Note 3)	In Thousands of U.S. Dollars (Note 3)	In Thousands of Korean Won	In Thousa	

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Statements of Cash Flows

For the years ended December 31, 2000 and 1999

\$418,451	\$414,522	₩526,829,785	₩521,883,690	Cash and cash equivalents at end of year
\$278,048 140,403	\$(3,929) 418,451	₩350,062,794 176,766,991	₩(4,946,095) 526,829,785	Net change in cash and cash equivalents Cash and cash equivalents at beginning of year
\$(2,015,851)	\$(2,094,371)	₩(2,537,955,883)	₩(2,636,813,462)	Net cash used in financing activities
(66,913)	[6,362]	[84,243,073]	[8,009,728]	Other
ı	(424,471)	I	(534,409,488)	Proceeds from acquisition of treasury stock
(136,953)	(340,384)	(172,423,703)	(428,543,923)	Payments of dividends
1,245,182	1	1,567,684,230	I	Issuance of common stock
[1,639,999]	(1,111,196)	(2,064,758,293)	(1,398,995,814)	of long-term debt
011,111		-0.00		Repayment of current maturities
379 992		478 410 000		Proceeds from bonds
(2,624,579)	(311,062)	(3,304,344,477)	(391,627,375)	Repayment of long-term debt
573,795	ı	722,407,330	ı	Proceeds from long-term debt
(7,185,222)	(12,150,542)	(9,046,194,581)	[15,297,532,349]	Decrease in other accounts and notes payable
7,628,174	12,249,674	9,603,870,409	15,422,340,509	Increase in other accounts and notes payable
(360,082)	(1,225)	(453,342,931)	(1,542,153)	Repayment of short-term borrowings
\$170,754	\$1,197	₩214,979,206	₩1,506,859	Proceeds from short-term borrowings
				Cash flows from financing activities:
\$(3,327,810)	\$(5,420,136)	₩(4,189,713,464)	₩(6,823,951,022)	Net cash used in investing activities
3,099	1	3,902,019	[141,956,097]	Other
628,095	437,475	790,771,403	550,781,633	and other assets
				Decrease in long-term financial instruments
(483,756)	(218,780)	(609,048,949)	(275,443,541)	and other assets
				Increase in long-term financial instruments
(1,573,207)	(758,104)	[1,980,667,389]	(954,452,666)	Acquisition of equity investments
205,593	113,553	258,841,067	142,963,660	Proceeds from sale of equity investments
(2,702,039)	(4,281,161)	(3,401,866,665)	(5,036,923,839)	Acquisition of property, plant and equipment
317,139	209,649	399,277,815	52,860,263	plant and equipment
				Proceeds from disposal of property,
1,945,163	4,386,723	2,448,959,963	5,522,883,460	Decrease in other accounts and notes receivable
(1,882,538)	[4,364,998]	(2,370,114,943)	(5,495,533,634)	Increase in other accounts and notes receivable
(738,160)	(1,696,897)	[929,344,062]	(2,136,393,351)	Acquisition of marketable securities
664,978	1,357,267	837,207,770	1,708,799,613	Proceeds from sale of marketable securities
287,823	ı	362,368,502	I	Decrease in short-term financial instruments
\$-	\$(604,874)	*-	₩(761,536,523)	Increase in short-term financial instruments
				Cash flows from investing activities:
1999	2000	1999	2000	
. Dollars (Note 3)	In Thousands of U.S. Dollars (Note 3)	In Thousands of Korean Won	In Thous	

Notes to Financial Statements

December 31, 2000 and 1999

1. The Company

Samsung Electronics Co., Ltd. (the "Company") is incorporated under the laws of the Republic of Korea to manufacture and sell electronic goods, communication facilities, semiconductors, telecommunication products and other similar products.

The Company's stock is publicly traded and all issued and outstanding shares are listed on the Korea Stock Exchange.

Under its Articles of Incorporation, the Company is authorized to issue 500,000,000 shares of capital stock (par value w5,000), of which 100,000,000 shares are cumulative, participating preferred stock, which are non-voting and entitled to a minimum cash dividend (9% of par value). The non-cumulative, non-voting preferred stock issued on or before February 28, 1997 is entitled to an additional cash dividend (1% of par value) over common stock. As of December 31, 2000, 152,441,599 shares of common stock and 23,893,427 shares of such preferred stock were issued and outstanding.

As of December 31, 2000, major shareholders of the Company's stock, including preferred stock, and their respective shareholdings are as follows:

1.09	1,919,098	CMB-ADIA
1.11	1,949,946	Korea Exchange Bank
1.25	2,207,122	CMB-CAP RE Emerg. Growth Fund
1.40	2,462,839	The Government of Singapore
1.52	2,682,771	CMB-Europac Growth Fund
2.24	3,950,559	Seoul Bank
3.02	5,322,559	Lee, Kun-Hee and relatives
3.36	5,917,362	Samsung Corporation
6.03	10,624,693	Samsung Life Insurance Co., Ltd.
13.59	23,958,134	Citibank N.A.
Ownership (%)	Shares	
Percentage of	Number of	Shareholder

In addition, the Company is authorized to issue convertible debentures with face values of up to \$\pi_4,000\$ billion (\$\pi_3,000\$ billion for common stock and \$\pi_1,000\$ billion for preferred stock) and debentures with stock purchase options with face values of up to \$\pi_2,000\$ billion (\$\pi_1,500\$ billion for common stock and \$\pi_500\$ billion for preferred stock). The Company is authorized to issue depository receipts with the approval of the Board of Directors. Also, the Company is authorized to issue capital stock through the exercise of stock options or general public subscription and to domestic and

foreign financial institutions for urgent fund raising or to cooperating companies for technical assistance with the approval of the Board of Directors.

The Company has a stock option plan under which options to purchase shares of common stock may be granted to key employees with the approval of shareholders. On March 16, 2000, stock options were granted to 76 employees and directors (see Note 18).

The Company issued 1,226,607 shares of common stock upon the conversion of foreign currency convertible bonds in the amount of US\$146,930,000 during the year ended December 31, 2000 (see Note 13). The cash proceeds in excess of par value of \(\pi \)123,500 million were credited to paid-in capital in excess of par value.

As of December 31, 2000, w546,427,650,000 (face value of US\$477,080,000) of convertible bonds are outstanding (see Note 13). No debentures with stock purchase options have been issued as of December 31, 2000.

2. Summary of Significant Accounting Policies

The significant accounting policies followed by the Company in the preparation of its financial statements in accordance with the Financial Accounting Standards of the Republic of Korea are summarized below.

Basis of Financial Statement Presentation

The official accounting records of the Company, on which the Korean language financial statements are based, are maintained in Korean Won in accordance with the laws and regulations of the Republic of Korea.

operations and cash flows in accordance with accounting principles other than Korea and practices generally accepted in countries and jurisdictions are not intended to present the financial position, results statements. Accordingly, the accompanying financial statements operations, is not presented in the accompanying financial presentation of the Company's financial position or results of language statutory financial statements, but not required for a fair the presentation under Korean financial statement practices. practices generally accepted in the Republic of Korea. These Certain supplementary information included in the Korean into English, and have been formatted in a manner different from reader. The financial statements have been translated from Korean accounting principles generally accepted in the country of the standards vary from International Accounting Standards and the prepared using accounting principles, procedures and reporting the Company's Korean language financial statements that were The accompanying financial statements have been extracted from

The preparation of financial statements requires management to make estimates and assumptions that affect amounts reported therein. Due to the inherent uncertainty involved in making estimates, actual results reported in future periods may differ from those estimates.

Cash, Cash Equivalents and Short-Term Financial Instruments

Cash and cash equivalents include cash on hand and in bank accounts with original maturities of three months or less. Investments which are readily convertible into cash within four to twelve months of purchase are classified on the balance sheet as short-term financial instruments. The cost of these investments approximates fair value.

Marketable Securities

Marketable securities are stated at fair value.

Allowance for Doubtful Accounts

The Company provides an allowance for doubtful accounts and notes receivable based on the aggregate estimated collectibility of the receivables.

nventory Valuation

Inventories are stated at the lower of cost or market. Cost is determined by the average cost method, except for materials in transit which are stated at actual cost as determined by the specific identification method.

Property, Plant and Equipment and Related Depreciation

Property, plant and equipment are stated at cost, except for certain assets subject to upward revaluation in accordance with the Asset Revaluation Law of Korea. The revaluation presents production facilities and other buildings at their depreciated replacement cost, and land at the prevailing market price, as of the effective date of revaluation. The revaluation increment, net of revaluation tax, is first applied to offset accumulated deficit and deferred foreign exchange losses, if any. The remainder may be credited to other capital surplus or transferred to common stock. A new basis for calculating depreciation is established for revalued assets (see Note 8).

Depreciation is computed using the straight-line method, based on the estimated useful lives of the assets as described below.

Asset

Estimated Useful Life in Years

2 - 40	Structures and others
2 - 10	Tools and fixtures
2 - 1	ment
7 -	es

The Company capitalizes interest expense incurred on borrowings used to finance the cost of constructing facilities and equipment (see Note 8).

Maintenance and Repairs

Routine maintenance and repairs are charged to expense as incurred. Expenditures which enhance the value or extend the useful life of the related assets are capitalized.

Research and Development Costs

Research and development costs are charged to expense as incurred.

Intangible Assets

Intangible assets are state at cost, net of depreciation calculated using the straight-line method based on the estimated useful lives as follows:

Ĺ	
5 - 10	Intellectual proprietary rights
 	Goodwill
Life in Years	
Estimated Useful	Asset

Equity Investments in Subsidiaries and

Affiliated Companies & Other Investments

All investments in equity and debt securities are initially carried at cost, including incidental expenses. The subsequent accounting for investments by the type of security is as follows.

Investments in marketable equity securities of non-controlled investees, classified as other investments, are carried at fair value. Temporary changes in fair value are accounted for in the capital adjustment account, a component of shareholders' equity. Declines in fair value which are anticipated to be permanent are recorded in current operations after eliminating any previously recorded capital adjustment for temporary changes. Subsequent recoveries or other future changes in fair value are recorded in the capital adjustment account.

Investments in non-marketable equity securities of non-controlled investees, classified as other investments, are carried at cost, except for declines in the Company's proportionate ownership of the underlying book value of the invested company which are anticipated to be permanent. The declines are recorded in current operations, and subsequent recoveries are also recorded in current operations up to the original cost of the investment.

Investments in equity securities of companies over which the Company has the ability to control or exercise significant influence on, classified as equity investments in subsidiaries and affiliated companies, are recorded using the equity method of accounting. Differences between the purchase price and the Company's proportionate ownership of the net book value of the invested company are amortized over 5 years using the straight-line method. Under the equity method, the Company records changes in its proportionate ownership of the book value of the invested

company as current operations, capital adjustments or adjustments to retained earnings, depending on the nature of the underlying change in book value of the invested company.

In accordance with the revised financial accounting standards for consolidation generally accepted in the Republic of Korea, effective March 23, 2000, the Company has changed its accounting policy for additional investments acquired in consolidated subsidiaries. Previously, all goodwill and negative goodwill arising from the additional investment was amortized over 5 years using the straight-line method. As of the current year, such differences that previously resulted in goodwill and negative goodwill are recognized as gain or loss on valuation of investment, a component of capital adjustments.

As a result of this change in accounting policy, beginning retained earnings and net profit for the year ended December 31, 2000 are w11,562 million and w5,332 million greater, respectively, and the capital adjustment (gain or loss on valuation of investments) is approximately w33,356 million less than what would have been reported under the previous accounting method. If the revised accounting method were applied to the previous year ended December 31, 1999, the disclosed amounts for the following accounts would have been as follows:

18,875	Diluted earnings per share (in Won)
19,242	Earnings per share (in Won)
3,174,400	Net income
₩4,300,003	Ordinary income
Millions of Won	Account

Investments in 6 companies including Samsung Electronics India Information & Telecommunication Ltd. which were not valued using the equity method as of December 31, 1999 due to the small scale of their assets, were valued using the equity method as of December 31, 2000. As a result of these changes, unappropriated retained earnings carried over from the prior year are approximately, w4,800 million less than what would have been reported under the previous accounting method.

Stock and Debenture Issuance Costs

Stock and debenture issuance costs are credited to capital surplus and debentures.

Accrued Severance Benefits

Employees and directors with more than one year of service are entitled to receive a lump-sum payment upon termination of their employment with the Company, based on their length of service and rate of pay at the time of termination. Accrued severance benefits represent the amount which would be payable assuming all eligible employees terminated their employment at the balance sheet date.

As of December 31, 2000, approximately 53% of the accrued severance benefits are funded through an employee severance

insurance plan with Samsung Life Insurance Company, Ltd. The amounts funded under this insurance plan are classified as a deduction to accrued severance benefits liability. Subsequent accruals are to be funded at the discretion of the Company.

In accordance with the National Pension Act, a certain portion of the accrued severance benefits is deposited with the National Pension Fund and deducted from the accrued severance benefits liability. The contributed amount shall be refunded from the National Pension Fund to employees on their retirement.

Discounts and Premiums on Debentures

Discounts and premiums on debentures represent the difference between the issue price and par value of debentures. Discounts and premiums on debentures are amortized over the redemption period of the related debentures using the effective interest rate method. The amortization of discount on debentures is recorded as interest expense and the amortization of premiums on debentures is deducted from interest expense.

Foreign Currency Translation

Monetary assets and liabilities denominated in foreign currencies are translated into Korean Won at the rates prevailing at the balance sheet date (in the case of U.S. Dollars, US\$1 to #1,259) and resulting translation losses and gains are recognized currently.

Foreign currency convertible debentures are translated at a fixed conversion exchange rate in accordance with accounting practices generally accepted in the Republic of Korea.

ncome lax Expense

The Company has adopted the deferred method of accounting for income taxes. Under this method, the future tax effects of temporary differences between the financial and tax bases of assets and liabilities are reflected in the balance sheet.

Valuation of Assets and Liabilities at Present Value

Assets acquired and liabilities incurred through long-term installment transactions and accounts and notes receivables under rescheduled debt payments approved by the Korean judiciary are stated at present value.

Product Warranties and Performance Guarantees

In conformity with accounting practices prevailing in the Republic of Korea, costs related to repairs, service and other work required in accordance with product warranties and performance guarantees are charged to expense when incurred.

Derivative Instruments

The Company utilizes derivative instruments to reduce its exposure to fluctuations in interest and foreign currency exchange rates. Rights or obligations derived from derivative instruments are recorded as assets or liabilities at fair value on an accrual basis. Gains or losses on valuation of derivative instruments are recognized as a component of current operations, except for gains or losses on valuation of derivative instruments used to hedge cash flows, which are recorded as a capital adjustment.

3. Amounts Stated in U.S.Dollars

the rate of $w_{1,259}$ to US\$1, the rate in effect on December 31, 2000. This presentation is not in accordance with accounting principles generally accepted in either the Republic of Korea or the United States, and should not be construed as a representation that the Won are provided herein as supplementary information solely for the convenience of the reader. Won amounts are expressed in U.S. Dollars at amounts shown could be converted, realized or settled in U.S. Dollars at this rate. The Company operates primarily in Korean Won and its official accounting records are maintained in Korean Won. The U.S. Dollar amounts

The 1999 U.S. Dollar amounts were previously stated at the rate of w1,145 to US\$1, which was in effect on December 31, 1999.

4. Cash and Cash Equivalents, Short-Term Financial Instruments

Cash and cash equivalents and short-term financial instruments as of December 31, 2000 and 1999 consist of the following:

₩648,343,188	₩1,409,879,711		Total
[1,467,500]	(258,000)	Less: portions classified as non-current	Less: portions clas
₩649,810,688	₩1,410,137,711	Total short-term financial instruments	Total short-term
50,071,000	60,072,500	truments 6.8	Other financial instruments
15,896,324	ı	1	Trust deposits
145,441,850	318,333,711	leposits 0 - 7.3	Foreign currency deposits
₩438,401,514	₩1,031,731,500	ne deposits 5.9 - 13	Installment and time deposits
		al instruments	(2) Short-term financial instruments
₩526,829,785	₩521,883,690	ash equivalents	Total cash and cash equivalents
881,951	15,403,131	leposits –	Foreign currency deposits
480,095,523	451,841,207	oosit accounts 5.4 - 5.5	Money market deposit accounts
43,081,819	54,243,231	35	Passbook accounts
₩2,770,492	₩396,121	in banks –	Cash on hand and in banks
		uivalents	(1) Cash and cash equivalents
1999	2000	2000	
Thousands of Won		Annual Interest Rate (%)	Asset

restriction from withdrawal (see Note 11). At December 31, 2000, bank deposits of +35,968 million are pledged as collateral for certain short-term borrowings and are subject to

5. Marketable Securities

Marketable securities as of December 31, 2000 and 1999 consist of the following:

₩237,450,347	₩673,340,493	Total
192,638	632,262	Bonds 5-6
₩237,257,709	₩672,708,231	Beneficiary certificates 5 - 6.8
1999	2000	2000
Thousands of Won		Annual Interest Rate (%)

At December 31, 2000, marketable securities of w3,160 million are restricted from withdrawal.

6. Trade Accounts and Notes Receivable, and Valuation at Present Value

The outstanding balance of trade accounts and notes receivable sold to financial institutions as of December 31, 2000 and 1999 are as follows (see Note 14):

₩1,839,291	₩2,871,884	Total
I	e with recourse 71,015	Trade accounts receivable with recourse
113,626	e without recourse 128,895	Trade accounts receivable without recourse
199,909	ith recourse 243,981	Trade notes receivable with recourse
1,523,803	Export accounts and notes receivable with recourse 2,427,993	Export accounts and not
₩1,953	vith limited recourse \\\\\-	Asset backed securities with limited recourse
1999	2000	
Millions of Won		Asset

Accounts which are valued at present value under rescheduled payment and long-term installment transactions are as follows:

₩355,718	₩59,450	₩415,168	Total
4,566	1,041	5,607	Long-term trade receivables and other assets
			Rescheduled
345,660	58,034	403,694	Other long-term receivables
₩5,492	₩375	₩5,867	Long-term trade receivables
			Long-term installment transactions
Present Value	Discount	Face Value	
Millions of Won			Account

7. Inventories

Inventories as of December 31, 2000 and 1999 consist of the following:

₩2,261,379,652	Total \(\psi_2,802,763,625\)
112,010,900	Materials in transit 130,351,554
909,922,532	Raw materials and supplies 952,276,658
666,500,256	Semifinished goods and work in process 982,591,087
W572,945,964	Finished goods and merchandise w737,544,326
1999	2000
Millions of Won	Inventory

Inventories are insured against fire and other casualty losses up to \(\pi_2,357,936\) million at December 31, 2000.

At December 31, 2000, w245,583 million of land and construction in progress held for resale are included in the finished goods and merchandise account. Related interest costs of w10,048 million and w29,885 million have been capitalized for the years ended December 31, 2000 and 1999, respectively.

8. Property, Plant and Equipment

Property, plant and equipment as of December 31, 2000 and 1999 consist of the following:

₩9,822,251,279	W12,324,428,649
943,651,433	Construction in progress 1,160,316,481
1,708,831,071	1,778,542,402
₩7,169,768,775	₩9,385,569,766
(4,380,933,468)	Less: accumulated depreciation (6,799,853,811)
₩11,550,702,243	₩16,185,423,577
173,440,082	Structures and other 219,483,897
924,901,314	Tools and fixtures 1,047,094,582
8,406,254,860	Machinery and equipment 12,498,044,648
₩2,046,105,987	Buildings and auxiliary facilities #2,420,800,450
1999	2000
Millions of Won	Property, Plant & Equipment

pledged as collateral for various loans from Korea Development Bank (see Note 12). At December 31, 2000, certain portions of the Company's property, plant and equipment, up to a maximum of w1,133,413 million, are

As of December 31, 2000, property, plant and equipment are insured against fire and other casualty losses and business interruption losses up to #26,869,541 million and #6,336,077 million, respectively. Of the insured amount, Korea Development Bank is the beneficiary for ₩789,621 million, held as collateral for borrowings.

₩1,099,429 million, respectively. At December 31, 2000 and 1999, the value of land based on the posted price issued by the Korean tax authority is w1,277,325 million and

Interest costs of w82,245 million and w45,418 million were capitalized for the year ended December 31, 2000 and 1999, respectively.

a component of shareholders' equity. w1,216,054 million, net of revaluation tax and credits to deferred foreign currency translation losses, were credited to other capital surplus, of its property, plant, equipment and investments in equity securities by #3,054,518 million. The remaining revaluation increments of In accordance with the Asset Revaluation Law, on January 1, 1980, 1982, 1998, and April 1, 1999, the Company revalued a substantial portion

The Company has also reversed the revaluation of property, plant, equipment and investment performed on April 1, 1999 as allowed for in the Asset Revaluation Law for assets which are sold within a year of the revaluation date. As a result, #2,819 million was deducted from

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9. Equity Investments

Equity investments in subsidiaries and affiliated companies, and other investments as of December 31, 2000 and 1999 consist of the following:

sition Market Value Cost (Net Book Value)	Thousands of Won 1999 rket Value Recorded Recorded ook Value Book Value
	100

(1) Equity investments in subsidiaries and affiliated companies

Subsidiaries

Continued;

Continued;

9. Equity Investments, Continued

₩2,856,280,021	₩4,779,785,567 ₩2,856,280,021	₩4,886,678,412	₩4,505,243,019		Total investment in subsidiaries, affiliates
3,509,432					The Joong-Ang Daily News California, Inc.
I	98,648,359	75,434,805	116,140,060	41.85	Samsung Corning Precision Glass Co., Ltd.
13,693,448	31,258,890	34,820,290	17,200,000	20.00	POSCO Hüls Co., Ltd.
937,991	1,477,250	4,150,664	800,000	40.00	Towa Korea Co., Ltd.
I	ī	46,816	275,000	27.50	Samsung Lions Co., Ltd.
234,741,156	266,813,817	269,615,291	94,263,035	45.29	Samsung Corning Co., Ltd.
₩-	₩8,097,545	₩14,092,076	₩5,213,925	29.07	Unitel Co., Ltd.
Book value	Book value	COST (Net Book Value)	1507	ol Ownership	
Recorded	Recorded	Market Value	Acquisition	Percentage	
1999				2000	
Thousands of Won	Th.				

(2) Other investments

Total investments	Total other investments	Other	Securities market stabilization fund	Investment in unlisted companies	Investment in listed companies
		1	1	1	ı
₩5,618,030,145	₩1,112,787,126	431,343	16,601,222	197,315,163	₩898,439,398
W5,618,030,145 W5,498,088,030 W5,409,741,103 W6,050,044,457	W611,409,618	750,658	8,743,987	161,472,369	₩440,442,604
₩5,409,741,103	₩629,955,536	431,343	8,743,987	180,337,602	₩440,442,604
₩6,050,044,457	w629,955,536 w3,193,764,436	153,538,343	18,760,587	122,658,461	₩2,898,807,045

At December 31, 2000, investments in 11 affiliated companies, including Samsung Glass America Inc. were not valued using the equity method due to the immateriality of their assets to the financial statements of the Company.

Communications, Samsung Electronics Moscow Service Center Ltd., TRL Microwave Tech, Inc. and Samsung Crosana Joint Stock Company have deteriorated significantly. Accordingly, these investments have been written down and charged to current operations. At December 31, 2000, the financial conditions of invested companies, such as Korea Housing Guarantee Co., Ltd., New ICO Global

the capital adjustment account. The cumulative net gain on the valuation of investments in listed companies of \\457,997 million as of December 31, 2000 is recorded in

10. Long-Term Financial Instruments, Receivables and Other Assets

Long-term financial instruments and other assets as of December 31, 2000 and 1999 consist of the following:

W1,559,748,944	₩1,226,228,972	Total
246,103,450	265,416,250	Intangible assets (B)
472,116,096	486,509,110	Long-term prepaid expenses
457,313,823	411,152,293	Long-term deposits
366,164,492	60,075,540	Long-term loans (A)
16,583,583	2,817,779	Long-term trade receivables
₩1,467,500	W258,000	Long-term financial instruments
1999	2000	
Millions of Won		Asset

- (A) As of December 31, 2000 and 1999, long-term loans including employee loans totaled w58,094,777,000 and w365,674,421,000, respectively.
- (B) As of December 31, 2000 and 1999, intangible assets including intellectual property rights totaled w256,347,261,000 and ₩243,203,924,000, respectively.

11. Short-Term Borrowings

Short-term borrowings as of December 31, 2000 and 1999 consist of the following:

₩49,511	₩14,217	Total
44,465	1	Usance finance -
₩5,046	₩14,217	Bank overdraft facilities 11.5
1999	2000	2000
Thousands of Won		Borrowings Annual Interest Rate (%)

As of December 31, 2000. the Company's unused bank overdraft facility is w340,283 million (see Note 4). In addition, certain bank deposits are pledged as collateral for the above borrowings.

12. Long-Term Debt

Long-term debt as of December 31, 200 and 1999 consists of the following:

Long-Term Debt	Reference		Thousands of Won
		2000	1999
Local currency loans	Ā	₩98,271,686	₩272,833,344
Foreign currency loans, in Won equivalents	(B)	1,234,528,597	1,587,280,784
Debentures	(C)	1,351,000,000	2,174,950,124
		₩2,683,800,283	₩4,035,064,252
Less: current maturities		(2,190,697,681)	(1,101,635,162)
Total		₩493,102,602	₩2,933,429,090

(A) Local currency loans as of December 31,200 and 1999 consist of the following:

₩272,833,344	₩98,271,686		
83,000	83,000	d Co., Ltd. 6.5	Samsung Card Co., Ltd.
18,041,302	12,198,051	Korea Technology Banking Corporation 6.5	Korea Technolog
28,975,527	18,823,440	k 11.5 - 12.45	Kookmin Bank
224,109,000	66,053,000	pment Bank 9.35 - 9.65	Korea Development Bank
₩1,624,515	₩1,114,195	5 - 6.5	Hanvit Bank
1999	2000	2000	
Thousands of Won		Annual Interest Rate (%)	

12. Long-Term Debt, Continued

(B) Long-term debt denominated in foreign currencies as of December 31, 2000 and 1999 consist of the following:

₩1,587,280,784	₩1,234,528,597		Won equivalents (in thousands)
\$1,385,787	\$980,018	currencies	U.S. Dollar equivalent of foreign currencies
492,388	263,712	rporation and othersLIBOR + 0.65-1.1	Korea Development Leasing Corporation and others
8,606	ı	LIBOR + 1	Bank of Seoul
20,000	10,000	LIBOR + 0.45	Hanvit Bank
56,667	37,778	LIBOR + 0.375	Korea Exchange Bank
618,371	539,084	LIBOR + 0.4-0.6	Korea Development Bank
181,222	129,444	LIBOR + 0.6	Citibank, N.A.
\$8,533	\$-	LIBOR + 0.45	ING
1999	2000		
Thousands of U.S. Dollars	Thou	Annual Interest Rate (%)	Foreign Denominated Debt

(C) Debentures outstanding as of December 31, 2000 and 1999 consist of the following:

	(
Outstanding Debentures	Annual Interest Rate (%)		Thousands of Won
	2000	2000	1999
Guaranteed by banks, payable through 2001	11 - 22	₩122,500,000	₩538,550,000
Floating rate notes payable in 2001	CD + 0.1	32,000,000	32,000,000
Other, payable through 2003	8 - 15.70	1,196,500,000	1,646,000,000
		₩1,351,000,000	₩2,216,550,000
Add: premiums		1	1
Less: discounts		ı	(41,599,876)
Total		₩1,351,000,000	₩2,174,950,124

At December 31, 2000, certain property, plant and equipment are pledged as collateral for the above long-term debts (see Note 8). In addition, the repayment of certain long-term debts is guaranteed by various Korean financial institutions.

Maturities of long-term debts outstanding, excluding premiums and discounts, at December 31, 2000 are as follows:

₩2,683,800,283	₩1,351,000,000	₩1,234,528,597	₩98,271,686	Total
ı	ı	ı	I	Thereafter
410,300	1	1	410,300	2004
41,685,711	1	34,679,051	7,006,660	2003
451,006,591	20,000,000	394,020,369	36,986,222	2002
₩2,190,697,681	₩1,331,000,000	₩805,829,177	₩53,868,504	2001
Total	Debentures	Foreign Currency Loans	Local Currency Loans	
Thousands of Won				Long-Term Debt Maturities

13. Foreign Currency Notes and Bonds

Unsecured foreign currency notes and bonds as of December 31, 2000 and 1999 consist of the following:

₩1,415,529,449	₩1,210,765,542			Total
(68,652,265)	(21,194,843)			Less: conversion rights
3,110,418	14,018,755			Add: long-term accrued interest
(6,556,876)	(6,378,785)			Less: discounts
1,003,631	ı			Add: premiums
(298,901,352)	(182,112,000)			Less: current maturities
₩1,785,525,893	₩1,406,432,415			
240,640,000	240,640,000	January 31, 2003	(L)	Convertible bonds
120,470,000	120,470,000	July 30, 2002	Ξ	Convertible bonds
117,300,000	117,300,000	February 1, 2004	Ξ	Convertible bonds
178,650,695	61,999,530	December 31, 2007	(G)	Convertible bonds
18,911,736	6,018,120	December 31, 2006	(F)	Convertible bonds
175,091,571	192,564,040	October 1, 2002	(E)	USD denominated straight bonds
114,540,000	125,970,000	October 1, 2027	(D)	USD denominated straight bonds
176,481,000	182,112,000	December 16, 2001	(c)	DEM denominated straight bonds
165,920,136	162,914,808	April 23, 2003	(B)	JPY denominated straight bonds
176,481,000	ı	March 24, 2000		DEM denominated straight bonds
178,619,403	196,443,917	November 1, 2002	[>	USD denominated straight bonds
₩122,420,352	₩-	May 16, 2000		EUR denominated floating rate notes
1999	2000	Due Date		
Thousands of Won				

(A) USD denominated straight bonds

US\$44,055,000 of these bonds during 1998 and 1999. On November 1, 1992, the Company issued straight bonds of US\$200 million at 99.5% of face value for the expansion of its semiconductor product manufacturing facilities. The bonds bear interest at 8.5% per annum and mature on November 1, 2002. The Company redeemed

(B) JPY denominated straight bonds

mature on April 23, 2003. The Company redeemed \$5,210 million of these bonds during 1998. On April 23, 1996, the Company issued straight bonds of ¥20,000 million at face value. The bonds bear interest at 3.3% per annum and

(C) DEM denominated straight bonds

and mature on December 16, 2001. On December 16, 1996, the Company issued straight bonds of DEM 300 million at face value. The bonds bear interest at 5,375% per annum

(D) USD denominated straight bonds

annum and mature on October 1, 2027. On October 2, 1997, the Company issued straight bonds of US\$100 million at 99.85% of face value. The bonds bear interest at 7.7% per

(E) USD denominated straight bonds

On October 2, 1997, the Company issued straight bonds of US\$227 million at 93.11% of face value. The bonds bear interest at 7.45% per annum and mature on October 1, 2002. The Company redeemed US\$74,135,000 of these bonds during 1998 and 1999.

(F) Convertible bonds

bonds is as follows: facilities. The bonds are listed on the London Stock Exchange and will mature on December 31, 2006. A summary of the terms of these On September 24, 1996, the Company issued foreign currency convertible bonds of US\$150 million for the expansion of its manufacturing

- Interest: 0.25% per annum payable annually in arrears on December 31.
- Conversion period: On or after November 24, 1996 through December 15, 2006
- Conversion price: Subject to adjustment based on certain events, w65,499 per share, with a fixed exchange rate applicable to the conversion of \#827.3 to US\$1.00.
- Redemption: Redeemable at the option of the bondholders on September 24, 2001 at 131.1% of the principal amount, and at the option September 24, 2001 unless the closing price of the Company's common stock has reached 135% of the conversion price for a stipulated the Company at any time on or after October 24, 1996 at a declining redemption price. However, no such redemption may be made prior to of.

amortization of \w225 million was recognized as interest expense during 2000. issuance of foreign currency convertible bonds. The conversion rights account is amortized using the effective interest method, and discounted present value at a 5.796% guaranteed return rate, as an adjustment to debentures and shareholders' equity related to the The Company recorded $\pm 51,969$ million of consideration for conversion rights, the difference between the nominal value and

common stock at the conversion price of #72,784 and #65,499 per share, respectively. During 1997 and 1999, US\$72,440,000 and US\$54,620,000 worth of convertible bonds were converted into 823,352 and 689,856 shares of

between the conversion right price and the related consideration for conversion rights. per share. In relation to the conversion to common stock, the Company recorded \#1,398 million as other capital surplus, the difference During 2000, US\$15,640,000 of convertible bonds were converted into 197,540 shares of common stock at the conversion price of w65,499

(G) Convertible bonds

bonds is as follows: On June 26, 1997, the Company issued foreign currency convertible bonds of US\$300 million for the expansion of its manufacturing facilities. The bonds are listed on the London Stock Exchange and will mature on December 31, 2007. A summary of the terms of these

- Interest: 0%
- Conversion period: On or after July 26, 1997 through December 15, 2007
- Conversion price: Subject to adjustment based on certain events, w113,351 per share, with a fixed exchange rate applicable to the conversion of \W888.5 to US\$1.00.
- 26, 2002 unless the closing price of the Company's common stock has reached 135% of the conversion price for a stipulated period Company at any time on or after June 26, 1999 at a declining redemption price. However, no such redemption may be made prior to June Redemption: Redeemable at the option of the bondholders on June 26, 2002 at 131.1% of the principal amount, and at the option of the

amortization of #2,236 million was recognized as interest expense during 2000. discounted present value at a 5.558% guaranteed return rate, as an adjustment to debentures and shareholders' equity related to the issuance of foreign currency convertible bonds. The conversion rights account is amortized using the effective interest method, and The Company recorded \#115,678 million of consideration for conversion rights, the difference between the nominal value and the

price of #123,635 and #113,351 per share, respectively. During 1998 and 1999, US\$500,000 and US\$98,430,000 worth of convertible bonds were converted into common stock at the conversion

During 2000, US\$131,290,000 worth of convertible bonds were converted into 1,029,067 shares of common stock at the conversion price of difference between the conversion right price and the related consideration for conversion rights. w113,351 per share. In relation to the conversion to common stock, the Company recorded w9,647 million as other capital surplus, the

(H) Convertible bonds

On February 1, 1999, the Company issued foreign currency convertible bonds of US\$100 million to Intel Corporation which will mature February 1, 2004. A summary of the terms of these bonds is as follows: on

- Interest: 5% per annum payable annually in arrears on February 1.
- Conversion period: On or after May 2, 1999 through January 21, 2004
- Conversion price: Subject to adjustment based on certain events, w108,465 per share, with a fixed exchange rate applicable to the conversion of w1,173 to US\$1.00

(I) Convertible bonds

July 30, 2002. A summary of the terms of these bonds is as follows: On July 30, 1999, the Company issued foreign currency convertible bonds of US\$100 million to Apple Computer, Inc. which will mature on

- Interest: 2% per annum payable annually in arrears on December 31
- Conversion period: On or after July 30, 2000 through July 20, 2002.
- Conversion price: Subject to adjustment based on certain events, w219,050 per share, with a fixed exchange rate applicable to the conversion of \#1,204.7 to US\$1.00.

The Company recognized interest expense using a 5% effective interest rate. The difference between the effective and guaranteed return rate was credited to long-term accrued interest expense. The additional interest expense of w3,690 million was credited to long-term accrued interest expense during 2000.

(J) Convertible bonds

mature on January 31, 2003. A summary of the terms of these bonds is as follows: On October 15, 1999, the company issued foreign currency convertible bonds of US\$200 million to Dell Computer Corporation which will

- Interest: 2% per annum payable annually in arrears on December 31.
- Conversion period: On or after October 15, 2000 through January 16, 2003.
- Conversion price: Subject to adjustment based on certain events, w260,000 per share, with a fixed exchange rate applicable to the conversion of \#1,203.2 to US\\$1.00.

interest expense during 2000. credited to long-term accrued interest expense. The additional interest expense of \(\pi_7,218\) million was credited to long-term accrued The Company recognized interest expense using a 5% effective interest rate. The difference between the effective and guaranteed rate was

14. Commitments and Contingencies

- At December 31, 2000, the Company is contingently liable for guarantees of indebtedness, principally for related parties, approximating lljin Heavy Industries Co., Ltd. in the amount of ₩1,678 million. w54,183 million and US\$1,565,857,000. In addition, at December 31, 2000, the Company provided guarantees of contract fulfillment for
- expense incurred in relation to these agreements for the year ended December 31, 2000 and 1999 amounts to approximately \(\pi/774\), 118 At December 31, 2000, the Company has a total 142 of technical assistance agreements with certain foreign companies. Total royalty million and \#743,418 million, respectively.
- The Company provided product warranties for certain goods sold and is insured for the fulfillment of such warranties
- At December 31, 2000, the Company has entered into lease agreements with several leasing companies that are recognized as direct financing leases. These lease agreements are summarized as follows:

Machinery and equipment		Account
₩712,678	Acquisition Cost	
₩137,187	Depreciation Expense Charged to 2000 Operations	Millions of Won

Scheduled future lease payments, net of interest, which are also included in long-term debt (see Note 12), are as follows:

₩332,198,014	Total
2,066,818	2003
92,129,257	2002
₩238,001,939	2001
Thousands of Won	Lease Payment Schedule

w407 million for the year ended December 31, 2000, and future rental payments of US\$108,000 are due within a year. rental payments were charged to operations as incurred. Rental expense incurred under these operating lease agreements amounts In addition, at December 31, 2000, the Company has entered into lease agreements that were recognized as operating leases. Related

 As of December 31, 2000, the Company has entered into seven forward exchange contracts with various foreign and Korean financial institutions to hedge currency risk on foreign currency long-term debts. In addition, the Company has entered into three interest rate swap contracts with various foreign and Korean financial institutions to hedge interest rate risk on floating-rate foreign currency long-term

₩127 million is expected to be realized by December 31, 2001. recognized losses of w83 million, charged to current operations, and deferred w3.272 million, charged to capital adjustment, of which operations, from the valuation of forward exchange contracts. In addition, from the valuation of interest rate swap contracts, the Company For the year ended December 31, 2000, the Company recognized gains of #9,069 million and losses of #8,971 million, charged to current

- As of December 31, 2000, the Company has entered into an agreement to issue asset backed securities based on export accounts and with three Korean banks for up to &300,000 million and a credit sales facility agreement with Hanvit Bank for up to &200,000 million (see notes receivable with Atlantic Asset Securitization Corporation for up to US\$100 million, an agreement to discount trade notes receivable
- At December 31, 2000 the Company has been named as a defendant in three legal actions for alleged patent infringements and one legal these matters will not have a material adverse effect on the operations or financial position of the Company. country. In addition, the Company is a party to various other legal claims and proceedings in Korea, all of which are pending as action for breach of contract, and as the plaintiff for two legal actions for patent infringements and two for unpaid December 31, 2000. The Company's management believes that, although the outcome of these matters is uncertain, the resolution of debts in a foreign
- institutions as collateral for bank borrowings and for the fulfillment of certain contracts. At December 31, 2000, six promissory notes totaling \(\psi_{14}\),175 million, and 15 blank notes and checks were provided to financial
- In June 1999, Samsung Motors Inc. ("SMI"), an affiliate of the Company, filed a petition for court receivership. In connection with this debentures issued by the Creditors. Any proceeds in excess of w2,450,000 million are to be distributed to the Company and the Affiliates. agreed to compensate the Creditors for the shortfall by other means, including participation in any equity offering or subordinated SMI by December 31, 2000. In the event that the sale proceeds fall short of \(\pi_2,450,000 \) million, the Company and the Affiliates have Samsung Life Insurance Co., Ltd. stock and transfer the proceeds to the Creditors in connection with the petition for court receivership of petition, the Company and 30 Samsung Group affiliates (the "Affiliates") entered into an agreement with the institutional creditors ("the Creditors") of SMI in August, 1999. In accordance with this agreement, the Company and the Affiliates agreed to sell 3,500,000 shares of

accompanying financial statements in relation to these matters. into this agreement and accordingly, that this agreement is void. The ultimate effect of these matters on the financial position of the filed an injunction against the directors of the Company, alleging that the directors were acting in contravention to the law when entering As of December 31, 2000, the shares in Samsung Life Insurance Co., Ltd. were not sold and certain shareholders of the Company have Company as of the balance sheet date cannot reasonably be determined, and accordingly, no adjustments have been made in the

• Beginning in 1997, Korea and other countries in the Asia Pacific region experienced a severe contraction in substantially all aspects of their economies. This situation is commonly referred to as the 1997 Asian financial crisis. In response to this situation, the Korean government and the private sector began implementing structural reforms to historical business practices

described above the availability of short-term financing during the coming year. The Company may be either directly or indirectly affected by the situation efficient and profitable firms. The banking industry is currently undergoing consolidations and significant uncertainty exists with regard to reforming the banking industry. The Korean government continues to apply pressure to Korean companies to restructure into more The Korean economy is currently experiencing additional difficulties, particularly in the areas of restructuring private enterprises and

financial position of the Company. Actual results may differ materially from management's current assessment. The accompanying financial statements reflect management's current assessment of the impact to date of the economic situation on the

15. Retained Earnings

Retained earnings as of December 31, 2000 and 1999 consist of the following:

Retained Earnings	Reference		Thousands of Won
		2000	1999
Appropriated:			
Legal reserve	[A]	₩440,789,000	₩387,789,000
Reserve for business rationalization	(B)	2,512,100,829	1,512,100,829
Reserve for improvement of financial structure	(C)	204,815,000	204,815,000
Reserve for overseas market development	(D)	510,750,423	548,741,108
Reserve for overseas investment losses	(D)	164,982,454	213,382,454
Reserve for technology development	(D)	3,838,397,908	2,023,097,908
Reserve for export losses	(D)	167,749,074	217,118,059
Reserve for loss on disposal of treasury stock	(D)	200,000,000	I
Reserve for facilities investment	(E)	2,714,811,000	134,615,000
		₩10,754,395,688	₩5,241,659,358
Unappropriated:		31,409	31,989
Total		₩10,754,427,097	₩5,241,691,347

- (A) The Korean Commercial Code requires the Company to appropriate as a legal reserve an amount equal to a minimum of 10% of annual cash dividends declared until the reserve equals 50% of capital stock. This reserve is not available for the payment of cash dividends, but may be transferred to capital stock or used to reduce the accumulated deficit, if any.
- (B) Pursuant to the Tax Exemption and Reduction Control Law, the Company is required to appropriate as a reserve for business capital stock. taxable income specified by such law. This reserve may be used for the reduction of the accumulated deficit, if any, or transferred to rationalization an amount equal to the exemption of income taxes resulting from investment tax credits and certain deductions from
- (C) In accordance with the Regulation for Securities Issuance and Disclosure, the Company is required to appropriate as a reserve for payment of cash dividends, but may be transferred to capital stock or used to reduce the accumulated deficit, if any. equipment and 10% of net earnings for each year until shareholders' equity equals 30% of total assets. This reserve is not available for improvement of financial structure an amount equal to at least 50% of the net extraordinary gain on disposal of property, plant and
- (D) Pursuant to Korean tax law, the Company is allowed to claim a tax deduction in determining taxable income for the amounts of retained losses and losses on disposal of treasury stock. These amounts are not available for dividends until used for the specified purposes or reversed. earnings appropriated to reserves for overseas market development, overseas investment losses, technology development, export
- (E) The reserve for facilities represents amounts appropriated by the Company for capital expenditures and may be used for any purpose through a shareholders' resolution.

16. Dividends

30, 2000 and 1999 respectively. dividend for the six-month period ended June 30, 2000 and 1999. A cash dividend of #85,886 million and #84,664 million was paid on June On June 30, 2000 and 1999, the Company declared a 10% cash dividend to shareholders of common stock and preferred stock as an interim

at December 31, 2000 and 1999, respectively. meeting to be held on March 16, 2001. Including this proposed final dividend, the dividend payout ratio is approximately 8.46% and 13.48% The year-end cash dividend for the prior fiscal year was #342,729 million. For the year ended December 31, 2000, a cash dividend of #422,670 million (common stock: 50%, preferred stock: 51%) excluding the interim dividend is proposed for the general shareholders'

17. Treasury Stock

shares of its own preferred stock. This treasury stock is recorded as a capital adjustment. During the year ended December 31, 2000, the Company has acquired 3,000,000 shares of its own common stock and 400,000 shares of its own non-voting preferred stock. As of December 31, 2000, the Company holds 6,449,625 shares of its own common stock and 1,269,693

18. Stock Option Plan

are expected to contribute to the management and technology innovation of the Company. The Company has a stock option plan that provides for granting stock purchase options to employees or directors who have contributed or

merger. These options, with a service period of two years from the date of the grant, can be exercised after three and within seven years The Company granted such options on March 16, 2000, which can be exercised for up to 1,500,000 common shares (see Note 1) at an exercise price of $\pm 272,700$ per share. This price will be adjusted in the event of a new share offering, stock dividend, stock split or stock from the date of the grant.

the stock option plan was w93,746 million for the year ended December 31, 2000, and will be w141,424 million from the following year 69.48%, estimated risk-free interest rates of 9.08%, expected exercise term of four years and expected dividend yield of 0.39%. The cost of The Company recognized the compensation cost for these options using the fair value method based on an expected stock price volatility of

19. Income Tax Expense

year ended December 31, 2000 and 1999 consists of the following: The statutory income tax rate applicable to the Company, including resident surtax, is approximately 30.8%. Income tax expense for the

₩857,565,763	Total \(\psi_{2,085,918,354}\)	_
199,038,851	Deferred income taxes 899,310,939	D
₩658,526,912	Current income taxes \tag{\psi},186,607,415	0
1999	2000	
Thousands of Won	Income Taxes	=

by the Company: The following table reconciles the expected amount of income tax expense based on statutory rates to the actual amount of taxes recorded

21.3%	Effective tax rate 25.8%
₩857,565,763	Actual taxes \(\pi_{2,085,918,354}\)
20,214,654	Others, net 46,008,119
(403,263,139)	Tax credit (455,027,917)
₩1,240,614,248	Expected taxes at statutory rate \(\psi_2,494,938,152\)
30.8%	Statutory tax rate 30.8%
₩4,027,968,337	Income before taxes \times 8,100,448,546
1999	2000
Thousands of Won	Tax Rate Calculation

Components of deferred taxes as of December 31, 2000 are as follows:

Deferred Tax Asset Calculation			Thousands of Won
	Beginning Balance	Increase (Decrease)	Ending Balance
Deferred tax assets:			
Loss on valuation of investments using the equity method	₩320,422,447	₩(320,422,447)	₩-
Deferred foreign exchange losses	236,486,776	(104,366,080)	132,120,696
Investment stock reduction losses	85,782,593	(80,546,470)	5,236,123
Depreciation	311,472,320	(165,310,076)	146,162,244
Other	89,287,880	17,817,975	107,105,855
Tax credits	240,187,881	(240,187,881)	I
Total deferred tax assets	₩1,283,639,897	W[893,014,979]	W390,624,918
Deferred tax liabilities:			
Special reserves appropriated for tax purposes	₩160,301,578	₩(49,322,141)	₩110,979,437
Capitalized interest expense	34,669,575	20,141,152	54,810,727
Accrued income	4,031,119	4,948,678	8,979,797
Gain on valuation of investments using the equity method	I	35,918,457	35,918,457
Other	4,110,702	[2,380,699]	1,730,003
Total deferred tax liabilities	₩203,112,974	₩9,305,447	₩212,418,421
Net deferred tax assets	₩1,080,526,923	₩(902,320,426)	₩178,206,497

The Company periodically assesses its ability to recover deferred tax assets. In the event of significant uncertainty regarding the Company's ultimate ability to recover such assets, a valuation allowance is recorded to reduce the asset to its estimated net realizable value.

The Company has not recognized the income tax effect of a temporary difference of #415,090 million resulting from the revaluation of land it has no immediate plans to dispose of. In addition, a change in accounting policy in the current year (see Note 2) resulted in a cumulative increase in deferred income tax of #3,009 million that was adjusted to opening retained earnings.

20. Earnings Per Share

Earnings per share and diluted earnings per share are calculated as follows:

₩35,006	Earnings per share in Korean Won
148,735,383	Weighted average number of shares of common stock
(738,754,987) 	Undeclared participating preferred stock dividend Net income available for common stock
[69,202,389]	Dividends for preferred stock
	Adjustments:
₩6,014,530,192	Net income
Thousands of Won	EPS Calculation

W34,393	Diluted earnings per share in Korean Won
151,931,513	Weighted average number of common stock & common equivalent shares
₩5,225,428,790	Net income available for common stock & common equivalent share
18,855,974	Interest expense on convertible bonds
	Adjustment:
w5,206,572,816	Net income available for common stock
Thousands of Won	Diluted EPS Calculation

21. Related Party Transactions

Significant transactions with related parties for the years ended December 31, 2000 and the 1999 and the related receivables and payables at December 31, 2000 and 1999 are as follows:

Company					Thous	Thousands of Won, Thousands of U.S. Dollars	Thousands of	U.S. Dollars
		Sales		Purchases		Receivables		Payables
	2000	1999	2000	1999	2000	1999	2000	1999
Janisang corporation	W 20, / / 0,000	W+0,+00,72+	** 1,102,400,040	**********	** , 1,000,11,1	11,017,004	177,000,000	**
Samsung SDI	130,501,116	77,470,578	1,550,459,715	987,862,496	13,165,784	10,238,439	119,351,143	176,395,225
Samsung Electro-Mechanics	56,334,467	91,092,651	814,221,910	724,502,937	6,747,530	8,910,815	78,607,286	130,437,215
Samsung SDS	91,541,195	89,062,680	298,140,093	272,211,537	3,716,739	29,833,411	46,475,852	28,926,439
Samsung Kwangju Electronics	37,108,881	113,570,242	782,325,532	667,459,514	12,665,328	21,741,911	171,160,367	170,879,386
Samsung Techwin	3,609,217	15,357,953	187,041,979	162,368,633	994,946	1,468,672	35,672,995	10,543,300
Cheil Communications	2,542,910	930,863	124,882,862	94,919,970	5,500	37,927	102,867,427	93,004,770
Seoul Commtech	12,978,039	19,843,835	121,463,67430	95,803,645	620,024	6,208,306	25,480,211	21,518,655
Samsung Heavy Industries	961,821	1,393,555	30,108,821	44,292,171	5,267,064	5,337,569	9,049,606	14,903,224
Novita	8,526,218	4,326,609	151,182,121	119,891,015	88,034	97,653	45,899,927	43,546,741
Samsung Everland	1,212,420	863,025	111,146,302	101,364,743	115,380,900	112,901,005	13,422,658	20,037,500
Samsung Life Insurance	16,818,904	25,682,263	3,157,127	2,695,194	52,651,475	158,751,364	5,210,222	7,086,126
Samsung Electronics Service	122,275,922	105,369,817	172,262,778	124,600,307	41,288,409	31,008,173	40,862,672	31,673,599
Samsung Thales	196,412,048		2,531,563		1,337,916		711,234	1
Korea Electronics &								
Information Distribution	544,364,061		1,905,131	1	39,633,044		37,084,362	1
Other local subsidiaries								
and affiliated companies	73,615,997	46,303,308	577,595,366	318,196,254	583,236,542	86,429,814	119,485,693	55,263,314
Foreign subsidiaries and								
affiliated companies	\$13,533,592	\$10,678,976	\$6,119,476	\$4,141,759	\$162,185	\$156,532	\$182,903	\$582,616
Total Won currency	w1,327,596,719	₩631,671,303	w6,085,893,817 w4,341,281,013	w4,341,281,013	₩949,165,507	₩544,982,143	₩1,270,364,180	₩1,003,051,787
Total foreign currency	\$13,533,592	\$10,678,976	\$6,119,476	\$4,141,759	\$162,185	\$156,532	\$182,903	\$582,616

During 2000 and 1999 Samsung Corporation exported w21,559,951 million and w15,782,247 million worth of goods and imported w3,727,413 million and w4,516,849 million worth of goods on behalf of the Company.

22. Research and Development Costs

Research and development costs incurred for the year ended December 31, 2000 and 1999 comprise the following:

₩1,592,339,547	Total w2,019,355,403
785,874,334	Ordinary development expenses 1,072,726,375
₩806,465,213	Research expenses \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
1999	2000
Thousands of Won	R&D Costs

23. Foreign Currency Translation

At December 31, 2000 and 1999, assets and liabilities denominated in foreign currencies and foreign exchange gains (losses) are as follows:

₩267,534	₩163,897	₩281	₩353,498			
82,299	3,138	281	30,040		Other	
185,235	41,961	1	178,407	141,626.72	USD	
₩-	₩118,798	*-	₩145,051	190,856,450.00	IRR	Guarantee deposits
₩59,726,514	₩6,682,666	₩319,413	₩153,151,539			
277,211	13,829		1,063,091		Other	
47,220,183	6,371,655	240,082	142,051,380	112,766,039.62	USD	
1	145,790	79,331	4,283,766	388,895,890.00	JPY	
1,318,342	151,392	1	2,082,855	3,396,697,478.00	큐	
₩10,910,778	₩-	₩-	₩3,670,447	3,091,501.51	EUR	Other accounts and notes receivable
₩295,839,771	₩4,608,549	₩15,148,123	₩278,674,747			
5,662,639	1,780	845	880,654		Other_	
279,857,711	4,488,983	15,116,562	259,015,161	205,616,544.68	USD	
1,767,271	67,982	107	7,410,415	672,744,496.00	JPY	
26,928	1,979	1	838,233	1,366,980,767.00	TL	
4,580,424	805	1	2,539,155	1,349,996.80	GBP	
2,441,005	17,384	26,022	4,861,825	4,094,961.90	EUR	
41,982	1	ı	651,208	91,261,878.00	ESP	
₩1,461,811	₩29,636	₩4,587	₩2,478,096	4,082,260.80	DEM	Trade accounts and
₩146,323,801	₩6,478,630	₩-	₩333,736,842			
47,461		 	6		Other	
318,723	1	ı	392,688	1,184,580.36	MYR	
144,717	1	ı	4,574,615	415,300,244.00	JPY	
₩145,812,900	₩6,478,630	*-	₩328,769,533	260,990,341.23	its	Foreign currency deposits
(translated)	Gain	Loss	(translated)	Currencies		
Korean Won	Translation	Translation	Korean Won	Foreign		
1999		2000				
Thousands of Won	T					Account

Continued;

23. Foreign Currency Translation, Continued

				T	Thousands of Won
			2000		1999
	Foreign Currencies	Korean Won (translated)	Translation Loss	Translation Gain	Korean Won (translated)
ATS	683,987.39	₩59,014	₩-	₩13,652	₩48,726
CNY	1,321,890.96	201,178	ı	18,925	538,095
COP	98,929,825.82	50,454	6,000	1	36,413
EUR	7,314,679.65	8,684,500	I	205,722	1
INR	22,029,097.30	595,447	1,663	19,300	3,954
MYR	225,224.48	74,662	ı	8,770	I
SAR	152,425.00	51,192	4,393	1	1
TWD	2,048,975.00	78,045	1	6,620	62,066
USD	43,913,322.10	55,317,612	ı	1,648,062	5,068,007
Other		1,237,686	27,753	60,746	492,447
		₩66,349,790	W39,809	W1,981,797	W6,249,708
BEF	7,274,000.00	₩214,074	₩11,784	₩-	₩-
DEM	1,723,633.82	1,046,315	68,208	1	5,368,382
EUR	2,694,557.92	3,199,168	266,779	ı	ı
FRF	3,854,435.40	697,653	49,658	6,614	691,898
JPY	14,181,520,180.00	156,212,281	4,596,760	10,497	138,965,381
NLG	2,600,000.00	1,400,776	98,332		255,006
	315,680,742./0	397,663,284	16,346,4/8	210,731	280,536,231
		203,757 		₩233,862	+₩425,957,514
USD		₩-	*-	₩-	₩44,465
GBP	630,198.46	₩1,185,315	₩23,969	₩210	₩3,998,912
USD	79,025,648.57	99,548,610	3,209,743	43,525	461,168,949
EUR	2,406,890.17	2,857,628	115,586	ı	115,520
JPY	8,365,909,054.00	92,152,161	1,326,815	ı	233,160,149
AUD	17,591,306.82	12,376,188	1,073,515	117	24,359,216
DEM	606,606.45	368,234	10,029	ı	1,663,782
NLG	602,795.44	324,762	13,230	ı	24,292,366
FRF	899,050.00	162,728	2,403	I	721,230
₽	1,043,411,328.00	639,820	27,493	ı	625,164
Other		455,226	1,082		4,642,158
		₩210,070,672	₩5,803,865	₩43,852	W754,747,446
AUD	7,459,809.88	₩5,248,275	₩83,568	₩-	₩2,965,923
DEM	11,435,644.18	6,941,893	113,898	ı	3,127,050
ESP	254,943,961.00	1,819,178	25,033	I	856,646
FRF	16,820,246.50	3,044,465	53,743	I	3,834,139
	ATS COY COP EUR INR SAR TWD USD Other FRF JPY AUD DEM AUD DEM AUD DEM AUD DEM EUR FRF FRF FRF FRF FRF FRF FRF FRF FRF F	Cu 1,32 98,92 7,31 22,02 22 15 2,04 43,91 7,27 1,72 2,69 3,85 14,181,52 2,60 315,68 7,02 17,59 60 60 8,365,90 17,043,41 7,45 11,043,41 7,45 11,43 254,94	Foreign Currencies (tra 683,987.39 1,321,890.96 98,929,825.82 7,314,679.65 8 222,029,097.30 2,252,224.48 152,425.00 2,048,975.00 43,913,322.10 55 7,274,000.00 14,181,520,180.00 14,181,520,180.00 14,181,520,180.00 17,591,306.82 17,591,306.82 17,591,306.82 17,591,306.82 17,591,306.82 17,439,050.00 1,043,411,328.00 1,043,411,328.00 11,435,644.18 254,943,961.00 1168254544.85 1168254,943,961.00 1168254544.85 1168254,943,961.00 1168254544.85 1168254,943,961.00 1168254544.85 1168254,943,961.00 1168254544.85 1168254544.85 1168254544.85	Foreign (translated) Currencies (translated) 683,987,39	Foreign Korean Won Translation Currencies (translated) Loss Gain Currencies (translated) Loss Gain Loss 98,929,825.82 50,454 6,000 - 205,722 22,029,097,30 595,447 1,663 19,300 152,452,00 51,192 4,393 - 1,648,000 55,317,612 - 1,648,000 55,317,612 - 1,648,000 152,452,00 55,317,612 - 1,648,000 - 1,237,686 27,753 60,746 27,753 60,746 1,723,633.82 1,064,315 68,208 1,724,000,00 42,14,181,520,180,000 156,212,281 4,96,579 1,2600,000,00 156,212,281 4,96,579 1,2600,000,00 156,212,281 4,96,579 98,332 315,680,942,70 397,663,284 16,546,478 210,497 99,054,00 92,152,161 1,325,6815 1117,791,306,82 12,376,188 1,073,515 1117,591,306,82 12,376,83 1,086,82 12,376,83 1,086,82 12,376,83 1,086,82 12,376,83 1,086,82 12,376,83 1,

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	₩34,121,680	₩237,838,325				
₩1,587,280,784	₩3,474,720	₩94,925,046	₩1,234,528,597			
1,395,446,144		94,925,046	1,046,168,677	830,490,336.87	USD	current maturities
₩191,834,640	₩3,474,720	₩-	₩188,359,920	17,100,000,000.00	JPY	Long-term debt, including
₩1,785,525,893	₩3,005,328	₩52,357,983	₩1,406,432,415			
1,266,643,757		46,726,983	1,061,405,607	885,890,000.00	USD	current maturities
165,920,136	3,005,328	1	162,914,808	14,790,000,000.00	JPY	and bonds, including
₩352,962,000	₩-	₩5,631,000	₩182,112,000	300,000,000.00	DEM	Foreign currency notes
₩157,771,148	₩7,427,450	₩29,471,220	₩345,659,385			
	101,038	2,096,550	10,170,465	8,566,261.00	EUR	including current maturities
₩157,771,148	₩7,326,412	₩27,374,670	₩335,488,920	266,324,459.00	USD	Long-term other accounts payable,
₩-	₩-	₩422,404	₩4,948,179	3,928,061.09	USD	Advances from customers
₩289,245,146	*-	₩17,707,006	₩390,392,342			
1,548,181	20,929	21,743	1,707,739		Other	
257,403,820	ı	16,461,750	332,646,460	264,068,000.03	USD	
2,291,291	20,929	8,713	3,184,221	4,381,875.66	SGD	
772,647	ı	92,814	2,213,500	4,108,509.05	NLG	
3,133,840	ı	735,444	18,243,103	1,656,175,340.00	JPY	
4,762,907	ı	33,897	4,327,893	7,057,881,785.00	Ħ	
574,917	ı	21,495	2,604,824	16,127,945.39	HKD	
₩7,973,785	₩-	₩54,908	₩8,410,791	4,471,779.31	GBP	Accrued expenses
(translated)	Gain	Loss	(translated)	Currencies		
Korean Won	Translation	Translation	Korean Won	Foreign		
1999		2000				
Thousands of Won	T					Account

24. Accounts Relating to Gross Added Value

The accounts required for the calculation of gross added value for the year ended December 31, 2000 and 1999 are as follows:

₩3,651,794,223	W517,130,999 W4,062,028,147 W3,651,794,223	₩517,130,999	₩642,975,013		₩3,419,053,134 ₩3,134,663,224	Total
95,528,843	96,213,735	65,584,747	56,790,194	29,944,096	39,423,541	Taxes and dues
2,391,843,754	2,342,076,377	119,256,530	112,347,734	2,272,587,224	2,229,728,643	Depreciation expenses
81,820,236	113,176,939	11,503,433	14,666,185	70,316,803	98,510,754	Rental expenses
143,131,374	193,669,497	35,691,475	54,162,467	107,439,899	139,507,030	Welfare expenses
90,403,970	112,713,471	36,742,659	35,441,860	53,661,311	77,271,611	Provision for severance benefits
₩849,066,046	₩248,352,155 ₩1,204,178,128	₩248,352,155	₩369,566,573	₩600,713,891	₩834,611,555	Wages and salaries
1999	2000	1999	2000	1999	2000	
Totals		Administrative Expenses	Administ	Manufacturing Cost	Mai	
Thousands of Won	-T	Selling, General and	Selli			Account

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25. Environmental Standards and Policies

global environment through corporate activities that benefit both people and nature. The Company is committed to environment protection and preservation in all aspects of its corporate activities, including product development, production, marketing and disposal Building on its philosophy of "Green Management," the Company continues to promote an abundant life as well as the protection of the

to clean, protect and preserve the natural environment, including mountains, streams and parks. Company operates waste treatment facilities for its own use and a recycling center to collect and recycle waste electronic goods. The environmental management system. In addition to engaging in development and research activities for environment-friendly products, the The Company has been recognized as one of the most environment-friendly companies and has acquired ISO 14001 certification for its Company actively participates in community environmental protection programs. In addition, the Company supports community programs

26. Employee Benefits and Public Donations

A) Details of the Company's employee benefits are listed below.

Area	Benefits
Support of employee wealth accumulation	 Allots a portion of newly issued shares to the employee stock ownership association. Operates a mutual savings scheme to assist employees in urgent need of funds. Individual pension plans to support a comfortable retirement.
Living support	 Provides housing for employees assigned to factories or provincial office jobs. Provides academic tuition support.
Support for commuting, meals, etc.	 Provides commuter buses for employees. Operates in-house restaurants and provides work clothing. Support for congratulations and condolences.
Medical support	 Finances annual medical check-ups for employees. Provides assistance for employee medical expenses.
Support for leisure activities	 Operates condominium and resort facilities for employees. Provides paid summer or winter vacations and half-day holidays.

B) Details of public donations made by the Company during the years ended December 31, 2000 and 1999 are as follows:

₩139,056	₩170,533	
30,874	Donations to support universities and help the less fortunate 90,533	Donation
54,000	Contributions to the employee welfare fund 80,000	Contribut
₩54,182	Donations of land for local roads W-	Donation
1999	2000	
Millions of Won	ıns	Donations

27. Cultivation of Professional Human Resources and Professional Training

academic research programs, the in-house College of Technology and the 21st Century Academy program. assignments. The Company also provides employees with access to higher education programs at domestic and overseas universities, cultivated domestic and overseas experts in each area of business through the operation of these professional institutes and overseas The Company operates a leadership development center, a high technology institute and a global marketing institute. The Company has

28. Segment Information

A summary of the Company's operations by business segment and geographic area as of December 31, 2000 and for the year then ended is as follows (in millions of Won):

Financial Data by Business Segment	Digital Media	Home Appliances	Information & Communications	Semiconductors s	Other Areas
1. Sales					
Sales to unaffiliated customers	₩9,349,576	₩2,745,049	₩7,610,397	₩12,953,399	₩1,625,331
Intersegment sales	50,154	18,202	22,160	1,081,049	217,619
	₩9,399,730	₩ 2,763,251	₩7,632,557	₩14,034,448	₩1,842,950
2. Operating profit (loss)	₩524,594	₩187,309	₩908,401	₩6,057,705	₩(242,854)
3. Tangible and intangible assets	₩453,619	₩412,787	₩1,598,400	₩10,016,939	₩128,100
4. Depreciation	₩67,352	₩36,786	₩188,767	₩2,308,874	₩64,450

Financial Data by Geographic Area	Domestic	Asia	Europe	America	Africa
1. Sales	₩10,903,384	₩7,539,921	₩5,834,774	₩9,916,847	₩88,827
2. Tangible and intangible assets	₩1,867,621	₩3,580,267	₩2,311,339	₩4,820,126	₩10,492
3. Depreciation	₩296,975	₩787,489	₩501,984	₩501,984 ₩1,078,890	₩891

29. Discontinued Operations

On January 11, 2000, the Company established Samsung Thales Co., Ltd. (formerly Samsung Thomson-CSF Co., Ltd.), a 50:50 joint venture with Thomson-CSF International with capital stock of w270 billion. Pursuant to the joint venture agreement, the Company sold its defense electronics division to the joint venture on February 28, 2000. Components of amounts reflected in the income statement and balance sheet are as follows:

Gain on disposal	Proceeds from disposal	Net assets of discontinued operations	Liabilities	Assets	Gain on Disposal of Discontinued Operation
₩153,279	211,758	₩58,479	64,512	₩122,991	Millions of Won

Discontinued operation information for the year ended December 31, 2000 and 1999 is as follows:

₩13,580	e assets #13,412	Tangible assets
(4,852)	ng loss (698)	Operating loss
₩166,731	₩2,645	Sales
1999	2000	
Millions of Won	Discontinued Operation Information	Discontin

30. Reclassification of 1999 Amounts

Certain amounts in the 1999 financial statements have been reclassified to conform to the 2000 presentation. These reclassifications had no effect on previously reported net income or shareholders' equity.

Five-Year Financial Summary

As of December 31, 1996~2000				Thousands of U.S.	of U.S. Dollars
	2000	1999	1998	1997	1996
Sales	NO 00	4661	7,561	1,461	1990
Domestic	\$ 8,660,353	\$7,029,885	\$5,380,693	\$5,663,406	\$7,206,351
Export	18,570,586	13,714,980	11,259,056	7,386,318	11,602,350
	\$27,230,939	\$20,744,865	\$16,639,749	\$13,049,724	\$18,808,701
Cost of sales	17,468,926	14,027,936	11,578,914	8,976,018	14,126,196
Gross profit	\$9,762,013	\$6,716,929	\$5,060,835	\$4,073,706	\$4,682,505
Selling, general and administrative expenses	3,856,410	3,157,358	2,492,518	2,055,176	2,968,229
Operating profit	\$5,905,603	\$3,559,571	\$2,568,317	\$2,018,530	\$1,714,276
Non-operating income					
Interest and dividend income	\$124,247	\$180,890	\$279,383	\$120,977	\$244,520
Gain on foreign currency transactions	237,546	212,448	863,231	1,321,352	I
Gain on foreign currency translation	27,102	207,638	ı	I	1
Gain on valuation of investments					
using the equity method	692,079	236,888			
Other	515,843	470,591	371,563	290,965	333,951
	\$1,596,817	\$1,308,455	\$1,514,177	\$1,733,294	\$578,471
Non-operating expenses					
Interest expenses	\$272,730	\$572,835	\$924,894	\$536,428	\$480,852
Amortization of deferred charges	1	1	1,559,267	1,117,517	912,283
Loss on foreign currency transactions	221,643	222,788	857,732	1,478,708	1
Loss on foreign currency translation	188,911	84,666	I	1	1
Other	507,131	576,914	375,354	508,878	634,647
	\$1,190,415	\$1,457,203	\$3,727,247	\$3,641,531	\$2,027,782
Ordinary profit	\$6,312,005	\$3,410,823	\$365,247	\$110,293	\$264,965
Extraordinary income	122,029	1	235,068	46	12,647
Extraordinary loss	ı	211,484	259,920	1,773	30,546
Net income before income taxes	\$6,434,034	\$3,199,339	\$340,395	\$108,566	\$247,066
Income tax expense	1,656,806	681,148	80,895	21,283	52,569
Net income	\$4,777,228	\$2,518,191	\$259,500	\$87,283	\$194,497
Earnings per share	\$ 28	\$15	\$2	\$1	\$2

			Thousa	Thousands of Korean Won
2000	1999	1998	1997	1996
₩10,903,383,976	₩8,850,624,784	₩6,494,496,605	₩8,013,718,934	₩6,082,160,483
23,380,368,303	17,267,160,967	13,589,679,922	10,451,640,507	9,792,383,336
W34,283,752,279	₩26,117,785,751	₩20,084,176,527	₩18,465,359,441	₩15,874,543,819
21,993,377,770	17,661,171,944	13,975,748,868	12,701,065,224	11,922,509,430
W12,290,374,509	₩8,456,613,807	₩6,108,427,659	₩5,764,294,217	₩3,952,034,389
4,855,219,849	3,975,113,690	3,008,468,868	2,908,073,790	2,505,185,220
₩7,435,154,660	₩4,481,500,117	₩3,099,958,791	₩2,856,220,427	W1,446,849,169
₩156,427,345	₩227,740,962	₩337,215,452	₩171,182,036	₩206,374,901
299,070,108	267,472,334	1,041,919,177	1,869,713,309	ı

₩2,010,392,140	649,446,121	871,326,886	34,121,680	299,070,108	₩156,427,345
₩1,647,344,802	592,472,848	298,242,218	261,416,440	267,472,334	₩227,740,962
₩1,827,611,741	448,477,112	ı	I	1,041,919,177	₩337,215,452
₩2,452,610,381	411,715,036	1	I	1,869,713,309	₩171,182,036
₩488,229,061	281,854,160	ı	I	ı	₩206,374,901

₩1,498,732,649	638,478,440	237,838,32	279,0		₩343,367,140
32,649	78,440	38,325	279,048,744	i.	67,140
₩1,834,618,397	726,334,345	106,594,502	280,490,610	I	₩721,198,940
₩4,486,717,804	453,052,701	ı	1,035,283,230	1,882,034,879	₩1,116,346,994
₩5,152,766,802	720,061,983	1	2,092,372,147	1,581,287,365	₩759,045,307
₩1,711,488,146	535,642,340	ı	I	769,966,975	₩405,838,831

w35,006 w19,214	₩6,014,530,192 ₩3,170,402,574		₩8,100,448,546 ₩4,027,968,337	- 266,258,185	153,634,395 -	W7,946,814,151 W4,294,226,522	W1,498,732,649 W1,834,618,397	638,478,440 726,334,345	237,838,325 106,594,502	279,048,744 280,490,610	1	
₩2,832	₩313,216,038	97,640,283	₩410,856,321	313,723,010	283,726,603	₩440,852,728	₩4,486,717,804	453,052,701	1	1,035,283,230	1,882,034,879	
₩2,832				313,723,010	283,726,603			_	I			
₩1,232	W123,504,909	30,115,805	₩153,620,714	2,508,902	65,610	₩156,064,006	W5,152,766,802	720,061,983	ı	2,092,372,147	1,581,287,365	
₩1,784	₩164,155,481	44,368,311	₩208,523,792	25,780,500	10,674,208	₩223,630,084	₩1,711,488,146	535,642,340	ı	1	769,966,975	

Board of Directors

Over the years, Samsung Electronics' Board of Directors has played a crucial leadership role in maximizing corporate value. Founded on the provide a fertile environment for the creative, progressive entrepreneurial spirit that has helped the company emerge as an international values of transparency and responsibility, the decision-making and corporate governance framework provided by the Board continues to

outside directorship candidates for the Board. maximize corporate value. The Outside Director Recommendation Committee is in charge of impartially and independently selecting auditor's position in 2000 and uses a system of checks and balances to supervise and support the management team in its quest to related to improving the professionalism and efficiency of administrative processes. The Audit Committee replaces the former outside Director Recommendation Committee. The Management Committee is in charge of evaluating and making recommendations on issues The Board is currently composed of three standing committees: the Management Committee, the Audit Committee, and the Outside

 $share\ in\ July,\ and\ the\ repurchase\ of\ 2\%\ of\ the\ total\ outstanding\ stock-3\ million\ common\ shares\ and\ 400,000\ preferred\ shares-valued\ at\ shares-v$ nine times during the year. 534.4 billion won in October. In addition to the 12 general meetings, the Management Committee met 31 times and the Audit Committee including the approval of the year 2000 business and management plan, the declaration of a 10% interim cash dividend of 500 won per Samsung Electronics' 20-member Board of Directors took up a total of 34 agenda items over the course of 12 meetings in 2000,

shareholder concerns that a large board is inefficient in managing the company. directors—to 14, half of which will be outside directors. This change is intended to accelerate decision-making as well as respond to The Board will undergo a fundamental change in fiscal 2001 with a reduction in membership from 20 directors—including six outside

Committees

Management Committee

Yoon-Woo Lee Jong-Yong Yun [chair]

Dae-Je Chin Doh-Seok Choi

Audit Committee

Kap-Hyun Lee Sung-Lark Rim [chair] Jae-Sung Hwang

Outside Director Recommendation Committee

Sung-Lark Rim Franz-Hermann Hirlinger [chair]

Doh-Seok Cho Jong-Yong Yun

2001 Board Members



Kun-Hee Lee

- Chairman, Samsung Electronics [1997-present]
- Member, International Olympic Committee
- Vice chairman, Federation of Korean Industries

• Vice chairman, Korea-Japan Economic Committee

Chairman, Samsung Group [1987-1998]

[1981-present]



Jong-Yong Yun

- Vice chairman & CEO, Samsung Electronics [1999-present]
- President & CEO, Samsung Electronics [1996-1999] President & CEO, Samsung Japan Headquarters
- President & CEO, Samsung Display Devices [1993-1995]
- President & CEO, Samsung Electro-Mechanics [1992-1993]



- President, Chief of staff Samsung Electronics
- President & CEO, Samsung Fire & Marine Insurance [1995-1998]
- Vice president, Samsung Fire & Marine Insurance [1993-1995]
- Executive director, Cheil Foods & Chemicals



- President, Semiconductor Business Group,
- Samsung Electronics [1995-present]
- Executive VP, Semiconductor Business Group,
- Executive VP, Semiconductor Business Group, Samsung Electronics [1992-1993]
- Managing director, Kiheung Plant, Samsung Semiconductor & Telecommunication [1987-1992]



Dae-Je Chin

- President, Digital Media System Business Group,
- Executive VP & CTO, Samsung Electronics Samsung Electronics [2000-present]
- Executive VP, System LSI Division, [1998-2000]
- Samsung Electronics [1997-1998]
 General manager, Memory Division, Samsung Electronics [1987-1997]



Doh-Seok Choi

- President & CFO, Samsung Electronics [1999-present]
- Vice president & corporate controller, Managing director & corporate controller, Samsung Electronics [1997-1999]
- Executive director & corporate controller, Samsung Electronics [1994-1997]
- Samsung Electronics [1991-1994]



In-Joo Kim

- Executive VP, Financial Management Division,
- Managing director, Financial Control Task Force, Samsung Electronics [1999-present]
- Managing director, Financial Management Dept., Samsung Group Restructuring Headquarters [1998] Samsung Electronics [1998-1999]
- General manager, Financial Management Dept., Samsung Group [1991-1999]



Franz-Hermann Hirlinger

- Outside director, Samsung Electronics [1998-present]
- Chief representative and first vice president, Bayerische Landesbank, Seoul & Tokyo offices [1995-present]
- Senior investment manager and head of international marketing, Credit Suisse [1991-1995]
- Senior portfolio manager, Hilti AG, Liechtenstein [1990-1991]



Suk-Soo Kim

- Outside director, Samsung Electronics [1999-present]
- President, Law Office of Suk-Soo Kim [1997-present]
- Chairman, Supreme Court Ethics Committee [1997-present]
- Justice, Supreme Court [1991-1997] Commission [1993-1997]



Jae-Sung Hwang

- Outside director, Samsung Electronics [2000-present]
- Examiner, National Tax Tribunal [2000-present]
- Advisor, Kim & Chang Law Firm [1999-present]
- President, Kyung-In/Seoul Regional Tax Offices [1996-1999]
- Head of Investigation Bureau, National Tax Service [1995-1998]



Tetsuo Iwasaki

- Outside director, Samsung Electronics [2000-present]
- Co-founder/Chairman, Applied Materials Japan [1979-present]
- President & CEO, Applied Komatsu Technology [1994-present]
- Member, OCEO Committee [1994-present]



Sung-Lark Rim

- Outside director, Samsung Electronics [2000-present]
- Chief consultant, Korea Financial Planner Association [2000-present]
- Outside auditor, Samsung Electronics [1998-2000] President & CEO, Kookmin Investment Trust
- Managing director, Korea Long Term Credit Bank [1998] General manager/director, Korea Long Term Credit Management [1998-2000]



Kap-Hyun Lee

Bank [1988-1998]

- Outside director, Samsung Electronics [2001]
 President, Korea Exchange Bank [1998-2000]
- Executive director, Korea Exchange Bank

[1997-1999]

- Managing director, Korea Exchange Bank [1996-1997]
- Senior manager, Korea Exchange Bank [1991-1996]



Goran S. Malm

- Outside director, Samsung Electronics [2001]
- President & CEO, Icon Medialab Asia [2000-present]
- President/Senior vice president, Dell Computer Asia Pacific/Dell Computer [1999-2000]
- President/Senior vice president, GE Asia-Pacific/GE [1997-1999]
- President & CEO, GE Medical Systems Asia [1992-1997]

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